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## CAPITAL BUDGET AND CAPITAL IMPROVEMENT PROGRAM HIGHLIGHTS

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The adopted Capital Budget for FY 02 is \$152.3 million and provides funding for 63 new projects. These projects include three new fire stations, three new libraries, three new regional service centers and four major road projects, all which will get underway in FY 02. The FY 02 capital budget is funded by a variety of sources including the Community Investment Tax, Ad Valorem Taxes, Enterprise Fees, Impact Fees, Gas Taxes, and short term financing. Thirty-five percent of the budget is allocated to Transportation, fourteen percent to Government Facilities, ten percent each to Stormwater, Water / Wastewater and Reserves. The balance of the budget is allocated to Solid Waste, Other Non CIP, Fire, Parks and Libraries.

The adopted Capital Improvement Program (CIP) for FY 02 - 07 totals \$774.2 million. It reflects the adoption of biennial budgeting, the same bi-annual budget approach the County uses to develop the Operating Budget. As such, this is considered the first year of the new FY 02 – FY 07 CIP, and the planning horizon has been extended two years through FY 07. The two-year budget approach to the CIP will result in the second year of the biennial budget, the FY 03 update, reflecting a five-year CIP compared to the first year where you have a six-year program.

This CIP includes significant additional one-time ad valorem contributions in both FY 02 and FY 03 for the Fire Services and Transportation programs. The funding for these contributions are based on strong ad valorem tax base growth estimates for FY 02 and FY 03 anticipated by the Property Appraiser. Specific uses are discussed in the appropriate program discussion section.

This CIP also reflects the expanded library program previously approved by the Board of County Commissioners in FY 01. This program accelerates construction of three new libraries and expansion or renovation of another four libraries. Funding through FY 06 will be provided through a variety of sources, which include CIT funds and short-term financing. The balance of short-term financing will be converted to long-term debt once all seven projects are completed

Certain repair and maintenance type projects are transferred from the CIP to the County's new Repairs and Maintenance Program. Projects transferred to this program are intended to preserve the operational condition of the existing facility and do not necessarily improve the capacity of the facility, are generally under \$100 thousand, require minimum engineering, and can be completed within a twelve month period. This program is funded from the 1% assessment to the

Countywide General Fund, the Unincorporated Area General Fund, and the Library District Fund. Included in this program is the funding necessary to implement Phase I of the ADA Transition Plan endorsed by the BOCC earlier this year. A one-time additional contribution in FY 02 of \$1 million from both the Countywide and Unincorporated Area General Fund, for a total of an additional \$2 million is also included to address a portion of the maintenance deficiencies existing in our park facilities. A Sources and Uses schedule for the program is included beginning on page I-44 of the appendix.

The CIP continues to use short-term financing as a tool to provide necessary cash flow to keep some projects on schedule and minimize debt service costs. Upon completion of the projects some of the short-term financing will be converted to long-term debt.

A brief summary of each Capital Program follows.

### **Fire Services**

The Fire Services Program is funded through a combination of Impact Fees, Community Investment Tax I and II, and Ad Valorem dollars. Six new fire stations will be completed during FY 02 – FY 07 as follows: Chapman Road, Northdale, Country Place, Providence Road, River Oaks and Tampa Shores. A major infusion of ad valorem dollars is programmed to fund three of the new fire stations. The program also includes \$2 million in CIT dollars for purchase of the self-contained breathing apparatus equipment.

### **Government Facilities**

The Government Facilities Program continues the program funded by the Board last September. Six new projects have been added to the program: the Animal Services Investigation Kennel, the Plant City Regional Service Center/Courthouse, the Continuity of County Government, the Riverview Terrace Senior Center, the Town and Country Senior Center and the Document Management Equipment for Planning and Growth Management. Major projects within this program include the Court Expansion, Falkenburg Road Jail Phases IV and V, South County Regional Service Center, Brandon Regional Service Center, and the Plant City Regional Service Center/Courthouse. The program reflects the advancing of the construction of the Falkenburg Road Jail Phase Vb to take ad-

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vantage of the guaranteed price received by the County with construction bid for Phase IV. The project will now be completed in September 2003

instead of January 2006. In addition, funding for the construction of the Medical Examiner Facility, the Tampa Bay History Center, Museum of Science and Industry expansion and the Temple Terrace Community Center are reflected here.

### **Library Services**

The Library Services Program provides funding to implement the enhanced program approved by the Board this fiscal year. Three new libraries will be completed during the period while another four will be expanded or renovated. The projects are funded with ad valorem, community investment tax, and short-term financing. Short-term financing is used to provide the necessary cash flow to complete the projects on an accelerated schedule. Approximately \$5.4 million remaining in short-term debt will be converted to long-term debt in FY 07, once all of the projects are completed.

The three new facilities will be located in South Brandon, South County and in the Upper Tampa Bay area.

### **Parks & Recreation**

During FY 01 two community centers were renovated (Mango & Ruskin), and design work was started on additional community recreation facilities at Gardenville (with assistance of a Community Development Block Grant), Mort (using both CDBG and a NFL/YET grant) and a new gymnasium at Jackson Spring Park (a joint project with the Boys & Girls Clubs, and the YMCA) using CIT funding. Sports lighting projects were also addressed at Citrus Park, Ruskin, Clayton, and other parks.

Boat ramp projects in FY 01 include completion of the Domino Boat Ramp, design of the Bypass Canal boat ramp (a joint project with SWFWMD) and a joint agreement with the City of Tampa for upgrading ramps at Davis Islands and Salty Sal on Gandy Causeway. Upgrading of facilities was also addressed at Alderman's Ford, Lettuce Lake, Lithia Springs, Medard, Nye, Wilderness, and Lake Parks. Greenway/trails projects included, the extension of the Upper Tampa Bay Trail to the north, a

trailhead for the Suncoast Parkway Trail, and the start of design work for the extension of the Town N Country Greenway.

FY 02 will present new challenges for the Parks & Recreation Department. A major effort will be placed on upgrading existing park facilities, including ADA accessibility compliance as well as repair, replacement, renovation, and energy conservation. Projects include two new parks, improvements to recreation and athletic facilities, greenway/trails, boat ramps and joint projects with developers for new Impact Fee related parks.

In addition to impact fees, ad valorem taxes, boat improvement funds, community investment tax, and the Community Development Block Grant program, the Parks and Recreation Department will continue to pursue other funding and partnerships. These supplemental sources of assistance include the Florida Recreation Development Assistance Program (FRDAP), the Playground Surfacing Grant (Florida tire recycling), as well as continued joint agreements with SWFWMD, the Hillsborough County School Board, the Boys and Girls Club of Tampa Bay, YMCA, the City of Tampa and numerous civic, homeowner, youth sports associations.

### **Solid Waste**

The Solid Waste Program completed eight projects in FY 01 including the Waste to Energy Facility's Clean Air Act Retrofit, the Northwest Community Collection Center Improvements and the renovation of the Northwest Transfer Station.

The program continues with the Site A Landfill Expansion, improvements to the Community Collection Centers, and the administrative facilities at the Northwest and South County Transfer Stations. Two new projects have been added including the expansion of the Waste to Energy Facility from 1,200 tons per day (TPD) to 1,800 TPD and a leachate pump station. The program continues to support the maintenance of existing standards and improved safety.

### **Stormwater**

The Stormwater Program will continue the improvements set forth in the Accelerated Stormwater Program approved by the Board in July 1998. The Program is funded through a combination of Stormwater Fees, Community Investment Tax (CIT) funds, and short-term debt, which will ultimately be converted to long-term debt.

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To date, Watershed Management Plans have been completed for eleven of seventeen basins. The remaining six Watershed Management Plans will be completed by March 2002. The adopted FY 02 - FY 07 CIP revises the previously approved Accelerated Stormwater Program. The revised program reflects required cost adjustments, cancellation of some projects no longer deemed necessary, and addition of new projects in response to citizen and BOCC concerns. These adopted revisions do not increase the total five-year Adopted Accelerated Stormwater Program cost beyond the currently approved \$93.9 million.

## **Transportation Program**

The adopted FY 02 – 07 Transportation Program includes eighteen road projects, five bridge projects and fifty-three intersection projects. Funding for road resurfacing, sidewalks and ADA ramps is also included. Of note is an increase in the annual ad valorem contribution by \$10 million in each year from FY 02 – 07, and a one-time additional ad valorem contribution in FY 02 of \$16.6 million and another one-time ad valorem contribution in FY 03 of \$12.0 to fund additional road widening projects. The increased road funding will fully fund widening Gunn Highway from Ehrlich Road to South Mobley and widening Bruce B. Downs Boulevard from I-75 to Regents Park Drive. It will also allow design and right-of-way acquisition to begin for Boyette Road and two other segments of Bruce B. Downs Boulevard (Tampa Palms Boulevard to I-75 and Bearss Avenue to Tampa Palms Boulevard).

The Transportation Program continues to utilize the financing program approved by the Board of County Commissioners on December 14, 1993 when the Board met to discuss Unfunded Capital Improvement Needs for FY 94 – FY 99. This program proposed financing seven major road projects, all of which have been substantially completed with the exception of Bloomingdale Avenue (Bell Shoals to Lithia Pinecrest). This project is scheduled for a FY 02 completion. To keep from deferring these seven priority road projects, the BOCC approved a tax-exempt commercial paper program. This financing device provided lower short-term interest rates and allowed the County to borrow only the moneys required to accomplish the projects when contracts were awarded. This provided the cash needed to keep the projects on schedule. As of September 2001 the County has actually borrowed \$24.1 million to meet Transportation Program cash flow needs. Maximum total short-term debt is not expected to exceed \$43.8 million.

The Transportation Program will continue to require short-term financing to keep existing projects on schedule through FY 03. Gas tax revenues over this period

will be increasingly committed to meeting increased operating costs associated with transportation projects as well as repaying short-term debt. Current cash flow analysis does not project repayment of funds borrowed by the end of FY 07; no new projects beyond those included in the adopted CIP can be funded from Constitutional Gas Taxes until this debt is retired. Note that no funds have been set aside in this CIP to match any TEA-21 (Transportation Efficiency Act for the 21<sup>st</sup> Century) funds that may be attained through the Metropolitan Planning Organization (MPO). It should also be noted that a number of sidewalk projects within Hillsborough County built by FDOT with TEA-21 funds are not detailed in this document.

## **Water/Wastewater**

During FY 01 the Water Department continued to implement its revised CIP delivery system, which included prioritizing all projects not in the implementation phase and scheduling them according to priority. Revisions to project schedules were made to internal future projects based on the priorities and available staffing levels. The focus of the CIP Program is a mix of Reclaimed Water, Water, and Wastewater Projects. Included are Wastewater Treatment plant expansions at the Falkenburg and Valrico facilities, as well as a new potable water treatment facility for East Hillsborough area. These projects are necessary to keep up with the current predicted population growth. Additionally, many renewal and replacement type projects have been added to keep up with the aging infrastructure and maintain customer service levels. Automation projects at the plants and pump stations also comprise a significant portion of the program and will allow for more efficient operations and greater control during emergency situations.

Many subdivision reclaimed water distribution system projects are in process and several new projects have been added. The final portion of the reclaimed water system plant interconnects will be constructed faster than anticipated based on customer demands and a limited potable water supply in the South Central area. However, the reclaimed water projects will be winding down, as the supply of reclaimed water is already committed to current and future planned projects. A waiting list has been established for new potential reclaimed water customers. The CIP is expected to remain relatively consistent over the next 6 years with a slight trend in increasing dollars which reflects the additional Renewal and Replacement needs. There were 8 new projects added and 17 completed projects during FY 01.