

**Adopted  
Biennial Budget  
For FY 06  
And FY 07**

**Operations  
And  
Funding  
Guide**



**Hillsborough County  
Florida**



Hillsborough County  
Florida

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## BUDGET BY FUND

The Budget by Fund section of the Operations and Funding Guide provides an overview of the County budget at the fund type, fund, and subfund level. Presented first is a brief narrative which provides information on the budgetary and accounting basis used by Hillsborough County for each fund type.

Next follows the Budget Summary by Fund schedule which shows budget figures for each fund within its respective fund type. The next schedule is the Fund Summary By Type of Expenditure which reflects data by characters of expense entitled Personal Services, Operating Expenditure/Expense, Capital Equipment, Capital Projects, Debt Service, and Grants and Aids. The character of expense entitled *Other Uses* is not shown in the aggregate but rather as a breakdown into objects classified as Transfers, Budgeted Transfers to Constitutional Officers, and Reserves & Refunds. The schedules that follow provide, by fund, an explanation of the purpose of the fund and a four-year comparison of revenues and appropriations. Revenues are presented according to classifications set by the State of Florida and appropriations are presented by major organization. Each table presents FY 04 actuals, FY 05 and FY 06 adopted, and FY 07 planned budgets.

The Budget by Subfund schedule follows next. Subfunds allow County staff to separate, for example, the transportation impact fees collected in each of ten geographic zones, so they may be used exclusively within those zones for the benefit of those who paid the fees. The budget is balanced within each of the subfunds presented, since each subfund has unique sources and uses. Interest is earned, fund balances are estimated, and reserves are established, as needed. Subfunds which are marked with an

asterisk are coded as "all years" in the County's financial system. All years budgeting is the method of budgeting and reporting grant and capital project appropriations and expenditures from grant or project inception through the reporting period, as opposed to budgeting and reporting on a fiscal year basis. With all year's budgeting, each year's budget only reflects that specific year's changes in funding.

The numbers that precede fund type, fund, and subfund titles are primarily presented for the benefit of County staff who may use the table to identify subfunds in automated accounting reports and budget reports. The two-digit numbers reflect the fund type. For example, "01" reflects the General Fund and "10" reflects special revenue funds. The three-digit bolded and italicized numbers represent the fund (e.g., "001" reflects the Countywide General Fund). The next level of three-digit numbers reflects the subfund code. They are not unique in all cases, so the identifier for a subfund should include the three-digit fund number.

### **Comparing Budget Documents with the Comprehensive Annual Financial Report (CAFR)**

When comparing the fund structure shown within County budget documents with that presented in the County's Comprehensive Annual Financial Report (CAFR), a reader should be aware of certain aggregations that are used in the CAFR. Fund 01-001 and fund 01-003 are combined in the CAFR reporting the General Fund.

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## FUND ACCOUNTING

The operations of the County are recorded in the following fund types for FY 04, FY 05, FY 06, and FY 07:

<b>All Fund Types:</b>	FY 04	\$2,521,092,266	FY 05	\$2,950,208,804	FY 06	\$3,449,767,724	FY 07	\$3,556,983,557
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<b>Governmental Funds:</b>	FY 04	\$1,820,460,822	FY 05	\$1,961,821,458	FY 06	\$2,322,462,717	FY 07	\$2,360,714,673
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Governmental funds are used to account for the County's expendable financial resources and related liabilities (except those accounted for in proprietary funds). The measurement focus is based upon determination of changes in financial position. The following are the County's governmental fund types:

A. <b>General Fund:</b>	FY 04	\$714,782,271	FY 05	\$838,864,543	FY 06	\$967,794,057	FY 07	\$1,003,359,095
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The general fund is the primary operating fund of the County. It is used to account for all financial resources of the general government except those required to be accounted for in other funds.

B. <b>Special Revenue Funds:</b>	FY 04	\$828,449,867	FY 05	\$954,707,229	FY 06	\$1,016,168,649	FY 07	\$995,149,485
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Special revenue funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to specified purposes.

C. <b>Debt Service Funds:</b>	FY 04	\$41,396,466	FY 05	\$79,077,829	FY 06	\$74,404,769	FY 07	\$76,551,333
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Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and other debt related costs.

D. <b>Capital Projects Funds:</b>	FY 04	\$235,832,218	FY 05	\$89,171,857	FY 06	\$264,095,242	FY 07	\$285,654,760
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Capital projects funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

<b>Proprietary Fund Types:</b>	FY 04	\$700,631,444	FY 05	\$988,387,346	FY 06	\$1,127,305,007	FY 07	\$1,196,268,884
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Proprietary funds are used to account for activities that are similar to those often found in the private sector. The measurement focus is on the determination of net income and capital maintenance. The following are the County's proprietary fund types:

A. <b>Enterprise Funds:</b>	FY 04	\$597,253,836	FY 05	\$754,956,315	FY 06	\$873,260,221	FY 07	\$924,078,518
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Enterprise funds are used to account for operations that are financed primarily through user charges, or where the governing body has concluded that the determination of net income is appropriate.

B. <b>Internal Service Funds:</b>	FY 04	\$103,377,608	FY 05	\$233,431,031	FY 06	\$254,044,786	FY 07	\$272,190,366
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Internal service funds are used to account for goods or services provided by one County department to other County departments or agencies on a cost-reimbursement basis.

Source of definitions: Hillsborough County 2000 Comprehensive Annual Financial Report (CAFR) and 2002 CAFR.

## BUDGET SUMMARY BY FUND

Fund Title	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>General Fund</b>				
Countywide General Fund	\$451,039,576	\$535,671,481	\$601,343,890	\$621,497,536
Unincorporated Area General Fund	263,742,695	303,193,062	366,450,167	381,861,559
Subtotal	714,782,271	838,864,543	967,794,057	1,003,359,095
<b>Special Revenue Funds</b>				
Countywide Special Purpose Revenue Fund	181,894,070	200,590,519	162,582,615	163,394,052
Unincorporated Area Special Purpose Fund	37,809,275	50,297,303	50,464,119	51,602,880
County Blended Component Units Fund	8,440,834	9,027,762	9,476,412	10,010,121
Local Housing Assistance Program Fund	6,864,410	5,859,433	6,643,069	6,643,069
State Of FI Healthcare Surtax Trust Fund	87,693,668	100,880,455	122,186,055	135,086,146
Sales Tax Revenue Fund	188,331,961	216,139,844	239,828,880	248,088,702
Intergovernmental Grants	94,233,643	91,932,677	90,927,291	92,270,943
County Transportation Trust Fund	126,902,833	144,352,703	153,738,481	155,145,384
Library Tax District Fund	44,494,173	54,644,089	58,900,905	64,004,240
Infrastructure Surtax Fixed Project Fund	51,785,000	80,982,444	121,420,822	68,903,948
Subtotal	828,449,867	954,707,229	1,016,168,649	995,149,485
<b>Debt Service Funds</b>				
Cap Imp Non-Adval Rev Bds Ser 98 Fd	1,499,300	1,879,481	1,871,750	1,874,594
Fuel Tax Ref Revenue Bonds Debt Svc Fund	2,386,221	3,567,446	3,548,669	3,550,575
General Obligation Bonds P&R Sinking Fd	1,378,124	1,478,508	1,511,016	1,514,985
ELAPP Limited Adval Tax Bonds Dbt Svc Fd	5,325,506	6,267,675	6,279,898	6,220,848
Crim Justice Facil Rev Bonds Debt Svc Fd	10,002,516	21,754,820	21,670,900	21,666,042
Ct Facil Rev Bds 99&05 Debt Svc Fd	7,381,432	8,698,314	2,649,567	4,124,848
Cap Imprv Prg Rev Bds 94&96 Debt Svc Fd	3,502,421	7,583,417	7,569,964	7,567,552
Cap Improve Nonadval Ref Rev 96A/B Bd Fd	5,388,384	12,127,395	12,127,802	12,123,854
2001 Community Investmnt Tx Rev Bonds	4,532,562	6,628,205	6,641,955	6,646,788
Series 2004 CIT Revenue Bonds	0	9,092,568	8,988,287	8,992,859
2005 TSA Refunding Non-Adval Rev Bds	0	0	1,544,961	2,268,388
Subtotal	41,396,466	79,077,829	74,404,769	76,551,333

## BUDGET SUMMARY BY FUND

Fund Title	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Capital Projects Funds</b>				
Countywide Capital Projects Fund	0	16,509,421	15,960,490	19,588,760
Unincorp Area Capital Projects Fund	0	9,256,784	14,098,326	9,005,913
Cap Imp Non-Adval Tax Rev Bds Ser 98 Fd	440,967	25,000	0	0
EPC Facility Acquisition/Rehab Fund	443,383	0	160,000	0
General Oblig Bonds P & R Program Fund	45,339	0	0	0
Enviro Sensitive Lands Tax/Bond Fund	14,926,967	16,885,281	11,949,426	12,731,087
Court Facil Non-Bond Construction Fund	6,400,742	(953,629)	0	0
Court Facil Rev Bonds 99 Construction Fd	3,321,177	0	0	0
Capital Imprv Prog Bonds Series 94/96 Fd	172,643	0	0	0
Cap Impr Commercial Paper Program Fund	138,218,408	47,324,000	221,927,000	244,329,000
Falkenburg Jail Construction Fund	466,581	125,000	0	0
2004 Community Investment Tax Rev Bnds	71,396,011	0	0	0
Subtotal	235,832,218	89,171,857	264,095,242	285,654,760
<b>Enterprise Funds</b>				
Solid Waste System Enterprise Fund	223,552,875	247,205,833	290,832,694	304,121,139
Water & Wastewater Utility Enterprise Fd	359,686,792	501,714,862	576,742,742	611,423,602
Cap Impr Commercial Paper Program Fund	5,147,423	2,720,000	2,680,000	5,530,000
Recl Water Spcl Assessment Rev Bds 2000	436,719	509,276	438,645	437,637
Capacity Assess Special Assess Bds 2000	8,430,027	2,806,344	2,566,140	2,566,140
Subtotal	597,253,836	754,956,315	873,260,221	924,078,518
<b>Internal Service Fund</b>				
Fleet Services Fund	22,387,817	33,345,266	40,825,083	41,097,956
County Self Insurance Fund	80,989,791	200,085,765	213,219,703	231,092,410
Subtotal	103,377,608	233,431,031	254,044,786	272,190,366
<b>Total</b>	<b>\$2,521,092,266</b>	<b>\$2,950,208,804</b>	<b>\$3,449,767,724</b>	<b>\$3,556,983,557</b>

## FUND SUMMARY BY TYPE OF EXPENDITURE

Titles	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>GENERAL REVENUE FUND</b>				
<b>Countywide General Fund</b>				
Personal Services	\$82,004,892	\$102,255,287	\$111,764,986	\$120,621,396
Operating Expenditure/Expense	37,241,732	45,732,358	47,518,244	47,538,408
Capital Equipment	1,836,629	11,196,462	16,116,496	15,130,669
Capital Projects	3,198,032	( 994,000)	( 26,329)	0
Grants & Aids	24,296,603	33,405,582	51,316,312	53,708,810
Transfers	58,230,960	66,700,342	57,944,153	65,323,074
Budgeted Transfers to Constitutional Officers	243,707,040	243,906,576	269,994,774	276,499,532
Reserves & Refunds	523,688	33,468,874	46,715,254	42,675,647
Subtotal	<u>451,039,576</u>	<u>535,671,481</u>	<u>601,343,890</u>	<u>621,497,536</u>
<b>Unincorporated Area General Fund</b>				
Personal Services	99,229,250	107,732,255	122,294,941	136,038,516
Operating Expenditure/Expense	39,772,289	39,148,179	50,306,456	50,866,815
Capital Equipment	1,102,143	8,750,484	10,920,768	9,945,684
Capital Projects	400,700	72,000	71,200	51,200
Grants & Aids	1,104,403	1,144,700	2,786,717	2,869,617
Transfers	30,515,357	36,115,972	48,267,764	46,084,624
Budgeted Transfers To Constitutional Officers	91,413,076	90,956,958	100,672,967	105,520,744
Reserves & Refunds	205,477	19,272,514	31,129,354	30,484,359
Subtotal	<u>263,742,695</u>	<u>303,193,062</u>	<u>366,450,167</u>	<u>381,861,559</u>
Total General Revenue Fund	<u>714,782,271</u>	<u>838,864,543</u>	<u>967,794,057</u>	<u>1,003,359,095</u>
<b>SPECIAL REVENUE FUNDS</b>				
<b>Countywide Special Purpose Revenue Fund</b>				
Personal Services	25,039,994	12,085,195	10,844,464	11,605,428
Operating Expenditure/Expense	25,738,077	24,445,461	18,380,224	18,595,729
Capital Equipment	1,216,883	3,564,749	2,297,065	1,140,216
Capital Projects	1,209,510	182,000	1,547,802	1,216,098
Grants & Aids	88,194,955	90,026,019	80,347,651	80,651,817
Transfers	36,761,509	41,199,773	11,616,914	10,430,437
Budgeted Transfers to Constitutional Officers	3,732,120	966,572	9,929,312	11,414,836
Reserves & Refunds	1,022	28,120,750	27,619,183	28,339,491
Subtotal	<u>181,894,070</u>	<u>200,590,519</u>	<u>162,582,615</u>	<u>163,394,052</u>
<b>Unincorporated Area Special Purpose Fund</b>				
Personal Services	10,465,072	11,860,870	14,190,386	15,130,955
Operating Expenditure/Expense	5,342,457	17,422,159	9,116,782	10,405,462
Capital Equipment	267,576	78,200	706,628	10,000
Capital Projects	13,346,676	9,643,000	5,319,000	7,947,000
Grants & Aids	7,012,850	150,000	150,000	150,000
Transfers	1,278,508	884,938	3,104,048	1,607,257
Budgeted Transfers to Constitutional Officers	94,708	102,230	108,980	111,700
Reserves & Refunds	1,428	10,155,906	17,768,295	16,240,506
Subtotal	<u>37,809,275</u>	<u>50,297,303</u>	<u>50,464,119</u>	<u>51,602,880</u>

## FUND SUMMARY BY TYPE OF EXPENDITURE

Titles	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Blended Component Units Fund</b>				
Personal Services	6,958,121	7,678,681	8,036,702	8,616,510
Operating Expenditure/Expense	1,264,262	1,117,337	1,172,716	1,140,995
Capital Equipment	74,922	91,350	72,100	72,100
Capital Projects	98,305	137,063	172,889	158,661
Reserves & Refunds	45,224	3,331	22,005	21,855
Subtotal	8,440,834	9,027,762	9,476,412	10,010,121
<b>Local Housing Assistance Program Fund</b>				
Personal Services	195,818	215,963	357,205	382,196
Operating Expenditure/Expense	430,300	249,868	262,270	267,808
Capital Equipment	0	0	3,000	0
Grants & Aids	5,795,175	5,393,602	6,020,594	5,993,065
Transfers	443,117	0	0	0
Subtotal	6,864,410	5,859,433	6,643,069	6,643,069
<b>State of FI Healthcare Surtax Trust Fund</b>				
Transfers	87,693,668	86,663,242	90,438,430	93,366,323
Reserves & Refunds	0	14,217,213	31,747,625	41,719,823
Subtotal	87,693,668	100,880,455	122,186,055	135,086,146
<b>Sales Tax Revenue Fund</b>				
Personal Services	41,835	47,852	106,102	113,379
Operating Expenditure/Expense	7,238	9,660	23,706	21,815
Grants & Aids	61,971,848	65,125,912	70,646,812	71,694,829
Transfers	125,878,857	130,406,402	141,610,878	146,051,495
Budgeted Transfers to Constitutional Officers	123,419	202,781	149,000	152,750
Reserves & Refunds	308,764	20,347,237	27,292,382	30,054,434
Subtotal	188,331,961	216,139,844	239,828,880	248,088,702
<b>Intergovernmental Grants</b>				
Personal Services	28,077,172	29,078,736	29,713,491	31,795,601
Operating Expenditure/Expense	25,109,996	23,049,436	23,664,912	23,363,458
Capital Equipment	197,704	2,096,207	519,880	311,739
Capital Projects	3,177,666	1,304,980	522,000	842,000
Grants & Aids	34,737,348	35,698,632	36,009,106	35,455,513
Transfers	2,033,939	0	0	0
Reserves & Refunds	899,818	704,686	497,902	502,632
Subtotal	94,233,643	91,932,677	90,927,291	92,270,943
<b>County Transportation Trust Fund</b>				
Personal Services	28,275,018	31,102,358	31,685,145	33,961,965
Operating Expenditure/Expense	26,939,130	27,563,364	34,192,899	37,222,516
Capital Equipment	538,822	182,000	488,744	68,521
Capital Projects	21,152,648	30,113,731	32,917,262	26,171,902
Grants & Aids	8,622,250	7,159,078	5,012,923	2,361,262
Transfers	41,242,020	42,394,125	44,087,180	44,512,298
Budgeted Transfers to Constitutional Officers	129,656	158,319	166,950	178,952
Reserves & Refunds	3,289	5,679,728	5,187,378	10,667,968
Subtotal	126,902,833	144,352,703	153,738,481	155,145,384

## FUND SUMMARY BY TYPE OF EXPENDITURE

Titles	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Library Tax District Fund</b>				
Personal Services	15,016,030	17,199,329	18,528,835	20,658,419
Operating Expenditure/Expense	7,894,068	8,770,174	9,444,720	9,773,134
Capital Equipment	5,447,289	6,922,914	5,547,438	5,946,156
Capital Projects	3,868,110	3,823,000	3,424,000	1,317,000
Grants & Aids	643,480	704,233	680,075	680,075
Transfers	10,706,530	6,031,749	3,878,694	1,791,344
Budgeted Transfers to Constitutional Officers	873,282	975,003	1,181,731	1,267,681
Reserves & Refunds	45,384	10,217,687	16,215,412	22,570,431
Subtotal	44,494,173	54,644,089	58,900,905	64,004,240
<b>Infrastructure Surtax Fixed Project Fund</b>				
Operating Expenditure/Expense	457,780	13,514	0	0
Capital Equipment	759,882	3,096,000	8,896,348	3,078,000
Capital Projects	43,655,904	59,777,487	91,879,606	16,880,000
Grants & Aids	2,000,000	2,260,000	6,413,727	0
Transfers	4,911,434	13,602,947	12,542,806	45,376,095
Reserves & Refunds	0	2,232,496	1,688,335	3,569,853
Subtotal	51,785,000	80,982,444	121,420,822	68,903,948
Total Special Revenue Funds	828,449,867	954,707,229	1,016,168,649	995,149,485
<b>DEBT SERVICE FUNDS</b>				
<b>Cap Imp Non-Adval Rev Bds Ser 98 Fd</b>				
Operating Expenditure/Expense	2,500	9,756	3,000	3,000
Debt Service	1,496,800	1,496,100	1,494,500	1,497,000
Reserves & Refunds	0	373,625	374,250	374,594
Subtotal	1,499,300	1,879,481	1,871,750	1,874,594
<b>Fuel Tax Ref Revenue Bonds Debt Svc Fund</b>				
Debt Service	2,386,221	2,390,661	2,388,134	2,378,340
Reserves & Refunds	0	1,176,785	1,160,535	1,172,235
Subtotal	2,386,221	3,567,446	3,548,669	3,550,575
<b>General Obligation Bonds P&amp;R Sinking Fd</b>				
Operating Expenditure/Expense	5,000	6,237	8,000	10,000
Debt Service	1,320,655	1,319,565	1,326,656	1,321,030
Budgeted Transfers to Constitutional Officers	50,306	49,469	66,077	67,540
Reserves & Refunds	2,163	103,237	110,283	116,415
Subtotal	1,378,124	1,478,508	1,511,016	1,514,985
<b>ELAPP Limited Adval Tax Bonds Dbt Svc Fd</b>				
Operating Expenditure/Expense	(5,410)	17,920	6,500	6,500
Debt Service	5,158,878	5,149,459	5,153,903	5,149,413
Budgeted Transfers to Constitutional Officers	163,081	171,924	206,997	208,949
Reserves & Refunds	8,957	928,372	912,498	855,986
Subtotal	5,325,506	6,267,675	6,279,898	6,220,848
<b>Crim Justice Facil Rev Bonds Debt Svc Fd</b>				
Operating Expenditure/Expense	5,226	15,077	4,000	4,000
Debt Service	9,997,290	10,000,700	9,999,900	9,994,500
Reserves & Refunds	0	11,739,043	11,667,000	11,667,542
Subtotal	10,002,516	21,754,820	21,670,900	21,666,042

## FUND SUMMARY BY TYPE OF EXPENDITURE

Titles	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Court Facil Rev Bonds 99&amp;05 Debt Service Fd</b>				
Operating Expenditure/Expense	10,750	14,209	6,000	6,000
Debt Service	3,638,022	3,083,133	1,073,941	2,534,097
Transfers	3,732,660	183,361	0	0
Reserves & Refunds	0	5,417,611	1,569,626	1,584,751
Subtotal	7,381,432	8,698,314	2,649,567	4,124,848
<b>Cap Improve Prg Rev Bonds 94&amp;96 Debt Svc Fd</b>				
Operating Expenditure/Expense	12,500	14,788	7,000	7,000
Debt Service	3,489,921	3,495,910	3,490,712	3,488,007
Reserves & Refunds	0	4,072,719	4,072,252	4,072,545
Subtotal	3,502,421	7,583,417	7,569,964	7,567,552
<b>Cap Improve Nonadval Ref Rev 96A/B Bd Fd</b>				
Operating Expenditure/Expense	3,500	4,500	4,000	4,000
Debt Service	5,384,884	5,387,620	5,389,652	5,385,224
Reserves & Refunds	0	6,735,275	6,734,150	6,734,630
Subtotal	5,388,384	12,127,395	12,127,802	12,123,854
<b>2001 Community Investment Tax Rev Funds</b>				
Operating Expenditure/Expense	0	0	4,000	4,000
Debt Service	4,532,562	4,527,762	4,534,262	4,528,262
Reserves & Refunds	0	2,100,443	2,103,693	2,114,526
Subtotal	4,532,562	6,628,205	6,641,955	6,646,788
<b>Series 2004 CIT Revenue Bonds</b>				
Operating Expenditure/Expense	0	0	4,000	4,000
Debt Service	0	6,441,331	6,340,769	6,337,007
Reserves & Refunds	0	2,651,237	2,643,518	2,651,852
Subtotal	0	9,092,568	8,988,287	8,992,859
<b>2005 TSA Refunding Non-Adval Rev Bonds</b>				
Debt Service	0	0	594,648	1,306,850
Reserves & Refunds	0	0	950,313	961,538
Subtotal	0	0	1,544,961	2,268,388
Total Debt Service Funds	41,396,466	79,077,829	74,404,769	76,551,333
<b>CAPITAL PROJECTS FUNDS</b>				
<b>Countywide Capital Projects Fund</b>				
Operating Expenditure/Expense	0	0	1,545,000	0
Capital Equipment	0	514,000	136,000	1,545,000
Capital Projects	0	14,995,421	14,956,329	17,865,000
Grants & Aids	0	1,000,000	700,000	0
Transfers	0	0	159,490	178,760
Reserves & Refunds	0	0	(1,536,329)	0
Subtotal	0	16,509,421	15,960,490	19,588,760
<b>Unincorp Area Capital Projects Fund</b>				
Operating Expenditure/Expense	0	50,000	1,007,000	0
Capital Equipment	0	0	797,574	0
Capital Projects	0	3,733,000	5,193,759	0
Grants & Aids	0	350,000	1,200,000	0
Transfers	0	0	30,200	0
Reserves & Refunds	0	5,123,784	5,869,793	9,005,913
Subtotal	0	9,256,784	14,098,326	9,005,913

## FUND SUMMARY BY TYPE OF EXPENDITURE

Titles	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Cap Imp Non-Adval Tax Rev Bds Ser 98 Fd</b>				
Capital Projects	440,967	0	0	0
Reserves & Refunds	0	25,000	0	0
Subtotal	440,967	25,000	0	0
<b>EPC Facility Acquisition/Rehab Fund</b>				
Operating Expenditure/Expense	19,135	0	0	0
Capital Equipment	54,985	0	160,000	0
Capital Projects	369,263	0	0	0
Subtotal	443,383	0	160,000	0
<b>General Oblig Bonds P &amp; R Program Fund</b>				
Capital Projects	45,339	0	0	0
Subtotal	45,339	0	0	0
<b>Enviro Sensitive Lands Tax/Bond Fund</b>				
Personal Services	839,618	1,087,701	1,386,700	1,548,896
Operating Expenditure/Expense	583,093	1,526,998	797,521	867,260
Capital Equipment	3,891	0	315,000	286,200
Capital Projects	302,207	6,497,076	8,200,490	9,052,811
Debt Service	65	0	0	0
Grants & Aids	1,719,389	0	0	0
Transfers	11,478,704	5,882,101	573,795	713,104
Reserves & Refunds	0	1,891,405	675,920	262,816
Subtotal	14,926,967	16,885,281	11,949,426	12,731,087
<b>Court Facil Non-Bond Construction Fund</b>				
Operating Expenditure/Expense	972,822	0	0	0
Capital Projects	5,427,920	( 953,629)	0	0
Subtotal	6,400,742	( 953,629)	0	0
<b>Court Facil Rev Bonds 99 Construction Fd</b>				
Capital Projects	3,321,177	0	0	0
Subtotal	3,321,177	0	0	0
<b>Capital Imprv Prog Bonds Series 94/96 Fd</b>				
Capital Projects	172,640	0	0	0
Transfers	3	0	0	0
Subtotal	172,643	0	0	0
<b>Cap Impr Commercial Paper Program Fund</b>				
Operating Expenditure/Expense	239,373	0	0	0
Capital Projects	1,524,000	0	0	0
Debt Service	104,294,190	9,277,000	79,815,000	112,030,000
Transfers	32,160,845	36,126,352	158,719,621	110,146,340
Reserves & Refunds	0	1,920,648	( 16,607,621)	22,152,660
Subtotal	138,218,408	47,324,000	221,927,000	244,329,000
<b>Falkenburg Jail Construction Fund</b>				
Operating Expenditure/Expense	86,590	0	0	0
Capital Equipment	219,535	0	0	0
Capital Projects	160,456	0	0	0
Reserves & Refunds	0	125,000	0	0
Subtotal	466,581	125,000	0	0

## FUND SUMMARY BY TYPE OF EXPENDITURE

Titles	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>2004 Community Investment Tax Revenue Bonds</b>				
Operating Expenditure/Expense	1,608,563	0	0	0
Debt Service	65,750,000	0	0	0
Transfers	4,037,448	0	0	0
Subtotal	71,396,011	0	0	0
Total Capital Projects Funds	235,832,218	89,171,857	264,095,242	285,654,760
<b>ENTERPRISE FUNDS</b>				
<b>Solid Waste System Enterprise Fund</b>				
Personal Services	7,682,005	8,311,933	8,888,303	9,585,356
Operating Expenditure/Expense	49,935,267	54,438,021	57,112,827	60,617,307
Capital Equipment	3,092,036	1,971,200	2,649,150	2,807,936
Capital Projects	945,711	4,018,947	53,560,000	53,260,000
Debt Service	69,651,770	12,313,300	12,528,606	12,545,369
Transfers	92,240,977	83,114,911	85,519,917	92,214,551
Reserves & Refunds	5,109	83,037,521	70,573,891	73,090,620
Subtotal	223,552,875	247,205,833	290,832,694	304,121,139
<b>Water &amp; Wastewater Utility Enterprise Fd</b>				
Personal Services	32,965,851	36,995,641	40,826,584	44,490,311
Operating Expenditure/Expense	67,683,828	72,256,739	87,946,171	99,260,138
Capital Equipment	2,997,400	2,520,537	3,359,889	3,119,697
Capital Projects	19,896,130	99,028,432	83,972,000	110,906,000
Debt Service	27,911,825	27,962,928	27,510,679	27,521,187
Transfers	207,040,234	207,658,466	219,862,527	218,052,996
Reserves & Refunds	1,191,524	55,292,119	113,264,892	108,073,273
Subtotal	359,686,792	501,714,862	576,742,742	611,423,602
<b>Cap Impr Commercial Paper Program Fund</b>				
Debt Service	5,147,423	2,720,000	2,680,000	5,530,000
Subtotal	5,147,423	2,720,000	2,680,000	5,530,000
<b>Recl Water Spcl Assessment Rev Bds 2000</b>				
Operating Expenditure/Expense	6,118	9,505	11,049	11,242
Debt Service	430,601	432,283	427,596	426,395
Reserves & Refunds	0	67,488	0	0
Subtotal	436,719	509,276	438,645	437,637
<b>Capacity Assess Special Assess Bds 2000</b>				
Operating Expenditure/Expense	33,947	69,000	10,375	10,375
Capital Projects	5,994,172	448,000	0	0
Debt Service	2,401,908	2,838,850	2,406,548	2,404,072
Reserves & Refunds	0	(549,506)	149,217	151,693
Subtotal	8,430,027	2,806,344	2,566,140	2,566,140
Total Enterprise Funds	597,253,836	754,956,315	873,260,221	924,078,518

**FUND SUMMARY BY TYPE OF EXPENDITURE**

Titles	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>INTERNAL SERVICE FUND</b>				
<b>Fleet Services Fund</b>				
Personal Services	3,907,793	3,867,967	4,239,011	4,549,353
Operating Expenditure/Expense	7,927,666	8,503,045	11,744,239	12,563,963
Capital Equipment	10,542,179	9,461,410	11,850,169	11,453,682
Capital Projects	5,463	0	120,000	0
Reserves & Refunds	4,716	11,512,844	12,871,664	12,530,958
Subtotal	<u>22,387,817</u>	<u>33,345,266</u>	<u>40,825,083</u>	<u>41,097,956</u>
<b>County Self Insurance Fund</b>				
Personal Services	3,129,751	4,418,562	4,086,363	4,316,054
Operating Expenditure/Expense	77,008,721	84,373,055	91,516,482	101,200,817
Capital Equipment	4,856	0	0	0
Transfers	835,170	769,523	742,292	920,153
Reserves & Refunds	11,293	110,524,625	116,874,566	124,655,386
Subtotal	<u>80,989,791</u>	<u>200,085,765</u>	<u>213,219,703</u>	<u>231,092,410</u>
Total Internal Service Funds	<u>103,377,608</u>	<u>233,431,031</u>	<u>254,044,786</u>	<u>272,190,366</u>
<b>Total</b>	<b><u>\$2,521,092,266</u></b>	<b><u>\$2,950,208,804</u></b>	<b><u>\$3,449,767,724</u></b>	<b><u>\$3,556,983,557</u></b>

## COUNTYWIDE GENERAL FUND

This general fund accounts for all financial transactions except those required to be accounted for in other funds. The fund's resources, ad valorem taxes and other revenues, provide services for the benefit of all residents of Hillsborough County. Effective FY 91, all restricted revenues and expenditures were moved into a newly created Countywide Special Purpose Revenue Fund. This separation provides a better picture of the use of unrestricted and restricted County funds.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Current Ad Valorem Taxes	\$347,115,007	\$399,869,546	\$447,280,825	\$483,868,397
Delinq Ad Valorem Taxes	2,167,177	1,000,000	1,500,000	1,500,000
Licenses And Permits	4,210,906	3,948,050	4,380,350	4,468,258
Intergovernmental Revenue	3,548,950	3,548,045	8,711,859	8,968,344
Charges For Services	42,570,364	49,110,304	47,882,107	48,440,473
Fines And Forfeits	695,603	234,275	239,625	239,625
Miscellaneous Revenues	5,007,875	6,903,485	6,466,442	6,485,488
Gross Revenue	405,315,882	464,613,705	516,461,208	553,970,585
Interfund Transfers	30,788,216	17,224,370	7,836,626	8,425,798
Intrafund Transfers	11,683,172	0	0	0
Other	22,405,314	13,925,000	16,035,000	16,030,000
Less 5% Required By Law	0	( 23,230,685)	( 25,823,061)	( 27,698,530)
Fund Balance Begin of Year	56,898,200	63,139,091	86,834,117	70,769,683
	121,774,902	71,057,776	84,882,682	67,526,951
<b>Total</b>	<b>\$527,090,784</b>	<b>\$535,671,481</b>	<b>\$601,343,890</b>	<b>\$621,497,536</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Board of County Commissioners</b>				
Board of County Commissioners	\$1,909,877	\$2,061,648	\$2,130,048	\$2,267,884
County Internal Performance Auditor	212,525	461,275	477,229	497,961
	2,122,402	2,522,923	2,607,277	2,765,845
<b>County Attorney</b>				
County Attorney	7,500,687	8,397,094	9,002,745	9,618,583

## COUNTYWIDE GENERAL FUND

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Administrator</b>				
Administrative Services Section	630,514	442,398	0	0
Aging Services Department	9,550,189	10,681,365	11,732,158	12,657,192
Animal Services Department	6,517,054	7,084,935	7,440,183	7,973,216
Children's Services Department	11,015,308	12,736,565	13,051,771	13,509,288
Communications Department	1,413,020	1,730,575	3,545,396	3,578,915
Community Liaison Section	632,188	696,770	759,539	810,168
Consumer Protection Agency	716,510	1,308,877	1,473,637	1,566,486
Cooperative Extension Department	1,355,315	1,599,102	1,648,797	1,714,495
County Administrator	1,298,260	1,499,131	3,714,872	3,990,442
Debt Management Department	712,981	775,384	787,352	843,182
Economic Development Department	1,886,009	1,638,277	1,726,778	1,828,214
Equal Opportunity Administrator	147,807	174,811	180,391	192,859
Health and Social Services Department	11,779,646	12,834,607	25,088,595	26,686,446
HIPAA Compliance Office	0	0	532,787	550,592
Human Resources Department	2,823,992	3,574,625	3,444,963	3,603,511
Information & Technology Services Dept	3,666,755	14,992,068	17,055,855	17,376,147
Management & Budget Department	2,441,886	2,961,363	2,797,879	3,002,129
Medical Examiner Department	0	3,883,958	4,122,357	4,601,005
Neighborhood Relations	554,427	590,305	620,726	636,958
Office of Quality Services	331,994	341,342	0	0
Office of Public Affairs	323,725	368,061	0	0
Parks, Recreation and Conservation Department	11,489,399	12,420,874	14,670,694	15,711,569
Public Safety Department	4,402,892	5,206,177	5,613,618	5,969,325
Public Works Department	2,322,195	2,734,532	2,761,210	2,819,667
Purchasing Department	2,299,469	2,511,491	2,740,974	2,837,303
Real Estate Department	17,910,220	20,622,639	20,368,404	21,639,518
	96,221,755	123,410,232	145,878,936	154,098,627

## COUNTYWIDE GENERAL FUND

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Elected Officials</b>				
BOCC Judicial Services Cost	1,377,266	165,500	170,000	175,000
Clerk of Circuit Court	26,532,674	16,135,475	21,491,518	18,185,548
Property Appraiser	8,687,208	9,281,558	9,758,697	10,240,150
Public Defender	0	112,961	116,066	116,193
Sheriff	185,675,062	196,638,147	209,925,687	218,955,261
State Attorney (Part I)	0	359,198	355,130	358,811
State Attorney (Part II)	0	2,329,459	2,383,975	2,539,345
Supervisor of Elections	6,562,654	4,102,221	8,408,471	7,033,936
Tax Collector	14,731,757	17,496,893	20,376,933	22,031,496
Value Adjustment Board	539,189	562,282	373,468	403,141
	<u>244,105,810</u>	<u>247,183,694</u>	<u>273,359,945</u>	<u>280,038,881</u>
<b>Judicial Branch (Admin Office of Courts)</b>	<u>6,355,244</u>	<u>2,238,087</u>	<u>3,264,762</u>	<u>2,713,453</u>
<b>Guardian Ad Litem</b>	<u>383,531</u>	<u>442,059</u>	<u>479,533</u>	<u>494,193</u>
<b>Boards, Commissions &amp; Agencies</b>				
Charter Review Board	0	56,101	0	0
Environmental Protection Commission	7,538,886	8,268,540	9,965,739	10,506,926
Legislative Delegation	197,569	216,658	229,923	244,107
Soil & Water Conservation Board	220,651	239,574	255,042	270,282
	<u>7,957,106</u>	<u>8,780,873</u>	<u>10,450,704</u>	<u>11,021,315</u>
<b>Non-Departmental Organizations</b>				
Capital Improvement Program Projects	3,595,516	0	(\$1,329)	0
Major Maintenance & Repair Program	4,016,897	0	0	0
Governmental Agencies	9,121,767	16,712,294	21,139,288	23,070,050
Non-Departmental Allotments	2,937,523	17,342,901	20,930,219	19,913,744
Nonprofit Organizations	7,966,690	8,472,108	9,572,403	9,764,124
	<u>27,638,393</u>	<u>42,527,303</u>	<u>51,640,581</u>	<u>52,747,918</u>
<b>Non-Expenditure Accounts</b>				
Intrafund Transfers	11,683,172	0	0	0
Interfund Transfers	46,547,788	66,700,342	57,944,153	65,323,074
Reserves & Refunds	523,688	33,468,874	46,715,254	42,675,647
	<u>58,754,648</u>	<u>100,169,216</u>	<u>104,659,407</u>	<u>107,998,721</u>
<b>Total</b>	<u><u>\$451,039,576</u></u>	<u><u>\$535,671,481</u></u>	<u><u>\$601,343,890</u></u>	<u><u>\$621,497,536</u></u>

## UNINCORPORATED AREA GENERAL FUND

This general fund accounts for ad valorem taxes and other revenue sources that provide services for the benefit of the residents of the unincorporated areas of Hillsborough County only. The services provided by this fund include fire suppression, law enforcement, stormwater, parks and recreation, planning and growth management, survey/mapping, code enforcement, and emergency services. Effective FY 91, all restricted revenues and expenditures were moved into the Unincorporated Area Special Purpose Fund. This separation provides a better picture of the use of unrestricted and restricted County funds for unincorporated area services.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Current Ad Valorem Taxes	\$145,657,040	\$169,966,549	\$203,267,372	\$221,134,574
Delinq Ad Valorem Taxes	808,259	350,000	350,000	350,000
Communications Services Tax	18,110,128	15,116,861	23,544,870	24,015,767
Other Taxes	61,945	40,603	47,000	51,000
Intergovernmental Revenue	552,890	565,000	15,061,708	15,781,555
Charges For Services	16,632,211	15,321,500	19,274,780	20,840,470
Fines And Forfeits	577,656	894,223	527,750	547,775
Miscellaneous Revenues	1,870,309	2,648,970	2,383,227	2,397,226
Gross Revenue	184,270,438	204,903,706	264,456,707	285,118,367
Interfund Transfers	63,808,468	74,112,428	76,238,866	75,716,066
Intrafund Transfers	10,396,520	0	0	0
Other	7,816,935	5,750,000	5,803,000	5,803,000
Less 5% Required By Law	0	( 10,245,185)	( 13,222,836)	( 14,255,919)
Fund Balance Begin of Year	29,990,791	28,672,113	33,174,430	29,480,045
	112,012,714	98,289,356	101,993,460	96,743,192
<b>Total</b>	<b>\$296,283,152</b>	<b>\$303,193,062</b>	<b>\$366,450,167</b>	<b>\$381,861,559</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Administrator Organization</b>				
Communications Department	\$2,673,698	\$2,794,018	\$558,397	\$483,386
Community Liaison Section	0	0	65,064	70,032
Health & Social Services Department	0	125,584	1,000,000	1,000,000
Housing and Community Code Enforcement	2,971,383	4,157,414	5,291,822	6,330,265
Fire Rescue Department	72,086,414	74,219,087	92,272,382	100,862,810
Real Estate Department	5,569,760	5,829,086	5,686,176	5,024,784
Parks, Recreation and Conservation Department	26,433,986	28,762,482	30,880,772	34,057,508
Planning & Growth Management Department	10,339,177	11,231,904	13,032,550	13,165,234
Public Safety Department	1,461,577	1,803,428	1,887,251	1,985,909
Public Works Department	11,441,822	14,776,887	17,241,644	18,210,934
Sect 8 US Housing Act; Weed & Seed	125,521	0	0	0
Water Resource Services Department	59,922	123,285	192,911	209,507
	133,163,260	143,823,175	168,043,905	181,330,337

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## UNINCORPORATED AREA GENERAL FUND

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Elected Officials</b>				
Property Appraiser	1,372,258	1,495,437	1,609,378	1,688,930
Sheriff	87,171,552	86,130,177	94,991,242	99,402,123
Tax Collector	2,869,266	3,331,344	4,072,347	4,429,691
	<u>91,413,076</u>	<u>90,956,958</u>	<u>100,672,967</u>	<u>105,520,744</u>
<b>Non-Departmental Organizations</b>				
Capital Improvement Projects Program	241,559	0	0	0
Major Maintenance & Repair Program	3,496,131	0	0	0
Non-Departmental Allotments	3,774,151	12,150,000	17,396,670	17,497,020
Nonprofit Organizations	933,684	874,443	874,443	874,443
	<u>8,445,525</u>	<u>13,024,443</u>	<u>18,271,113</u>	<u>18,371,463</u>
<b>Non-Expenditure Accounts</b>				
Intrafund Transfers	10,396,520	0	0	0
Interfund Transfers	20,118,837	36,115,972	48,267,764	46,084,624
Reserves & Refunds	205,477	19,272,514	31,129,354	30,484,359
	<u>30,720,834</u>	<u>55,388,486</u>	<u>79,397,118</u>	<u>76,568,983</u>
<b>Total</b>	<u><u>\$263,742,695</u></u>	<u><u>\$303,193,062</u></u>	<u><u>\$366,450,167</u></u>	<u><u>\$381,861,559</u></u>

## COUNTYWIDE SPECIAL PURPOSE REVENUE FUND

This special revenue fund accounts for all financial transactions associated with restricted revenues which provide services to all residents of Hillsborough County. This special use fund is subdivided into numerous and varied subfunds which have been established to manage and account for revenues and fees which are restricted as to the purposes for which they may be used. Most of these revenues/fees are authorized by State law or by local government ordinance. For example, numerous court fees have been established by local ordinances to fund various court-related programs regarding services and facility improvements. State laws authorize fines to fund various criminal justice functions and education/training programs, and a half-cent sales tax to fund an indigent health care program. Other local fees, fines, and charges are used to fund wholly or in part such programs as the 9-1-1 emergency telephone system and the Animal Services spay/neuter program. In some cases, these restricted funds are supplemented by unrestricted revenues from the General Fund in order to provide for enhanced programs.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Licenses And Permits	\$465,107	\$450,000	\$605,400	\$611,208
Intergovernmental Revenue	28,697,123	27,289,164	9,915,781	9,982,425
Charges For Services	24,109,749	13,066,796	12,856,484	12,853,069
Fines And Forfeits	2,971,776	645,000	2,350,056	2,463,176
Miscellaneous Revenues	3,968,886	5,508,603	6,123,972	6,090,682
Gross Revenue	60,212,641	46,959,563	31,851,693	32,000,560
Interfund Transfers	112,869,376	116,937,309	103,316,770	104,985,880
Intrafund Transfers	227,793	0	554,854	0
Other	507,955	65,000	61,000	61,000
Less 5% Required By Law	0	( 910,353)	0	0
Fund Balance Begin of Year	47,843,093	37,539,000	26,798,298	26,346,612
	161,448,217	153,630,956	130,730,922	131,393,492
<b>Total</b>	<b>\$221,660,858</b>	<b>\$200,590,519</b>	<b>\$162,582,615</b>	<b>\$163,394,052</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Attorney</b>				
County Attorney	\$158,834	\$240,970	\$0	\$0
<b>County Administrator</b>				
Animal Services Department	157,798	204,765	394,012	386,896
Community Liaison Section	170,720	213,991	218,900	222,939
Communications Department	3,335	0	0	0
Health and Social Services Department	92,172,180	93,996,742	83,583,483	85,061,376
Information & Technology Svcs Department	14,630,300	5,141,955	3,112,334	2,344,004
Medical Examiner Department	3,894,569	0	0	0
Public Safety Department	4,631,027	5,541,195	6,775,036	6,255,630
Public Works Department	7,885	2,500	7,500	7,500
Real Estate Department	12,277	0	0	0
Water Resource Team	338,748	451,216	0	0
	116,018,839	105,552,364	94,091,265	94,278,345

## COUNTYWIDE SPECIAL PURPOSE REVENUE FUND

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Elected Officials</b>				
BOCC Judicial Services Cost	2,127,694	0	0	0
Clerk of Circuit Court	20,522	0	0	0
Public Defender	1,530,068	730,041	481,937	434,383
Sheriff	1,903,675	966,572	9,929,312	11,414,836
State Attorney (Part I)	1,082,628	316,000	362,400	389,000
State Attorney (Part II)	2,121,993	0	0	0
	8,786,580	2,012,613	10,773,649	12,238,219
<b>Judicial Branch (Admin Office of Courts)</b>	12,674,374	6,266,668	7,363,062	6,634,513
<b>Boards, Commissions &amp; Agencies</b>				
Environmental Protection Commission	2,348,828	1,795,454	1,097,272	1,160,623
	2,348,828	1,795,454	1,097,272	1,160,623
<b>Non-Departmental Organizations</b>				
Capital Improvement Program Projects	364,355	1,168,500	312,250	311,980
Governmental Agencies	210,000	710,000	242,000	242,000
Major Maintenance & Repair Program	0	7,639,964	4,867,020	5,158,444
Non-Departmental Allotments	3,848,785	4,783,463	3,500,000	3,500,000
Nonprofit Organizations	720,944	1,100,000	1,100,000	1,100,000
	5,144,084	15,401,927	10,021,270	10,312,424
<b>Non-Expenditure Accounts</b>				
Intrafund Transfers	227,793	0	554,854	0
Interfund Transfers	36,533,716	41,199,773	11,062,060	10,430,437
Reserves & Refunds	1,022	28,120,750	27,619,183	28,339,491
	36,762,531	69,320,523	38,491,977	38,551,781
<b>Total</b>	<b>\$181,894,070</b>	<b>\$200,590,519</b>	<b>\$162,582,615</b>	<b>\$163,394,052</b>

## UNINCORPORATED AREA SPECIAL PURPOSE FUND

This special revenue fund accounts for all restricted revenue sources that provide services for the benefit of the residents of unincorporated Hillsborough County. Services provided from this fund include building permitting and inspection and construction associated with impact fees. Included within the revenue sources are an annual Stormwater Assessment on developed properties and a distribution from the State of the Phosphate Severance Tax.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Licenses And Permits	\$13,885,356	\$13,520,000	\$16,987,200	\$17,330,300
Intergovernmental Revenue	403,656	500,000	980,000	980,000
Charges For Services	1,604,551	1,524,659	1,634,200	1,655,700
Fines And Forfeits	355,677	148,591	145,100	148,100
Miscellaneous Revenues	11,697,687	11,497,831	11,961,701	12,095,701
Gross Revenue	27,946,927	27,191,081	31,708,201	32,209,801
Interfund Transfers	4,771,508	11,554,356	2,706,439	2,784,557
Intrafund Transfers	348,126	698,388	1,110,498	1,020,707
Other	34,506	20,000	20,000	20,000
Less 5% Required By Law	0	( 563,600)	( 569,000)	( 575,800)
Fund Balance Begin of Year	15,676,234	11,397,078	15,487,981	16,143,615
	20,830,374	23,106,222	18,755,918	19,393,079
<b>Total</b>	<b>\$48,777,301</b>	<b>\$50,297,303</b>	<b>\$50,464,119</b>	<b>\$51,602,880</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Administrator Organization</b>				
Cooperative Extension Department	\$43,334	\$50,773	\$49,700	\$49,967
Neighborhood Relations	52,965	100,000	100,000	100,000
Parks, Recreation and Conservation Department	215,738	258,486	262,533	275,179
Planning & Growth Management	15,012,366	17,447,660	20,914,351	21,384,458
Public Works Department	279,005	599,828	1,006,093	916,302
Water Resource Services Department	132,651	112,481	11,996	12,357
	15,736,059	18,569,228	22,344,673	22,738,263
<b>Elected Officials</b>				
Tax Collector	94,708	102,230	108,980	111,700
<b>Boards, Commissions &amp; Agencies</b>				
Environmental Protection Commission	116,994	126,227	148,794	157,830
<b>Non-Departmental Organizations</b>				
Capital Improvement Projects Program	13,889,048	12,581,300	5,385,000	7,947,000
Governmental Agencies	6,542,530	10,000	11,000	11,000
Major Maintenance & Repair Program	0	7,717,474	1,443,329	2,639,324
Non-Departmental Allotments	150,000	150,000	150,000	150,000
	20,581,578	20,458,774	6,989,329	10,747,324

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## UNINCORPORATED AREA SPECIAL PURPOSE FUND

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Expenditure Accounts</b>				
Interfund Transfers	930,382	186,550	1,993,550	586,550
Intrafund Transfers	348,126	698,388	1,110,498	1,020,707
Reserves & Refunds	1,428	10,155,906	17,768,295	16,240,506
	<u>1,279,936</u>	<u>11,040,844</u>	<u>20,872,343</u>	<u>17,847,763</u>
Total	<u>\$37,809,275</u>	<u>\$50,297,303</u>	<u>\$50,464,119</u>	<u>\$51,602,880</u>

## COUNTY BLENDED COMPONENT UNITS FUND

This fund was established in FY 98 to account for the revenues and expenditures of the Hillsborough County Civil Service Board, Law Library Board, and the Hillsborough County City-County Planning Commission. These component units meet the criteria for blended presentation in accordance with GASB Statement Number 14 and are budgeted in a manner similar to that of the primary government itself.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Licenses And Permits	\$0	\$30,754	\$34,600	\$35,300
Charges For Services	1,276,971	1,405,152	1,487,121	1,526,645
Fines And Forfeits	50	0	0	0
Miscellaneous Revenues	276	500	2,000	2,000
Gross Revenue	1,277,297	1,436,406	1,523,721	1,563,945
Interfund Transfers	7,186,531	7,586,675	7,926,086	8,424,171
Fund Balance Begin of Year	12,999	4,681	26,605	22,005
	7,199,530	7,591,356	7,952,691	8,446,176
<b>Total</b>	<b>\$8,476,827</b>	<b>\$9,027,762</b>	<b>\$9,476,412</b>	<b>\$10,010,121</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Boards, Commissions &amp; Agencies</b>				
Civil Service Board	\$2,295,082	\$2,572,858	\$2,776,756	\$2,903,574
Law Library	521,321	491,154	499,388	500,088
Planning Commission	5,579,207	5,960,419	6,178,263	6,584,604
	8,395,610	9,024,431	9,454,407	9,988,266
<b>Non-Expenditure Accounts</b>				
Interfund Transfers	45,224	0	0	0
Reserves & Refunds	0	3,331	22,005	21,855
	45,224	3,331	22,005	21,855
<b>Total</b>	<b>\$8,440,834</b>	<b>\$9,027,762</b>	<b>\$9,476,412</b>	<b>\$10,010,121</b>

## LOCAL HOUSING ASSISTANCE PROGRAM FUND

This special revenue fund accounts for revenues and expenditures of the State Housing Initiatives Partnership (SHIP) program. The SHIP program's primary focus is to implement the State of Florida's William E. Sadowski Affordable Housing Act which creates a dedicated statewide funding source for affordable housing.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Intergovernmental Revenue	\$8,812,549	\$5,859,433	\$5,670,569	\$5,670,569
Charges For Services	1,247,933	0	972,500	972,500
Miscellaneous Revenues	212,870	0	0	0
Gross Revenue	10,273,352	5,859,433	6,643,069	6,643,069
Intrafund Transfers	443,117	0	0	0
Fund Balance Begin of Year	181,404	0	0	0
	624,521	0	0	0
<b>Total</b>	<b>\$10,897,873</b>	<b>\$5,859,433</b>	<b>\$6,643,069</b>	<b>\$6,643,069</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Administrator Organization</b>				
Housing and Community Code Enforcement	\$6,421,293	\$5,859,433	\$6,643,069	\$6,643,069
<b>Non-Expenditure Accounts</b>				
Intrafund Transfers	443,117	0	0	0
	443,117	0	0	0
<b>Total</b>	<b>\$6,864,410</b>	<b>\$5,859,433</b>	<b>\$6,643,069</b>	<b>\$6,643,069</b>

## STATE OF FLORIDA HEALTH CARE SURTAX TRUST FUND

This trust fund was established in FY 92 to account for the proceeds of the special one-half cent sales surtax which was implemented December 1, 1991 to be used solely to fund indigent health care services to residents of Hillsborough County. During the period October 1, 1997 to October 1, 2001 the sales tax rate was reduced to one-quarter cent in order to draw down reserves. Prior to FY 01, proceeds from this sales surtax was accounted for by a Trust Fund. As a result of GASB 34, the Trust Fund was replaced by this Special Revenue Fund.

Revenue by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Discretionary Sales Surtax	\$85,540,856	\$91,487,710	\$100,571,207	\$104,895,769
Miscellaneous Revenues	152,925	650,000	375,000	375,000
Gross Revenue	85,693,781	92,137,710	100,946,207	105,270,769
Less 5% Required By Law	0	( 4,606,886)	( 5,047,309)	( 5,263,539)
Fund Balance Begin of Year	18,054,193	13,349,631	26,287,157	35,078,916
	18,054,193	8,742,745	21,239,848	29,815,377
<b>Total</b>	<b>\$103,747,974</b>	<b>\$100,880,455</b>	<b>\$122,186,055</b>	<b>\$135,086,146</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Expenditure Accounts</b>				
Interfund Transfers	\$87,693,668	\$86,663,242	\$90,438,430	\$93,366,323
Reserves & Refunds	0	14,217,213	31,747,625	41,719,823
	87,693,668	100,880,455	122,186,055	135,086,146
<b>Total</b>	<b>\$87,693,668</b>	<b>\$100,880,455</b>	<b>\$122,186,055</b>	<b>\$135,086,146</b>

## SALES TAX REVENUE FUND

This special revenue fund accounts for the collection of the Tourist Development Tax, the Local Government Half-Cent Sales Tax, and the Local Government Half-Cent Infrastructure Surtax. The Tourist Development Tax is a 5% local option tax levied on all transient lodging for the broad purpose of stimulating tourism. The Local Government Half-Cent Sales Tax is an allocation by the State to the County and its three municipalities on the basis of population. This tax may be used for most governmental fund purposes, with a disproportionate share to the County to be used for countywide purposes. The Local Government Half-Cent Surtax (Community Investment Tax) was approved by voters to finance general government, public safety, and educational facilities in Hillsborough County and capital expenditures for the cities of Tampa, Plant City, and Temple Terrace.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Tourist Development Tax	\$16,728,199	\$16,666,666	\$18,814,651	\$19,401,669
Discretionary Sales Surtax	85,617,242	91,487,710	100,571,207	104,895,769
Intergovernmental Revenue	84,258,742	81,041,618	92,492,030	95,849,284
Miscellaneous Revenues	388,255	776,000	708,400	708,400
Gross Revenue	186,992,438	189,971,994	212,586,288	220,855,122
Less 5% Required By Law	0	( 3,972,081)	( 4,540,852)	( 4,708,715)
Fund Balance Begin of Year	32,786,871	30,139,931	31,783,444	31,942,295
	32,786,871	26,167,850	27,242,592	27,233,580
<b>Total</b>	<b>\$219,779,309</b>	<b>\$216,139,844</b>	<b>\$239,828,880</b>	<b>\$248,088,702</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Administrator Organization</b>				
Economic Development	\$49,073	\$57,512	\$129,808	\$135,194
<b>Elected Officials</b>				
Tax Collector	429,693	202,781	149,000	152,750
<b>Non-Departmental Organizations</b>				
Governmental Agencies	52,200,610	55,226,634	59,540,424	60,257,239
Nonprofit Organizations	9,771,238	9,899,278	11,106,388	11,437,590
	61,971,848	65,125,912	70,646,812	71,694,829
<b>Non-Expenditure Accounts</b>				
Interfund Transfers	125,878,857	130,406,402	141,610,878	146,051,495
Reserves & Refunds	2,490	20,347,237	27,292,382	30,054,434
	125,881,347	150,753,639	168,903,260	176,105,929
<b>Total</b>	<b>\$188,331,961</b>	<b>\$216,139,844</b>	<b>\$239,828,880</b>	<b>\$248,088,702</b>

## INTERGOVERNMENTAL GRANTS FUND

This special revenue fund accounts for federal, state, local governmental or other grants for programs including aging services, children's services, social services, public health, public assistance, housing, and capital projects.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Intergovernmental Revenue	\$79,183,530	\$78,004,530	\$76,817,593	\$77,197,207
Charges For Services	3,673,310	3,201,328	3,409,852	3,425,965
Fines And Forfeits	3,866	1,025	3,042	3,042
Miscellaneous Revenues	444,084	252,405	436,032	459,642
Gross Revenue	83,304,790	81,459,288	80,666,519	81,085,856
Interfund Transfers	11,071,566	9,768,703	9,766,590	10,690,905
Intrafund Transfers	1,808,024	0	0	0
Other	899,816	704,686	494,182	494,182
	13,779,406	10,473,389	10,260,772	11,185,087
<b>Total</b>	<b>\$97,084,196</b>	<b>\$91,932,677</b>	<b>\$90,927,291</b>	<b>\$92,270,943</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Administrator Organization</b>				
Aging Services Department	\$7,586,787	\$7,809,950	\$7,394,956	\$7,434,669
Animal Services Department	15,798	0	0	0
Children's Services Department	25,689,892	27,521,318	28,438,347	29,318,470
Community Liaison Section	2,055,814	1,429,513	1,379,360	1,385,940
Cooperative Extension Department	56,099	58,500	54,000	56,000
Economic Development Department	57,485	200,000	197,640	297,640
Equal Opportunity Administrator	104,048	192,000	192,619	199,014
Fire Rescue Department	791,672	385,000	275,000	275,000
Health and Social Services Department	23,225,628	37,801,968	36,635,932	36,910,638
Housing & Community Code Enforcement	6,216,073	8,380,512	8,547,362	8,116,237
Human Resources Department	10,004	0	0	0
Management & Budget Department	738	0	0	0
Medical Examiner	400	0	0	0
Parks, Recreation and Conservation Department	496,316	0	0	0
Planning & Growth Management Department	194,645	0	0	0
Public Safety Department	554,428	294,786	311,974	331,366
Public Works Department	748,633	495,274	509,998	509,998
Real Estate Department	584,484	0	0	0
Sect 8 US Housing Act; Weed & Seed	12,905,478	0	0	0
Solid Waste Management Department	12,530	0	0	0
Water Resource Services Department	19,797	221,772	45,506	45,506
Water Resources Team	277,668	0	0	0
	81,604,417	84,790,593	83,982,694	84,880,478

## INTERGOVERNMENTAL GRANTS FUND

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Elected Officials</b>				
Supervisor Of Elections	107,812	0	0	0
	<u>107,812</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Judicial Branch (Admin Office of Courts)</b>				
	869,130	241,700	290,116	298,273
<b>Boards, Commissions &amp; Agencies</b>				
Civil Service Board	65	0	0	0
Environmental Protection Commission	4,189,834	4,122,755	4,280,278	4,393,259
Metropolitan Planning Organization	1,599,419	1,070,886	1,108,292	1,108,292
	<u>5,789,318</u>	<u>5,193,641</u>	<u>5,388,570</u>	<u>5,501,551</u>
<b>Non-Departmental Organizations</b>				
Capital Improvement Projects Program	3,093,280	838,450	522,000	842,000
Nonprofit Organizations	735,747	868,293	740,191	740,191
	<u>3,829,027</u>	<u>1,706,743</u>	<u>1,262,191</u>	<u>1,582,191</u>
<b>Non-Expenditure Accounts</b>				
Interfund Transfers	225,915	0	0	0
Intrafund Transfers	1,808,024	0	0	0
Reserves & Refunds	0	0	3,720	8,450
	<u>2,033,939</u>	<u>0</u>	<u>3,720</u>	<u>8,450</u>
<b>Total</b>	<b><u>\$94,233,643</u></b>	<b><u>\$91,932,677</u></b>	<b><u>\$90,927,291</u></b>	<b><u>\$92,270,943</u></b>

## COUNTY TRANSPORTATION TRUST FUND

This special revenue fund accounts for motor fuel taxes, impact fees and other revenues designated to finance construction and maintenance of roads, bridges, sidewalks, and drainage. Included in this fund are the proceeds of the road impact assessment fees, six-cent local option gas tax, the County share of the Local Transportation Gas Tax Trust Fund (9th cent), constitutional gas tax, and the residual of the County (7th Cent) gas tax after covering the debt service requirement of the Road Improvement Refunding Bonds 1998 Sinking Fund.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Taxes	\$30,659,989	\$30,958,914	\$32,207,706	\$32,941,814
Intergovernmental Revenue	18,486,216	16,631,071	17,054,599	17,436,431
Charges For Services	2,422,109	1,970,166	2,192,189	2,336,653
Fines And Forfeits	30	0	0	0
Miscellaneous Revenues	24,390,070	22,859,273	21,809,725	16,722,575
Gross Revenue	75,958,414	72,419,424	73,264,219	69,437,473
Interfund Transfers	23,854,952	30,728,423	34,726,109	38,819,364
Intrafund Transfers	32,802,881	33,679,913	41,463,443	42,040,748
Other	47,238	30,000	30,000	30,000
Less 5% Required By Law	0	( 3,260,230)	( 3,320,745)	( 3,121,979)
Fund Balance Begin of Year	13,032,056	10,755,173	7,575,455	7,939,778
	69,737,127	71,933,279	80,474,262	85,707,911
<b>Total</b>	<b>\$145,695,541</b>	<b>\$144,352,703</b>	<b>\$153,738,481</b>	<b>\$155,145,384</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Attorney</b>				
County Attorney	\$213,090	\$251,351	\$0	\$0
<b>County Administrator</b>				
Communications Department	218,095	251,038	259,405	275,511
Planning & Growth Management Department	659,008	714,599	953,442	993,950
Public Works Department	51,832,645	54,728,925	62,523,560	67,067,489
Real Estate Department	2,660,094	2,962,809	2,716,545	2,863,216
	55,369,842	58,657,371	66,452,952	71,200,166
<b>Elected Officials</b>				
Tax Collector	129,656	158,319	166,950	178,952
<b>Non-Departmental Organizations</b>				
Capital Improvement Projects Program	21,322,686	30,052,731	32,578,262	25,971,902
Governmental Agencies	8,622,250	7,159,078	5,012,923	2,361,262
Non-Departmental Allotments	0	0	252,836	252,836
	29,944,936	37,211,809	37,844,021	28,586,000

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## COUNTY TRANSPORTATION TRUST FUND

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Expenditure Accounts</b>				
Interfund Transfers	8,439,139	8,714,212	2,623,737	2,471,550
Intrafund Transfers	32,802,881	33,679,913	41,463,443	42,040,748
Reserves & Refunds	3,289	5,679,728	5,187,378	10,667,968
	<u>41,245,309</u>	<u>48,073,853</u>	<u>49,274,558</u>	<u>55,180,266</u>
<b>Total</b>	<b><u>\$126,902,833</u></b>	<b><u>\$144,352,703</u></b>	<b><u>\$153,738,481</u></b>	<b><u>\$155,145,384</u></b>

## LIBRARY TAX DISTRICT FUND

This special revenue fund accounts for ad valorem taxes and other revenues designated to operate the County Library System located in the unincorporated areas of the county and the City of Tampa.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Current Ad Valorem Taxes	\$29,597,039	\$34,193,974	\$42,759,818	\$46,257,572
Delinq Ad Valorem Taxes	182,542	100,000	150,000	150,000
Intergovernmental Revenue	2,222,657	1,787,002	1,631,734	1,631,734
Charges For Services	108,782	91,610	111,820	112,820
Fines And Forfeits	319,945	413,500	411,100	441,100
Miscellaneous Revenues	744,895	832,600	737,990	737,990
Gross Revenue	33,175,860	37,418,686	45,802,462	49,331,216
Intrafund Transfers	10,706,530	6,031,749	3,878,694	1,791,344
Other	215,918	219,809	160,000	160,000
Less 5% Required By Law	0	( 1,862,651)	( 2,290,124)	( 2,466,561)
Fund Balance Begin of Year	18,003,416	12,836,496	11,349,873	15,188,241
	28,925,864	17,225,403	13,098,443	14,673,024
<b>Total</b>	<b>\$62,101,724</b>	<b>\$54,644,089</b>	<b>\$58,900,905</b>	<b>\$64,004,240</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Administrator Organization</b>				
Library Services Department	\$27,595,447	\$31,687,507	\$33,772,556	\$36,596,290
<b>Elected Officials</b>				
Property Appraiser	282,235	304,801	323,535	339,530
Tax Collector	591,047	670,202	858,196	928,151
	873,282	975,003	1,181,731	1,267,681
<b>Non-Departmental Organizations</b>				
Capital Improvement Projects Program	4,633,339	5,645,000	3,424,000	1,317,000
Major Maintenance & Repair Program	640,191	146,952	428,512	461,494
	5,273,530	5,791,952	3,852,512	1,778,494
<b>Non-Expenditure Accounts</b>				
Intrafund Transfers	10,706,530	6,031,749	3,878,694	1,791,344
Reserves & Refunds	45,384	10,157,878	16,215,412	22,570,431
	10,751,914	16,189,627	20,094,106	24,361,775
<b>Total</b>	<b>\$44,494,173</b>	<b>\$54,644,089</b>	<b>\$58,900,905</b>	<b>\$64,004,240</b>

## INFRASTRUCTURE SURTAX FIXED PROJECT FUND

This fund is to account for the County share of a discretionary half-cent sales surtax (Community Investment Tax) approved by the voters to finance general government, public safety, and educational facilities in Hillsborough County, and capital expenditures for the cities of Tampa, Plant City, and Temple Terrace. This fund was created as a result of the closeout of the Sales Surtax Fixed Capital Outlay Fund in FY 97.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Charges For Services	\$10,958	\$0	\$0	\$0
Miscellaneous Revenues	1,271,984	912,680	1,282,418	1,082,418
Gross Revenue	1,282,942	912,680	1,282,418	1,082,418
Interfund Transfers	67,128,499	80,069,764	120,138,404	35,835,870
Intrafund Transfers	0	0	0	31,985,660
	67,128,499	80,069,764	120,138,404	67,821,530
<b>Total</b>	<b>\$68,411,441</b>	<b>\$80,982,444</b>	<b>\$121,420,822</b>	<b>\$68,903,948</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>				
Capital Improvement Projects Program	\$46,873,566	\$65,147,001	\$107,275,954	\$19,958,000
Governmental Agencies	0	0	( 86,273)	0
	46,873,566	65,147,001	107,189,681	19,958,000
<b>Non-Expenditure Accounts</b>				
Interfund Transfers	4,911,434	13,602,947	12,542,806	13,390,435
Intrafund Transfers	0	0	0	31,985,660
Reserves & Refunds	0	2,232,496	1,688,335	3,569,853
	4,911,434	15,835,443	14,231,141	48,945,948
<b>Total</b>	<b>\$51,785,000</b>	<b>\$80,982,444</b>	<b>\$121,420,822</b>	<b>\$68,903,948</b>

## CAPITAL IMPROVEMENT NON-AD VALOREM REVENUE BONDS SERIES 1998 DEBT SERVICE FUND

This debt service fund accounts for the payment of principal and interest on a \$23,040,000 borrowing dated May 1, 1998 to finance the acquisition, construction, and equipping of the County Warehouse and Sheriff's facilities.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues	\$154,408	\$164,870	\$161,870	\$161,870
Gross Revenue	154,408	164,870	161,870	161,870
Interfund Transfers	1,341,669	1,334,050	1,336,534	1,338,130
Fund Balance Begin of Year	372,911	380,561	373,346	374,594
	1,714,580	1,714,611	1,709,880	1,712,724
<b>Total</b>	<b>\$1,868,988</b>	<b>\$1,879,481</b>	<b>\$1,871,750</b>	<b>\$1,874,594</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>				
Debt Service Accounts	\$1,499,300	\$1,505,856	\$1,497,500	\$1,500,000
<b>Non-Expenditure Accounts</b>				
Reserves & Revenues	0	373,625	374,250	374,594
<b>Total</b>	<b>\$1,499,300</b>	<b>\$1,879,481</b>	<b>\$1,871,750</b>	<b>\$1,874,594</b>

## FUEL TAX REFUNDING REVENUE BONDS DEBT SERVICE FUND

This debt service fund accounts for the taxable payment of principal and interest on bonds issued to refund the County's Road Improvement Revenue Refunding Bonds, Series 1985. These taxable bonds are payable from County Fuel Tax and Local Option Fuel Tax revenues. Final maturity of this issue is December, 2011.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues	\$47,696	\$75,000	\$32,000	\$32,000
Gross Revenue	47,696	75,000	32,000	32,000
Interfund Transfers	2,249,684	2,339,377	2,397,827	2,346,340
Fund Balance Begin of Year	1,230,803	1,153,069	1,118,842	1,172,235
	3,480,487	3,492,446	3,516,669	3,518,575
<b>Total</b>	<b>\$3,528,183</b>	<b>\$3,567,446</b>	<b>\$3,548,669</b>	<b>\$3,550,575</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>				
Debt Service Accounts	\$2,386,221	\$2,390,661	\$2,388,134	\$2,378,340
<b>Non-Expenditure Accounts</b>				
Reserves & Refunds	0	1,176,785	1,160,535	1,172,235
<b>Total</b>	<b>\$2,386,221</b>	<b>\$3,567,446</b>	<b>\$3,548,669</b>	<b>\$3,550,575</b>

## GENERAL OBLIGATION BONDS PARKS & RECREATION SINKING FUND

This debt service fund accounts for the collection of ad valorem tax revenue levied in the unincorporated area of the County and required for principal and interest payments on general obligation bonds issued by the County to fund acquisition of land and construction of park facilities in the unincorporated area. Bonds were issued in 1993 and 1996 in the principal amount of \$10,000,000 each. The County is obligated to levy millage in an amount sufficient to pay annual debt service, but the millage is not included in the calculation of the constitutional 10 mill limitation on the annual millage levy. Both the Series 1993 and 1996 bonds were refunded by the \$18,540,000 Series 2002 bonds. The maturity date of the Series 2002 bonds is July 1, 2025.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Current Ad Valorem Taxes	\$1,309,202	\$1,336,336	\$1,413,630	\$1,435,076
Delinquent Ad Valorem Taxes	8,631	2,000	5,000	5,000
Miscellaneous Revenues	10,300	16,000	15,000	15,000
Gross Revenue	1,328,133	1,354,336	1,433,630	1,455,076
Other	13,400	10,000	10,000	10,000
Fund Balance Begin of Year	235,426	181,888	139,068	122,663
Less 5% Required By Law	0	( 67,716)	( 71,682)	( 72,754)
	248,826	124,172	77,386	59,909
<b>Total</b>	<b>\$1,576,959</b>	<b>\$1,478,508</b>	<b>\$1,511,016</b>	<b>\$1,514,985</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Elected Officials</b>				
Property Appraiser	\$13,604	\$13,388	\$12,700	\$13,470
Tax Collector	36,702	36,081	53,377	54,070
	50,306	49,469	66,077	67,540
<b>Non-Departmental Organizations</b>				
Debt Service Accounts	1,325,655	1,325,802	1,334,656	1,331,030
<b>Non-Expenditure Accounts</b>				
Reserves & Refunds	2,163	103,237	110,283	116,415
<b>Total</b>	<b>\$1,378,124</b>	<b>\$1,478,508</b>	<b>\$1,511,016</b>	<b>\$1,514,985</b>

## ELAPP LIMITED AD VALOREM TAX BONDS DEBT SERVICE FUND

This debt service fund accounts for the collection of ad valorem tax revenue required principal and interest payments on general obligation bonds issued by the County to finance the acquisition, management, and restoration of environmentally sensitive lands. The County was authorized by voter referendum to levy millage in an amount sufficient to pay annual debt service, not to exceed one-fourth (0.25) of one mill. Bonds were issued in 1992 in the principal amount of \$45,000,000 and in 1994 in the principal amount of \$17,990,000. The Series 1992 bonds were partially refunded by the \$28,190,000 Series 1998 bonds. The Series 1994 bonds were refunded by the \$10,105,000 Series 2003 bonds. The final maturity date of the 1998 and 2003 bonds is July 1, 2011.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Current Ad Valorem Taxes	\$5,063,661	\$5,394,660	\$5,439,066	\$5,414,664
Delinq Ad Valorem Taxes	38,539	12,000	40,000	40,000
Miscellaneous Revenues	47,924	112,000	72,000	72,000
Gross Revenue	5,150,124	5,518,660	5,551,066	5,526,664
Other	40,307	40,000	30,000	30,000
Less 5% Required By Law	0	( 275,933)	( 277,554)	( 276,334)
Fund Balance Begin of Year	1,126,849	984,948	976,386	940,518
	1,167,156	749,015	728,832	694,184
<b>Total</b>	<b>\$6,317,280</b>	<b>\$6,267,675</b>	<b>\$6,279,898</b>	<b>\$6,220,848</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Elected Officials</b>				
Property Appraiser	\$52,745	\$52,116	\$51,052	\$53,580
Tax Collector	110,336	119,808	155,945	155,369
	163,081	171,924	206,997	208,949
<b>Non-Departmental Organizations</b>				
Debt Service Accounts	5,153,468	5,167,379	5,160,403	5,155,913
<b>Non-Expenditure Accounts</b>				
Reserves & Refunds	8,957	928,372	912,498	855,986
<b>Total</b>	<b>\$5,325,506</b>	<b>\$6,267,675</b>	<b>\$6,279,898</b>	<b>\$6,220,848</b>

## CRIMINAL JUSTICE FACILITIES REVENUE BONDS DEBT SERVICE FUND

This debt service fund accounts for the payment of interest and principal on the Series 2003 bonds issued to refund the Series 1993 bonds, which were issued to refund the Series 1986 Criminal Justice Bonds. The Series 1986 bonds were issued to fund construction of criminal justice facilities and to fund the relocation of County departments from the Jail East Site. These bonds are payable from the proceeds of the Local Government Half-Cent Sales Tax. The final maturity date of the refunding bonds is August 1, 2016.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues	\$219,631	\$450,000	\$430,000	\$430,000
Gross Revenue	219,631	450,000	430,000	430,000
Interfund Transfers	9,176,132	9,825,713	9,599,452	9,569,042
Fund Balance Begin of Year	11,924,895	11,479,107	11,641,448	11,667,000
	21,101,027	21,304,820	21,240,900	21,236,042
<b>Total</b>	<b>\$21,320,658</b>	<b>\$21,754,820</b>	<b>\$21,670,900</b>	<b>\$21,666,042</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>				
Debt Service Accounts	\$10,002,516	\$10,015,777	\$10,003,900	\$9,998,500
<b>Non-Expenditure Accounts</b>				
Reserves & Refunds	0	11,739,043	11,667,000	11,667,542
	0	11,739,043	11,667,000	11,667,542
<b>Total</b>	<b>\$10,002,516</b>	<b>\$21,754,820</b>	<b>\$21,670,900</b>	<b>\$21,666,042</b>

## COURT FACILITIES REFUNDING REVENUE BONDS 2005 DEBT SERVICE FUND

This debt service fund accounts for the payment of principal and interest on the Series 2005 bonds issued to refund the Series 1999 Court Facilities Revenue Bonds issued to finance the acquisition, construction, equipping and renovation of capital improvements to the court system facilities of the County. This debt is secured by Court Surcharge Revenues and the Community Investment Tax. The final maturity date of the refunding bonds is November 1, 2029.

Revenue by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues	\$342,587	\$200,000	\$20,000	\$30,000
Gross Revenue	342,587	200,000	20,000	30,000
Interfund Transfers	3,100,000	3,209,248	2,335,099	2,537,787
Intrafund Transfers	3,732,660	183,361	0	0
Fund Balance Begin of Year	5,572,926	5,105,705	294,468	1,557,061
	12,405,586	8,498,314	2,629,567	4,094,848
<b>Total</b>	<b>\$12,748,173</b>	<b>\$8,698,314</b>	<b>\$2,649,567</b>	<b>\$4,124,848</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>				
Debt Service Accounts	\$3,648,772	\$3,097,342	\$1,079,941	\$2,540,097
<b>Non-Expenditure Accounts</b>				
Intrafund Transfers	3,732,660	183,361	0	0
Reserves & Refunds	0	5,417,611	1,569,626	1,584,751
	3,732,660	5,600,972	1,569,626	1,584,751
<b>Total</b>	<b>\$7,381,432</b>	<b>\$8,698,314</b>	<b>\$2,649,567</b>	<b>\$4,124,848</b>

## CAPITAL IMPROVEMENT PROGRAM REVENUE BONDS 1994 AND 1996 DEBT SERVICE FUND

This fund accounts for the payment of principal and interest on the Series 1996 bonds issued to refinance the outstanding Series 1994 CIP revenue bonds. The refunded bonds were issued to finance the acquisition of the 800 MHz Radio Communications System, the acquisition, construction and equipping of a training facility for the New York Yankees, and for other capital projects. These refunding bonds are secured by the Local Government Half-Cent Sales Tax. Final maturity of these bonds is in 2024.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Charges For Services	\$72,178	\$70,000	\$70,000	\$70,000
Miscellaneous Revenues	160,318	232,500	202,500	202,500
Gross Revenues	232,496	302,500	272,500	272,500
Interfund Transfers	3,300,679	3,149,119	3,250,849	3,222,800
Fund Balance Begin of Year	4,063,020	4,131,798	4,046,615	4,072,252
	7,363,699	7,280,917	7,297,464	7,295,052
<b>Total</b>	<b>\$7,596,195</b>	<b>\$7,583,417</b>	<b>\$7,569,964</b>	<b>\$7,567,552</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>				
Debt Service Accounts	\$3,502,421	\$3,510,698	\$3,497,712	\$3,495,007
<b>Non-Expenditure Accounts</b>				
Reserves & Refunds	0	4,072,719	4,072,252	4,072,545
<b>Total</b>	<b>\$3,502,421</b>	<b>\$7,583,417</b>	<b>\$7,569,964</b>	<b>\$7,567,552</b>

## CAPITAL IMPROVEMENT NON-AD VALOREM REFUNDING REVENUE 1996A/B BONDS FUND

This debt service fund accounts for payment of principal and interest on bonds issued to refinance the outstanding Capital Improvement Non-Ad Valorem Revenue Bonds (Museum of Science and Industry Project) and the Capital Improvement Non-Ad Valorem Revenue Bonds (County Center Project). These bonds were issued in two series: the \$20,490,000 Series A bonds (MOSI Project) and the \$56,445,000 Series B Bonds (County Center Project). The bonds are secured by a covenant to annually budget and appropriate legally available non-ad valorem revenue of the County. These bonds will mature in 2022.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues	\$340,467	\$385,000	\$374,000	\$374,000
Gross Revenues	340,467	385,000	374,000	374,000
Interfund Transfers	4,938,232	4,941,871	5,029,104	5,015,704
Fund Balance Begin of Year	6,858,467	6,800,524	6,724,698	6,734,150
	11,796,699	11,742,395	11,753,802	11,749,854
<b>Total</b>	<b>\$12,137,166</b>	<b>\$12,127,395</b>	<b>\$12,127,802</b>	<b>\$12,123,854</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>				
Debt Service Accounts	\$5,388,384	\$5,392,120	\$5,393,652	\$5,389,224
<b>Non-Expenditure Accounts</b>				
Reserves & Refunds	0	6,735,275	6,734,150	6,734,630
<b>Total</b>	<b>\$5,388,384</b>	<b>\$12,127,395</b>	<b>\$12,127,802</b>	<b>\$12,123,854</b>

## 2001 COMMUNITY INVESTMENT TAX REVENUE BONDS

This debt service fund accounts for the payment of principal and interest on bonds issued to finance all or a portion of the cost of acquisition and construction of capital improvements to the County's jail and stormwater facilities. A portion of the bond proceeds was also used to refund Commercial Paper Notes, which were used to finance the construction of jail and stormwater facilities on an interim basis. The bonds are secured solely by a pledge of the Community Investment Tax Revenues with final maturity occurring in November 2025.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues	\$13,680	\$30,000	\$45,000	\$45,000
Gross Revenue	13,680	30,000	45,000	45,000
Interfund Transfers	4,404,321	4,540,379	4,497,448	4,498,095
Fund Balance Begin of Year	2,155,768	2,057,826	2,099,507	2,103,693
	6,560,089	6,598,205	6,596,955	6,601,788
<b>Total</b>	<b>\$6,573,769</b>	<b>\$6,628,205</b>	<b>\$6,641,955</b>	<b>\$6,646,788</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>				
Debt Service Accounts	\$4,532,562	\$4,527,762	\$4,538,262	\$4,532,262
<b>Non-Expenditure Accounts</b>				
Reserves & Refunds	0	2,100,443	2,103,693	2,114,526
<b>Total</b>	<b>\$4,532,562</b>	<b>\$6,628,205</b>	<b>\$6,641,955</b>	<b>\$6,646,788</b>

## SERIES 2004 CIT REVENUE BONDS

This debt service fund accounts for the payment and interest on a \$90,000,000 borrowing dated August 2004 issued to finance the acquisition and construction of stormwater, transportation, and other Board approved capital improvements of the County and to refund Commercial Paper Notes which were issued to finance on an interim basis a portion of the costs of these capital projects. The debt is secured by a lien upon Community Investment Tax revenues. Final maturity of the bonds is November 2025.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues	\$0	\$30,000	\$32,000	\$32,000
Gross Revenue	0	30,000	32,000	32,000
Interfund Transfers	0	9,062,568	8,956,287	8,960,859
<b>Total</b>	<b>\$0</b>	<b>\$9,092,568</b>	<b>\$8,988,287</b>	<b>\$8,992,859</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>				
Debt Service Accounts	\$0	\$6,441,331	\$6,344,769	\$6,341,007
	0	6,441,331	6,344,769	6,341,007
<b>Non-Expenditure Accounts</b>				
Reserves & Refunds	0	2,651,237	2,643,518	2,651,852
	0	2,651,237	2,643,518	2,651,852
<b>Total</b>	<b>\$0</b>	<b>\$9,092,568</b>	<b>\$8,988,287</b>	<b>\$8,992,859</b>

## 2005 TSA TAMPA BAY ARENA NON-ADVALOREM REFUNDING REVENUE BONDS

This debt service fund accounts for the payment of principal and interest on the Series 2005 Bonds, issued to refund the TSA Taxable Special Purpose Florida Surcharge Loan Revenue Bonds, Series 1995. The refunded bonds were originally issued to fund a portion of the acquisition, construction and equipping of the St. Pete Times Forum. The bonds are secured by the County's legally available non-ad valorem revenue. The final maturity date of the bonds is October 1, 2026.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Charges For Services	\$0	\$0	\$50,000	\$50,000
Gross Revenue	0	0	50,000	50,000
Transfers	0	0	1,265,625	1,268,075
Fund Bal Begin Of Year	0	0	229,336	950,313
	0	0	1,494,961	2,218,388
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,544,961</b>	<b>\$2,268,388</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>				
Debt Service Accounts	\$0	\$0	\$594,648	\$1,306,850
<b>Non-Expenditure Accounts</b>				
Reserves & Refunds	0	0	950,313	961,538
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,544,961</b>	<b>\$2,268,388</b>

## COUNTYWIDE CAPITAL PROJECTS FUND

This capital project fund accounts for ad valorem taxes and other revenue sources designated for the design, construction, and/or acquisition of capital assets throughout Hillsborough County that are included in the Capital Improvement Program (CIP).

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Interfund Transfers	\$0	\$16,509,421	\$15,960,490	\$19,588,760
	0	16,509,421	15,960,490	19,588,760
<b>Total</b>	<b>\$0</b>	<b>\$16,509,421</b>	<b>\$15,960,490</b>	<b>\$19,588,760</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>				
Capital Improvement Program Projects	\$0	\$16,509,421	\$17,337,329	\$19,410,000
<b>Non-Expenditure Accounts</b>				
Reserves & Refunds	0	0	(1,536,329)	0
Interfund Transfers	0	0	159,490	178,760
	0	0	(1,376,839)	178,760
<b>Total</b>	<b>\$0</b>	<b>\$16,509,421</b>	<b>\$15,960,490</b>	<b>\$19,588,760</b>

## UNINCORPORATED AREA CAPITAL PROJECTS FUND

This capital project fund accounts for ad valorem taxes and other revenue sources designated for the design, construction, and/or acquisition of capital assets throughout the unincorporated areas of Hillsborough County that are included in the Capital Improvement Program (CIP).

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Communications Services Tax	\$0	\$5,038,954	\$0	\$0
Miscellaneous Revenues	0	100,000	0	0
Gross Revenue	0	5,138,954	0	0
Interfund Transfers	0	4,374,778	14,098,326	9,005,913
Less 5% Required by Law	0	(256,948)	0	0
	0	4,117,830	14,098,326	9,005,913
<b>Total</b>	<b>\$0</b>	<b>\$9,256,784</b>	<b>\$14,098,326</b>	<b>\$9,005,913</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Administrator</b>				
Fire Rescue Department	\$0	\$0	\$202,200	\$0
<b>Non-Departmental Organizations</b>				
Capital Improvement Program Projects	0	4,133,000	7,996,133	0
<b>Non-Expenditure Accounts</b>				
Interfund Transfers	0	0	30,200	0
Reserves & Refunds	0	5,123,784	5,869,793	9,005,913
	0	5,123,784	5,899,993	9,005,913
<b>Total</b>	<b>\$0</b>	<b>\$9,256,784</b>	<b>\$14,098,326</b>	<b>\$9,005,913</b>

## CAPITAL IMPROVEMENT NON-AD VALOREM TAX REVENUE BONDS SERIES 1998 FUND

This capital project fund accounts for funds designated for the construction of the County Warehouse, the purchase of the Sheriff's District III Office, and construction of the Sheriff's District IV Office in South County.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues	\$15,287	\$25,000	\$0	\$0
Gross Revenue	15,287	25,000	0	0
<b>Total</b>	<b>\$15,287</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>				
Capital Improvement Projects Program	\$440,967	\$0	\$0	\$0
	440,967	0	0	0
<b>Non-Expenditure Accounts</b>				
Reserves & Refunds	0	25,000	0	0
	0	25,000	0	0
<b>Total</b>	<b>\$440,967</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>

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## EPC FACILITY ACQUISITION/REHAB FUND

This fund accounts for funds designated for the acquisition and rehabilitation of the Roger P. Stewart complex at Sabal Park.

Revenues by Source		FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues		\$11,453	\$0	\$0	\$0
	Gross Revenue	11,453	0	0	0
Interfund Transfers		0	0	160,000	0
	Subtotal	0	0	160,000	0
	<b>Total</b>	<b>\$11,453</b>	<b>\$0</b>	<b>\$160,000</b>	<b>\$0</b>

Appropriations by Organization		FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>					
Capital Improvement Program Projects		\$443,383	\$0	\$160,000	\$0
	Subtotal	443,383	0	160,000	0
	<b>Total</b>	<b>\$443,383</b>	<b>\$0</b>	<b>\$160,000</b>	<b>\$0</b>

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## GENERAL OBLIGATION BONDS PARKS & RECREATION PROGRAM FUND

This fund accounts for funds designated for the acquisition, development and improvement of parks within the unincorporated area of the county.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues	\$1,668	\$0	\$0	\$0
Gross Revenue	1,668	0	0	0
<b>Total</b>	<b>\$1,668</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental</b>				
Capital Improvement Projects Program	\$45,339	\$0	\$0	\$0
<b>Total</b>	<b>\$45,339</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## ENVIRONMENTALLY SENSITIVE LANDS TAX/BOND FUND

This capital projects fund accounts for the funds designated for the purpose of acquiring, preserving, and protecting endangered and environmentally sensitive lands, beaches and beach access, parks, and recreational lands.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Charges For Services	\$94,432	\$0	\$0	\$0
Miscellaneous Revenues	2,274,380	1,061,639	377,072	377,072
Gross Revenue	2,368,812	1,061,639	377,072	377,072
Interfund Transfers	6,726,350	7,795,562	9,758,687	10,964,991
Intrafund Transfers	11,463,704	5,882,101	573,795	713,104
Fund Balance Begin of Year	6,722,848	2,145,979	1,239,872	675,920
	24,912,902	15,823,642	11,572,354	12,354,015
<b>Total</b>	<b>\$27,281,714</b>	<b>\$16,885,281</b>	<b>\$11,949,426</b>	<b>\$12,731,087</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Administrator Organization</b>				
Parks, Recreation and Conservation Department	\$1,205,759	\$2,427,224	\$2,370,008	\$2,541,033
Real Estate Department	254,167	295,475	283,213	299,323
	1,459,926	2,722,699	2,653,221	2,840,356
<b>Non-Departmental Organizations</b>				
Capital Improvement Projects Program	1,988,272	6,389,076	8,046,490	8,914,811
Debt Service Accounts	65	0	0	0
	1,988,337	6,389,076	8,046,490	8,914,811
<b>Non-Expenditure Accounts</b>				
Intrafund Transfers	11,463,704	5,882,101	573,795	713,104
Interfund Transfers	15,000	0	0	0
Reserves & Refunds	0	1,891,405	675,920	262,816
	11,478,704	7,773,506	1,249,715	975,920
<b>Total</b>	<b>\$14,926,967</b>	<b>\$16,885,281</b>	<b>\$11,949,426</b>	<b>\$12,731,087</b>

## COURT FACILITY NON-BOND CONSTRUCTION FUND

This capital project fund was established in FY 99 to account for the receipts and expenditures of court fees and other non-bond revenue committed by the Circuit Court to the Court Facilities Expansion Project.

Revenue by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Intergovernmental Revenue	\$378,657	\$0	\$0	\$0
Miscellaneous Revenues	91,376	472,500	0	0
Gross Revenue	470,033	472,500	0	0
Interfund Transfers	3,980,000	( 1,426,129)	0	0
<b>Total</b>	<b>\$4,450,033</b>	<b>(\$953,629)</b>	<b>\$0</b>	<b>\$0</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>				
Capital Improvement Projects Program	\$6,400,742	(\$953,629)	\$0	\$0
<b>Total</b>	<b>\$6,400,742</b>	<b>(\$953,629)</b>	<b>\$0</b>	<b>\$0</b>

## COURT FACILITY REVENUE BONDS 1999 CONSTRUCTION FUND

This capital project fund was established in FY 99 to account for receipts and expenditures of a bond issue designated for the construction of the Court Facilities Expansion Project.

Revenue by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues	\$61,979	\$0	\$0	\$0
Gross Revenues	61,979	0	0	0
Total	<u>\$61,979</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Non-Departmental Organizations				
Capital Improvement Projects Program	\$3,321,177	\$0	\$0	\$0
Total	<u>\$3,321,177</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

## CAPITAL IMPROVEMENT PROGRAM BONDS SERIES 1994/1996 FUND

This capital project fund accounts for the receipts and expenditures of a 1994 bond issue for the permanent financing of the Yankee Sports Complex, 800 MHz communication system, and the acquisition of the Southeast Bank property. It also includes the payment of a Tax-Exempt Commercial Paper (TECP) interim note secured for these projects.

Revenue by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues	\$0	\$0	\$0	\$0
Gross Revenues	0	0	0	0
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>				
Capital Improvement Projects Program	\$172,640	\$0	\$0	\$0
<b>Non-Expenditure Accounts</b>				
Interfund Transfers	3	0	0	0
<b>Total</b>	<b>\$172,643</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## CAPITAL IMPROVEMENT COMMERCIAL PAPER PROGRAM FUND

This debt service fund accounts for the payment of principal, interest, and fees for the commercial paper program. The program provides funds for the short-term financing of capital projects and as a source of encumbering capital contracts. This program provides an efficient, low cost alternative to other forms of short-term and interim financing. The commercial paper notes are issued to provide funding for transportation, stormwater, and facilities projects. The debt service on the notes will be paid by program revenues or by long-term financing of the projects.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues	\$82,698	\$0	\$0	\$0
Gross Revenue	82,698	0	0	0
Interfund Transfers	6,736,983	6,133,250	2,550,000	2,975,000
Other	130,806,500	41,190,750	219,377,000	241,354,000
	137,543,483	47,324,000	221,927,000	244,329,000
<b>Total</b>	<b>\$137,626,181</b>	<b>\$47,324,000</b>	<b>\$221,927,000</b>	<b>\$244,329,000</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>				
Capital Improvement Program Projects	\$1,524,000	\$0	\$0	\$0
Debt Service Accounts	104,533,563	9,277,000	79,815,000	112,030,000
	106,057,563	9,277,000	79,815,000	112,030,000
<b>Non-Expenditure Accounts</b>				
Interfund Transfers	32,160,845	36,126,352	158,719,621	110,146,340
Reserves & Refunds	0	1,920,648	( 16,607,621)	22,152,660
	32,160,845	38,047,000	142,112,000	132,299,000
<b>Total</b>	<b>\$138,218,408</b>	<b>\$47,324,000</b>	<b>\$221,927,000</b>	<b>\$244,329,000</b>

## FALKENBURG JAIL CONSTRUCTION FUND

This capital project fund was established in FY 00 to account for receipts and expenditures of a commercial paper program designated for the construction of the Falkenburg Road Jail, Phases IV and Va.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues	\$62,883	\$125,000	\$0	\$0
Gross Revenue	62,883	125,000	0	0
<b>Total</b>	<b>\$62,883</b>	<b>\$125,000</b>	<b>\$0</b>	<b>\$0</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>				
Capital Improvement Program Projects	\$466,581	\$0	\$0	\$0
	466,581	0	0	0
<b>Non-Expenditure Accounts</b>				
Reserves & Refunds	0	125,000	0	0
	0	125,000	0	0
<b>Total</b>	<b>\$466,581</b>	<b>\$125,000</b>	<b>\$0</b>	<b>\$0</b>

## 2004 COMMUNITY INVESTMENT TAX REVENUE BONDS

This fund accounts for funds associated with Community Investment Tax backed refunded commercial paper loans used for the accelerated stormwater program.

Revenues by Source		FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues		(\$45,399)	\$0	\$0	\$0
	Gross Revenue	(45,399)	0	0	0
Other		91,911,635	0	0	0
	Subtotal	91,911,635	0	0	0
	<b>Total</b>	<b>\$91,866,236</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Appropriations by Organization		FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>					
Debt Service Accounts		\$67,358,563	\$0	\$0	\$0
	Subtotal	67,358,563	0	0	0
<b>Non-Expenditure Accounts</b>					
Interfund Transfers		4,037,448	0	0	0
	Subtotal	4,037,448	0	0	0
	<b>Total</b>	<b>\$71,396,011</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## SOLID WASTE SYSTEM ENTERPRISE FUND

This enterprise fund accounts for the operations of the Solid Waste Management Department on a countywide basis. Refuse generated in the unincorporated areas of the County is collected by franchised and non-franchised collectors serving residential and commercial customers and by private companies serving their own customers. Refuse collection and disposal fees are reviewed annually and are set at levels sufficient to recover operating and debt service expenses.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Intergovernmental Revenue	\$118,686	\$0	\$0	\$0
Charges For Services	73,581,374	77,359,360	81,818,608	85,236,106
Fines And Forfeits	30	0	0	0
Miscellaneous Revenues	2,161,983	2,646,526	3,110,164	3,202,047
Gross Revenue	75,862,073	80,005,886	84,928,772	88,438,153
Interfund Transfers	0	0	52,055,000	51,500,000
Intrafund Transfers	92,240,977	83,114,911	85,519,917	92,214,551
Other	38,344,948	0	0	0
Less 5% Required by Law	0	( 1,898,482)	( 1,969,273)	( 2,047,691)
Fund Balance Begin of Year	90,958,516	85,983,518	70,298,278	74,016,126
	221,544,441	167,199,947	205,903,922	215,682,986
<b>Total</b>	<b>\$297,406,514</b>	<b>\$247,205,833</b>	<b>\$290,832,694</b>	<b>\$304,121,139</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Administrator Organization</b>				
Solid Waste Management Department	\$60,397,917	\$64,706,945	\$68,646,280	\$72,426,599
<b>Non-Departmental Organizations</b>				
Capital Improvement Projects Program	887,427	4,018,947	53,560,000	53,840,000
Debt Service Accounts	70,021,445	12,327,509	12,532,606	12,549,369
	70,908,872	16,346,456	66,092,606	66,389,369
<b>Non-Expenditure Accounts</b>				
Intrafund Transfers	92,240,977	83,114,911	85,519,917	92,214,551
Reserves & Refunds	5,109	83,037,521	70,573,891	73,090,620
	92,246,086	166,152,432	156,093,808	165,305,171
<b>Total</b>	<b>\$223,552,875</b>	<b>\$247,205,833</b>	<b>\$290,832,694</b>	<b>\$304,121,139</b>

## WATER & WASTEWATER UTILITY ENTERPRISE FUND

This enterprise fund accounts for the operations of the water and wastewater system in the unincorporated areas of the County. Water and wastewater fees are determined annually by rate studies and are set at levels to recover the expenses of operations, including debt service, in a manner similar to private business enterprises. Activities necessary to provide water and wastewater service are accounted for in this fund, including customer service, engineering, operations and maintenance.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Licenses and Permits	\$25,075	\$0	\$30,000	\$30,000
Intergovernmental Revenue	95,019	0	0	0
Charges For Services	163,725,322	157,648,626	173,850,854	178,424,105
Fines And Forfeits	71,734	50,610	78,200	80,700
Miscellaneous Revenues	29,907,291	29,072,004	28,993,551	32,125,026
Gross Revenue	193,824,441	186,771,240	202,952,605	210,659,831
Interfund Transfers	105,094	0	32,147,000	72,199,000
Intrafund Transfers	207,040,234	207,603,023	219,862,527	218,052,996
Other	38,827	24,118	38,399	39,299
Less 5% Required by Law	0	( 413,249)	( 516,521)	( 606,548)
Fund Balance Begin of Year	122,681,135	107,729,730	122,258,732	111,079,024
	329,865,290	314,943,622	373,790,137	400,763,771
<b>Total</b>	<b>\$523,689,731</b>	<b>\$501,714,862</b>	<b>\$576,742,742</b>	<b>\$611,423,602</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Administrator Organization</b>				
Planning & Growth Management Department	\$392,693	\$361,457	\$536,738	\$525,318
Real Estate Department	195,262	254,955	359,527	358,986
Water Resource Services Department	103,053,959	114,263,505	128,616,129	143,357,592
	103,641,914	114,879,917	129,512,394	144,241,896
<b>Non-Departmental Organizations</b>				
Capital Improvement Projects Program	19,892,295	95,912,432	86,544,000	113,486,000
Debt Service Accounts	27,920,825	27,971,928	27,558,929	27,569,437
	47,813,120	123,884,360	114,102,929	141,055,437
<b>Non-Expenditure Accounts</b>				
Interfund Transfers	0	55,443	0	0
Intrafund Transfers	207,040,234	207,603,023	219,862,527	218,052,996
Reserves & Refunds	1,191,524	55,292,119	113,264,892	108,073,273
	208,231,758	262,950,585	333,127,419	326,126,269
<b>Total</b>	<b>\$359,686,792</b>	<b>\$501,714,862</b>	<b>\$576,742,742</b>	<b>\$611,423,602</b>

## CAPITAL IMPROVEMENT COMMERCIAL PAPER PROGRAM FUND

This debt service fund accounts for the payment of principal, interest, and fees for the commercial paper program. The program provides funds for the short-term financing of capital projects and as a source of encumbering capital contracts. This program provides an efficient, low cost alternative to other forms of short-term and interim financing. The debt service on the notes will be paid by program revenues or by long-term financing of the projects.

Revenues by Source		FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues		\$22	\$0	\$0	\$0
	Gross Revenue	22	0	0	0
Other		5,148,000	2,720,000	2,680,000	5,530,000
	Subtotal	5,148,000	2,720,000	2,680,000	5,530,000
	<b>Total</b>	<b>\$5,148,022</b>	<b>\$2,720,000</b>	<b>\$2,680,000</b>	<b>\$5,530,000</b>

Appropriations by Organization		FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Non-Departmental Organizations</b>					
Debt Service Accounts		\$5,147,423	\$2,720,000	\$2,680,000	\$5,530,000
	<b>Total</b>	<b>\$5,147,423</b>	<b>\$2,720,000</b>	<b>\$2,680,000</b>	<b>\$5,530,000</b>

## RECLAIMED WATER SPECIAL ASSESSMENT REVENUE BONDS 2000

This fund accounts for the payment of principal and interest on bonds issued to refund outstanding commercial paper notes issued to finance certain reclaimed water improvements. The bonds are secured solely by a pledge of the Reclaimed Water Assessments. Final maturity of these bonds is in 2015.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues	\$503,750	\$536,080	\$461,732	\$460,671
Gross Revenue	503,750	536,080	461,732	460,671
Less 5% Required by Law	0	( 26,804)	( 23,087)	( 23,034)
	0	( 26,804)	( 23,087)	( 23,034)
<b>Total</b>	<b>\$503,750</b>	<b>\$509,276</b>	<b>\$438,645</b>	<b>\$437,637</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Administrator Organization</b>				
Water Resource Services Department	\$5	\$0	\$0	\$0
<b>Non-Departmental Organizations</b>				
Debt Service Accounts	436,714	441,788	438,645	437,637
<b>Non-Expenditure Accounts</b>				
Reserves & Refunds	0	67,488	0	0
	0	67,488	0	0
<b>Total</b>	<b>\$436,719</b>	<b>\$509,276</b>	<b>\$438,645</b>	<b>\$437,637</b>

## CAPACITY ASSESSMENT SPECIAL ASSESSMENT BONDS 2000

This fund accounts for the payment of principal and interest on bonds issued to finance all or a portion of the cost of acquisition, construction, equipping, and renovation of capital improvements to the water and wastewater system. The bonds are secured solely by a pledge of the Capacity Assessments. Final maturity of these bonds is in 2016.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Miscellaneous Revenues	\$2,976,322	\$2,954,046	\$2,701,200	\$2,701,200
Gross Revenue	2,976,322	2,954,046	2,701,200	2,701,200
Interfund Transfers	0	( 147,702)	( 135,060)	( 135,060)
Subtotal	0	( 147,702)	( 135,060)	( 135,060)
<b>Total</b>	<b>\$2,976,322</b>	<b>\$2,806,344</b>	<b>\$2,566,140</b>	<b>\$2,566,140</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Administrator</b>				
Water Resource Services Department	\$33,947	\$69,000	\$0	\$0
<b>Non-Departmental Organizations</b>				
Capital Improvement Projects Program	5,994,172	448,000	0	0
Debt Service Accounts	2,401,908	2,838,850	2,416,923	2,414,448
	8,396,080	3,286,850	2,416,923	2,414,448
<b>Non-Expenditure Accounts</b>				
Reserves & Refunds	0	( 549,506)	149,217	151,692
	0	( 549,506)	149,217	151,692
<b>Total</b>	<b>\$8,430,027</b>	<b>\$2,806,344</b>	<b>\$2,566,140</b>	<b>\$2,566,140</b>

## FLEET SERVICES FUND

This internal service fund accounts for the revenues and expenses of the repair and maintenance of the County's motor vehicle fleet, equipment repairs, and fuel purchases. Through FY 95 this program was accounted for in the General Revenue (Special Use) Fund and subsidized by the General Revenue (Countywide) Fund. Since FY 96 the services are fully supported by charges for services and sales of fuel to the operating departments.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Charges For Services	\$19,378,125	\$19,587,245	\$27,068,497	\$26,746,775
Miscellaneous Revenues	1,902,368	1,954,935	1,373,767	1,479,517
Gross Revenue	21,280,493	21,542,180	28,442,264	28,226,292
Fund Balance Begin of Year	14,410,047	11,803,086	12,382,819	12,871,664
<b>Total</b>	<b>\$35,690,540</b>	<b>\$33,345,266</b>	<b>\$40,825,083</b>	<b>\$41,097,956</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Administrator Organization</b>				
Fleet Management Department	\$22,383,101	\$21,832,422	\$27,953,419	\$28,566,998
<b>Non-Expenditure Accounts</b>				
Reserves & Refunds	4,716	11,512,844	12,871,664	12,530,958
<b>Total</b>	<b>\$22,387,817</b>	<b>\$33,345,266</b>	<b>\$40,825,083</b>	<b>\$41,097,956</b>

## COUNTY SELF INSURANCE FUND

This internal service fund accounts for the revenues and expenses of the County's risk management and employee group health insurance programs. Risk management includes workers' compensation, automotive and general liability, and catastrophic disaster recovery programs. Employee group health insurance is a self-insurance program funded by employee payroll deductions and employer contributions. Prior to FY 94, this fund only included the workers' compensation program. In FY 94, Employee Group Life, Health and Accidental Death & Disability were added to the self-insurance program along with general liability operations and the County "Catastrophic Disaster Recovery" fund. Assessments to the participants of the program, recovered costs from third parties, and interest earnings are used to reimburse the fund for costs and claim payments.

Revenues by Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Intergovernmental Revenue	\$146,059	\$350,000	\$300,000	\$300,000
Charges For Services	85,447,958	89,380,627	99,302,503	110,306,905
Miscellaneous Revenues	2,775,712	4,019,252	2,740,756	2,740,756
Gross Revenue	88,369,729	93,749,879	102,343,259	113,347,661
Intrafund Transfers	835,170	769,523	742,292	920,153
Fund Balance Begin of Year	97,485,341	105,566,363	110,134,152	116,824,596
	98,320,511	106,335,886	110,876,444	117,744,749
<b>Total</b>	<b>\$186,690,240</b>	<b>\$200,085,765</b>	<b>\$213,219,703</b>	<b>\$231,092,410</b>

Appropriations by Organization	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>County Administrator</b>				
Human Resources Department	\$1,189,565	\$1,641,584	\$1,886,314	\$1,977,605
<b>Non-Departmental Organizations</b>				
Non-Departmental Allotments	78,953,763	87,150,033	93,716,531	103,539,266
<b>Non-Expenditure Accounts</b>				
Intrafund Transfers	835,170	769,523	742,292	920,153
Reserves & Refunds	11,293	110,524,625	116,874,566	124,655,386
	846,463	111,294,148	117,616,858	125,575,539
<b>Total</b>	<b>\$80,989,791</b>	<b>\$200,085,765</b>	<b>\$213,219,703</b>	<b>\$231,092,410</b>

**BUDGET BY SUBFUND\***

	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>01 GENERAL FUND</b>				
<b>001 COUNTYWIDE GENERAL FUND</b>				
001 Countywide General Operating Fund	\$438,676,067	\$535,671,481	\$601,343,890	\$621,497,536
002 Capital Project Fund*	3,639,857	0	0	0
003 Major Maintenance & Repair Project Fund*	5,056,897	0	0	0
004 ITS Project Fund*	3,666,755	0	0	0
	<u>451,039,576</u>	<u>535,671,481</u>	<u>601,343,890</u>	<u>621,497,536</u>
<b>003 UNINCORPORATED AREA GENERAL FUND</b>				
001 Unincorp Area General Operating Fund	255,929,205	303,193,062	366,450,167	381,861,559
002 Unincorp Area General Project Fd*	246,359	0	0	0
003 Major Maintenance & Repair Project Fund*	7,567,131	0	0	0
	<u>263,742,695</u>	<u>303,193,062</u>	<u>366,450,167</u>	<u>381,861,559</u>
<b>Total General Fund</b>	<b><u>714,782,271</u></b>	<b><u>838,864,543</u></b>	<b><u>967,794,057</u></b>	<b><u>1,003,359,095</u></b>
<b>10 SPECIAL REVENUE FUNDS</b>				
<b>002 COUNTYWIDE SPECIAL PURPOSE REVENUE FUND</b>				
602 Public Art Prog Countywide Fund Ord89-32*	75,187	10,500	159,490	178,760
606 Cw Major Maintenance & Repair Project Fund	0	8,626,464	4,867,020	5,158,444
702 Crim Just Education/Training Fund FS943.14	640,000	1,008,548	1,433,606	1,847,770
703 Crim Just Training Trust Fund R95-077	265,707	234,331	474,276	482,276
705 County Boat Registration Fee Fund Ord90-13	386,504	977,260	929,103	849,603
706 Detention Deputy Recruitmnt/Retention Fd*	79,527	31,500	0	0
707 Teen Court Fund FS938.17/Ord 97-15	292,214	96,177	28,356	28,533
709 Federal Usms/Dept Just Asset Forfeit Fund	0	1,732,762	1,916,967	2,017,967
710 County Fine & Forfeiture Fund FS142.01	9,155,458	0	0	0
712 Cty Lcl Alcohol/Drug Trust Fund FS 938.13	75,916	122,159	192,414	137,114
713 Drug Abuse Alternate Source Fund R91-0223	22,906	134,249	259,255	244,655
714 800Mhz Intrgv Radio Comm Sys Fund FS318.21	1,170,511	2,252,147	2,577,245	2,772,317
715 Fla Contraband Forfeit Fund FS932.703/704	537,968	1,642,748	1,525,951	1,633,834
716 Lcl Govt Crim Just Trust Fund FS27.3455	8,692,440	0	0	0
717 Service Fees Legal Aid Prog Fund Ord89-20	722,277	0	0	0
718 Drug Abuse Tr Fund FS938.21/Ord 97-16	71,898	308,299	338,134	346,534
719 Federal Treasury Asset Forfeiture Fund	0	126,722	140,500	144,500
720 Court Improvement Fd Ord 82-07 & 86-17*	137,269	0	0	0
721 Court Facilities Fund Ord87-23	3,411,992	1,173,581	439,914	448,369
722 Mediation-Arbitration Trust Fund	592,471	827,323	66,660	67,990
723 County Civil Mediation Trust Fund	358,307	135,659	9,720	9,915
724 Family Mediation Trust Fund	0	73,312	16,539	16,869
725 Civil Traf Inf Hearing Off Tr Fund Ao92-11	1,166,592	523,094	43,450	44,320
726 General Master (Disso Marriage) Trust Fund	637,365	204,460	13,150	13,410
727 Court Technology Trust Fund Ord93-02	323,658	90,316	143,600	146,475
728 Probate Guardianship & Trust Trust Fund	148,761	49,802	4,435	4,520
729 Spcl Master Animal Ctrl Fee Fund	4,272	12,562	15,795	17,045
730 Cir Ct Mediation Administrative Fee Fund	60,268	74,832	1,520	1,550
731 Spcl Master Water Use Restrict Fee Fund	17,298	57,008	44,790	47,890

**BUDGET BY SUBFUND\***

	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>002 COUNTYWIDE SPECIAL PURPOSE REVENUE FUND (continued)</b>				
732 Family Administrative Fee Fnd S-2000-073	54,050	183,477	2,850	2,910
733 Child Custody Investigation Fee Ao94-181	48,662	302,865	2,700	2,750
734 Courthouse Annex Tower Fund	3,100,000	2,665,400	0	0
735 Cnty Ct Court-Ordered Mediation Ao99-06	0	59,469	2,370	2,420
736 Children'S Advocacy Centr Fnd S-1999-081	0	17,257	17,640	19,140
737 Public Guardian Trust Fund Ord 99-24	12,000	26,221	3,000	0
738 Project Hope FS796.07(6)	0	0	70,532	105,415
742 State Court Innov(Ord 04-33;939.185 FS)	0	2,342,919	1,826,947	1,891,377
743 Legal Aid Fund (Ord 04-33;939.185 F.S.)	45,262	1,100,000	1,100,000	1,100,000
744 Teen Ct/Juv Divrs Fund(Ord04-33;939.185FS)	45,262	425,000	1,184,869	1,236,411
745 Court-Related Technology Fund (Art.V.)	0	5,111,636	5,948,926	5,112,377
746 Traf Surcharge Tr Fund FS318.18/Ord04-26	0	5,835,400	5,454,494	5,689,160
747 Crime Prev/Safe Neighborhds FS775.083(2)	0	610,000	871,334	1,401,724
748 Slosberg Driver Ed Safety FS 318.1215	0	500,000	0	0
749 Child Supprt Incent Fd-SS Act Title IV-D	0	0	22,000	22,000
904 Emer Mgt Facil Plns Rev Fund Fac 9G-20.004	0	25,698	27,739	30,889
905 Lcl Air Poll Ctrl Tag Fee Tr Fund FS320.03	762,944	1,233,807	1,329,364	1,389,906
907 Indigent Health Care Svcs FS212.055 Fund	95,693,702	97,496,742	95,783,483	98,711,376
908 Gardinier Settlement Dep/Epc Fund	437,000	843,234	476,094	486,094
909 Pollution Recovery Fund Lf84-446	565,585	2,347,569	1,337,437	1,485,276
910 Pollution Recovery Project Fund	6,480	0	0	0
911 State Revenue Sharing Fund	31,017,390	37,403,266	14,139,858	13,315,022
915 911 Emer Tel Sys-Land Ln Ord86-14/87-25	4,622,408	12,415,396	10,421,946	8,581,111
916 911 Emer Tel Sys-Wireless 365.173FS	0	0	2,481,081	2,563,275
925 Fl Boating Improv Prog Fund-FS328.72(15)*	218,773	300,000	315,000	315,000
969 Jt County-City Cecile Wagnon Will Fund	0	85,561	83,159	85,659
971 Animal Cont Spay/Neuter Inc Pymt Prog	156,616	685,243	910,599	832,810
972 Animal Services Contributions Fund	1,182	16,819	14,969	7,286
992 ITS Project Fund	0	5,141,955	3,112,334	2,344,004
993 Data Management Services Fund	14,630,322	0	0	0
994 Tampa Bay Water Issues Addl Support Fund	1,429,666	2,889,770	0	0
	181,894,070	200,590,519	162,582,615	163,394,052
<b>004 UNINCORPORATED AREA SPECIAL PURPOSE FUND</b>				
602 Public Art Program MSTU Fd Ord89-32*	0	1,575	30,200	0
610 UA Major Maintenance & Repair Project Fund	0	10,655,774	2,450,329	2,639,324
620 Parks Impact Fee (Nw Zone) Fund*	1,962,439	950,000	820,000	820,000
621 Parks Impact Fee (Ne Zone) Fund*	547,730	406,600	433,750	433,750
622 Parks Impact Fee (Cent Zone) Fund*	641,737	1,269,675	1,170,000	1,170,000
623 Parks Impact Fee (S Zone) Fund*	284,274	253,650	605,000	605,000
626 School Site Ded Prog Nw Imp Assess Tr Fund	0	7,107	6,890	7,090
628 School Site Ded Prog Cent Imp Asses TrFund	0	0	0	0
630 Fire Service Impact Fee (Nw Zone) Fund*	643,757	209,000	144,000	144,000
631 Fire Service Impact (Ne Zone) Fund*	1,330	96,425	115,000	115,000
632 Fire Service Impact Fee (Cent Zone) Fund*	76,231	197,350	238,500	238,500
633 Fire Service Impact Fee (S Zone) Fund*	1,330	86,450	229,000	229,000
636 School Site Impact Fee Fund	6,577,713	3,582,595	6,329,337	8,559,137

**BUDGET BY SUBFUND\***

	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>004 UNINCORPORATED AREA SPECIAL PURPOSE FUND (continued)</b>				
641 Impact Fees Administration	451,654	534,966	524,536	366,491
892 Environmental Restoration Project Fund*	148,077	253,500	300,000	300,000
893 Local Habitat Mitigation Bank Fund*	0	31,500	25,000	25,000
900 Building Services Division (Pgm) Fund	14,124,928	21,867,170	27,375,696	26,101,162
908 Land Excavatin Opr/Inspect Sec.8.01.03Ldc	166,061	183,628	162,571	141,583
913 Water Conservation Trust Fund Ord91-27*	125,006	896,014	612,936	587,240
922 Tax Dist On Severance Phos Rock FS211.31	752,750	2,570,912	2,751,431	2,941,251
924 Stormwater Mgmt Proj Fd Ord 89-27*	10,941,643	5,617,750	5,133,850	5,263,050
925 Stormwater Mgmt Operating Fund Ord 89-27	311,636	599,828	1,006,093	916,302
988 Sun City Utility Operating/Project Fund	50,979	25,834	0	0
	<u>37,809,275</u>	<u>50,297,303</u>	<u>50,464,119</u>	<u>51,602,880</u>
<b>006 COUNTY BLENDED COMPONENT UNITS FUND</b>				
001 Civil Service Board Fund	2,295,082	2,572,858	2,776,756	2,903,574
002 Law Library Board Fund-Ord 01-16,Sec7	563,600	455,754	463,988	464,688
006 City County Planning Commission Fund	5,579,207	5,960,419	6,178,263	6,584,604
903 Law Library Sales/Svcs Ord 01-16,Sec8	2,945	38,731	57,405	57,255
	<u>8,440,834</u>	<u>9,027,762</u>	<u>9,476,412</u>	<u>10,010,121</u>
<b>008 LOCAL HOUSING ASSISTANCE PROGRAM FUND</b>				
001 Operating Fund	626,118	0	0	0
200 S.H.I.P. Program*	6,238,292	5,859,433	6,643,069	6,643,069
	<u>6,864,410</u>	<u>5,859,433</u>	<u>6,643,069</u>	<u>6,643,069</u>
<b>009 STATE OF FL HEALTHCARE SURTAX TRUST FUND</b>				
001 Indigent Health Care & Trauma Center Fund	87,693,668	100,880,455	122,186,055	135,086,146
<b>010 SALES TAX REVENUE FUND</b>				
010 Half-Cent Sales Tax/Bonds Revenue Fund	84,647,653	94,787,787	107,028,781	108,495,508
020 Prof Sports Franchise Facil Sales Tax Fund	2,003,545	2,175,652	2,174,148	2,174,548
030 3% Tourist Dev Tax Trust Fund	10,054,620	12,045,533	13,852,943	14,250,748
040 1% Addl (4Th Ct) Tourist Tax Fund Ord90-03	2,795,685	7,701,431	9,256,955	10,586,574
050 1% Addl (5Th Ct) Tourist Tax Fund Ord94-13	3,213,217	7,941,731	6,944,846	7,685,555
090 Lcl Govt Infrastructure Surtax Fund	85,617,241	91,487,710	100,571,207	104,895,769
	<u>188,331,961</u>	<u>216,139,844</u>	<u>239,828,880</u>	<u>248,088,702</u>
<b>012 INTERGOVERNMENTAL GRANTS</b>				
100 Operating Grants Fund*	83,892,769	84,508,376	83,543,117	84,886,769
200 Project Grants Fund*	10,340,874	7,424,301	7,384,174	7,384,174
	<u>94,233,643</u>	<u>91,932,677</u>	<u>90,927,291</u>	<u>92,270,943</u>
<b>013 COUNTY TRANSPORTATION TRUST FUND</b>				
001 Operating Fund	50,249,984	55,808,651	62,184,400	65,776,091
002 Proj Fund (1St Local Option 6Ct Fuel Tx)*	27,957,337	28,882,519	24,136,552	24,686,649
005 Street Lighting Non-Ad Val Assessment Fund	6,582,303	10,483,999	11,202,142	11,929,836
100 Operating Grants Fund*	329,065	0	0	0
200 Project Grants Fund*	2,254,574	246,750	0	0
937 Rd Network Imp Prog Imp Asses Zone 8*	5,669	0	0	0
938 Rd Network Imp Prog Imp Asses Zone 9*	8,979	0	0	0
940 Ninth-Cent Fuel Tax Fund*	4,884,243	4,595,221	4,691,136	4,797,593

**BUDGET BY SUBFUND\***

	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>013 COUNTY TRANSPORTATION TRUST FUND (continued)</b>				
970 Road Network Impact Fee (Zone 01) Fund*	44,713	9,500	6,500	2,484,250
971 Road Network Impact Fee (Zone 02) Fund*	17,424	207,147	361,000	361,000
972 Road Network Impact Fee (Zone 03) Fund*	1,425	82,721	71,250	71,250
973 Road Network Impact Fee (Zone 04) Fund*	577,041	2,376,900	2,470,000	2,375,000
974 Road Network Impact Fee (Zone 05) Fund*	36,121	107,530	109,250	109,250
975 Road Network Impact Fee (Zone 06) Fund*	191,319	189,596	167,675	167,675
976 Road Network Impact Fee (Zone 07) Fund*	198,562	3,494,575	3,467,500	147,250
977 Road Network Impact Fee (Zone 08) Fund*	3,103,381	998,260	950,000	38,000
978 Road Network Impact Fee (Zone 09) Fund*	3,207,368	1,045,855	1,130,500	47,500
979 Road Network Impact Fee (Zone 10) Fund*	361,926	1,110,550	926,250	926,250
980 Citrus Pk Cmnty Dev Dist Pledged Rev Fd*	3,852,232	3,823,750	2,470,000	0
989 Constitutional Fuel Tax Fund*	9,683,658	10,802,727	11,048,518	11,295,009
990 County Fuel Tax (7Th Cent) Fund	4,918,697	5,603,664	5,458,849	5,775,763
991 Local Transp Ninth Cent Fuel Tax Fund	6,533,021	6,662,788	6,801,959	6,957,018
992 Ad Valorem Tax Transp Fund*	1,903,791	7,820,000	15,885,000	17,200,000
993 Transit System Aid Fund	0	0	200,000	0
	<b>126,902,833</b>	<b>144,352,703</b>	<b>153,738,481</b>	<b>155,145,384</b>
<b>014 LIBRARY TAX DISTRICT FUND</b>				
001 Library Tax Dist Operating Fund	38,621,923	48,386,866	55,022,211	62,212,896
002 Library Tax District Project Fund*	4,071,199	5,445,000	3,424,000	1,317,000
003 Major Maintenance & Repair Project Fund*	640,191	346,952	428,512	461,494
100 Operating Grants Fund*	34,800	463,171	0	0
200 Project Grants Fund*	1,120,930	0	0	0
602 Public Art Prog Library Dist Fd Ord89-32*	5,130	2,100	26,182	12,850
	<b>44,494,173</b>	<b>54,644,089</b>	<b>58,900,905</b>	<b>64,004,240</b>
<b>030 INFRASTRUCTURE SURTAX FIXED PROJECT FUND</b>				
002 Project Fund (Entitlement One 1997-2003)*	8,839,134	500,000	800,000	600,000
003 Financed Proj Subfund (PH II 2003-2008)*	31,559,561	37,557,481	67,792,621	18,433,000
004 Non-Financed Proj Subfd(PH II 2003-2008)*	11,386,305	42,924,963	46,263,201	49,870,948
005 Project Subfd (Ph III)*	0	0	6,565,000	0
	<b>51,785,000</b>	<b>80,982,444</b>	<b>121,420,822</b>	<b>68,903,948</b>
<b>Total Special Revenue Funds</b>	<b>828,449,867</b>	<b>954,707,229</b>	<b>1,016,168,649</b>	<b>995,149,485</b>
 <b>20 DEBT SERVICE FUNDS</b>				
<b>011 CAP IMP NON-ADVAL REV BDS SER 98 FD</b>				
000 Sinking Fund Cap Imp 98 Rev Bds	1,499,300	1,879,481	1,871,750	1,874,594
<b>013 FUEL TAX REF REVENUE BONDS DEBT SVC FUND</b>				
001 Taxable Series 1998 Sinking Fund	2,386,221	3,567,446	3,548,669	3,550,575
<b>024 GENERAL OBLIGATION BONDS P&amp;R SINKING FD</b>				
000 Parks G.O. Bonds '93/'96/'02 Bonds	1,378,124	1,478,508	1,511,016	1,514,985
<b>029 ELAPP LIMITED ADVAL TAX BONDS DBT SVC FD</b>				
000 ELAPP Ltd Adval Tx Bds Sinking Fund	5,325,506	6,267,675	6,279,898	6,220,848

**BUDGET BY SUBFUND\***

	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>036 CRIM JUSTICE FACIL REV BONDS DEBT SVC FD</b>				
000 Crim Just Facil Rev Bds Sinking Fund	10,002,516	11,753,570	11,669,650	11,664,792
001 Crim Just Facil Rev Bds Reserve Acct	0	10,001,250	10,001,250	10,001,250
	<u>10,002,516</u>	<u>21,754,820</u>	<u>21,670,900</u>	<u>21,666,042</u>
<b>037 COURT FACIL REV BONDS 99 DEBT SERVICE FD</b>				
001 Courthouse Project Revenue Fund Acct	3,732,660	183,361	0	0
002 Courthouse Project Sinking Fund Acct	3,648,772	4,729,528	2,649,567	4,124,848
003 Courthouse Proj Invested Sinking Fund Acct	0	3,785,425	0	0
	<u>7,381,432</u>	<u>8,698,314</u>	<u>2,649,567</u>	<u>4,124,848</u>
<b>038 CAP IMPROVE PRG REV BONDS 94 DEBT SVC FD</b>				
004 CIP Ref Rev Bds Series 96 Sinking Fund	3,502,421	4,092,167	4,078,714	4,076,302
005 CIP Ref Rev Bds Series 96 Reserve Fund	0	3,491,250	3,491,250	3,491,250
	<u>3,502,421</u>	<u>7,583,417</u>	<u>7,569,964</u>	<u>7,567,552</u>
<b>039 CAP IMPROVE NONADVAL REF REV 96A/B BD FD</b>				
001 MOSI/Cnty Ctr Ref Rev Bds 96A/B Debt Svc	5,388,384	6,739,175	6,739,582	6,735,634
002 MOSI/Cnty Ctr Ref Rev Bds 96A/B Reserve	0	5,388,220	5,388,220	5,388,220
	<u>5,388,384</u>	<u>12,127,395</u>	<u>12,127,802</u>	<u>12,123,854</u>
<b>049 2001 COMMUNITY INVESTMNT TX REV BONDS</b>				
001 CIT Series 2001A And Series 2001B	4,532,562	6,628,205	6,641,955	6,646,788
<b>050 SERIES 2004 CIT REVENUE BONDS</b>				
001 CIT Series 2004 Sinking Fund	0	9,092,568	8,988,287	8,992,859
<b>055 2005 TSA REFUNDING NON-ADVAL REV BDS</b>				
001 2005 TSA Refunding Non-Advalorem Rev Bonds Debt Sv Fd	0	0	1,544,961	2,268,388
<b>Total Debt Service Funds</b>	<u>41,396,466</u>	<u>79,077,829</u>	<u>74,404,769</u>	<u>76,551,333</u>
<b>30 CAPITAL PROJECTS FUNDS</b>				
<b>002 COUNTYWIDE CAPITAL PROJECTS FUND</b>				
604 Countywide Construction Fund*	0	16,509,421	15,960,490	19,588,760
<b>004 UNINCORP AREA CAPITAL PROJECTS FUND</b>				
608 Unincorp Area Construction Fund*	0	9,256,784	14,098,326	9,005,913
<b>011 CAP IMP NON-ADVAL TAX REV BDS SER 98 FD</b>				
002 Cap Imp Non-Adv Tx Rev Bds 98 Proj Fund*	440,967	25,000	0	0
<b>016 EPC FACILITY ACQUISITION/REHAB FUND</b>				
002 EPC Sabal Park Facility Project Fund*	443,383	0	160,000	0
<b>024 GENERAL OBLIG BONDS P &amp; R PROGRAM FUND</b>				
003 P&R Unincorporated Area Series 1996 Bds*	45,339	0	0	0
<b>029 ENVIRO SENSITIVE LANDS TAX/BOND FUND</b>				
000 Site Acquisition & Administration Acct	11,717,871	7,918,550	1,382,928	1,125,243
001 ELAPP Site Management & Restoration Acct	1,220,759	2,577,655	2,520,008	2,691,033
002 ELAPP Projects (Non-Bond) Fund	101,579	6,389,076	8,046,490	8,914,811
005 Limited Ad Val Tax Bonds (1992) Proj Fd*	1,788,610	0	0	0
006 Limited Ad Val Tax Bonds (1994) Proj Fd*	98,148	0	0	0
	<u>14,926,967</u>	<u>16,885,281</u>	<u>11,949,426</u>	<u>12,731,087</u>

**BUDGET BY SUBFUND\***

	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>034 COURT FACIL NON-BOND CONSTRUCTION FUND</b>				
002 Court Facil Imprvmt Non-Bond Proj Fund	620,362	(953,629)	0	0
003 Central Energy Plant Ph II Const	5,780,380	0	0	0
	<u>6,400,742</u>	<u>(953,629)</u>	<u>0</u>	<u>0</u>
<b>035 COURT FACIL REV BONDS 99 CONSTRUCTION FD</b>				
002 Court Facil Imprvmt Bond Proj Fund*	3,321,177	0	0	0
<b>038 CAPITAL IMPRV PROG BONDS SERIES 94/96 FD</b>				
002 Cap Imp Refunding Rev Bds 1996 Const Fund*	72,642	0	0	0
003 Cap Imp Revenue Bds 1994 Const Fund*	100,001	0	0	0
	<u>172,643</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>044 CAP IMPR COMMERCIAL PAPER PROGRAM FUND</b>				
001 CP Quarterly Note Issuances*	138,218,408	9,277,000	105,425,000	129,630,000
002 CP Allocated Credit Capacity*	0	38,047,000	116,502,000	114,699,000
	<u>138,218,408</u>	<u>47,324,000</u>	<u>221,927,000</u>	<u>244,329,000</u>
<b>048 FALKENBURG JAIL CONSTRUCTION FUND</b>				
002 Jail Expansn Capital Proj (Series 2001A)*	466,581	125,000	0	0
<b>050 2004 COMMUNITY INVESTMENT TAX REV BNDS</b>				
002 CIT Series 2004 Project Fund*	71,396,011	0	0	0
<b>Total Capital Projects Funds</b>	<u><b>235,832,218</b></u>	<u><b>89,171,857</b></u>	<u><b>264,095,242</b></u>	<u><b>285,654,760</b></u>

**40 ENTERPRISE FUNDS**

<b>032 SOLID WASTE SYSTEM ENTERPRISE FUND</b>				
001 SW & RR System Operating/Maintenance Fund	55,686,244	71,294,978	75,132,859	79,117,530
003 SW & RR System Revenue Fund	73,171,921	79,658,118	83,938,430	89,755,051
004 SW & RR System Renewal/Replacement Fund	2,810,260	12,090,227	12,843,927	12,862,463
005 SW & RR System Capital Improvement Fund*	887,427	4,018,947	1,505,000	2,340,000
017 SW/RR Sys (Fin Assur) Nw Closed Lf Fund	73,000	584,000	511,000	438,000
019 SW/RR Sys (Fin Assur/Gasb) Lf Closure Fund	0	25,784,367	27,247,397	27,935,286
024 SW/RR Sys Closed L/F Maintenance Fund	1,749,559	2,120,005	2,002,501	2,348,852
027 SW & RR System Debt Service Fund	73,845,315	23,911,289	13,671,788	13,389,384
028 SW & RR System Debt Svc Reserve Fund	12,572,295	12,580,638	3,832,211	3,832,211
029 SW & RR System General Purpose Fund	2,605,000	12,838,864	15,672,191	18,175,672
041 Taylor Road Landfill Superfund Site Fund	33,168	40,500	46,500	46,500
043 Lf Closure Fund-Phase II (Cell 7) Gasb	0	283,900	373,890	380,190
049 SW & RR System Rate Stabilization Fund	0	2,000,000	2,000,000	2,000,000
058 Financed Proj Subfund	0	0	52,055,000	51,500,000
100 Operating Grants Fund*	118,686	0	0	0
	<u>223,552,875</u>	<u>247,205,833</u>	<u>290,832,694</u>	<u>304,121,139</u>
<b>040 WATER &amp; WASTEWATER UTILITY ENTERPRISE FD</b>				
001 Utility Sys Operating & Maintenance Acct	101,199,815	122,769,572	139,473,583	154,543,871
002 Utility Sys Rev Bds Debt Service Acct	27,920,825	35,125,695	34,730,081	34,877,256
003 Utility Sys General Revenue Acct	169,322,973	176,494,636	207,346,039	200,888,809
005 Util Sys Capacity Fees Gen Oper Acct	12,701,441	15,762,110	16,265,996	17,538,516
007 Utility Sys Renewal & Replacement Acct*	32,229,984	9,503,082	10,265,287	10,560,230
010 Utility Sys Gen Rev Cap Exp Acct*	8,302,698	44,363,320	45,000,000	26,900,000
011 Water Projects Account*	70,017	0	0	0

**BUDGET BY SUBFUND\***

	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b><i>040 WATER &amp; WASTEWATER UTILITY ENTERPRISE FD (continued)</i></b>				
012 Wastewater Projects Account*	413,839	0	0	0
013 Recl Water Capital Charge Fund R96-072*	441,419	0	0	0
041 Cone Ranch Special Projects Fund	20,669	1,580,476	1,796,509	1,840,509
042 Utility Sys Water Conservation Fund	257,007	1,504,945	0	0
045 Long Term Sys Capital Rehab/Replcmnt Fund	0	6,479,400	0	0
046 Revenue Account Rate Stabilization Fund	0	78,134,892	76,654,356	76,654,356
050 Reclaimed Water Impvmt Unit Assessmnt Fund	8,638	2,612,328	3,228,323	3,845,835
051 Reclaimed Water Impvmt Unit Project Fund*	403,677	0	0	0
052 Capacity Assessment Unit Fund Ord 96-07	6,067,607	7,350,653	9,793,193	11,526,039
053 Capacity Assessment Unit Project Fund	0	0	0	37,425,000
054 Infrastructure Assessment Unit Fund 99-08	72	33,753	42,375	49,181
055 Infrastructure Assessmnt Unit Project Fund	19,464	0	0	0
057 Utility Sys Financed Project Fund	0	0	32,147,000	34,774,000
200 Project Grants Fund*	306,647	0	0	0
	<b>359,686,792</b>	<b>501,714,862</b>	<b>576,742,742</b>	<b>611,423,602</b>
<b><i>044 CAP IMPR COMMERCIAL PAPER PROGRAM FUND</i></b>				
001 CP Quarterly Note Issuances*	5,147,423	2,720,000	2,680,000	5,530,000
<b><i>046 RECL WATER SPCL ASSESSMENT REV BDS 2000</i></b>				
002 Rev/Sinking Fund Rw Spcl Assmnt 00 Rev Bds*	436,719	509,276	438,645	437,637
<b><i>047 CAPACITY ASSESS SPECIAL ASSESS BDS 2000</i></b>				
001 Cau Spcl Assmnt Bds 2000 Project Fund*	5,994,172	0	0	0
002 Rev/Sinking Fund Cau Spcl Assmnt 2000 Bds*	2,435,855	2,806,344	2,566,140	2,566,140
	<b>8,430,027</b>	<b>2,806,344</b>	<b>2,566,140</b>	<b>2,566,140</b>
<b>Total Enterprise Funds</b>	<b>597,253,836</b>	<b>754,956,315</b>	<b>873,260,221</b>	<b>924,078,518</b>

**BUDGET BY SUBFUND\***

	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>50 INTERNAL SERVICE FUNDS</b>				
<i>066 FLEET SERVICES FUND</i>				
001 Operating Fund	11,861,988	14,582,466	20,510,945	19,917,368
003 Lease Back Program Fund	10,525,829	18,762,800	20,314,138	21,180,588
	<u>22,387,817</u>	<u>33,345,266</u>	<u>40,825,083</u>	<u>41,097,956</u>
<i>067 COUNTY SELF INSURANCE FUND</i>				
000 Insurance Program Administration Fund	805,110	1,133,928	1,184,591	1,239,068
001 Workers Compensation Insurance Fund	7,137,888	61,120,271	52,343,375	57,719,044
002 General Liability Insurance Fund	7,690,502	19,877,686	26,833,368	26,903,671
003 Catastrophic Disaster Insurance Fund	0	30,966,163	35,184,641	36,084,641
004 Employee Group Health Insurance Fund	65,356,291	86,987,717	97,673,728	109,145,986
	<u>80,989,791</u>	<u>200,085,765</u>	<u>213,219,703</u>	<u>231,092,410</u>
<b>Total Internal Service Funds</b>	<u><b>103,377,608</b></u>	<u><b>233,431,031</b></u>	<u><b>254,044,786</b></u>	<u><b>272,190,366</b></u>
<b>Grand Total</b>	<u><b>\$2,521,092,266</b></u>	<u><b>\$2,950,208,804</b></u>	<u><b>\$3,449,767,724</b></u>	<u><b>\$3,556,983,557</b></u>

\* Subfunds marked with an asterisk are budgeted as "all years" funds. All years budgeting is the method of budgeting and reporting grant and capital project appropriations and expenditures from grant or project inception through the reporting period, as opposed to budgeting and reporting on a fiscal year basis. As a result, each year's budget only reflects that year's changes in funding, such as additional funds being added to a project budget or unneeded funds being subtracted from the budget.

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## DEPARTMENT SUMMARIES

The Departmental Summaries that follow in this section include mission statements, summary budgets, and funded position comparisons for each individual department and various other organizations funded by the Board of County Commissioners. In the portion of this section which shows detailed positions by organization, the four years of position detail reflect the number of *adopted* positions in each fiscal year.

Please note that where the caret (^) symbol appears to the right of a number or percentage it indicates that this data is an estimate for FY 04 or FY 05 data.

### MATRIX OF COUNTY SERVICES

Hillsborough County is a general-purpose government which performs many tasks and a wide range of services for the health, safety, and welfare of its citizens.

At a March 10, 1999 workshop to review recommendations made by the Blue Ribbon Committee on County Finances, the Board of County Commissioners requested that a matrix be developed to

classify over three hundred services provided by Hillsborough County as mandatory, essential, or discretionary. The original list was taken from a report prepared by Florida TaxWatch. The current list reflects organizational changes as well as refinements by the departments that are the direct result of the 'mapping' of specific performance measures to each service or program. Some services contracted by Hillsborough County as well as services provided by other taxing authorities are not included (e.g., Hillsborough County's three cities, the School Board, the Children's Board, the Hillsborough Area Regional Transit Authority, the Port Authority, independent special districts, and the Southwest Florida Water Management District). There may be some embedded programs within the list that could be identified separately.

The matrix is intended to be used as additional reference material for reviewing the budget.

For questions regarding the statutory authority of specific County services, please contact the County Attorney's Office at 272-5670 or the Management and Budget Department at 272-5890.

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## MATRIX OF SERVICES

DEPARTMENT, OFFICE, AGENCY, BOARD	DEPARTMENT, OFFICE, AGENCY, BOARD
<b>Aging Services</b> In-Home Care Senior Centers Transportation Nutrition Retired Senior Volunteer Services Working Seniors Services Case Management	<b>Clerk of Circuit Court</b> County Recorder Internal Auditing Recordkeeping for Circuit and County Courts Financial Services Recordkeeping for BOCC
<b>Animal Services</b> Enforcement/Protection Sheltering Animals Rabies Tags and Licensing Responsible Pet Ownership Education Animal Adoption Pet Overpopulation	<b>Community Liaisons</b> African-American Affairs Liaison Asian-American Affairs Liaison Hispanic Affairs Liaison Americans with Disabilities Act Liaison Criminal Justice Liaison
<b>Board of County Commissioners</b> Set Policy & Directives/Implementation of Comp Plan Performance Auditor	<b>Consumer Protection &amp; Professional Responsibility Agency</b> Investigation of Employee Misconduct Training & Policy Development-Employee Professional Responsibility Investigation of Consumer Complaints Mediation/Prosecution of Consumer Complaints Public Education
<b>Children's Services</b> Head Start Early Head Start Residential Services for Children in Need Services Clinical Services - Parenting Training Emergency Shelter Residential Care Severely Emotionally Disturbed Children (Residential) Severely Emotionally Disturbed Children (Day Treatment) Child and Family Counseling Program Child Care Licensing Respite Services-Families of Develop Delayed/Disabled Children	<b>Cooperative Extension</b> 4-H and Youth Programs Agricultural Programs Horticulture Family and Consumer Sciences
<b>Circuit and County Courts</b> Conduct arraignments, hearings, and trials Divert cases from the judiciary Coordinate court appearances, conferences, and depositions Assign guardian ad litem to represent minors	<b>County Administrator</b> Strategic Operations Affecting Quality of Life Administrative Support Develop State Legislative Program Develop Federal Legislative Program County Legislative Representation County Intergovernmental Representation Performance Improvement Program Targeted Process Improvements Public Information Community Relations Hillsborough Television Citizen Boards Support Printing Services Citizen Action Center
<b>Civil Service Board</b> Applicant Recruiting and Screening Job Classification and Compensation Employee Record Maintenance Job Performance Management Hearings of Discipline Appeals and Grievances	<b>County Attorney</b> General Legal Services & Counsel Litigation Eminent Domain

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## MATRIX OF SERVICES

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### DEPARTMENT, OFFICE, AGENCY, BOARD

#### Debt Management

Manage County Debt Obligations  
Financial Advisory Services  
Municipal Securities Market Compliance & Disclosure  
Financial & Credit Evaluations of Conduit Bond Issues

#### Economic Development

Corporate Business Development  
Small Business Information Center  
MBE/SBE Program  
Agriculture Industry Development  
Tourist Development  
Employment & Training/Workforce Board  
Business/Industry Development

#### Environmental Protection Commission

Air Management  
Water/Wastewater Management  
Waste Management  
Wetlands Management  
Environmental Resources Management

#### Equal Opportunity Administration

Investigation of Complaints/Citizen Requests for Assistance

#### Fire Rescue

Fire Suppression  
Fire Inspection  
Arson Investigation  
Paramedic services (advanced life support)  
Fire Prevention  
Plans Review  
Billing and Collection  
Fire Training (County employees and volunteers)  
Fleet Maintenance  
Fire/Medical Emergency Dispatch Services  
Countywide 9-1-1 Database and Street/Address Management  
Countywide 9-1-1 Network Administration  
Emergency Management  
Marine Public Safety  
County Facilities Security Services

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### DEPARTMENT, OFFICE, AGENCY, BOARD

#### Fleet Management

Fuel Services  
Equipment Repair & Maintenance Services  
Parts Management  
Motor Pool Services  
Equipment Acquisition

#### Health and Social Services

Indigent Health Care  
HIV Services - Ryan White  
Homeless Case Management  
Summer Food Program for Children  
Veterans Services  
Transportation for the Transportation Disadvantaged  
Client Assistance - Financial Aid for Indigents  
Baker Act Mental Health Program  
Trauma Care  
Section 8 Rental and Utility Assistance

#### HIPAA Compliance Office

#### Housing and Community Improvement

Code Enforcement/Compliance Inspections  
Single Family Housing Rehabilitation  
Down Payment and Other Assistance - First Time Homebuyers  
Operation "Clean-up"

#### Human Resources

Employee Benefits Program Administration  
Employee Development/Training Program  
Exempt Employee Recruitment  
Employee Relations  
Labor Negotiations  
Employee Safety and Loss Control Programs  
Citizen Volunteer Program  
Workers Compensation Investigation/Administration  
Liability and Insured Property Program Development/Administration

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## MATRIX OF SERVICES

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### DEPARTMENT, OFFICE, AGENCY, BOARD

#### Information and Technology Services

Communications Services  
Desktop Services  
Geographic Information Systems (GIS)  
Business Solutions/Services  
Information Distribution and Data Management Services

#### Law Library Board

Provide Access to Legal Research Materials

#### Legislative Delegation

Constituent Services  
District Offices Support Services  
Legislative Services

#### Library Services

Member Services  
Circulation Services  
Information & Reference Services  
Programming

#### Management and Budget

Multi-Year Financial Planning/Economic Analysis  
Capital Budget Services  
Operating Budget Services  
Budget Systems and Revenue Analysis  
Outside Agency Contract Management  
Management Analysis/Performance Measurement  
Oversight of Cable Educational Consortium/Public Access Contract  
Cable Franchise Administration  
Capital Program Administration

#### Medical Examiner

Cause of Death Determination  
Indigent Burial

#### Metropolitan Planning Organization

Long-Range Transportation Planning  
Develop, Monitor and Evaluate Transportation Systems  
Technical Assistance to Local Governments  
Conduct Required Transportation Plans, Programs and Studies

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### DEPARTMENT, OFFICE, AGENCY, BOARD

#### Neighborhood Relations

Technical Assistance & Neighborhood Liaison  
Neighborhood Mini-Grant Program  
Community-based Planning  
Recognition Programs  
Database Management

#### Parks, Recreation and Conservation

Management of Environmental Lands (ELAPP)  
Park Construction (In-house and Contractual)  
Neighborhood, district, and regional park maintenance  
Neighborhood, district, and regional park programs  
Organized Youth Athletic Programs  
Organized Adult Athletic Programs  
After-school Recreation Programs  
Summer Enrichment Program  
Therapeutic Programs  
Parks Planning and Design

#### Planning and Growth Management

Building Inspection  
Building Permit Issuance  
Building Plans Review  
Zoning Administration  
Development Project Inspection  
Land Use Counseling  
Phosphate/Land Excavation  
Comprehensive Plan Implementation/Concurrency Management  
Transportation Planning  
Community-based Planning  
Impact Fee Program Administration  
Emergency Management Planning  
Land Development Review and Inspection

#### Planning Commission

Countywide Comprehensive Planning  
Community/Neighborhood Planning  
Countywide Long-range Transportation Planning  
Hillsborough River Planning  
Local Planning Agency (LPA) Administration

#### Property Appraiser

Real and Tangible Property Assessment  
Exemptions Administration  
TRIM Notice Administration

## MATRIX OF SERVICES

DEPARTMENT, OFFICE, AGENCY, BOARD	DEPARTMENT, OFFICE, AGENCY, BOARD
<b>Public Defender</b>	<b>Sheriff</b>
Legal Representation to Indigent Clients	Law Enforcement
	Criminal Investigations
<b>Public Safety</b>	Major Crimes
Fire/Medical Emergency Dispatch Services	Youth and Family
Countywide 9-1-1 Database and Street/Address Management	Detention
Countywide 9-1-1 Network Administration	Booking & Releasing
Emergency Management	Classification & Records
Marine Public Safety	Falkenburg Road Jail
County Facilities Security Services	Morgan Street Jail
	Work Release Center
<b>Public Works</b>	Transportation
Transportation Maintenance	Support Services
Right-of-Way Management	Training
Traffic Signal, Sign and Markings Maintenance	Communications
Traffic Engineering and Safety Management	Human Resources
Street Lighting District Administration	Judicial Services
Transportation Project Design and Construction	Court Process
CIP Project Management	Court Services
Stormwater Design and Management	Support Services
Wetlands Maintenance/Mitigation	Fleet Maintenance
Mosquito Control	Property Control
Aquatic Weed Control	Communications Maintenance
Infrastructure Inventory and Assessment	Technical Support
	Inspectional Services
<b>Purchasing</b>	Fiscal
Centralized Procurement - Informal (between \$2,500 and \$25,000)	Professional Standards
Centralized Procurement - Formal (exceeding \$25,000)	Community Relations
Management of Automated Purchasing Activities	Information Services
Purchase Card Program	Planning and Research
Manage Consultant Automated Performance System (CAPES)	Special Operations
Bidder Registration and Management	Canine
	Aviation
<b>Real Estate</b>	Warrants
Real Estate Acquisition/Disposal (ELAPP & Eminent Domain)	Tactical
Property Management	Environmental Enforcement
Lease Negotiations and Management	Special Investigations
Parking Management	Vice
Technical Support	Major Violators
Records Storage and Retrieval	Narcotics
Survey and Mapping	Criminal Intelligence
Right-of-Way Inventory	Legal Services
Building Maintenance & Repair	Data Operations
GIS Services	
Architectural Services & Project Management	
Building Renovation Project Management (R3M)	
Public Art	

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## MATRIX OF SERVICES

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### DEPARTMENT, OFFICE, AGENCY, BOARD

#### Soil Conservation Board

Soil & Water Technical and Permitting Assistance  
Conservation and Environmental Education

#### Solid Waste Management

Solid Waste Collection  
Customer Services  
Franchise Collection  
Recycling  
Field Services  
Transfer Facilities Operation  
Community Collection Centers  
Household Chemical Collection  
Keep America Beautiful Program  
Operation "Clean-up"  
Solid Waste Disposal  
Resource Recovery Operation  
Landfill Operation  
Closed Landfill Maintenance  
Yard/Wood Waste Processing  
Tire Processing

#### State Attorney

Initiate Criminal Legal Actions on Behalf of the State  
Victim Assistance  
Notification of Hearings Service to Victims  
Domestic Crime Assistance  
On-site Emergency Service (counseling, etc.) to Violent Crime Victims  
Sexual Battery Medical Screening  
Worthless Check Diversion Program

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### DEPARTMENT, OFFICE, AGENCY, BOARD

#### Supervisor of Elections

Voter Registration  
Administer Elections

#### Tax Collector

Bill and Collect Property Taxes and Assessments  
License Issuance (occupational, hunting and fishing licenses)  
Motor Vehicle Registration/Title  
Collect Tourist Development Tax

#### Water Resource Services Department

Potable Water Treatment & Delivery  
Wastewater Treatment & Disposal  
Reclaimed Water Disposal  
Support Services  
Customer Service  
Engineering  
Fiscal Services  
Water Conservation  
Evaluation of New and Existing Water Supply Projects  
Communications and Public Involvement  
Exercising of County's Arbitration Rights  
Monitoring Wellfield Reductions



Hillsborough County  
Florida

## BOARD OF COUNTY COMMISSIONERS

**MISSION:**

Provide effective, quality service at a reasonable cost with courtesy, integrity, and accountability in a manner which protects and enhances the quality of life of our diverse population.

**KEY OBJECTIVES:**

1. Ensure Hillsborough County is financially strong enough to influence its destiny by applying efficient and/or effective policies and procedures.
2. Improve the economic well being of Hillsborough County's citizens.
3. Work with citizens and neighborhoods in order to ensure quality services are delivered in a courteous and responsive manner.
4. Build a high performance diverse professional organization.
5. Provide a quality of life to citizens and visitors that emphasizes public safety, arts and entertainment, and sports and recreation, in a visually pleasing and healthy community.
6. Improve transportation in Hillsborough County.
7. Effectively protect and manage our natural resources, including the conservation of the water supply to create a healthy environment in Hillsborough County.
8. Make Hillsborough County a desired place to live through managing growth.

<b>SERVICES/MEASURES:</b>	<b>Key Obj Num</b>	<b>Baseline/ Historical Actual FY 04</b>	<b>Baseline/ Historical Actual FY 05</b>	<b>Projected FY 06</b>	<b>Planned FY 07</b>
<i>Workload/Demand</i>					
# of budget meetings		13	13	13	13
# of Board meetings, workshops and public hearings		54	60	60	60
# of commissioners' referrals and direct contacts		3,154	4,555	5,956	7,357
# of meetings with transportation-related agencies	3	44	44	44	44
# of Boards and Councils served	7	41	39	39	39
# of community based plans approved	4	10	14	18	22
# of Land Use and Zoning items reviewed	5	1,021	1,192	1,208	1,219
# of Town Hall meetings		4	4	4	4
# of EPC/Tampa Bay Water/ELAPP meetings	2	12/11/12	12/7/12	12/6/12	12/6/12
<i>Efficiency</i>					
BOCC budget as compared to the overall county budget		.05%	.05%	.05%	.05%
# of constituents per Board member		n/a	4@350,000 3@1.40 mil.	4@358,750 3@1.43 mil	4@367,719 3@1.47 mil
% of agenda items resolved or acted upon during the Board meetings		99.0%	99.0%	99.0%	99.0%
cost per agenda review		n/a	n/a	n/a	n/a
<i>Effectiveness</i>					
% of population covered by community based plans		28.0%	37.0%	37.0%	64.0%
% of unincorporated population covered by community based plans		28.0%	37.0%	48.0%	63.0%
% of customers that rate quality of service as good or excellent		n/a	n/a	90.0%	91.0%
% of customers that rate the value of customer service as good or excellent		n/a	n/a	2.0%	2.0%
% of customers that are satisfied with administrative referral responses		n/a	76.6%	78.0%	80.0%
# and % of objectives completed on schedule or progressing as planned		n/a	97.3%	97.0%	97.0%
maintain bond rating of at least Aa2/AA/AA		Aa2/AA	Aa2/AA	Aa2/AA	Aa2/AA
% of population growth rate		2.5%	2.5%	2.5%	2.5%

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**BOARD OF COUNTY COMMISSIONERS**

<b>Appropriations</b>	<b>FY 04 Actual</b>	<b>FY 05 Adopted</b>	<b>FY 06 Adopted</b>	<b>FY 07 Planned</b>
Personal Services	\$1,846,635	\$1,958,053	\$2,022,496	\$2,158,424
Operating Expenditure/Expense	63,242	103,595	107,552	109,460
<b>Total</b>	<b>\$1,909,877</b>	<b>\$2,061,648</b>	<b>\$2,130,048</b>	<b>\$2,267,884</b>

<b>Budget by Fund</b>	<b>FY 04 Actual</b>	<b>FY 05 Adopted</b>	<b>FY 06 Adopted</b>	<b>FY 07 Planned</b>
Countywide General Fund	\$1,909,877	\$2,061,648	\$2,130,048	\$2,267,884
<b>Total</b>	<b>\$1,909,877</b>	<b>\$2,061,648</b>	<b>\$2,130,048</b>	<b>\$2,267,884</b>

<b>Funded Positions</b>	21	21	21	21
<b>Funded FTE Positions</b>	21.00	21.00	21.00	21.00

The FY 04 and FY 05 adopted budgets were funded at the continuation level.

The FY 06 adopted and FY 07 planned budgets are funded at the continuation level.

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## COUNTY INTERNAL PERFORMANCE AUDITOR

### MISSION:

To be a catalyst for improving County government. The Board of County Commissioners need timely, objective, accurate information about what departments and programs are doing and how they could do it better. By providing this information, we help to hold government accountable in its stewardship of the public trust and assist the Board of County Commissioners and management staff in using resources to maximize effectiveness and productivity.

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### KEY OBJECTIVES:

1. Assist the Board of County Commissioners and management staff in carrying out their responsibilities by providing them with objective and timely information on the conduct of County operations, together with our analysis, conclusions and recommendations.
  2. Evaluate the efficiency, effectiveness and equity with which County departments carry out their financial, management and program responsibilities.
  3. Promote compliance with laws, regulations, policies, procedures, rules and agreements.
  4. Serve as budget analyst for the Board of County Commissioners.
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SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>SERVICE</b>					
<i>Workload/Demand</i>					
None Provided.					
<i>Efficiency</i>					
None Provided.					
<i>Effectiveness</i>					
None Provided.					

## COUNTY INTERNAL PERFORMANCE AUDITOR

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$201,057	\$210,706	\$423,972	\$463,524
Operating Expenditure/Expense	11,468	250,569	53,257	34,437
<b>Total</b>	<b>\$212,525</b>	<b>\$461,275</b>	<b>\$477,229</b>	<b>\$497,961</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$212,525	\$461,275	\$477,229	\$497,961
<b>Total</b>	<b>\$212,525</b>	<b>\$461,275</b>	<b>\$477,229</b>	<b>\$497,961</b>

<b>Funded Positions</b>	2	2	4	4
<b>Funded FTE Positions</b>	2.00	2.00	4.00	4.00

On November 5, 2002 the voters of Hillsborough County approved a Charter amendment providing for an Internal Performance Auditor. The Auditor is appointed by five affirmative votes of the Board of County Commissioners (BOCC) and reports directly to the BOCC. The Internal Performance Auditor advises and assists the BOCC in conducting continuing studies of the operation of County programs and services, and serves as an additional budget analyst for the BOCC. As directed by resolution of the BOCC, the County Internal Performance Auditor shall conduct performance audits and budget reviews of all aspects of this Charter government and its offices and officials with written reports submitted to both the BOCC and the County Administrator.

The FY 05 adopted budget was funded at the continuation level with an increase of \$88,119 to provide sufficient funding for three performance audits. This increase represented a non-recurring increase to the funding level for performance audits. All appropriations for performance audits (\$223,119 in FY 05), historically funded in the Non-Departmental Allotments section of the budget, was moved to the County Internal Performance Auditor's operating budget.

The FY 06 adopted budget has an increase of two authorized positions, one Senior Auditor and one staff position, consistent with the request of the County's Internal Performance Auditor. The funding for these two positions was taken from the operating budget for outsourced performance audits and resulted in achieving a continuation level of funding as directed by the Board of County Commissioners.

The FY 07 planned budget is funded at the continuation level.

## COUNTY ATTORNEY

### MISSION:

Provide our clients with a network of innovative legal solutions, excellent legal representation, and quality customer service in a cost effective and timely manner by emphasizing the practice of preventative law and alternative dispute resolution techniques.

### KEY OBJECTIVES:

1. Provide high quality low-cost legal representation to all clients with a positive client service rating of 80% or better.
2. Prosecute and defend legal actions by and against the County, limiting outside counsel fees to under \$185 per hour.
3. Initiate and defend eminent domain litigation on behalf of the BOCC, limiting outside counsel. Use to less than 10% of all cases.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Provide General Counsel</b>	1				
<i>Workload/Demand</i>					
# of BOCC mtgs., Councils, public hearings, town meetings, Boards, and other public meetings		1,877	1,900^	1,900	1,900
# of BOCC agenda items		2,111	2,600^	2,600	2,600
# of new legal issues per year		2,547	2,412	2,500	2,500
# of resolutions and ordinances prepared/reviewed		787	800^	800	800
# of contracts and agreements prepared/reviewed		2,269	2,500^	2,500	2,500
# of BOCC inquiries/legal opinions rendered		919	920^	920	920
# of legislative bills reviewed		n/a	2,491	2,500	2,500
<i>Efficiency</i>					
in-house hourly rate compared to outside rate		\$91/\$173	\$90/\$174	\$100/\$180	\$100/\$185
outside attorney's fees (in dollars)		\$31,204	\$4,405	\$10,000	\$10,000
<i>Effectiveness</i>					
# of attorney's with local government bar certification		14	11	12	13
% customer satisfaction (per survey)		n/a	95.0%	95.0%	95.0%
<b>Prosecution and Defense of Lawsuits</b>	2				
<i>Workload/Demand</i>					
# of cases filed against Hillsborough County		119	128	130	130
<i>Efficiency</i>					
in-house hourly rate compared to outside rate		\$91/\$173	\$95/\$174	\$100/\$180	\$100/\$185
<i>Effectiveness</i>					
% of cases handled in-house		100%	100%	100%	100%
% of cases resolved by pre-trial negotiation and settlement		76.0%	80.0%	80.0%	80.0%
<b>Eminent Domain</b>	3				
<i>Workload/Demand</i>					
# active eminent domain parcels		43	188	190	190
# of eminent domain parcels in litigation		126	136	140	140
<i>Efficiency</i>					
% of successful Orders of Taking		100%	100%	100%	100%
<i>Effectiveness</i>					
outside attorney's fees (in dollars)		\$0	\$0	\$0	\$0
# of new cases assigned to outside counsel		0	0	0	0

## COUNTY ATTORNEY

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$7,367,550	\$8,292,244	\$8,432,179	\$9,061,451
Operating Expenditure/Expense	503,022	597,171	570,566	557,132
Capital Equipment	2,039	0	0	0
<b>Total</b>	<b>\$7,872,611</b>	<b>\$8,889,415</b>	<b>\$9,002,745</b>	<b>\$9,618,583</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$7,500,687	\$8,397,094	\$9,002,745	\$9,618,583
Countywide Special Purpose Revenue Fund	158,834	240,970	0	0
County Transportation Trust Fund	213,090	251,351	0	0
<b>Total</b>	<b>\$7,872,611</b>	<b>\$8,889,415</b>	<b>\$9,002,745</b>	<b>\$9,618,583</b>

<b>Funded Positions</b>	<b>86</b>	<b>86</b>	<b>94</b>	<b>94</b>
<b>Funded FTE Positions</b>	<b>86.00</b>	<b>86.00</b>	<b>87.15</b>	<b>87.15</b>

The FY 04 adopted budget was funded at the continuation level. It realigned charge-back funding for five positions from working on eminent domain issues for stormwater to eminent domain for the transportation program.

The FY 05 adopted budget was funded at the continuation level.

The FY 06 adopted and FY 07 planned budgets realign all funding for this office to the Countywide General Fund and anticipates using the Indirect Cost Allocation Plan to recover all attorney billings for work done for enterprise funds, capital projects, and any other funding sources. Some positions were realigned between clerical and administrative to provide for more efficient support in the Land Use section. The budget also reflects efficiency reductions of \$139,889 in the use of temporary salaries and \$40,000 in operating expenses with a minor increase for books and subscriptions. Additional funding was included to provide for senior retirement benefits to the newly created management positions that resulted from the reorganization of the County Attorney's office. This reorganization was done by law type to improve client effectiveness and allow for more efficient and effective operation of the office.

## ADMINISTRATIVE SERVICES SECTION

**MISSION:**

Provide professional administrative support to the Office of the County Administrator, Community Liaisons, and Board of County Commissioners; provide effective oversight of the BOCC agenda process and administrative referral process.

**KEY OBJECTIVES:**

1. Provide quality professional administrative and clerical support to the Office of the County Administrator through the processing of administrative referrals, administrative assignments, and issuance of administrative directives with 90% customer satisfaction.
2. Administer the Board of County Commissioners' meeting process, including the meeting schedule; preparation of hard copy and electronic/web version of agenda materials for regular meetings, workshops, and special meetings; preparation of follow-up action documents and administrative assignments resulting from various meetings with a 95% completion rate as established in the Administrative Directives.
3. Provide quality professional support to the County Administrator and the BOCC through effective report preparation and handling of special projects with 99% completion rate by due dates.
4. Provide updated Administrative Directives by expiration dates.
5. Achieve internal and external customer satisfaction surveys with 90% good or excellent ratings from users of services on agendas, administrative referrals and administrative assignments.

<b>SERVICES/MEASURES:</b>	<b>Key Obj Num</b>	<b>Baseline/ Historical Actual FY 04</b>	<b>Baseline/ Historical Actual FY 05</b>	<b>Projected FY 06</b>	<b>Planned FY 07</b>
<b>Administrative Support to BOCC</b>					
<i>Workload/Demand</i>					
# of administrative referrals and administrative assignments	1,3	3,154/329	6,623/356	n/a	n/a
# of Administrative Directives updated prior to expiration date or as needed	4	15	15	n/a	n/a
# of automobile allowances processed	3	50	50	n/a	n/a
# of training sessions on ACTS	3	25	25	n/a	n/a
# of delegated authority items	3	93	96	n/a	n/a
# of agendas/agenda items	2	24/2,111	24/2,438	n/a	n/a
# of BOCC workshops and public hearings	2	77	48	n/a	n/a
# of customer satisfaction surveys processed	5	n/a	6,623	n/a	n/a
<i>Efficiency</i>					
cost per administrative referral	1	\$12.10	\$6.15	n/a	n/a
% of administrative assignments assigned within 1 day	1	96.0%	98.0%	n/a	n/a
% of recaps prepared within 2 days	3	90.0%	90.0%	n/a	n/a
cost per regular meeting agenda preparation		\$2,117	\$4,990	n/a	n/a
% of administrative referrals correctly assigned	1	94.0%	95.0%	n/a	n/a
<i>Effectiveness</i>					
% of agendas distributed by 8:00 a.m. Friday before Wednesday meeting	2	99.0%	99.0%	n/a	n/a
% of agenda materials presented error-free	2	98.0%	99.0%	n/a	n/a
% of internal customer satisfaction surveys received with good or excellent ratings from users of services or agendas and administrative assignments	5	n/a	90.0%	n/a	n/a
% of external customer satisfaction surveys received with good or excellent ratings on Administrative Referral Response	5	n/a	90.0%	n/a	n/a
% of administrative directives, administrative orders, and BOCC policies kept current and posted in a timely fashion	4	97.0%	99.0%	n/a	n/a

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## ADMINISTRATIVE SERVICES SECTION

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$403,283	\$403,559	\$0	\$0
Operating Expenditure/Expense	193,619	38,839	0	0
Capital Equipment	33,612	0	0	0
<b>Total</b>	<b>\$630,514</b>	<b>\$442,398</b>	<b>\$0</b>	<b>\$0</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$630,514	\$442,398	\$0	\$0
<b>Total</b>	<b>\$630,514</b>	<b>\$442,398</b>	<b>\$0</b>	<b>\$0</b>

<b>Funded Positions</b>	<b>7</b>	<b>7</b>	<b>0.00</b>	<b>0.00</b>
<b>Funded FTE Positions</b>	<b>7.00</b>	<b>7.00</b>	<b>0.00</b>	<b>0.00</b>

The FY 04 adopted budget included \$132,000 in funding above the continuation level for the development of an Agenda Workflow application.

FY 05 adopted budget included additional funding for a binding machine and a multimedia projector to enhance the quality of agenda materials and presentations. Funding in the amount of \$5,000 per year was included for software updates to the agenda workflow system.

As a result of reorganization, the Administrative Services Section was combined with the County Administrator's Office during FY 05.

## AGING SERVICES DEPARTMENT

### MISSION:

Provide essential social and health services to the elderly; promote social, physical, and emotional well-being to encourage maximum independence and improve the quality of life for seniors and their caregivers.

### KEY OBJECTIVES:

1. Target services, funding, priorities, and efforts to areas within the community-based long-term care structure with the greatest impact to allow seniors to "age in place"--remain in their homes and prevent nursing home placement; enhance the services, activities, events, information and outreach to active/healthy adults in the community.
  - A. In-Home Care--Continue serving frail, functionally impaired elderly that are at the greatest risk of nursing home placement as documented by a comparison of the entire population of seniors in Hillsborough County vs. clients served by the Aging Services Department.
  - B. Senior Centers--Increase Senior Center visits/day care hours at an amount consistent with the 5% growth rate in the senior population. Coordinate and plan the construction of two new senior centers. Maintain 7 senior centers and 27 congregate and satellite dining sites assuring compliance with fire, health and licensing guidelines, and ADA requirements, while focusing on the clients' health and safety resulting in licensing of 100% of our facilities.
  - C. Nutrition--Provide breakfast and noon meals to senior citizens to meet at least two-thirds the daily nutritional requirements for clients aged 60 and over resulting in an improved nutritional status for new nutrition recipients with 95% client satisfaction.
  - D. Case Management--Provide case management services to link clients with community resources meeting their needs. Additionally, successfully link 100% of clients referred from the State of Florida Department of Children and Families Adult Protective Services to services within 72 hours of referral.
2. Transition to a high performance organization from a complaint driven, compliance oriented environment to a continuous quality improvement environment achieving 95% client satisfaction with services.
3. By December 2005, establish baselines and benchmarks for measuring the quality of life for senior citizens, and then improve the quality of life by 15% by FY 07 (Strategic Plan Goal 5, Objective Q).
4. Come up with a better way of providing transportation for the elderly (Strategic Plan Goal 5, Board Initiated Strategy 6).
5. Expand senior services by running programs more efficiently (Strategic Plan Goal 5, Board Initiated Strategy 7).

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Overall</b>	---				
<i>Workload/Demand</i>					
clients served		8,341	8,737	8,350	8,350
# of seniors (60+)in Hillsborough County		178,350	181,917	185,555	189,266
transportation trips to senior centers and congregate dining sites		91,302	84,907	90,000	90,000
<b>In-Home Care</b>	1A				
<i>Workload/Demand</i>					
clients served		1,271	1,379	1,375	1,375
hours of homemaker, personal care, and respite services		213,351	200,381	230,000	230,000
<i>Efficiency</i>					
difference in cost between home and community-based care and nursing home care		\$48,500	\$52,700	\$57,200	\$62,000
<i>Effectiveness</i>					
Hillsborough County senior citizens vs. clients served by the Aging Services Department:					
living alone		21%/47%	21%/45%	21%/45%	21%/45%
frail		17%/67%	17%/75%	17%/75%	17%/75%
at or poverty level		9%/50%	10%/50%	10%/50%	10%/50%
85+ years old		9%/27%	10%/30%	10%/30%	10%/30%

Continued in "Supplemental Information"

## AGING SERVICES DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$8,851,916	\$10,381,647	\$10,411,406	\$11,496,504
Operating Expenditure/Expense	5,820,870	5,969,056	7,128,427	7,097,139
Capital Equipment	4,362	4,500	70,000	50,000
Grants & Aids	2,432,592	2,117,908	1,499,077	1,430,014
Other Uses	27,236	18,204	18,204	18,204
<b>Total</b>	<b>\$17,136,976</b>	<b>\$18,491,315</b>	<b>\$19,127,114</b>	<b>\$20,091,861</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$9,550,189	\$10,681,365	\$11,732,158	\$12,657,192
Intergovernmental Grants	7,586,787	7,809,950	7,394,956	7,434,669
<b>Total</b>	<b>\$17,136,976</b>	<b>\$18,491,315</b>	<b>\$19,127,114</b>	<b>\$20,091,861</b>

<b>Funded Positions</b>	<b>230</b>	<b>315</b>	<b>305</b>	<b>320</b>
<b>Funded FTE Positions</b>	<b>207.63</b>	<b>230.53</b>	<b>220.71</b>	<b>235.71</b>

The FY 04 adopted budget included increased funding for a vendor rate increase for in-home services that grants could not support. The increase in funding enabled services to continue at the current level. Funding was also included for the cost of serving seniors who were returned for services by DCF, Adult Protective Services Unit. The County was mandated to provide services to these clients through this referral process because of its designation as the Lead Agency for the CCE program. The FY 04 budget also included funding to cover the cost of serving the high priority clients on the department's waiting list, which was approximately 200 clients. In FY 04, three Social Worker positions were added to handle the clients from the high-priority waiting list. The FY 04 adopted budget included funding to establish a pilot program to stabilize revenues in the department in order to handle federal and state grant revenue shortfalls and maintain current service levels. In the FY 04 budget, a grant position's hours were increased by .40 FTE due to realignment in the budget. Departmental cost associated with HIPAA compliance in FY 04 was absorbed within the current Information and Technology Services project.

The FY 05 adopted budget included BOCC approval of funds from a \$550,000 reserve originally set aside for Aging Services Grant Stabilization. These funds served an additional 110 high-priority clients in FY 05. In FY 05, Food Delivery Aides, historically classified as temporary employees, were converted to a permanent part-time status resulting in an increase of 85 funded positions. This conversion did not increase the Department's budget.

The FY 06 adopted and FY 07 planned budgets include continued appropriation of funding for the revenue stabilization fund first approved in FY 05. This funding will provide homemaker services, respite care services, personal care services and emergency alert response services. The FY 06 adopted budget also includes funding for nutrition services equipment that will allow the department to meet state's current temperature requirements. The FY 06 and FY 07 budgets provide funding for state certification of Social Workers as Geriatric Care Managers. There is also funding provided for two generators in the FY 06 adopted budget and two more in the FY 07 planned budget for the Plant City, Lutz, Brandon and Westshore Senior Centers. As part of the plan to meet the County's strategic goals, the Department will receive funding in the FY 06 adopted budget for a comprehensive master plan that will allow the Department to assess, identify and analyze the current and future needs, resources, and long-term funding plan and trends in elder services. Also as part of the strategic plan, the Department will receive funding in the FY 06 adopted and FY 07 planned budgets to implement two initiatives to increase transportation services to the elderly to attend congregate dining sites and senior centers. A Healthcare Services Review Nurse will screen clients to determine if they are able to ride HARTline buses instead of sunshine line vans to access Aging Services sites. This will create additional space on current Sunshine Line routes. Additionally, services will be increased to Aging Services clients in rural areas of the County. As a result of a 3% efficiency proposal, the Working Seniors Services program will not be funded and two positions have been deleted in the FY 06 and FY 07 budgets. The Department will transition this program to other community organizations providing these services. As a result of a Flat Funding for Federal and State programs, grant revenues are not keeping pace with inflationary pressures, and ten grant-funded positions have been eliminated from the FY 06 and FY 07 budgets.

The FY 07 planned budget includes funding for 15 positions and related operating costs for the new Westgate Senior Center scheduled to open in April 2007.

## ANIMAL SERVICES DEPARTMENT

### MISSION:

Enforce County and Florida state laws regulating and protecting small companion animals; provide an animal adoption and fostering program; rescue and shelter stray, sick and/or injured animals; provide veterinary care to sheltered animals; provide humane euthanasia; administer a spay and neuter voucher program for low income citizens; issue rabies registration tags; investigate animal cruelty; inspect and issue permits to specific animal enterprises; quarantine animals that have bitten a human; promote responsible pet ownership through education; maintain preparedness for a full range of potential emergencies to establish a viable capability to perform essential functions during any emergency or other situation that disrupts normal operations; provide temporary pet boarding assistance to victims of domestic violence; pick up and dispose small dead animals on County rights-of-way.

### KEY OBJECTIVES:

1. Respond to request for enforcement of the Animal Ordinance and related Florida state laws. Provide response within 1.5 hours on reports of animal bites; 1.3 hours on law enforcement requests; 1.5 hours on sick and/or injured animals; and provide response to reports of animal cruelty and neglect within 2 hours.
2. Ensure that the public's safety is adequately protected by maintaining a ratio of one Animal Control Officer per 30,000 residents annually (1:15--18,000 recommended by the Florida Animal Control Association).
3. Ensure that all animals impounded are provided with a humane and appropriate level of care including a clean environment, fresh water, adequate nutrition and appropriate medical care by maintaining a ratio of one Animal Care Assistant per 1,000 impounded animals annually (as recommended by the Florida Animal Control Association).
4. Increase rabies tag and licensing registration of pet dogs, cats, and ferrets by 2% each year during FY 06 and FY 07.
5. Promote responsible animal ownership through multifaceted education programs.
6. Manage an effective adoption program through the pre-adoption sterilization of 95% of all dog and cat adoption animals.
7. Increase amount of sterile pet dogs and cats by .5% per year during FY 06 and FY 07 to reduce pet overpopulation.
8. Provide planning for Emergency Support Function #17: Animal Protection, disaster recovery (per F.S. 252).

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
Enforcement/Protection	1,2				
<i>Workload/Demand</i>					
# of enforcement responses completed by officers (total enforcement responses*--mail-outs)		32,688	34,467	33,600	33,600
# of enforcement responses completed by mail (hand count of completed mail-outs)		2,745	3,083	2,800	2,800
total enforcement responses*		35,433	37,550	36,400	36,400
<i>Efficiency</i>					
# of responses answered per enforcement officer (enforcement responses completed by officers/26 officers)		1,257	1,333	1,292	1,292
<i>Effectiveness</i>					
# of animal bite calls*		912	651	946	962
avg. response time (from call to arrival) for animal bites*		2.08 hrs	2.74 hrs	2.8 hrs	2.9 hrs
# of sick and/or injured animal calls*		3,759	3,535	3,799	3,800
avg. response time (from call to arrival) for sick and/or injured animals*		1.88 hrs	1.62 hrs	1.95 hrs	1.98 hrs
# of vicious animals (imminent danger) and emergency law enforcement response calls*		1,804	1,591	1,771	1,814
avg. response time (from call to arrival) for vicious animals (imminent danger) and emergency law enforcement response*		2.44 hrs	2.45 hrs	2.53 hrs	2.57 hrs
# of cruelty and/or neglect calls*		2,199	2,774	2,581	2,621

(FACA Standards 1:15 - 18,000)

\*Chameleon Report

Continued in "Supplemental Information"

## ANIMAL SERVICES DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$4,972,470	\$5,452,587	\$5,663,142	\$6,131,898
Operating Expenditure/Expense	1,604,991	1,802,113	2,053,406	2,196,489
Capital Equipment	113,189	35,000	117,647	31,725
<b>Total</b>	<b>\$6,690,650</b>	<b>\$7,289,700</b>	<b>\$7,834,195</b>	<b>\$8,360,112</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$6,517,054	\$7,084,935	\$7,440,183	\$7,973,216
Countywide Special Purpose Revenue Fund	157,798	204,765	394,012	386,896
Intergovernmental Grants	15,798	0	0	0
<b>Total</b>	<b>\$6,690,650</b>	<b>\$7,289,700</b>	<b>\$7,834,195</b>	<b>\$8,360,112</b>

<b>Funded Positions</b>	<b>103</b>	<b>106</b>	<b>113</b>	<b>118</b>
<b>Funded FTE Positions</b>	<b>103.00</b>	<b>106.00</b>	<b>108.00</b>	<b>113.00</b>

The FY 04 adopted budget included additional funding to cover the cost of the relocation of some administrative staff to another building, which will alleviate overcrowding and allow the relocation site to be utilized as a satellite office for tag sales and customer service functions. The funding also covers the cost of a telephone system for the additional site. As a result of an approved change to ordinance number 00-26, which adds Dog Bite Prevention, funding has been included in the FY 04 adopted budget to cover the cost of three investigators, operating expenses, and associated vehicles to carry out and enforce the ordinance change. Also included was funding to continue an Adoption Foster Program which previously was implemented as a pilot program in August 2002 to save hundreds of puppies and kittens that could eventually be placed in permanent homes. The foster adoption program added two positions, an Animal Care Supervisor and a Veterinary Technician.

The FY 05 adopted budget included funding for a Rabies Tag Compliance delinquent notice program to improve public safety and protection to citizens. The program provided 35,000 notices to advise pet owners who had not vaccinated or registered their dog, cat, or ferret within the County, as required by Animal Ordinance 00-26. In addition, funding was included in the FY 05 adopted budget to increase the efficiency of the Animal Control Officers by providing funding for two Animal Care Assistants and an all-terrain vehicle for transporting animals between the field officers and the animal shelter. The FY 05 adopted budget also included funding for the filing of citations due to changes resulting from the implementation of Article V. Revenues for penalties from animal control ordinance violations were also transferred to the Clerk of the Circuit Court as a result of the implementation of Article V.

The FY 06 adopted and FY 07 planned budgets include funding to implement a new internet tag purchase program. The FY 06 adopted budget includes funding for the purchase and associated operating costs of a commercial washing machine. Funding for the equipment is to come from the Department's donation funds. The budgets also include funding for an additional position and operating expenditures for the Spay/Neuter Program. The FY 06 adopted and FY 07 planned budgets also provide funding for operating and personnel costs in support of a school public service announcement education project supporting spaying and neutering of pets.

The FY 07 planned budget includes funding for operating and capital costs associated with the new animal shelter expansion project scheduled to open in April 2007. Five new positions will be added to staff the expansion project.

As a result of a revision to the Civil Service Rule regarding temporary employees, the FY 06 adopted and the FY 07 planned budgets include 6 temporary positions not reflected in the FY 04 or FY 05 position and FTE counts.

## CHILDREN'S SERVICES DEPARTMENT

**MISSION:**

Provide high quality, cost-effective services to the citizens of Hillsborough County including an early childhood program for low-income families and residential and non-residential services designed to meet the needs of and provide care, treatment, and training to at-risk and special needs children and their families. Assure quality childcare in Hillsborough County through licensing, monitoring and regulating of childcare homes and centers.

**KEY OBJECTIVES:**

1. Admit an estimated 700 children for Emergency Shelter residential care annually for an estimated average daily population of up to 40 abused, neglected, and abandoned children on a 24-hour, seven-days per week basis for FY 06.
2. Provide residential treatment services for up to 24 severely emotionally disturbed (SED) children on a 24-hour, five-days per week basis for FY 06 with 80% of the children discharged demonstrating improved behavior.
3. Provide individual, group, and family outpatient counseling services for up to 125 severely emotionally disturbed (SED) youth enrolled in the Dorothy Thomas Exceptional Center during FY 06 with 75% demonstrating improved behavior.
4. Provide outpatient intake screening and counseling services for up to 3,000 Children-in-Need-of-Services (CINS) and Families-in-Need-of-Services (FINS) by September 30, 2006.
5. Provide an estimated 7,000 days of short-term residential service annually for an estimated average daily population of up to 24 youth on a 24-hour, seven-days per week basis for FY 06.
6. Provide parenting education classes for up to 500 Hillsborough County residents by September 30, 2006.
7. Comply with the Federal Revised Head Start/Early Head Start Performance Standards as measured by the "Prism" instrument by August 1, 2006.
8. Complete at least 5,000 inspections annually of childcare facilities.
9. Provide up to 16 hours of respite services monthly for up to 200 families of developmentally delayed/disabled children.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Emergency Shelter Care Program</b>	1				
avg. daily population		40	39.5	40	40
<i>Efficiency</i>					
avg. cost per client per day-Emergency Shelter Care Program		\$213	\$231.76	\$240	\$248
<i>Effectiveness</i>					
% of clients responding with positive comments		97.0%	95.4%	97.0%	97.0%
<b>Severely Emotionally Disturbed Treatment Program (SED)</b>	2,3				
<i>Workload/Demand</i>					
avg. daily population-residential		23	23	23	23
annual population up to 125		110	167	125	125
<i>Efficiency</i>					
avg. cost per client per day (SED residential/day care program)		\$275/\$16	\$271.15/\$9.82	\$287.16/\$14.31	\$285.94/\$14.31
<i>Effectiveness</i>					
% of children discharged with improved behavior (residential)		90.0%	100%	90.0%	90.0%
% of children discharged with improved behavior (day care)		90.0%	94.2%	85.0%	85.0%
<b>Child and Family Counseling Program</b>	4,5				
<i>Workload/Demand</i>					
# of intake screenings, non-residential counseling sessions, and residential intakes per year		1,602	2,232	2,200	2,200
<i>Efficiency</i>					
avg. cost per family per year		\$1,981	\$1,400	\$1,421	\$1,421
<i>Effectiveness</i>					
% of children at home after 6 months		85.0%	89.7%	86.0%	86.0%

Continued in "Supplemental Information"

## CHILDREN'S SERVICES DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$21,065,998	\$23,583,743	\$23,943,314	\$25,634,045
Operating Expenditure/Expense	15,232,875	16,409,450	17,282,626	16,960,527
Capital Equipment	191,781	15,363	194,178	163,186
Capital Projects	4,181	0	0	0
Grants & Aids	171,038	210,000	50,000	50,000
Other Uses	39,327	39,327	20,000	20,000
<b>Total</b>	<b>\$36,705,200</b>	<b>\$40,257,883</b>	<b>\$41,490,118</b>	<b>\$42,827,758</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$11,015,308	\$12,736,565	\$13,051,771	\$13,509,288
Intergovernmental Grants	25,689,892	27,521,318	28,438,347	29,318,470
<b>Total</b>	<b>\$36,705,200</b>	<b>\$40,257,883</b>	<b>\$41,490,118</b>	<b>\$42,827,758</b>

<b>Funded Positions</b>	<b>427</b>	<b>427</b>	<b>441</b>	<b>442</b>
<b>Funded FTE Positions</b>	<b>425.38</b>	<b>425.85</b>	<b>430.48</b>	<b>431.48</b>

The FY 04 adopted budget included funding to upgrade the telecommunications bandwidth required to enable the department to fully utilize the available computer technology. The FY 04 budget funded one additional Child Care Licensing Inspector position and the purchase of 15 vehicles and associated operating cost for use by the Child Care Licensing inspectors while conducting their inspections of child care programs throughout the County. The FY 04 budget had funding in the amount of \$500,000 for the implementation of a new Respite Care Program for Families of Developmentally Disabled Children. During FY 04 a realignment of the program budget included one Senior Social Worker position added to manage and administer the program with other current staff positions. The FY 04 budget included the transfer of one Senior Budget Analyst position from the Health and Social Services Department to the Children's Services Department (occurred during FY 03); the increase of six (5.50 FTE's) positions funded by the Transitional Living grant, which will open two shelter group homes for homeless teenage girls, providing supervision, recreational planning, child guidance, and other related services; the reduction of hours in two grant-funded positions to a total of .62 FTE; and the phased deletion of 50 HS positions due to lower than anticipated Federal Head Start grant funding, and eliminated vacant administrative positions and non-center based positions, and vacant new center positions that were frozen during FY 03.

The FY 05 adopted budget included funding for one additional Child Care Licensing Inspector, one additional vehicle, and funding for ongoing vehicle operating cost. An additional \$750,000 was included for the continuation of the Respite Care Program, and \$120,000 County funding for contractual services for a Head Start site to cover an anticipated shortfall due to a lower Federal COLA increase than previously indicated. The FY 05 adopted budget also included the continuation of three (2.35 FTE's) grant positions due to the continuation of the Youth Development and Skills grant, an increase in grant funding for the Child Care Licensing grant and the reduction of 1 (.50 FTE) position in the Transitional Living grant due to funding shortfall.

The FY 06 adopted and FY 07 planned budgets reflect a net increase of 14 positions (4.63 FTE's) and consist of four positions (3.75 FTE's) deleted due to grant funding reductions, five maintenance/custodial positions deleted and services to be provided by outside contracts as a cost savings efficiency, two positions added (Child Care Licensing Inspector and Treatment Counselor) to meet service demands in the Child Care Licensing and Transitional Living programs, and 21 positions (11.38 FTE) converted from temporary staff to substitute positions in order to provide continuity and efficiency when filling in for permanent staff in the various Children's Services centers. The budget also includes county funding in the approximate amount of \$1.3 million in FY 06 and \$1.9 million in FY 07 to cover an anticipated shortfall in the Head Start and Early Head Start programs' budgets due to a reduction in federal funds for the Cost of Living/Quality Improvement increases estimated at only 1%. In FY 06, funding is provided in the major maintenance and repair program for the renovation of Building 50 (Chapel) on the main campus, which will provide a multi-purpose and training facility to meet the needs of the Department, along with several other building improvements which include cafeteria renovation and a new air conditioning system, new roof and air conditioning system for the Shelter Dorm, and renovation of the older concrete building (prior agricultural center) into an arts and crafts center. Also, funding was approved for a capital project for enhancements to Children's Services campus to include a new cafeteria, additional 24-bed dorm, and other improvements. The budget also includes funding in the amount of \$300,000 for a one-time program to support the placement of foster children in permanent homes.

The FY 07 planned budget includes one additional Child Care Licensing Inspector position to meet anticipated service demand.

## COMMUNICATIONS DEPARTMENT

**MISSION:**

Enhance public satisfaction of County government through a central public information program that reports on County services and improvements, assists citizens in obtaining services and resolving problems, handles media relations, operates the 24-hour Hillsborough TV station, and provides printing services, citizen boards support, and community relations for construction projects.

**KEY OBJECTIVES:**

1. Public Information: Provide timely, accurate and complete information of public interest to both employees and citizens, while ensuring 100% compliance with the Florida Sunshine Law. Goal: 100% compliance with the Sunshine Law with news releases completed on time.
2. Hillsborough Television: Maintain the County's cable TV station and produce and televise government meetings and other programs about County government and its services. Goal: Produce 515 programs per year.
3. Community Relations: Provide 24-hour assistance to citizens concerning County projects, citizen advocacy, information, resolution, and sign posting for rezoning. Goal: Respond to citizens within 24 hours.
4. Citizen Boards Support: Support Code Enforcement Board, Code Enforcement Special Master, Sign Appeals Board, Natural Resources & Landscaping Appeals Board, Land Use Appeals Board, Nuisance Abatement Board as mandated by County ordinance. Goal: Process all new cases within 30 days of submittal.
5. Printing Services: Provide consistent and cost-effective printing services through a countywide copier management system and copying services. Goal: Maintain a per impression cost at or below industry standards.
6. Promote the County's tax breaks for seniors on taxes and fees for garbage (Strategic Plan Goal 2, BOCC Initiated Strategy 1).

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Public Information</b>	1				
<i>Workload/Demand</i>					
# of informative materials (news releases, booklets, pamphlets, newsletters, advertising)		2,413	2,500^	2,550	2,600
<i>Efficiency</i>					
cost per copy of directory services		\$.44	\$.45^	\$.46	\$.47
<i>Effectiveness</i>					
% of news releases completed on time		99.0%	99.0%^	99.0%	99.0%
<b>Hillsborough Television</b>	2				
<i>Workload/Demand</i>					
# of new meetings/programs produced		482	508^	515	515
<i>Efficiency</i>					
% of programming completed within annual budget		n/a	80.0%^	85.0%	90.0%
<i>Effectiveness</i>					
% programs nationally recognized by peers for quality and effectiveness (% based on number of programs submitted)		45.0%	45.0%^	45.0%	45.0%
<b>Community Relations</b>	3				
<i>Workload/Demand</i>					
# of public meetings, hearings, events		475	525^	550	575
<i>Efficiency</i>					
cost for installing/removing rezoning signs		\$87	\$87^	\$87	\$87
<i>Effectiveness</i>					
% of citizen conflicts resolved within 24 hours		99.0%	99.0%^	99.0%	99.0%
<b>Citizen Boards Support</b>	4				
<i>Workload/Demand</i>					
# of new code enforcement cases		536	550^	575	600
<i>Efficiency</i>					
# of code cases appealed		1	1^	1	1
<i>Effectiveness</i>					
% of code enforcement processed within 30 days		100%	100%^	100%	100%

Continued in "Supplemental Information"

## COMMUNICATIONS DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$2,893,499	\$3,367,541	\$2,875,139	\$2,957,819
Operating Expenditure/Expense	1,006,280	1,257,721	950,342	951,114
Capital Equipment	408,369	150,369	537,717	428,879
<b>Total</b>	<b>\$4,308,148</b>	<b>\$4,775,631</b>	<b>\$4,363,198</b>	<b>\$4,337,812</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$1,413,020	\$1,730,575	\$3,545,396	\$3,578,915
Unincorporated Area General Fund	2,673,698	2,794,018	558,397	483,386
Countywide Special Purpose Revenue Fund	3,335	0	0	0
County Transportation Trust Fund	218,095	251,038	259,405	275,511
<b>Total</b>	<b>\$4,308,148</b>	<b>\$4,775,631</b>	<b>\$4,363,198</b>	<b>\$4,337,812</b>

<b>Funded Positions</b>	<b>50</b>	<b>52</b>	<b>50</b>	<b>49</b>
<b>Funded FTE Positions</b>	<b>49.00</b>	<b>51.00</b>	<b>45.45</b>	<b>44.45</b>

The FY 04 adopted budget included an increase in funding to reestablish a yearly Community Investment Tax report for citizens. Funding was also included to develop and implement a specific public information program on county services and the addition of one position in the Citizen Action Center for extended hours of operation. One position was added to expand PCTV indexing to include coverage for all HTV22 meeting broadcasts.

The FY 05 adopted budget included one Information Specialist position to staff the new South County Regional Service Center scheduled to open in 2005. The position provides consistent and accurate information for citizens needing assistance in the many services provided by Hillsborough County government. One Secretary position was added to Citizens Board Support with additional operating funds to help administer the new Burglar Alarm Ordinance adopted in FY 04 and effective October 1, 2004. Additional funding was also included for expanded rezoning public notifications.

The FY 06 adopted budget switched funding for the Citizens Action Center and 17 positions to the County Administrator's Department as a result of reorganization during FY 05 and added ten full-time positions and five temporary positions to the Communications Department. As an efficiency savings, funding for temporary positions and contract services in the amount of \$224,000 was replaced by five full-time employees (one Producer/Director, two Videographers, and two Production Assistants) in HTV22. This resulted in a net savings to the County of \$12,388. HTV22 also added one year of funding for a Cable Franchise Administrator position to help facilitate negotiation and development of county franchise agreements with businesses using public rights-of-way to offer cable services. HTV22 reduced its operating budget by \$33,990 as a result of efficiencies in its operations. In FY 06, the HTV22 operating budget was switched from the Unincorporated Area General Fund to the Countywide General Fund. As a strategic plan initiative, the operating budget for the Communications Department includes \$36,000 for a cable television public awareness campaign to increase citizen awareness of County services and programs. As a result of the County Administrator's reorganization during FY 05, the Citizens Action Center and 17 positions were moved underneath the County Administrator's Department. Finally, one part-time Spanish translator position was added to the Public Information section to ensure the County provides an accurate and consistent flow of information between county government and residents who use Spanish as their primary language.

The FY 07 planned budget is funded at the continuation level.

## COMMUNITY LIAISON SECTION

### MISSION:

Serve as liaisons between the County Administrator and the African-American, Hispanic, Asian-American, and disabled communities; serve as advocate for these communities and coordinate efforts to identify, address, and resolve problems. The Asian-American Liaison assists in practical matters concerning visits from foreign officials and dignitaries. The Americans with Disabilities Act Liaison coordinates issues affecting County residents with disabilities. The Criminal Justice Specialist represents the County on public safety, criminal justice, and substance issues by collaborating with all segments of the community to coordinate, support, or enhance related activities and obtain grants.

### KEY OBJECTIVES:

1. Community Liaisons increase advocacy and outreach activities between the African-American, Hispanic, Asian-American, and Criminal Justice communities by 3% each year and respond to queries within 24 hours. Asian-American Liaison assists in matters concerning visits from foreign officials and dignitaries, coordinates and networks with County agencies, inter-counties, state and international groups.
2. Americans with Disabilities Act Liaison increases awareness about the 1990 ADA, ensures County Title II compliance with ADA, including development, review, and update of ADA Transition Plan; increasing advocacy and outreach by 3% each year, and respond to queries within 24 hours.
3. Criminal Justice Liaison represents the County for public safety, adult and juvenile criminal justice, mental health, and substance abuse issues to ensure County interests are represented and communicated clearly; secures 75% of the grants applied for; manages and monitors those grants; manages trust and general funds; is active with Public Safety Coordinating Council, Anti-Drug Alliance, Baker Act and other related groups to reduce violent crime and property crime. The crime ranking for Hillsborough County will be the lowest of any large urban county in Florida by FY 15 (Strategic Plan Goal 5, BOCC Objectives D, E, & F).

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>African-American Affairs Liaison</b>	1				
<i>Workload/Demand</i>					
# of community meetings/programs as County advocate		450	462^	475	475
# of Heritage events		1	1^	1	1
# of workshops/seminars/presentations planned and conducted		2	2^	6	7
# of media outreach/contacts		10	10^	8	8
# of HTV shows planned and conducted		12	4^	4	4
# of public information pamphlets/media items		500	700^	1,050	1,080
# of interdepartmental coordination efforts		12	12^	13	14
# of queries received and handled		1,000	900^	900	910
<i>Efficiency</i>					
cost per Heritage event		not provided	not provided	not provided	not provided
ratio of sponsorship \$ to value to County \$		not provided	not provided	not provided	not provided
<i>Effectiveness</i>					
% of queries responded to within 24 hours		98.0%	98.0%^	97.0%	97.0%
% of efforts with satisfactory arbitration/resolution		98.0%	95.0%^	90.0%	90.0%
<b>Americans with Disabilities Act Liaison</b>	2				
<i>Workload/Demand</i>					
# of community meetings/programs as County advocate		150	150^	200	200
# of workshops/seminars/presentations planned and conducted		6	6^	6	6
# of public information pamphlets, newsletters, fact sheets		2,000	2,000^	2,500	2,500
# of media outreach/contacts		5	5^	5	5
# of HTV shows planned and conducted		6	4^	4	4
# of site visits		20	15^	15	15
# of disability awareness activities		1	1^	1	1
# interdepartmental coordination, technical assistance requests		24	24^	24	24
# of queries received and handled	2	400	412^	430	450
<i>Efficiency</i>					
cost of print material to number distributed		n/a	n/a^	n/a	n/a
<i>Effectiveness</i>					
% of queries responded to within 24 hours		95.0%	95.0%^	95.0%	95.0%
% satisfactory arbitration/resolution		85.0%	90.0%^	90.0%	90.0%

**Continued in "Supplemental Information"**

## COMMUNITY LIAISON SECTION

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$723,084	\$820,440	\$962,959	\$1,028,915
Operating Expenditure/Expense	76,255	175,401	98,842	99,153
Grants & Aids	1,754,824	1,108,296	1,361,062	1,361,011
Other Uses	304,559	236,137	0	0
<b>Total</b>	<b>\$2,858,722</b>	<b>\$2,340,274</b>	<b>\$2,422,863</b>	<b>\$2,489,079</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$632,188	\$696,770	\$759,539	\$810,168
Unincorporated Area General Fund	0	0	65,064	70,032
Countywide Special Purpose Revenue Fund	170,720	213,991	218,900	222,939
Intergovernmental Grants	2,055,814	1,429,513	1,379,360	1,385,940
<b>Total</b>	<b>\$2,858,722</b>	<b>\$2,340,274</b>	<b>\$2,422,863</b>	<b>\$2,489,079</b>

<b>Funded Positions</b>	<b>10</b>	<b>10</b>	<b>11</b>	<b>11</b>
<b>Funded FTE Positions</b>	<b>9.25</b>	<b>9.50</b>	<b>10.75</b>	<b>10.75</b>

The FY 04 adopted budget represented funding at the continuation level with the addition of a limited duration Substance Abuse Researcher position from October 1, 2003 through September 30, 2005 and added funding for increased professional development.

The FY 05 adopted budget was funded at the continuation level with the inclusion of additional hours for the Asian American Liaison and \$3,000 additional funding for a Hispanic Community meeting.

The FY 06 adopted budget includes funding for additional hours for the Americans with Disabilities Liaison to full-time employment as well as one staff position to assist the Hispanic Affairs Liaison. Funding for the Hispanic Affairs assistant was accomplished by relocating an existing vacant funded position and added no additional cost to the County as a result.

The FY 07 planned budget is funded at the continuation level.

## CONSUMER PROTECTION AND PROFESSIONAL RESPONSIBILITY AGENCY

### MISSION:

Enforce consumer protection laws through investigations and mediation; conduct consumer education programs; and present cases to the Consumer Protection Board and the State Attorney for review and/or prosecution. Investigate allegations of employee conduct that is unethical, criminal or discriminatory in nature, including alleged violations of Hillsborough County's Statement of Ethics, Hillsborough County's policies prohibiting discrimination and harassment, Section 112.3187 of the Florida Statutes, and maintain and respond to calls received by the employee "hotline."

### KEY OBJECTIVES:

1. Complete 5% more investigations of consumer complaints.
2. Reach 10% more citizens through consumer awareness/education training presentations utilizing seminars, media events, and conferences.
3. Advise and respond to incoming citizen complaints against businesses within an average of 2.4 hours.
4. Complete Professional Responsibility investigations within 40 days.
5. Complete 12 PRS training sessions for employees.
6. Respond to employee or citizen "Hotline" inquiries or complaints within 2 hours.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Investigation and Prosecution of Consumer Complaints</b>	1,2				
<i>Workload/Demand</i>					
# of investigations opened by CPA		1,265	1,282	1,346	1,413
# of investigations referred to another agency		178	45	49	52
# of criminal investigations forwarded to State Attorney for prosecution		26	15	18	18
<i>Efficiency</i>					
# of cases investigated per Investigator		167	125.1	133	139
# of citizens per Investigator		180,587	120,391	122,799	125,255
<i>Effectiveness</i>					
avg. time to make initial written response to complainant (in days)		5.4	3.4	2.4	2.4
% of criminal investig. accepted for prosecution by St. Attorney		100%	100%	100%	100%
dollars returned to citizens due to CPA investigation		\$307,573	\$727,846	\$375,000	\$375,000
dollar value of criminal investigations		\$149,725	\$455,475	\$415,000	\$415,000
% of investigations resolved through CPA mediation		76.9%	78.5%	75.0%	75.0%
<b>Respond to Consumer Complaint Inquiries</b>	1,3				
<i>Workload/Demand</i>					
# of citizen service requests, contacts and advisements on consumer questions		113,506	130,584	137,113	137,113
<i>Efficiency</i>					
# of service requests and/or advisements per Investigator		16,215	10,882	11,100	11,100
<i>Effectiveness</i>					
avg. time for response to consumer inquiries (in hours)		2.4	2.1	2.4	2.4
<b>Public Education</b>	2,3				
<i>Workload/Demand</i>					
# of public meetings and media events		115	137	150	150
# of pamphlets distributed (consumer awareness)		31,569	39,838	41,800	41,800
# of visitors to Consumer Protection Agency webpage		19,998	8,206	8,445	8,445
<i>Efficiency</i>					
avg. cost per public meeting		\$93.00	\$102.50	\$108.00	\$108.00
avg. cost per pamphlet		\$.03	\$.07	\$.07	\$.08
<i>Effectiveness</i>					
avg. # of attendees per meeting		274	132	141	141
Consumer Protection Agency program cost per capita		\$.76	\$.98	\$.95	\$.94
% citizens rating service good, excellent or outstanding		94.0%	94.3%	94.0%	94.0%
<b><u>Continued in "Supplemental Information"</u></b>					

## CONSUMER PROTECTION AND PROFESSIONAL RESPONSIBILITY AGENCY

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$601,347	\$1,135,061	\$1,306,545	\$1,397,036
Operating Expenditure/Expense	113,627	169,016	167,092	169,450
Capital Equipment	1,536	4,800	0	0
<b>Total</b>	<b>\$716,510</b>	<b>\$1,308,877</b>	<b>\$1,473,637</b>	<b>\$1,566,486</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$716,510	\$1,308,877	\$1,473,637	\$1,566,486
<b>Total</b>	<b>\$716,510</b>	<b>\$1,308,877</b>	<b>\$1,473,637</b>	<b>\$1,566,486</b>

<b>Funded Positions</b>	<b>12</b>	<b>19</b>	<b>20</b>	<b>20</b>
<b>Funded FTE Positions</b>	<b>12.00</b>	<b>19.00</b>	<b>20.00</b>	<b>20.00</b>

The FY 04 adopted budget included funding for an annual service fee for a monitored security system and funding to provide an increased level of service to handle the increase in complaint investigations and target specific criminal consumer fraud operations. In addition, the increased funding will provide for an increased consumer education program. Three investigators and one administrative assistant were added to accomplish these items.

In the FY 05 adopted budget, additional funding was included to continue to investigate the increasing volume of consumer complaints, to further target specific consumer fraud operations and to expand the consumer education programs. Staff was increased by three additional investigators and one secretary to accomplish these items. In addition, there was a reorganization of the Consumer Protection Agency, as per Administrative Order #04-03, effective September 9, 2004, which renames the Agency to the Consumer Protection and Professional Responsibility Agency (CPPRA), and added additional responsibility of investigating allegations of employment discrimination and harassment as well as employee misconduct and ethics violations. This change included the transfer of three positions, one from Quality Services, and two from Human Resources to accomplish the functions of the new Professional Responsibility Section. During FY 05, one additional position was transferred from the Office of Quality Services to the Professional Responsibility Section. Overall, the department had a net increase of eight positions in the FY 05 budget.

The FY 06 adopted and FY 07 planned budgets represent funding at continuation level. The Professional Responsibility Section's adopted budget includes a reduction of \$8,400 in operating expenses from an efficiency for cost savings submitted by the Department.

## COOPERATIVE EXTENSION DEPARTMENT

### MISSION:

Extend research based information from the University of Florida, Institute of Food and Agricultural Sciences (IFAS) and USDA in Agriculture, Family and Consumer Sciences, Urban Horticulture, Youth Development, and Public Policy to Hillsborough County agricultural producers, families, and businesses to help recipients make decisions that contribute to improving their lives.

### KEY OBJECTIVES:

1. Provide youth development and leadership educational programs through 4-H to Hillsborough County residents (ages 9-19) delivered by staff and trained volunteers, increasing contacts by 2% annually.
2. Provide research based information/education to agricultural producers and information concerning agriculture as an industry to the Hillsborough County public, assisting agricultural Farm-Gate value growth by 3% annually.
3. The Home Horticulture program provides homeowners and professional horticulture service workers information/education on Best Management Practices for composting, water conservation and environmental landscape management, with 70% of attendees reporting adopted conservation techniques.
4. Family and Consumer Sciences programs in nutrition, home environment and parent education will help County residents make decisions that improve their lives. Clients will report improved knowledge by 2% annually.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>4-H and Youth Programs</b>	1				
<i>Workload/Demand</i>					
# of 4-H trained volunteers		1,726	1,743	1,760	1,777
<i>Efficiency</i>					
average # of contacts/topic area		17,524	17,874	18,231	18,239
<i>Effectiveness</i>					
# of educational programs		418	422	426	430
<b>Agriculture Programs</b>	2				
<i>Workload/Demand</i>					
# of publications distributed		6,609	6,741	6,875	7,012
<i>Efficiency</i>					
average # of contacts/topic area		7,010	7,050	7,090	7,130
<i>Effectiveness</i>					
Hillsborough County Farm-Gate Ag product \$ value		\$654 million	\$673 million	\$713 million	\$734 million
<b>Urban Horticulture Programs</b>	3				
<i>Workload/Demand</i>					
# Master Gardener/Compost/Horticulture volunteers coordinated		117	120	123	126
<i>Efficiency</i>					
average # of contacts/topic area		21,529	21,529	21,744	21,961
<i>Effectiveness</i>					
% of responses to client requests within one day		85.0%	87.0%	89.0%	91.0%
% of Waterwise Workshop attendees reporting adopted conservation techniques		50.0%			
<b>Family &amp; Consumer Sciences (F&amp;CS) Programs</b>	4				
<i>Workload/Demand</i>					
# of educational publications prepared and distributed		72,631	74,083	75,564	77,075
<i>Efficiency</i>					
average # of contacts/topic area		13,975	14,254	14,539	14,829
<i>Effectiveness</i>					
# of nutrition clients reporting improved nutritional changes		695	708	722	736

**Note:** FY 05 figures are estimates. Actuals not available until January 2006.

## COOPERATIVE EXTENSION DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$1,159,192	\$1,406,276	\$1,400,540	\$1,498,534
Operating Expenditure/Expense	283,339	302,099	322,630	321,928
Capital Outlay	12,217	0	29,327	0
<b>Total</b>	<b>\$1,454,748</b>	<b>\$1,708,375</b>	<b>\$1,752,497</b>	<b>\$1,820,462</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$1,355,315	\$1,599,102	\$1,648,797	\$1,714,495
Unincorporated Area Special Purpose Fund	43,334	50,773	49,700	49,967
Intergovernmental Grants	56,099	58,500	54,000	56,000
<b>Total</b>	<b>\$1,454,748</b>	<b>\$1,708,375</b>	<b>\$1,752,497</b>	<b>\$1,820,462</b>

<b>Funded Positions</b>	<b>26</b>	<b>26</b>	<b>33</b>	<b>33</b>
<b>Funded FTE Positions</b>	<b>26.00</b>	<b>26.00</b>	<b>29.06</b>	<b>29.06</b>

The FY 04 adopted budget was funded at continuation levels. Funding for equipment requested for the Extension Service Auditorium/Multi-Purpose Facility scheduled for completion in September 2006 has been included in the Capital Improvement Program budget. The equipment consists of folding tables, chairs, movie projectors, VCR's, window blinds, public address system, etc.

The FY 05 adopted budget was funded at continuation level.

The FY 06 adopted budget reflects a net increase of seven positions (3.06 FTE's) which includes the elimination of one Public Policy Agent position as a result of an efficiency savings, the addition of one new General Agriculture Extension Agent to meet the demand of the agricultural residents in the county, and the conversion of temporary staff to permanent part-time positions (2.06 FTE's) to ensure continuity and efficiency in providing services. The adopted budget includes funding for utility costs for a new auditorium, as well as wireless and T-1 connectivity to allow internet access for more effective training of staff and clientele, and a multimedia graphics workstation to allow the Department to develop in-house educational DVD's and web-based programs, posters, brochures and exhibits.

## COUNTY ADMINISTRATOR

**MISSION:**

To ensure County citizens' satisfaction with services provided by Hillsborough County and to be the best county in the nation by doing so.

**KEY OBJECTIVES:**

1. By June 8, 2005 develop and recommend a balanced bi-ennial budget operating, for enterprise, debt service, and capital expenses for County government for FY 06 and FY 07 that is linked to the County's Strategic Plan.
2. Maintain diversity in the workforce within a 10% variation when compared to the workforce census of Hillsborough County.
3. Improve employee relations through effective reduction of the number of employee disputes, grievances and lawsuits by 20%, and conducting employee communication councils.
4. Provide regular communication through briefings, meetings with Board members, management and supervisory personnel.
5. Provide a quality of life that is the best county for citizens and visitors that emphasizes public safety, arts and entertainment, and sports and recreation in a visually pleasing and healthy community.
6. Maintain County bond ratings of at least Aa2/AA/AA.
7. Ensure that BOCC policies and Administrative Directives are current, providing updates by expiration date.
8. Achieve customer service feedback and assessments with a 90% rating of good or excellent.
9. Improve the baseline customer satisfaction survey rating 10% by FY 09 as measured by independent experts such as *Governing* magazine (Strategic Plan Goal 3, Objective B).
10. Increase community awareness through media and "State of the County" message.
11. Provide information/referral to citizens regarding community social services, health agencies, County offices, and emergency after-hours telephone/dispatch/information services for Water and Public Works Departments. Also provide coordination and scheduling of activities for the Conference Center lobby, mall areas, Courthouse Square, and coordinate BOCC awards and special duties for the BOCC and County Administrator. Goal: Respond to citizens within 24 hours.
12. Public Affairs: Develop the County's 2006 State and Federal Legislative Program for adoption by the Board. State by 10/05; Federal by 12/05.
13. Represent 54 organizations funded by Hillsborough County, reviewing all legislative bills and their iterations for fiscal and policy impact; distribute received legislation within 36 hours; collaborate with other jurisdictions for legislative resolution; prepare reports on legislation which became law.
14. Represent Hillsborough County's interests: before state and federal governments, including the U. S. Congress, the Executive branches, the Florida Legislature, and their agencies; as liaison with local governments and within the community, responding to official requests within 72 hours.
15. Direct programmatic improvements initiated by the BOCC or the County Administrator with 94% to 97% of participants rating the process to be 'effective' to 'very effective.'
16. Direct evaluations of best practices, benchmarks, and customer feedback of services to identify improvements to efficiency and effectiveness with at least four services considered for changes by the County Administration (Strategic Plan Goal 4, Objective C).
17. Manage targeted initiatives to improve efficiency and effectiveness based on best practices, benchmarks, and customer feedback with 94% to 97% of participants rating the process to be 'effective' to 'very effective.'
18. Adopt milestones for continuous improvement in citizen satisfaction with County services that ensure public safety by means of an annual survey beginning in FY 05 (Strategic Plan Goal 5, Objective A).
19. Attain a customer satisfaction rating of 90% on the County's delivery of services in a courteous and responsive manner, as measured through point-of-service feedback by FY 06 (Strategic Plan Goal 3, Objective C).
20. Become the best county in the U. S. by FY 09, as measured by customer satisfaction surveys, benchmark comparisons with other top counties throughout the U. S., and through assessments by independent experts such as the *Governing* magazine survey (Strategic Plan Goal 3, Objective A).

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<i>Workload/Demand</i>					
# of short- & long-term strategic plan goals & objectives	1	n/a	8/30	8/TBD	8/TBD
# of administrative referrals/administrative assignments		3,154/1,034	4,555/2,068	5,956/3,100	7,357/4,133
# of BOCC briefings on meeting agendas	4	140	140	140	140
# of regular meetings/items/workshops/public hearings		22/2,700/---/---	22/2,700/19/17	22/2,700/19/17	22/2,700/19/17
# of Newlines/Cty Connection Shows/St of the Cnty messages	10	12/8/1	12/10/1	12/10/1	12/10/1
# of budget review meetings	1	12	12	12	12
# of EPC/Tampa Bay Water/ELAPP meetings	5	13/11/10	13/7/10	13/7/10	13/7/10
# of Best County plan strategies monitored	5	n/a	21	21	21
# of scheduled meetings held with employees	3	8	8	8	8
<b><u>Continued in "Supplemental Information"</u></b>					

## COUNTY ADMINISTRATOR

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$1,199,869	\$1,412,280	\$3,330,205	\$3,605,015
Operating Expenditure/Expense	94,758	86,851	383,619	385,427
Capital Equipment	3,633	0	1,048	0
<b>Total</b>	<b>\$1,298,260</b>	<b>\$1,499,131</b>	<b>\$3,714,872</b>	<b>\$3,990,442</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$1,298,260	\$1,499,131	\$3,714,872	\$3,990,442
<b>Total</b>	<b>\$1,298,260</b>	<b>\$1,499,131</b>	<b>\$3,714,872</b>	<b>\$3,990,442</b>

<b>Funded Positions</b>	<b>10</b>	<b>10</b>	<b>43</b>	<b>44</b>
<b>Funded FTE Positions</b>	<b>10.00</b>	<b>10.00</b>	<b>40.92</b>	<b>41.92</b>

The FY 04 and FY 05 adopted budgets were funded at the continuation level.

The FY 06 adopted budget includes the addition of four new sections added during FY 05 as a result of an organizational restructuring. Administrative Services, Strategic Management Initiatives, Citizens Action Center, and Public Affairs are all included under the County Administrator's Department instead of standing on their own. This action increased the position count under the County Administrator's Department by thirty-four positions, twenty-nine represent continuation level funding with the inclusion of two new full-time and three temporary positions added during the budget process. One position added is a Senior Public Relations Information Specialist, who will assist with community meeting room scheduling and video conferencing. This position resolves the long-term use of a floating temporary position. The second position is an Intergovernmental Relations Manager to provide greater representation of the BOCC before the State legislature, Cabinet, congress, and state agencies. During the course of the reorganization, one Senior Manager position, one Administrative Assistant, and one intern position were eliminated. After new responsibilities were assigned to the existing Directors and Assistant County Administrators, the net savings to the County were approximately \$163,400. Finally, \$65,000 is included in the budget for strategic plan initiatives.

The FY 07 planned budget includes the addition of one Senior Public Relations Information Specialist in the Citizens Action Center to staff the Brandon Regional Service Center, process county service requests, and provide a centralized point of contact for information and referral to social and health service agencies in the Brandon area. The position is slated to begin in April 2006 and the facility is scheduled to open in June 2006.

## DEBT MANAGEMENT DEPARTMENT

**MISSION:**

Manage the County's issuance of debt and its debt obligations in a manner that serves the public interest, complies with the policies and meets the goals of the County Commission; complies with all federal tax and securities laws; ensures that appropriate financial controls are exercised; and enhances the long-term fiscal health of the County.

**KEY OBJECTIVES:**

1. Debt Administration, Issuance and Refinancing -- (A) Identify, analyze and develop new financings to fund infrastructure and capital requirements approved by the BOCC at the lowest cost and highest possible credit ratings; (B) maximize interest cost savings by refinancing outstanding debt as indicated by financial and/or legal changes; and (C) administer outstanding debt to maintain general credit ratings of at least Aa2/AA/AA. [Note: Achievement of effectiveness targets for this objective is subject to economic and market conditions over which the Department has no control.].
2. Financial Advisory Services -- To ensure the consistent application of sound financial business principles and compliance with outstanding debt covenants 100% of the time: (A) provide general financial advice to departments and agencies that are responsible for capital projects financed with debt issued by the County and those with capital financing plans; (B) evaluate the creditworthiness and financial condition of bidders/respondents to RFP's; and (C) advise in the preparation and updating of strategic business plans for the Enterprise Systems.
3. Municipal Securities Market Compliance and Disclosure -- Research, compile, and submit financial information to ensure 100% compliance with municipal securities market disclosure requirements.
4. Financial & Credit Evaluations of Conduit Bond Issues -- Evaluate the credit and financial condition RFP of applicants within 30 days and evaluate the transaction structure for Community Development District Bonds and Conduit Bonds; and recommend to the BOCC only those transactions in which there is a reasonable expectation of borrower compliance with scheduled debt repayment.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Manage County Debt Obligations</b>	1				
<i>Workload/Demand</i>					
# of evaluations of funding needs with respect to financing recommendations		15	15	12	12
# of new financings and refundings completed		20	25	25	23
rating agency semiannual updates		2	2	2	2
<i>Efficiency</i>					
cost of Debt Management per Debt Obligation (Char. 10, 30, & 60 excluding non-debt staff position)		\$17,588	\$18,613	\$18,990	\$19,407
<i>Effectiveness</i>					
% of debt financings/refinancings that maximize interest cost savings		100%	100%	100%	100%
% of debt refinancing opportunities completed		100%	100%	100%	100%
bond issuance costs as a % of par amount of bonds issued (Goal: <2%)		1.50%	1.50%	1.50%	1.50%
# of credit ratings reduced for technical reasons (Goal: 0)		0	0	0	0
% of bonds issued that are in compliance with Structuring Guidelines of Debt Policies		100%	100%	100%	100%
true interest cost of debt outstanding as a % of Bond Buyer Index (Goal: < or = to 105%)		49.0% to 90.0%	50.0% to 95.0%	50.0% to 95.0%	50.0% to 95.0%

Continued in "Supplemental Information"

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## DEBT MANAGEMENT DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$675,139	\$732,425	\$749,094	\$803,377
Operating Expenditure/Expense	35,647	42,959	38,258	38,805
Capital Equipment	2,195	0	0	1,000
<b>Total</b>	<b>\$712,981</b>	<b>\$775,384</b>	<b>\$787,352</b>	<b>\$843,182</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$712,981	\$775,384	\$787,352	\$843,182
<b>Total</b>	<b>\$712,981</b>	<b>\$775,384</b>	<b>\$787,352</b>	<b>\$843,182</b>

<b>Funded Positions</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>Funded FTE Positions</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>

The FY 04 adopted budget was funded at continuation level.

The FY 05 adopted budget was funded at continuation level.

The FY 06 adopted and FY 07 planned budgets reflect funding at continuation levels with minor reductions (\$4,500 per year) in telecommunications, printing, and binding.

## ECONOMIC DEVELOPMENT DEPARTMENT

**MISSION:**

Improve employment opportunities of County residents by encouraging creation and retention of quality jobs throughout the entire range of economic activities in the County.

**KEY OBJECTIVES:**

1. Promote general business growth and strengthen companies in the County, working collaboratively with supportive business organizations to help increase business opportunities and diversify the local economy, increasing the number of chamber and business association contacts by 10% annually.
2. Work with public and private organizations to promote job growth through corporate/business relocation, retention, and expansion; increase the number of corporate prospects making a commitment to at least 25%.
3. Provide information, technical assistance, workshops/counseling, and access for financing to existing and startup small businesses, responding within three days to requests.
4. Provide assistance to disadvantaged minority/disadvantaged women and small business enterprises (MBE, SBE) to increase their participation in the County's procurement programs, reaching 300 bid reviews in FY 04.
5. Encourage growth and retention of the County's agri-business industry, resolving at least 65% of agriculture projects/issues.
6. Promote the growth of tourism/convention activity and spending within the County by administering with the Tourist Development Council tourist development tax receipts and providing technical assistance to recipient agencies, increasing assistance to tourism entities by 5% annually.
7. Support economic development initiatives that promote the creation and retention of quality jobs that result in a local average wage exceeding the State average by at least 5% and equal to at least 95% of the national average by FY 09 (Strategic Goal Plan 2, Objective A).
8. Reduce the percentage of County residents living in poverty to the lowest quartile of counties in the State of Florida based on the 23010 Census (Strategic Goal Plan 2, Objective B).
9. Support economic development initiatives that maintain an annual unemployment rate at least 1 percentage point below the State and national averages (Strategic Goal Plan 2, Objective C).
10. Support economic development initiatives that maintain annual unemployment growth rates equal to or greater than the State and national averages by FY 09 (Strategic Goal Plan 2, Objective D).
11. Diversify economic base by targeting appropriate new industries in order to improve the average wages and reduce unemployment as measured by the objectives above (Strategic Goal Plan 2, Objective G).

<b>SERVICES/MEASURES:</b>	<b>Key Obj Num</b>	<b>Baseline/ Historical Actual FY 04</b>	<b>Baseline/ Historical Actual FY 05</b>	<b>Projected FY 06</b>	<b>Planned FY 07</b>
<b>Business Retention</b>	1,7-10				
<i>Workload/Demand</i>					
# of chamber/business association contacts		26	29	13	14
# of technical assistance to general business		36	45	18	19
# of targeted business growth leads distributed		141	100	50	50
# of Enterprise Zone requests for info/applications assisted		66/6	45/6	33/3	33/3
# of regional workshops organized/panel speaker		8	5	2	2
<i>Efficiency</i>					
avg. # of technical assistance contacts with business associations per month		2.4	2.0	1.0	1.0
avg. # of technical assistance with general business per month		330	4.0	1.5	1.5
<i>Effectiveness</i>					
% increase in business association contacts		20.0%	20.0%	10.0%	10.0%
% increase in general business contacts		20.0%	20.0%	10.0%	10.0%
% increase in technical assistance in EZ		n/a	n/a	2.0%	2.0%
% increase in new jobs in EZ		n/a	n/a	2.0%	2.0%
% of requests responded to within 3 days		90.0%	98.0%	80.0%	80.0%

Continued in "Supplemental Information"

## ECONOMIC DEVELOPMENT DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$1,705,550	\$1,467,892	\$1,552,723	\$1,668,731
Operating Expenditure/Expense	287,017	427,897	498,741	592,317
Capital Equipment	0	0	2,762	0
<b>Total</b>	<b>\$1,992,567</b>	<b>\$1,895,789</b>	<b>\$2,054,226</b>	<b>\$2,261,048</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$1,886,009	\$1,638,277	\$1,726,778	\$1,828,214
Sales Tax Revenue Fund	49,073	57,512	129,808	135,194
Intergovernmental Grants	57,485	200,000	197,640	297,640
<b>Total</b>	<b>\$1,992,567</b>	<b>\$1,895,789</b>	<b>\$2,054,226</b>	<b>\$2,261,048</b>

<b>Funded Positions</b>	<b>29</b>	<b>18</b>	<b>22</b>	<b>22</b>
<b>Funded FTE Positions</b>	<b>28.50</b>	<b>16.50</b>	<b>19.43</b>	<b>19.43</b>

The FY 04 adopted budget included \$50,000 for an Economic Development High Technology Incubator to encourage the creation of quality job opportunities for residents in the high-technology industry and \$20,000 to hire an outside vendor to complete another Hillsborough County Agriculture Economic Impact Study. This budget also included two part-time positions funded by Community Development Block Grants; a Clerk II to provide technical assistance and facilitate workshops; and a Community Planner I to provide one-on-one counseling, presentations, monitoring, and assistance to businesses in the University Community Area Enterprise Zone Program. The final position was a full-time Accountant I to administer programs and grants offering incentives to encourage quality job creation, recordkeeping, and correspondence within the Economic Development Incentive Program. Economic Development received funding in the Non-Departmental Allotments which was allocated to USF, the Chamber of Commerce/Committee of 100 and other not-for-profit corporations for economic development activities.

On June 30, 2004, the Employment and Training Services Administrative and Fiscal contract was terminated with the elimination of 12 positions. The final contract, the Chief Elected Official Agreement, which defines the on-going relationship between the County and the Workforce Board, will continue in its place.

The FY 05 adopted budget increased \$51,500 for an Interlocal Agreement between the Economic Development's Small Business Information Center and the City of Tampa, Minority and Small Business partnership with the National Association for the Advancement of Colored People, and the Kimmins Cooperation to offer technical assistance training to small business owners on evenings and weekends, and to fund the small business information center web application. The budget also includes \$100,000 for the Target Area Reinvestment Partnership, a pilot program, designed to encourage commercial reinvestment by Community Development Block Grant (CDBG) target area communities by strategically leveraging CDBG funds.

The FY 06 adopted and FY 07 planned budgets add five positions. These approved positions will enhance the customer support section at the Small Business Information Center, conduct on-site audits on contracts, and provide technical assistance in the Target Areas through SBIC. Half of a full-time Executive Secretary position was realigned from the Countywide General Fund to the Tourist Development Tax Fund to provide assistance in both areas. Funding for Minority Business & Small Business Program Technical Assistance-Bond Readiness Training is included in the amount of \$50,000 per year to fulfill the legislative mandate as set forth in Chapter 2004-414, Florida Statute. This Statute allows the BOCC the discretion to waive payment for performance bonds on capital construction projects. One-time funding was added to the FY 06 adopted budget to replace a printer for the Business Resource Library. The Non-Departmental Allotments section of the budget includes \$400,000 in both FY 06 and FY 07 to continue the County's strategic relationship with USF and its Bioscience Initiative in the operation of a High Tech Incubator and to purchase equipment that will be multi-disciplinary and focus on providing the fundamental tools needed for chemical synthesis, drug discovery and chemical engineering. The FY 06 and FY 07 budgets also reflect \$92,283 and \$93,972 respectively in efficiency savings. These savings will result from the reduced utilization of temporary employees (\$44,274 in FY 06 and \$44,620 in FY 07) and reclassification of a Management Systems Analyst II to a Clerk I (\$48,009 in FY 06 and \$49,352 in FY 07).

## EQUAL OPPORTUNITY ADMINISTRATOR

**MISSION:**

Enforce the Human Rights Ordinance 00-37 and all related laws to ensure equal opportunity for all residents in unincorporated Hillsborough County.

**KEY OBJECTIVES:**

1. Complete investigations of employment, housing, and public accommodations filed under the Human Rights Ordinance within 180 days.
2. Respond to citizen's requests for assistance and service within 24 hours.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Investigation of Complaints</b>	1				
<i>Workload/Demand</i>					
# of complaints received		36	41	52	65
# of employment discrimination complaints filed		18	13	25	35
# of other discrimination complaints filed		1	1	1	2
# of housing complaints filed		17	28	25	30
# of complaints closed		19	21	46	60
<i>Efficiency</i>					
% of complaints resolved vs. complaints received		53.0%	53.0%	89.0%	92.0%
<i>Effectiveness</i>					
average time for complaint resolution (in days)		190.5	180	180	180
<b>Citizens Requests for Assistance</b>	2				
<i>Workload/Demand</i>					
# of telephone inquiries/written requests for assistance		2,718	1,774	2,200	2,986
# of referrals to another agency		858	641	759	n/a
<i>Efficiency</i>					
# of calls per staff person		679.5	592	800	950
<i>Effectiveness</i>					
% of requests addressed within 24 hours		94.9%	96.2%	97.0%	97.5%
% of customer satisfaction		n/a	n/a	90.0%	90.0%

## EQUAL OPPORTUNITY ADMINISTRATOR

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$211,961	\$256,368	\$270,032	\$288,804
Operating Expenditure/Expense	39,894	110,443	102,978	103,069
<b>Total</b>	<b>\$251,855</b>	<b>\$366,811</b>	<b>\$373,010</b>	<b>\$391,873</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$147,807	\$174,811	\$180,391	\$192,859
Intergovernmental Grants	104,048	192,000	192,619	199,014
<b>Total</b>	<b>\$251,855</b>	<b>\$366,811</b>	<b>\$373,010</b>	<b>\$391,873</b>

<b>Funded Positions</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>Funded FTE Positions</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

The FY 04 adopted budget was funded at continuation levels. Community Development Block Grant (CDBG) funds were obtained for a Fair Housing Auditing project that enabled fair housing audits to be conducted. These audits confirmed if multi-family structures, built after March 13, 1991, provided accessibility to persons with disabilities and families with children and determined if they were subjected to housing discrimination.

The FY 05 adopted budget was funded at continuation level.

The FY 06 adopted and FY 07 planned budgets represent funding at continuation level.

## FIRE RESCUE DEPARTMENT

### MISSION:

Protect life and property through fire prevention and education, advanced life support, fire suppression, hazardous materials response/mitigation and other emergency services during both natural and man-made emergencies in the unincorporated areas of Hillsborough County in the most effective, professional, and efficient manner possible.

### KEY OBJECTIVES:

1. By FY 15, improve fire response time a) in the urban area to be within 5 minutes, 64% of the time throughout unincorporated Hillsborough County-incrementally improving the existing performance by an average of 3.5% per year; and b) by FY 15, improve fire response time in the rural area to be within 10 minutes, 76% of the time throughout unincorporated Hillsborough County.
2. By FY 15, improve the response time of Advanced Life Support (ALS) transport vehicles to arrive within eight minutes, 71% of the time throughout unincorporated Hillsborough County-incrementally improving the existing performance by an average of 2% per year.
3. By FY 15, improve the response time of Advanced Life Support (ALS) personnel response within eight minutes, 90% of the time throughout unincorporated Hillsborough County-incrementally improving the existing performance by an average of 2% per year.
4. Maintain an active/experienced volunteer firefighter force, 90% of whom have in excess of one year service.
5. Provide professional certified training to 735 career response personnel (paramedics, firefighters, and cross trained) and 160 volunteer firefighters at an average of 50 hours per career person and 45 hours per volunteer firefighter, per year.
6. Provide fire prevention and life safety activities through fee supported fire prevention inspections to 85% of all commercial occupancies and minimize property loss from fire through inspections, which evaluate each site's code compliance.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Fire Rescue Emergency Response Times</b>	1				
<i>Workload/Demand</i>					
# of unique calls <sup>1</sup>		71,678	72,636	74,050	77,000
<i>Efficiency</i>					
average response time in urban area		6.71 min	6.55 min	6.50 min	6.25 min
average response time in rural area		8.38 min	8.38 min	8.25 min	8.2 min
<i>Effectiveness</i>					
% of urban fire rescue response time within 5 minutes		29.6%	36.0%	36.5 %	38.5%
% of rural fire rescue response time within 10 minutes		75.6%	75.6%	76.6%	77.6%
<b>ALS Personnel &amp; Transport Unit Response Times</b>	2				
<i>Workload/Demand</i>					
# of responses		44,223	51,277	52,500	54,000
# of transports		25,908	31,341	32,300	34,000
<i>Efficiency</i>					
average response time countywide		8.81 min	8.7 min	8.2 min	8.0 min
<i>Effectiveness</i>					
% of response time within 8 minutes		54.0%	54.5%	58.0%	60.0%
% of ALS personnel within 8 minutes		72.9%	78.0%	79.0%	80.0%
<b>Volunteer Firefighter Program</b>	3				
<i>Workload/Demand</i>					
average # of active volunteers		160	160	165	175
<i>Efficiency</i>					
average # having excess of one year service		110	120	125	135
<i>Effectiveness</i>					
% of volunteer retention with excess of one year service		69.0%	75.0%	76.0%	79.0%

<sup>1</sup>Calls for assistance responded to by Fire Rescue whether arrived at or not.

Continued in "Supplemental Information"

## FIRE RESCUE DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$59,225,645	\$61,028,125	\$73,244,025	\$82,618,081
Operating Expenditure/Expense	13,221,726	13,107,648	18,406,197	18,169,729
Capital Equipment	263,107	256,564	909,610	160,250
Capital Projects	128,774	0	0	0
Grants & Aids	38,834	211,750	189,750	189,750
<b>Total</b>	<b>\$72,878,086</b>	<b>\$74,604,087</b>	<b>\$92,749,582</b>	<b>\$101,137,810</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Unincorporated Area General Fund	\$72,086,414	\$74,219,087	\$92,272,382	\$100,862,810
Intergovernmental Grants	791,672	385,000	275,000	275,000
Unincorp Area Capital Projects Fund	0	0	202,200	0
<b>Total</b>	<b>\$72,878,086</b>	<b>\$74,604,087</b>	<b>\$92,749,582</b>	<b>\$101,137,810</b>

<b>Funded Positions</b>	<b>748</b>	<b>764</b>	<b>874</b>	<b>890</b>
<b>Funded FTE Positions</b>	<b>747.00</b>	<b>763.00</b>	<b>873.00</b>	<b>889.00</b>

The FY 04 adopted budget funded an Automatic Vehicle Locator (AVL) system for \$1,253,000 to ensure the closest emergency response vehicle is dispatched to all incidents thereby reducing response times. It provided \$213,363 and 3 driver/engineer positions to cover Tanker 25 in the Springhead area, previously staffed by volunteer firefighters and added 7 positions at \$605,620 to provide an Advanced Life Support (ALS) unit to the new River Oaks Station in the northwest part of the County. With the approval of International Association of Fire Fighters (IAFF) 2294 Fire Union contract during FY 04, a pay adjustment of \$1,140,000 was made to personal services to provide for slotting fire personnel to negotiated salary levels. The FY 05 adopted budget added 12 positions (scheduled to start in December 2004) and \$929,501 to staff the Tampa Shores Fire Station in Town 'N Country, scheduled to open in February 2005. It also added \$100,000 to provide physicals for a National Fire Protection Association (NFPA) recommended wellness program. The FY 05 adopted budget also increased funding by \$303,201 and added 4 Fire Medic I positions for the Lutz Fire Station that would be capable of providing advanced life support (ALS) procedures. During FY 05 the Board funded an additional 16 positions to provide an ALS transport unit at Station 31 in the Town and Country area and at Station 21 in the Thonotosassa area of the county. This was done to improve the Department's performance goal of having an ALS transport on the scene throughout the unincorporated area within 8 minutes, 90% of the time.

The FY 06 adopted budget provides funding for a total of 94 new positions. Included in those positions is funding for the Country Place Fire Station which is scheduled to open in October of FY 06. Funding supports having personnel and equipment in place by August of 2006. The Northdale Fire Station is also funded with all personnel and equipment in place by June of 2006 with a scheduled opening in October of 2006. This new station will provide ALS services in the northwest area of the county. The Chapman Road Fire Station is funded for personnel and equipment effective February 2006 and the station is scheduled to open April 2006 providing additional ALS services in the northwest area of the county. An additional \$75,000 per year is included in the budget to equip the fire stations with cardiovascular equipment and begin equipping each station with fitness training equipment. This is expected to allow the staff to improve physical fitness and improve muscular strength to perform safely and effectively in the fire services. It will allow staff to efficiently utilize allotted exercise time and reduce service delivery lapses. Additional Fire Inspector positions are included to improve the current inspection cycle and to comply with Florida Statute 633 mandating the annual inspection of all educational facilities. Additional Fire Medic positions have been included too assist in providing a quality of life to citizens that emphasizes public safety by the implementation of additional life support on volunteer engines and overall improvement in response time. Funding was also increased for the Heavy Rescue Unit to improve the response to difficult, complicated and time sensitive incidents. An additional ALS transport unit was funded for the South County to improve the department's performance goal of having ALS units on the scene throughout unincorporated Hillsborough County within 8 minutes 90% of the time. Three Division Chief positions were funded to reduce the overly large span of control from 18 positions to three and allow for increased focus on quality of service to the citizens. The assistance funds to volunteer fire associations were increased from \$25,000 annually to \$30,000 in FY 06 and an additional 20% going forward; plus a volunteer tuition reimbursement program of \$25,000 was established to be used to supplement educational expense at a rate of 50% of the tuition cost for fire or medical training obtained at approved, accredited community colleges, universities, or technical schools.

The FY 07 planned budget adds 16 new positions and provides funding to establish a diversity enhancement program in an attempt to meet the Board's strategic goal of building a high performance diverse professional organization. The budget also includes additional Fire Inspectors to reduce the annual inspection cycle of existing structures from every 4 years to a projected inspection cycle of every 1.4 years.

## FLEET MANAGEMENT DEPARTMENT

**MISSION:**

Provide County departments with vehicle and other fleet-related equipment that are safe, efficient, reliable and suitable for the mission requirements of our customers at the lowest possible cost. The functions involved in providing this service are fleet acquisition and disposal, preventative maintenance, repairs, fuel service, and motor pool rentals.

**KEY OBJECTIVES:**

1. Provide over 2 million gallons of fuel to more than 60 sites throughout the County with fuel to be available at all sites 100% of the time.
2. Maintain mechanic productivity at 1,633 labor hours per year per mechanic providing for 78.5% of labor hours billed.
3. Perform approximately 3,401 preventive maintenance quick lubes with 83% completed within 40 minutes.
4. Maintain an average turn-around time (out of service) of 6 days per repair.
5. Maintain costs per labor hour at less than the industry average current charge of \$70 per labor hour.
6. Maintain an equipment to mechanic ratio of 132:1, including autos/light trucks, ambulances, heavy trucks, and equipment and small engines.
7. Maintain an average of less than 2% for vehicles and equipment returned for repeat work.
8. Maintain 95% or better satisfactory response to customer service as indicated through comment cards and COIN surveys.
9. Achieve 77% (27 out of 35) ASE certification for mechanics in their areas of specialization.
10. Provide more than \$2 million in parts achieving an on-demand availability rate of 80% and operating expenses to less than 15% of total parts costs.
11. Manage 25 fleet related contracts ensuring 95% of purchases are covered under contract and maintaining an internal processing time of 30 days.
12. Purchase over \$15 million in fleet related capital equipment maintaining a reduced ordering timeframe of 6 months.

SERVICES/MEASURE	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Fuel Services</b>	1				
<i>Workload/Demand</i>					
# (gallons) of small quantity fuel deliveries		359,382	361,581	360,000	360,000
# (gallons) of contracted large fuel deliveries		1,946,196	1,963,410	2,000,000	2,000,000
<i>Efficiency</i>					
cost per gallon for small qty fuel deliveries		\$.36	\$.36	\$.37	\$.38
<i>Effectiveness</i>					
% of time fuel is available		100%	100%	100%	100%
<b>Equipment Repair &amp; Maintenance Services</b>	2-9				
<i>Workload/Demand</i>					
annual labor hours per mechanic		1,633	1,522	1,633	1,633
qty. of preventive maintenance quick lubes		3,401	3,261	3,401	3,401
<i>Efficiency</i>					
% of labor billed		78.5%	73.2%	78.5%	78.5%
average cost per labor hour		\$62.47	\$63.54	\$64.44	\$66.86
equipment to mechanic ratio		132/1	125/1	132/1	132/1
<i>Effectiveness</i>					
% of repeat work		.4%	.4%	.4%	.4%
% of quick lubes under 40 minutes		83.3%	77.9%	83.3%	83.3%
customer satisfaction		95.0%	95.0%	95.0%	95.0%
% of ASE Certified Mechanics		90.0%	60.0%	71.4%	77.1%
average turnaround time (in days):					
automotive/light truck		2.59	2.66	2.59	2.59
heavy truck		3.70	3.91	3.70	3.70
heavy equipment		7.07	6.74	7.07	7.07
small engine		12.27	11.02	12.27	12.27

Continued in "Supplemental Information"

## FLEET MANAGEMENT DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$3,907,793	\$3,867,967	\$4,239,011	\$4,549,353
Operating Expenditure/Expense	7,927,666	8,503,045	11,744,239	12,563,963
Capital Equipment	10,547,642	9,461,410	11,970,169	11,453,682
<b>Total</b>	<b>\$22,383,101</b>	<b>\$21,832,422</b>	<b>\$27,953,419</b>	<b>\$28,566,998</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Fleet Services Fund	\$22,383,101	\$21,832,422	\$27,953,419	\$28,566,998
<b>Total</b>	<b>\$22,383,101</b>	<b>\$21,832,422</b>	<b>\$27,953,419</b>	<b>\$28,566,998</b>

<b>Funded Positions</b>	<b>68</b>	<b>61</b>	<b>64</b>	<b>64</b>
<b>Funded FTE Positions</b>	<b>68.00</b>	<b>61.00</b>	<b>64.00</b>	<b>64.00</b>

Beginning with FY 03, all vehicles and equipment were replaced solely through lease-back charges. By the end of FY 04, all vehicles and equipment in the "lease-back" program were within life cycle guidelines. The FY 03 adopted budget was funded at the continuation level.

The FY 04 adopted budget provided for the development of policies and procedures to require heavy equipment training, certification and/or licensure. As a result, a heavy equipment training specialist is included to provide/coordinate training, document/assess performance, and certify heavy equipment operators.

The FY 05 adopted budget included a reduction in force of seven full-time positions within the Fleet Management Parts Section as a result of the outsourcing contract with Genuine Auto Parts (NAPA).

The FY 06 adopted and FY 07 planned budgets include \$16,320 per year to upgrade the network connectivity at Unit 2 (9809 Sheldon Road in Tampa) and Unit 4 (4710 Sydney Road in Plant City) to reduce connection problems, increase application processing speed, and improve the overall staff efficiency and effectiveness. One-time funding was added to the FY 06 adopted budget for the equipment and service to upgrade the network connectivity at both locations. Two new fleet mechanics and a tradeshelper will support after-hours service needs for various departments to include the Solid Waste Management Department. The budget includes additional funding to cover fuel procurement due to the increase in fuel prices.

The FY 07 planned budget includes one-time funding in the amount of \$279,000 to upgrade the Fleet equipment and maintenance automated system from version M4 to M5. The M5 version will assist Fleet in making efficient maintenance, replacement, and repair decisions by accurately classifying maintenance, repair and capital related expenditures.

## HEALTH AND SOCIAL SERVICES DEPARTMENT

### MISSION:

Provide holistic, case-managed medical, social, and other services to eligible County residents to assist them in reaching their maximum potential of self-sufficiency; to improve their health by providing quality health services at reasonable cost and in a manner which contributes to the overall health of the community; and to provide effective, efficient and quality services using grant and/or operating funds for Ryan White, Community Service Block Grants, Veterans Assistance, Homeless, Energy and Housing Assistance, Trauma Care oversight, and Disadvantaged Transportation programs.

### KEY OBJECTIVES:

1. Implement five HealthCare Program recommendations approved for immediate implementation at the October 19, 2005 BOCC meeting. Implement restructuring recommendations for the HealthCare Program approved at the November 9, 2005 BOCC Workshop.
2. Maintain a General Assistance (GA) program that assures over 12,250 households receive assistance within the dollars available in the approved budget, and manage existing social service related grant programs to assure all grant funds are spent in accordance with the terms of the grant.
3. Maintain an effective employment opportunity program that moves 500 clients into employment and helps them reach maximum self sufficiency.
4. Maintain an average caseload of 240 cases for each worker with a minimum caseload of 200 for workers with intensive cases in accordance with the TriBrook recommendations adopted by the Board of County Commissioners.
5. Meet or exceed the standard 86% on time delivery performance for Sunshine Line transportation service.
6. Increase the number of bus trips provided to transportation disadvantaged persons by at least 5% annually.
7. Actively seek grant and other funding sources to offset the need for more Health Care Trust Fund and ad valorem funding for Department programs. In accordance with Strategic Plan goal, obtain minimum of one successful new grant application each year.
8. Provide services to at least 800 homeless applicants (a family or single individual) annually.
9. Coordinate the provision of at least 732,353 Summer Food services (lunches and snacks) to eligible children.
10. Provide stewardship over the Ryan White Program in order to 1) ensure high quality of services at a reasonable cost to at least 4,000 individuals annually affected by HIV, and 2) ensure that the federal, state, and County guidelines are followed.
11. Assist at least 30,500 veterans/dependents/survivors annually in obtaining veteran's benefits with emphasis on serving homeless veterans.
12. Provide housing assistance through Section 8 and general assistance funded rent programs to over 7,100 households. Provide Section 8 rental assistance for 1,993 low income families and reduce average number of days for enrollment period by days.
13. Award contract for replacement by December 31, 2006 of the client assistance management information system deployed in 1993 and currently nearing the end of its developmental life cycle. The system hardware will no longer be supported after December 31, 2006.
14. Reduce morbidity and mortality from trauma by planning, coordinating, and evaluating the trauma care system through a continuum of services. Reduce/maintain undertriage of severely injured citizens and visitors at non-trauma centers to 10% or less
15. Participate in the Prosperity Campaign of Hillsborough and Pinellas Counties and facilitate the return of approximately \$4 million in tax returns to residents of Hillsborough County, thus helping Hillsborough County achieve its goal of reducing the percentage of County residents living in poverty to the lowest quartile of counties in the State of Florida on the 2010 census.
16. Survey and measure customer satisfaction for Department services with the objective of making continuous improvements in customer service.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Indigent Health Care</b>	1,7,13,16				
<i>Workload/Demand</i>					
total unduplicated members served by Health Care Trust Fund		25,121	23,675	25,000	25,200
average monthly members in Health Care Plan		15,342	13,903	14,500	15,000
<i>Efficiency</i>					
per member per month medical and pharmacy costs		\$407	\$441	\$476	\$514
% annual increase in PMPM		n/a	8.4%	8.0%	8.0%
<i>Effectiveness</i>					
% of client satisfaction with primary care medical services		97.8%	98.0%	98.0%	98.0%
% of administrative expenditures to Health Care budget		9.8%	9.9%	10.0%	10.0%

Continued in "Supplemental Information"

## HEALTH AND SOCIAL SERVICES DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$17,298,096	\$19,304,715	\$19,208,038	\$20,593,618
Operating Expenditure/Expense	7,338,370	7,702,503	7,475,069	7,588,519
Capital Equipment	-2,236	1,690,000	236,135	68,000
Capital Outlay	6,635	0	0	0
Grants & Aids	102,115,849	115,680,665	118,962,790	119,982,345
Other Uses	420,740	381,018	425,978	425,978
<b>Total</b>	<b>\$127,177,454</b>	<b>\$144,758,901</b>	<b>\$146,308,010</b>	<b>\$148,658,460</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$11,779,646	\$12,834,607	\$25,088,595	\$26,686,446
Unincorporated Area General Fund	0	125,584	1,000,000	1,000,000
Countywide Special Purpose Revenue Fund	92,172,180	93,996,742	83,583,483	85,061,376
Intergovernmental Grants	23,225,628	37,801,968	36,635,932	36,910,638
<b>Total</b>	<b>\$127,177,454</b>	<b>\$144,758,901</b>	<b>\$146,308,010</b>	<b>\$149,658,460</b>

<b>Funded Positions</b>	<b>331</b>	<b>315</b>	<b>326</b>	<b>326</b>
<b>Funded FTE Positions</b>	<b>330.25</b>	<b>314.50</b>	<b>309.73</b>	<b>309.73</b>

The FY 05 adopted budget eliminated three additional positions to further reduce administrative costs, three nurse positions were eliminated resulting from audit recommendations, and one additional position was deleted in the RW Program, due to funding shortfall. Further grant reductions included the deletion of 15 TANF positions, and 11 (10.75 FTE's) split-funded positions due to the State terminating their contract with the County in January 2004. An additional \$3.75 million was transferred from the Countywide General Fund to the Indigent Health Care Fund to cover the increase in Medicaid costs, and \$320,000 was included in the Sunshine Transportation budget to cover the reduction in Medicaid transportation funds. The FY 05 adopted budget included a reorganization change for the Section 8 program from being under the Human Services ACA to being under the Health and Social Services Department, and transferred 17 grant-funded positions to the department, two MSTU positions, and deleted two vacant grant positions, with a reduction in anticipated grant funding. Overall, the department had a net decrease of 16 (15.75 FTE's) positions, consisting of a reduction of 29 (28.75) grant positions, a reduction of 6 due to administrative cuts, and an increase of 19 Section 8 positions.

The FY 06 adopted budget reflects a net increase of 11 positions and decrease of 4.77 FTE's and consists of 12 positions eliminated to reduce administrative costs in the IHCF, three (2.50 FTE's) administrative positions deleted in the Sunshine Line program as an efficiency savings, two positions transferred to the new HIPAA Compliance Office as a result of Administrative Order 05-01, seven (5.0 FTE's) Paratransit Minibus Operators and one Health Care Review Nurse added as an efficiency savings and strategic decision units which will provide screening of applicants for door-to-door service, thus providing additional transportation for the elderly by creating at least three additional door-to-door routes to transport elderly clients to adult day care and senior centers, one Veterans Service Officer added as a strategic decision unit to increase the opportunities for poverty stricken veterans and their survivors to obtain financial benefits from various resources, and one position transferred from the Management and Budget Department to HSS as a strategic decision unit to continue the Earned Income Tax Credit (EITC) campaign to improve the economic well-being of our citizens, and the addition of 18 positions (3.73 FTE's) converted to temporary full-time and part-time staff for the Summer Youth Food Program. Efficiencies are included in the Sunshine Line program to extend the replacement cycle of vehicles, in the Indigent Health Care Program to reduce cost for prescription drugs as a result of the federal government planning on picking up the cost of the drugs for people at 135% and below the federal poverty level effective January 2006, and in the General Fund to reduce contracted security services at four neighborhood service centers. As a result of administrative reductions in the General Fund, funding is being provided for the Financial Assistance Program to increase the level of service in both FY 06 and FY 07. Funds are also provided for the continuation of the Healthy Start Coalition Program and funding in the amount of \$100,000 in FY 06 and FY 07 is provided for Trinity Cafe for the homeless program. In addition, \$1 million in funding in both FY 06 and FY 07 is included for the Combat Duty Military Tax Grant, which will reimburse property taxes up to a maximum of \$1,500 to residents living in the unincorporated county area who are in active military combat duty. The Indigent Health Care Program budget includes funding for the operating cost of the program and medical analysis and measurement software so the Department can perform health care industry standard analysis and measurement of the quality of medical services. The County has historically funded State Medicaid costs through the use of Indigent Health Care Tax Funds. In FY 05, the use of these funds to pay this cost was questioned and the County requested an opinion from the State Attorney General's office. Pending receipt of this opinion, the FY 06 adopted and FY 07 planned budgets were established with appropriations for State Medicaid costs being included in the Countywide General Fund. This explains the realignment between the Countywide General Fund and the Countywide Special Purpose Revenue Fund noted in HSS's budget between FY 05 and FY 06. To offset the impact of this change, the FY 06 and FY 07 budgets realign appropriations for the Sheriff's jail inmate health care costs from the Countywide General Fund to the Indigent Health Care Tax Fund.

## HIPAA COMPLIANCE OFFICE

**MISSION:**

Provide leadership, education, awareness, training, and guidance to those impacted by the federal Health Insurance Portability and Accountability Act (HIPAA), assure compliance with Privacy, Security, and Transactions and Code Set Standards, uphold individual rights and safeguard Protected Health Information (PHI) for each citizen or workforce member served by the County, identify and mitigate risks to the County from federal civil and criminal penalties associated with non-compliance, and that necessary measures exist to assure ongoing access to paper and electronic information for the continued delivery and payment for services as mandated by the HIPAA Law.

**KEY OBJECTIVES:**

1. Maintain HIPAA compliance to reduce the risk of financial penalties associated with HIPAA violations, conducting 129 site visits, making appropriate recommendations for improvements.
2. Successfully train 95% of the workforce on proper safeguarding of PHI annually.
3. Maintain HIPAA security compliance by monitoring through electronic monitoring and on-site inspections.

<b>SERVICES/MEASURES:</b>	<b>Key Obj Num</b>	<b>Baseline/ Historical Actual FY 04</b>	<b>Baseline/ Historical Actual FY 05</b>	<b>Projected FY 06</b>	<b>Planned FY 07</b>
<i>Workload/Demand</i>					
# of site visits completed	1,3	n/a	129	65	65
# of improvement recommendations	1	n/a	75		
# of workforce successfully trained	2	n/a	5,257	95.0%	95.0%
# of electronic audits	3	n/a	204*	50	40
<i>Efficiency</i>					
<i>Effectiveness</i>					
% of compliance in site visits	1	n/a	80.0%	90.0%	98.0%
% of improvements implemented within 60 days	1	n/a	50.0%**	90.0%	95.0%
% of workforce successfully trained	2	n/a	80.0%	85.0%	90.0%
% of compliance in electronic audits	3	n/a	100%	95.0%	95.0%

\*100% remediated--training issue to close the record

\*\*in remaining sites remediation is in progress due to physical constraints requiring budget for completion

## HIPAA COMPLIANCE OFFICE

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$0	\$0	\$261,280	\$279,223
Operating Expenditure/Expense	0	0	271,507	271,369
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$532,787</b>	<b>\$550,592</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$0	\$0	\$532,787	\$550,592
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$532,787</b>	<b>\$550,592</b>

<b>Funded Positions</b>	<b>N/A</b>	<b>N/A</b>	<b>2.00</b>	<b>2.00</b>
<b>Funded FTE Positions</b>	<b>N/A</b>	<b>N/A</b>	<b>2.00</b>	<b>2.00</b>

As a result of Administrative Order #05-01, a separate organization titled the Health Insurance Portability and Accountability Act (HIPAA) Compliance Office was created and included in the FY 06 and FY 07 adopted and planned budgets. Two positions (a HIPAA Privacy Officer and a Senior Secretary) were transferred from the Health and Social Services budget to the HIPAA budget. The HIPAA budget also includes funding for remediation consultant, license and computer program to perform efficient testing on all employees annually to ensure awareness of HIPAA requirements, and an audit of information system to assure that they are secure. In addition, funding is provided through the ITS project fund to provide for HIPAA compliance and remediation for emerging Electronic Data Interchange (EDI) with medical providers for the Indigent Health Care and Ryan White programs and funding for compliance for physical site security, confidentiality of paper documents at remote sites, privacy notices, disaster planning and records retention.

## HOUSING AND COMMUNITY CODE ENFORCEMENT

### MISSION:

Provide residents with safe, decent, and sanitary housing stock in an acceptable and aesthetically pleasing community by enforcing the County's Land Development Code, Minimum Housing Standards, False Alarm Ordinance, demolishing unsafe structures, and making housing affordable.

### KEY OBJECTIVES:

1. Code Enforcement: Respond to code enforcement complaints within 10 working days from receipt 95% of the time by September 30, 2006.
2. Code Enforcement: Increase the percentage of code violations resolved within a 12-month period to attain a 90% resolution rate by September 30, 2010 (Strategic Plan Goal 5, Objective O).
3. First Time Home Buyer Program: Provide 375 very low, low, and moderate income first-time home buyers with the down payment assistance needed to purchase an affordable home that meets the County's Minimum Housing Standards by September 30, 2006.
4. First Time Home Buyer Program: Reduce, by 5%, the number of homeowners who spend more than 50% of household income on housing costs and have an income of less than 80% of area medium income by September 30, 2012 (Strategic Plan Goal 2, Objective E).
5. Housing Rehabilitation: Rehab 200 single family owner-occupied housing units to meet the County's Minimum Housing Standards by September 30, 2006.
6. Single Family Affordable Housing: Provide financial assistance for the construction of 250 single family affordable housing units for clients below 80% of median income by September 30, 2006.
7. Multi Family Affordable Housing: Provide financial assistance for the construction of 250 multi-family affordable housing units for clients below 50% of median income by September 30, 2006.
8. Rental Inspection Program: Inspect 70% of the rental housing units (single, multiple, and mobile home) by September 30, 2006.
9. Burglar Alarm Enforcement: Notice 75% of false alarm events within 3 days of receipt of alarm by September 30, 2006.
10. Contract Management: Perform one contract monitoring per contracts by September 30, 2006.
11. Maintain a rating at, or above, the median housing affordability index for the 7- County Tampa Bay Regional Partnership area as reported by the Florida Data Clearinghouse, Shimberg Center for Affordable Housing, University of Florida (Strategic Plan Goal 2, Objective F).
12. Need to promote redevelopment strategies, including cities. (Board Initiated Strategies 8)

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Code Enforcement Inspections</b>	1,2				
<i>Workload/Demand</i>					
# on cases initiated		n/a	11,163	11,300	11,500
# of inspections conducted for cases initiated		30,767	25,697	33,000	35,100
# of cases referred to Code Enforcement Board		1,019	527	1,650	1,755
<i>Efficiency</i>					
# of daily inspections per FTE		n/a	4.98	6	6
<i>Effectiveness</i>					
% complaints responded to within 10 working days		95.0%	37.0%	95.0%	95.0%
% cases heard by the Code Enforcement Board		2.0%	1.2%	5.0%	5.0%
% cases resolved within the same fiscal year		70.0%	61.0%	74.0%	78.0%
avg. response time to complaints		15 days	28 days	10 days	10 days
<b>First Time Home Buyer Program</b>	3,4				
<i>Workload/Demand</i>					
# of applicants		n/a	1,084	1,500	1,600
# first time home buyer applicants assisted		375	271	375	375
# applicants spending greater than 50% of area median income on housing		n/a	n/a	2,000	2,000
<i>Efficiency</i>					
ratio of public/private funding for first time home buyers		1:15	1:81	1:18	1:18
# of applications reviewed per FTE		n/a	n/a	187	187
<i>Effectiveness</i>					
% applicants assisted by the First Time Home Buyers Program		44.0%	25.0%	25.0%	25.0%

Continued in "Supplemental Information"

## HOUSING AND COMMUNITY CODE ENFORCEMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$3,924,045	\$4,513,855	\$5,357,518	\$6,465,011
Operating Expenditure/Expense	1,872,187	2,426,365	2,759,428	2,798,170
Capital Equipment	88,354	48,600	368,000	264,000
Capital Projects	640	466,530	0	0
Grants & Aids	9,723,523	10,942,009	11,997,307	11,562,390
<b>Total</b>	<b>\$15,608,749</b>	<b>\$18,397,359</b>	<b>\$20,482,253</b>	<b>\$21,089,571</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Unincorporated Area General Fund	\$2,971,383	\$4,157,414	\$5,291,822	\$6,330,265
Local Housing Assistance Program Fund	6,421,293	5,859,433	6,643,069	6,643,069
Intergovernmental Grants	6,216,073	8,380,512	8,547,362	8,116,237
<b>Total</b>	<b>\$15,608,749</b>	<b>\$18,397,359</b>	<b>\$20,482,253</b>	<b>\$21,089,571</b>

<b>Funded Positions</b>	<b>68</b>	<b>71</b>	<b>89</b>	<b>103</b>
<b>Funded FTE Positions</b>	<b>68.00</b>	<b>71.00</b>	<b>89.00</b>	<b>103.00</b>

The FY 04 adopted budget reflected the County Administrator's transfer of the federally funded Section 8 Rental Housing Program and Weed and Seed to the Human Services Team. There are 18 positions in Section 8 Housing Program and two positions in Weed and Seed. The FY 04 adopted budget added four positions (a Community Service Program Coordinator II, Accounting Clerk III, Senior Secretary, and Community Codes Investigator II) to implement a phased-in positive residential rental inspection program. This program was funded by regulatory fees charged per inspected unit and added charges if more than two inspections are required before a problem is corrected. The FY 04 adopted budget also included two Community Code Investigators for the development and enforcement of the County's sign ordinance. Community Improvement coordinated with Planning and Growth Management to develop and maintain a proactive program to enforce the Land Development Code regulating signs in Hillsborough County.

The FY 05 adopted budget included funding for four additional positions, and it transferred one position to Health and Social Services. Two of these positions were for Weed & Seed, and two positions were for the residential rental inspection program. Also included was funding for temporary positions to implement the enforcement of the new Burglar Alarm Ordinance approved by the Board on December 17, 2003.

The FY 06 adopted budget adds seventeen Community Code Investigator positions. Eleven Community Code Investigators, two Senior Secretary and two Clerk II positions are funded through the Unincorporated Area General Fund. Two Housing Counselor positions are funded through the SHIP grant. The increase in Community Code Investigators resulted from a revision in the standard ratio for Community Code Investigators from 1 per 28,000 population to 1 per 18,000 population. One Environmental Specialist II position funded by the Community Development Block Grant was also added. One-time funding of \$368,000 was added for vehicle-mounted computers for use by Community Code Investigators, eleven vehicles for the new community code investigators and computer equipment for implementation of the burglar alarm ordinance. Funding was added for the use of outside consultants during the application process of single family/multi-family reviews, market studies and appraisals.

The FY 07 planned budget is funded at continuation level except for the addition of twelve Community Code Investigator and two Senior Secretary position.

## HUMAN RESOURCES DEPARTMENT

### MISSION:

To improve the quality of life of Hillsborough County employees by providing an enriching employment experience.

### KEY OBJECTIVES:

1. Conduct employee benefit guidance to all active and retired employees via benefit briefings, open enrollment, one-on-one sessions to ensure they are electing the proper benefits, and process 3,700 benefit forms per benefit's unit FTE with 98% accuracy.
2. Provide employee training and development programs, increasing the number of training hours per full time employee by 20% per year over the next two years.
3. Manage the Executive Recruitment Program with the objective of attracting and retaining management with the skills and abilities to provide high quality service and support to a high performance organization, selecting candidates that maintain County employment for at least six months.
4. Perform records management, completing 75% of all verification of employment requests by the end of the first day; file 50% of status forms received within one week, and process 99% of the public record requests in accordance to the law.
5. Provide employee relations guidance at all levels of the County Administrator's organization concerning HR policies and employment related procedures; implement new HR policies and revise HR policies to improve the quality of life for employees and ensure compliance with employment laws; investigate and respond to concerns of alleged misconduct by County employees, closing 70% of investigations within 90 days.
6. Conduct orientation sessions for newly hired employees to ensure they are educated on key policies and procedures; coordinate pre-employment drug testing and physicals; and random drug testing process for applicable positions; process Federal I-9 forms to ensure new employees are eligible for employment before approving them in the Human Resources Information System to ensure the Payroll Department receives documentation timely resulting in prompt receipt of paychecks; processing 100% of the new hires within three days of their start date.
7. Conduct wellness programs which will draw at least 12% of the County employees into participating in the wellness benefits as well as provide individual counseling on health and wellness issues that achieve 90% customer satisfaction.
8. Negotiate, implement and administer union agreements and handle employee encounters in order to achieve a 75% success rate.
9. Provide safety training to 80% of the regular employees in order to reduce accidents, losses and claims, and provide support through incentives and active involvement to departments and Safety Action Teams, while minimizing the cost of claims settlements through timely claims management.
10. Provide HRIS reports and HRIS training opportunities to management, employees, department coordinators, supervisors and HR staff, including responding to 70% of requests for services within 24 hours and achieve an 85% rating in customer satisfaction with HRIS support services.
11. By FY 08, maintain diversity in the workforce in al EEO-4 categories of Hillsborough County government, under the County Administrator, representative within a 10% variation when compared to the workforce census of Hillsborough County measured by data from the Human Resources Information System (HRIS) (Strategic Plan Goal 4, Objective A).
12. BY FY 08, improve employee relations through effective reduction of the number of employee disputes, grievances and lawsuits per 100 employees unresolved at the department level by 20% as compared to the number of outstanding issues as of BY 06 determined by Human Resources and County Attorney records (Strategic Plan Goal 4, Objective B).
13. Achieve and maintain, by FY 07, a human resources rating of at least 'A-' as determined by *Governing* magazine review of 40 counties (Strategic Plan Goal 4, Objective D).

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Employee Benefits Program</b>	1				
<i>Workload/Demand</i>					
# of benefit call/encounters (e-mails, phone calls, walk-ins)		n/a	38,973	40,000	40,000
# of benefits forms processed		18,457	20,822	21,000	21,000
# of employee benefit briefings		125	95	100	100
# of total hours for benefit briefings (includes travel and set-up)		437.5 hours	490 hours	542.5 hours	595 hours
# of employees attending benefit briefings		2,450	2,603	2,700	2,800
# of retiree calls/encounters (e-mails, phone calls, walk-ins)		n/a	7,285	7,300	7,300
# of individual retirements		206	271	250	250
# of individual retirement counseling sessions		48	178	200	200
# of executive retirement action/counseling sessions		n/a	43	40	40
# of retirement seminars		2	10	10	10
# of hours for retirement seminars (includes travel & set up)		10	37	30	30

Continued in "Supplemental Information"

## HUMAN RESOURCES DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$3,144,241	\$3,604,307	\$3,778,452	\$4,040,776
Operating Expenditure/Expense	862,257	1,611,902	1,544,825	1,540,340
Capital Equipment	17,063	0	8,000	0
<b>Total</b>	<b>\$4,023,561</b>	<b>\$5,216,209</b>	<b>\$5,331,277</b>	<b>\$5,581,116</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$2,823,992	\$3,574,625	\$3,444,963	\$3,603,511
Intergovernmental Grants	10,004	0	0	0
County Self Insurance Fund	1,189,565	1,641,584	1,886,314	1,977,605
<b>Total</b>	<b>\$4,023,561</b>	<b>\$5,216,209</b>	<b>\$5,331,277</b>	<b>\$5,581,116</b>

<b>Funded Positions</b>	<b>52</b>	<b>50</b>	<b>53</b>	<b>53</b>
<b>Funded FTE Positions</b>	<b>52.00</b>	<b>50.00</b>	<b>51.00</b>	<b>51.00</b>

The FY 04 adopted budget added two positions for Equal Employment Opportunity complaint investigations. It also included additional funding for customer service training for all County employees and quality assurance training for Human Resources employees that audit Employee Group Health Insurance Plan claims. The departmental budget was increased to provide for increased costs associated with the maintenance of personnel files, provision of pre-employment and return to work physicals, and the printing of manuals. Funding for the Wellness Program was also increased to provide YMCA or similar fitness membership co-payments, wellness classes, educational material, wellness incentives, and general operating costs of the wellness center. Funding in the amount of \$100,000 per year was budgeted in Non-Departmental Allotments for Employee Development and Training for all County employees.

The FY 05 budget transferred two positions and operating costs for Equal Employment Opportunity complaint investigations to the Consumer Protection and Professional Responsibility Agency. Funding the amount of \$50,000 was added in the Self-Insurance Fund for the Safety Action Teams incentive awards program. During FY 05, one position was transferred to the Aging Services Department.

The FY 06 adopted and FY 07 planned budgets add two positions. One position is for benefits administration and is offset by a reduction in contractual services. The other position was added to centralize employee background checks and monitor Family Medical Leave Act (FMLA) usage for compliance with federal law. One-time funding in the amount of \$8,000 was added to the FY 06 adopted budget to replace existing employee ID equipment. Funding for the Safety Action Team (SAT) Awards program was enhanced by an additional \$150,000 per year. This program provides for making awards to the SAT's in recognition of the past performance of their safety programs as well as separate supporting expenditures to support their programs prospectively. Up to \$10,000 can be awarded to an SAT if their current year number of loss time claims is less than their previous three-year average. The FY 06 and FY 07 budgets also reflect \$64,572 and \$65,396 respectively in efficiency savings. These savings will result from the reduced utilization of "E-Learning" (\$40,000) and a reduction in the Wellness Awards Program (\$24,572 in FY 06 and \$25,396 in FY 07).

## INFORMATION AND TECHNOLOGY SERVICES DEPARTMENT

### MISSION:

Provide efficient, reliable, and cost effective information management services through the application of computing technology and related information resources. Provide planning and technical support for Countywide telephone/voice and data processing systems, non-emergency radio services and centralized Geographic Information Systems management.

### KEY OBJECTIVES:

1. Resolve 70% of Telecom cases within three days.
2. Record, manage, and resolve automation related problems through a centralized service point with a three day problem resolution rate of 85%.
3. Increase ratio of users to Help Desk Analyst to 618.
4. Increase ratio of users to Network Administrators to 518.
5. Increase the number of County GIS users to 705.
6. Maintain percentage of all projects that are unplanned at 50%.
7. Ensure that automated systems are available a minimum of 99.95% of the time during business hours.
8. Resolve 95% of mini-computer cases within three days.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Communications Services</b>	1				
<i>Workload/Demand</i>					
total # of telecom cases		2,008	1,979	2,100	2,212
<i>Efficiency</i>					
ratio of telecom cases per FTE		24	12	16	18
<i>Effectiveness</i>					
% of cases resolved by telecom staff within 3 days		68.33%	68.7%	70.0%	72.0%
<b>Desktop</b>	2-4				
<i>Workload/Demand</i>					
# of County web visitors		2,956,111	3,043,472	3,500,000	3,800,000
# of Help Desk contacts received (e-mails, phone, COIN)		32,795	36,273	36,099	36,768
<i>Efficiency</i>					
ratio of users to Help Desk FTE		525.17	641	618	619
ratio of users to network staff		288	332	518	550
<i>Effectiveness</i>					
% of cases resolved by network staff within 3 days		84.67%	86.9%	85.0%	85.0%
% of cases resolved by Help Desk staff within 3 days		98.78%	99.07%	98.0%	98.0%
<b>Geographic Information Systems (GIS)</b>	5				
<i>Workload/Demand</i>					
# of County users		372	499	705	916
# of service requests		253	289	428	556
<i>Efficiency</i>					
cost per GIS account		\$280	\$330	\$255	\$245
<i>Effectiveness</i>					
% of customer satisfaction w/responsiveness		0%	0%	98.0%	98.0%
<b>Business Solutions/Services</b>	6				
<i>Workload/Demand</i>					
# of strategic automation plan projects		43	45	70	70
# of unplanned projects (non-SAP)		49	48	25	25
<i>Efficiency</i>					
cost per hour of new project development		\$99	\$113	\$105	\$110
<i>Effectiveness</i>					
% of all projects that are unplanned		53.0%	52.0%	50.0%	50.0%

Continued in "Supplemental Information"

## INFORMATION AND TECHNOLOGY SERVICES DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$7,350,173	\$8,051,853	\$8,718,846	\$9,568,158
Operating Expenditure/Expense	8,656,386	8,352,032	8,262,994	7,746,110
Capital Equipment	1,860,203	3,730,138	1,957,797	1,501,765
Capital Projects	430,316	0	1,228,552	904,118
Grants & Aids	-23	0	0	0
<b>Total</b>	<b>\$18,297,055</b>	<b>\$20,134,023</b>	<b>\$20,168,189</b>	<b>\$19,720,151</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$3,666,755	\$14,992,068	\$17,055,855	\$17,376,147
Countywide Special Purpose Revenue Fund	14,630,300	5,141,955	3,112,334	2,344,004
<b>Total</b>	<b>\$18,297,055</b>	<b>\$20,134,023</b>	<b>\$20,168,189</b>	<b>\$19,720,151</b>

<b>Funded Positions</b>	<b>97</b>	<b>100</b>	<b>103</b>	<b>106</b>
<b>Funded FTE Positions</b>	<b>97.00</b>	<b>100.00</b>	<b>103.00</b>	<b>106.00</b>

The FY 04 adopted budget funded two additional positions to fully meet current level of service including project related workload of the Network Administration Section. It also included \$140,109 for hardware equipment, an ArcIMS server expansion of web based GIS application and LAN/WAN test equipment. The project fund included \$1.7 million in additional funding for continued projects: PIMS; server replacement and upgrades; mini-computer replacement upgrades; VOIP telephony systems; HRIS; and HIPAA. New project initiatives of \$2.7 million included: the replacement of the Health and Social Services Client Assistance System (CLASS); a progressive replacement program for 800 MHz radios; GIS Oracle migration; and storage area network expansion.

The FY 05 adopted budget included additional project funding of \$5.1 million for the Health and Social Services CLASS project, 800MHz radios, expansion of network storage area, provision of IP video conferencing capacity for the south county regional service center and increased data storage capacity by tape library backup for County Center and Sabal Park. It also utilized savings of \$385,175 from the PIMS project to accommodate additional HIPAA security requirements. The retrofitting of covered entity sites required for HIPAA compliance with telecommunication standards was funded and managed by the Real Estate Department's R3M program. The FY 05 budget also included three new positions for security administration to ensure compliance with HIPAA security standards. It also reflected a net operating savings of \$414,600 for non-renewal of the Microsoft software maintenance and license renewal options.

Personal services and related operating funding is included for four new positions in the FY 06 adopted budget and for seven position in the FY 07 planned budget. The new positions will provide additional staffing for the Operational Services and Telecommunication sections of ITS, and they are necessary to meet technology infrastructure support, departmental and internal project requirements, disaster recovery operations and increasing support and administrative workloads. The budgets also include funding for GIS servers, data storage, and end-user software to support continued growth in internal applications, and data management for both. The budgets also include funding for disaster recovery for the technology capabilities required to enhance the ITS Sabal Park disaster recovery center and MOSI--the site designated as the disaster alternate relocation point for County administration. Funding for network infrastructure is provided for a technology improvement program for network equipment employed at the County Center and 164 remote locations. Funding is also provided in the FY 06 and the FY 07 planned budgets for automation security policies, standards, and procedures which address computer hardware, applications, system software, network infrastructure and the internet. Finally, the budgets provide for funding for the integration of HSS data for reporting, eligibility screening and document management and for HIPAA remediation and secure paper documents at remote sites and electronic processing.

As a result of an organizational restructuring in FY 05, one position was transferred from ITS to the County Administrator's Office.

## LIBRARY SERVICES DEPARTMENT

### MISSION:

Promote lifelong learning, an informed citizenry, individual intellectual freedom, an enhanced quality of life, and broadened horizons for all residents of Hillsborough County through a network of free libraries with open access, a community focus, welcoming environments, a broad range of relevant materials in a variety of formats, and highly trained, qualified customer-focused employees.

### KEY OBJECTIVES:

1. Increase circulation by 5% in FY 06 and 9% in FY 07 through selection of new materials, improved marketing, and opening a new regional library.
2. Increase the number of registered borrowers by 1% each year.
3. Maintain or increase the percentage of customers whose questions were answered clearly.
4. Offer public access computers to meet or exceed the Florida Library Association standard for enhanced service of 1 workstation per 2,000 population.
5. Increase the number of program sessions offered by 2% in FY 06 and 4% in FY 07.
6. Increase the number of items in languages other than English by 10% each year.
7. Measure customer satisfaction with children's programming at County libraries by means of an annual survey beginning in FY 05; based on the survey results, adopt milestones for continuous improvement (Strategic Plan Goal 5, Objective K).

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Member Services</b>					
<i>Workload/Demand</i>					
# of registered borrowers	2	674,014	698,191	705,173	712,225
# of library visits	1,5	2,454,504	3,354,288 (est.)	3,522,002	3,698,102
# of annual service hours	1	73,814	78,868	80,072	83,686
# of holdings	1,6	2,677,571	2,819,837	2,999,272	3,038,895
<i>Efficiency</i>					
# of hours per week libraries are open	1	73	73	73	73
# of annual service hours per 1,000 population	1,2	67	70.2	70.0	72.0
# of square feet per capita	1,2,4	.38	.41	.44	.44
# of library visits per capita	1,3	2.23	2.99	3.08	3.18
# of holdings per capita	1,6	2.43	2.62	2.62	2.61
<i>Effectiveness</i>					
% of population registered	2	61.0%	62.0%	61.7%	61.2%
% of customer satisfaction	1,3	89.0%	89.0%	90.0%	90.0%
<b>Circulation</b>					
<i>Workload/Demand</i>					
# of items circulated	1,2	6,120,960	7,248,892	7,611,337	8,296,357
# of circulating items purchased (new measure)	1,2	222,767	270,515	266,811	186,278
<i>Efficiency</i>					
circulation per borrower	1,2	9.08	10.38	10.79	11.64
material turnover rate	1	2.3	2.6	2.5	2.7
circulation per capita	1,2,6	5.5	6.45	6.66	7.13
circulation per FTE	1,3	40,806	43,148	40,594	44,247
<i>Effectiveness</i>					
% of customers who found what they were looking for	1,2	85.0%	83.0%	85.0%	85.0%
% of new purchases circulated (new measure)	1,2	77.0%	84.2%	85.0%	85.0%
# of items in languages other than English	6	34,808	45,373	49,910	54,901
<b>Information &amp; Reference</b>					
<i>Workload/Demand</i>					
# of customer contacts	3	2,370,805	2,644,032	2,696,912	2,723,881
# of public computers & ratio to 2,000 population (new measure)	4	607-1.10:2,000	638-1.14:2,000	707-1.24:2,000	707-1.21:2,000
<i>Efficiency</i>					
# of customer contacts per capita	3	2.15	2.35	2.36	2.34
<i>Effectiveness</i>					
% of customers whose questions were answered clearly	3	92.0%	93.0%	93.0%	93.0%

Continued in "Supplemental Information"

## LIBRARY SERVICES DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$15,016,030	\$17,199,329	\$18,528,835	\$20,658,419
Operating Expenditure/Expense	7,183,934	8,423,222	9,016,208	9,311,640
Capital Equipment	390,234	566,270	511,122	360,554
Capital Outlay	37,213	0	0	0
Library Books & Publications	4,324,556	4,734,644	5,036,316	5,585,602
Grants & Aids	643,480	704,233	680,075	680,075
Other Uses	0	59,809	0	0
<b>Total</b>	<b>\$27,595,447</b>	<b>\$31,687,507</b>	<b>\$33,772,556</b>	<b>\$36,596,290</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Library Tax District Fund	\$27,595,447	\$31,687,507	\$33,772,556	\$36,596,290

<b>Funded Positions</b>	<b>390</b>	<b>423</b>	<b>467</b>	<b>473</b>
<b>Funded FTE Positions</b>	<b>322.69</b>	<b>347.44</b>	<b>381.90</b>	<b>387.90</b>

The FY 04 and FY 05 adopted budgets reflected continued library service expansion with the renovation and expansion of the West Tampa Library and the Lutz Library. The West Tampa Library expansion added two positions (Library Technical Assistant and Library Assistant), and provided an additional eight hours of service weekly. A children's area, expanded shelving capacity, a computer lab, and new books and materials were also included in the expansion. The Lutz Library expansion added four (1.88 FTE's) positions and also increased service hours, provide a larger children's center, expanded shelving, computer training lab, private study/tutoring rooms and the addition of new books and materials. Funding was included for two positions (Sr. Librarian and Library Technical Assistant), funded in prior years with Library Services and Technology Act grant funds, that provide computer training to library customers. The FY 05 adopted budget added 30 (21.75 FTE's) positions and associated operating expenses for the opening of two new 15,000 square foot libraries, South Brandon Library and Upper Tampa Bay Library. The new libraries provide customer focused amenities such as public meeting rooms, separate children's centers, and computer training labs, along with the new books and materials. Funding by the Library Services and Technology Act grant and County match was included for three FTE positions and for the Spanish Language CyberMobile. This program expanded the availability of a Spanish language collection, traditional library services such as interlibrary loans and reference assistance, as well as electronic access to library databases and the internet.

The FY 06 adopted and FY 07 planned budgets include funding for the new SouthShore Regional and Westgate Regional Libraries, the Technical Services Center, expansion of the Born to Read program, and unmet operating impact of Capital Improvement Projects. The FY 06 adopted budget adds 40 (30.46 FTE's) positions and associated operating expenses for the opening of the new 40,000 square foot SouthShore Regional Library. The expansion of the Born to Read Program includes the conversion of a part-time Librarian position to a full-time (.63 FTE) Senior Librarian and the establishment of one part-time Library Assistant (.37 FTE) for a total addition of one FTE position. Since 2003, over 80,000 square feet of new library space has been added. Funding to operate new libraries has been adequate and the impact on operational support functions such as reference, materials services and programming required the addition of four FTE positions to handle the increased workload and fulfill the unmet operating impact of the Capital Improvement Program. The FY 07 planned budget adds six FTE positions and associated operating expenses for the opening of the new 25,000 square foot Westgate Regional Library. The FY 06 adopted and FY 07 planned budgets reflect \$25,057 in both years in efficiency savings as a result of consolidation of Verizon automated information systems, consolidation of alarm system monitoring and the floating collection demonstration project. Efficiencies also occurred due to an adjustment to the staffing model for the new SouthShore Regional and Westgate Regional Libraries for savings in FY 06 and FY 07 of \$77,865 and \$68,116 respectively. The consolidation of Library administrative managers eliminates the Manager of Service Development and Evaluation for an FY 06 and FY 07 savings of \$111,850 and \$122,492 respectively.

## MANAGEMENT AND BUDGET DEPARTMENT

**MISSION:**

Develop and use sound financial and management practices and "best practices" in budgeting to effectively allocate available resources to address the Board of County Commissioners' priorities today, while providing responsible planning to meet future priorities.

**KEY OBJECTIVES:**

1. Comply with requirements of Florida Statutes, Chapters 129 and 200, as evaluated by the Florida Department of Revenue in its annual review of budget process materials.
2. Develop a biennial budget in accordance with "best practices" in budgeting to satisfy the needs of diverse "stakeholders" including County businesses and residents, investors in County bonds, and bond rating agencies, as evaluated through formal peer review of the biennial budget document. Resist unfunded mandates (Strategic Plan Goal 1, BOCC strategy).
3. Review budget amendments and other Board of County Commissioners (BOCC) agenda items in accordance with administrative directives so that at least 95% are processed by the close of the next business day after review and either approval or rejection.
4. Assist County departments, agencies, and other offices in developing, managing, and monitoring budgets developed under the County's biennial budget process and provide oversight to the capital projects in the County's capital budget and multi-year Capital Improvement Program while obtaining customer satisfaction surveys in which at least 90% of customers (departments and agencies) rate budget services as meeting or exceeding expectations.
5. Develop and administer the County's competitive and noncompetitive request for applications ("RFA") funding processes for social service and other contracts, processing at least 95% of payments within a 15-working day timeline; and obtaining customer satisfaction surveys in even-numbered fiscal years in which at least 90% of customers (contract agencies) rate contract management services as meeting or exceeding expectations.
6. Maintain departmental expenditures as a percent of total government expenditures at or below the benchmark average of 0.10% for budget offices in 9 major governments with budgets in excess of \$1 billion (for which the range was 0.07% to 0.19%).
7. Reduce over-reliance on property taxes as a general revenue by relying more on the non-property tax portion of total General Fund revenue from 16% to 18%, and by establishing a Countywide target of under 7 mills by FY 09. (Strategic Plan Goal 1, Objectives A and B.) At the same time, set priority for transportation funding from the Community Investment Tax (CIT) and ad valorem taxes (Strategic Plan Goal 7, BOCC strategy).
8. Improve protection of stabilization reserves in the General Fund by establishing specific criteria by FY 08 that will determine when such reserves may be used and how quickly they would be subsequently replaced. (Strategic Plan Goal 1, Objective C)
9. Achieve and maintain by FY 07 a financial management ("Money") rating of at least "A-" as determined by the *Governing Magazine* review of 40 counties. (Strategic Plan Goal 1, Objective E.)
10. In partnership with local communities, improve the Arts and culture ranking for Tampa-St. Petersburg-Clearwater Metropolitan Statistical Area (MSA) in the Bert Sperling national ranking and rating of cities and counties from 59th to within the top 50 by FY 07. (Strategic Plan Goal 5, Objective L.)

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Department-wide</b>					
<i>Workload/Demand</i>					
Establish criteria for use & replacement of stabilization reserves	8	n/a	n/a	to be completed	completed
<i>Efficiency</i>					
Budget office expenditures as a % of total County expenditures	6	.10%	.10%	<0.08%	<0.08%
<i>Effectiveness</i>					
% of non-property tax combined General Fund revenue	7	15.9%	15.4%	16.5%	15.8%
Countywide operating millage rate (in mills)	7	7.1877	7.1757	6.9257	6.9257
<i>Governing Magazine's</i> "Money" rating of Hillsborough County	9	n/a	n/a	n/a	A- or A
Arts and Culture ranking among 331 U.S. MSA's	10	59th	59th	59th	<or=50th

Continued in "Supplemental Information"

## MANAGEMENT AND BUDGET DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$2,347,655	\$2,806,219	\$2,700,490	\$2,903,750
Operating Expenditure/Expense	88,246	153,542	97,389	98,379
Capital Equipment	6,723	1,602	0	0
<b>Total</b>	<b>\$2,442,624</b>	<b>\$2,961,363</b>	<b>\$2,797,879</b>	<b>\$3,002,129</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$2,441,886	\$2,961,363	\$2,797,879	\$3,002,129
Intergovernmental Grants	738	0	0	0
<b>Total</b>	<b>\$2,442,624</b>	<b>\$2,961,363</b>	<b>\$2,797,879</b>	<b>\$3,002,129</b>

<b>Funded Positions</b>	<b>34</b>	<b>34</b>	<b>32</b>	<b>32</b>
<b>Funded FTE Positions</b>	<b>32.00</b>	<b>33.50</b>	<b>31.29</b>	<b>31.29</b>

The FY 04 adopted and budget added three positions. A General Manager II position was added to assist several departments with PIMS scheduling needed to manage a large number of projects spread over several departments. There are two Budget Intern positions included to facilitate a management development intern program. It provides two annual internships, from July 1 through June 30. Each intern rotates through 4 three-month terms completing two assignments within several departments.

The FY 05 adopted budget was funded at continuation level.

The FY 06 adopted and FY 07 planned budgets transfer one position (Budget Intern) to Health and Social Services. The department decreased the FY 06 and FY 07 budgets for contractual services, telecommunications, minor equipment, computer software, and general operating supplies to more closely align the budgets with historical expenditure patterns. The budget also reflects efficiency savings of \$127,926 in FY 06 and \$137,737 in FY 07. These savings will result from the elimination of two positions (Manager, Management Analysis Section and a permanent part-time Budget Intern) without any reduction in service levels.

## MEDICAL EXAMINER DEPARTMENT

**MISSION:**

Identify criminal, accidental, suicidal, suspicious, unexpected, unattended and work-related deaths; determine causes of death for same and for all bodies to be cremated, donated to science, or removed from the State as per Section 406.11, Florida Statutes and County Ordinance 93-18. Provide dignified disposal of unclaimed or indigent bodies as mandated by F.S. 406.50 while minimizing the financial impact on the County. Foster improved medical care by disseminating autopsy results to physicians and by functioning as a teaching affiliate of the University of South Florida College of Medicine. Optimize number of organ donors without compromising prosecution of criminal defendants.

**KEY OBJECTIVES:**

1. Maintain ratio of total autopsies (violent and natural deaths) to violent death autopsies at 1.5 or higher.
2. Maintain average time to signing of autopsy report to less than 50 days.
3. Maintain toxicology turnaround time (specimen receipt to results ready, excludes preparation of report) for screens and alcohols at less than 30 days.
4. Investigate, by inquiry, all deaths for which the body is to be cremated or removed from the State.
5. Minimize disposition costs for unclaimed and indigent bodies by maximizing disposal by cremation.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Cause of Death Determination</b>	1-4				
<i>Workload/Demand</i>					
# of autopsies		1,370	1,454	1,450	1,470
# of investigations of bodies to be cremated		3,902	4,204	4,200	4,250
# of investigations of bodies to be removed from the State		831	666	675	700
<i>Efficiency</i>					
# of autopsies per Medical Examiner		288 (1,370/4.75)	291 (1,454/5)	276 (1,450/5.25)	246 (1,470/6)
avg. cost/autopsy (total non-indigent expend./# of autopsies)		\$2,484	\$2,191	\$2,843	\$3,119
# of inquiries, per Medical Examiner/# of bodies to be cremated		821 (3,902/4.75)	841 (4,204/5)	800 (4,200/5.25)	708 (4,250/6)
# of inquiries, per Investigator, of bodies to be removed from the State		83	67	68	70
<i>Effectiveness</i>					
ratio of total autopsies/violent death autopsies		1.66	1.55	1.60	1.60
avg. # of days from autopsy to signed report		36.4	50.1	45.0	40.0
avg. # of days to complete toxicology testing		17.3	15.5	20.0	20.0
<b>Disposition of Unclaimed/Indigent Bodies</b>	5				
<i>Workload/Demand</i>					
# of cremations provided		306	321	320	335
# of burials provided		104	86	115	120
<i>Efficiency</i>					
avg. cost per cremation		\$300	\$279	\$342	\$342
avg. cost per burial		\$1,310	\$1,401	\$1,500	\$1,533
avg. cost/per body disposed (tot. indigent expenditures/total # of cremations + burials)		\$1,107	\$1,219	\$1,326	\$1,268
<i>Effectiveness</i>					
% of unclaimed/indigent bodies cremated		74.6%	78.9%	73.6%	73.6%

## MEDICAL EXAMINER DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$2,556,539	\$2,740,977	\$2,999,568	\$3,291,805
Operating Expenditure/Expense	1,300,869	1,142,981	1,110,089	1,217,245
Capital Equipment	37,561	0	12,700	91,955
<b>Total</b>	<b>\$3,894,969</b>	<b>\$3,883,958</b>	<b>\$4,122,357</b>	<b>\$4,601,005</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide Special Purpose Revenue Fund	\$3,894,569	\$0	\$0	\$0
Countywide General Fund	0	3,883,958	4,122,357	4,601,005
Intergovernmental Grants	400	0	0	0
<b>Total</b>	<b>\$3,894,969</b>	<b>\$3,883,958</b>	<b>\$4,122,357</b>	<b>\$4,601,005</b>

<b>Funded Positions</b>	<b>31</b>	<b>31</b>	<b>37</b>	<b>38</b>
<b>Funded FTE Positions</b>	<b>31.00</b>	<b>31.00</b>	<b>34.48</b>	<b>35.48</b>

The FY 04 adopted budget included funding for the purchase of three vehicles and related operational cost to be utilized by Medical Examiner Investigators for scene response.

The FY 05 adopted budget included the transfer of the Medical Examiner's budget from the restricted Local Government Criminal Justice fund to the Countywide General Fund due to changes as a result of Article V legislation.

The FY 06 adopted budget reflects an increase of six positions (3.48 FTE's) which consist of one Autopsy technician, one Associate Medical Examiner, one Senior Secretary to meet the increased workload of the Department, and three (.48 FTE) Autopsy Technicians converted from temporary staff to permanent part-time positions. As a result of establishing the Associate Medical Examiner and Senior Secretary positions, funding is reduced in contractual services for a USF Fellow and a medical transcriptionist providing for more effective and efficient services. The FY 06 adopted budget also includes funding for a forensic dental identification system which will provide quick definitive identification of remains, and laptop computers with remote wireless internet connection to the Medical Examiner database to permit investigators to enter cases into the system directly from the scene of death, allowing investigators time at the scene to be more effective.

The FY 07 planned budget reflects an increase of one position (Forensic Toxicologist) and will provide additional credential expertise required to certify toxicology reports, provide expert witness testimony, and develop protocols to detect, identify and quantify an ever increasing array of legal and illegal drugs. The budget also includes funding for operational expenses for the new Medical Examiner facility, scheduled to open in January 2007. These expenses include computer workstations so each staff member can have their own workstation, fiberglass autopsy trays and carts to replace out-of-date equipment, and a bar coding system to provide inventory control of personal effects, evidence, and remains, to reduce the possibility of releasing the wrong remains and/or personal effects.

## NEIGHBORHOOD RELATIONS

### MISSION:

Improve the County's relationships with its neighborhoods and communities by working internally with departments to improve County services, and externally with neighborhood and community groups, municipalities, law enforcement, and other state and local agencies affecting neighborhoods.

### KEY OBJECTIVES:

1. Assist 225 neighborhood associations to receive technical assistance within one working day 90% of the time.
2. Award 100% of available mini-grant funds to neighborhood associations with 90% of projects completed during the fiscal year. Increase speciality grant awards by 5% annually until available funds are fully utilized.
3. Conduct outreach services for two new Community Based Plans in the unincorporated County, recruiting a minimum of 30 people per community to serve on the working committee.
4. Maintain database of neighborhood associations for contact, updating within two working days of change notices.
5. Provide an annual local conference for up to 500 participants.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Technical Assistance &amp; Liaison</b>	1				
<i>Workload/Demand</i>					
# of TA/service responses by staff		168	666	666	666
<i>Efficiency</i>					
# of requests handled per FTE		33	133	133	133
<i>Effectiveness</i>					
% responded to within 1 working day		90.0%	98.28%	95.0%	95.0%
% customer service survey responses excellent & good		n/a	99.54%	95.0%	95.0%
<b>Mini-Grants</b>	2				
<i>Workload/Demand</i>					
# of applications funded		70	70	70	70
<i>Efficiency</i>					
% of funds awarded		100%	100%	100%	100%
<i>Effectiveness</i>					
% of funds expended and projects completed		90.0%	82.83%	85.0%	85.0%
% customer service survey responses excellent & good		n/a	96.49%	95.0%	95.0%
<b>Community Based Planning</b>	3				
<i>Workload/Demand</i>					
# of new plans outreached		3	2	2	2
<i>Efficiency</i>					
# of citizens recruited for working committee		235	60	60	60
<i>Effectiveness</i>					
% customer service survey responses excellent & good		90.0%	survey not done	90.0%	90.0%
<b>Database Maintenance</b>	4				
<i>Workload/Demand</i>					
# of associations registered		815	868	877	904
<i>Efficiency</i>					
# of associations per coordinator		271	289	292	301
<i>Effectiveness</i>					
% of updates entered within 2 working days		90.0%	94.83%	93.0%	93.0%
<b>Specialty Grants</b>	2				
<i>Workload/Demand</i>					
# of applications funded		37	42	39	41
<i>Efficiency</i>					
% increase in funds awarded (Baseline \$90,652)		n/a	n/a	5.0%	5.0%
<i>Effectiveness</i>					
% customer service survey responses excellent & good		n/a	90.0%^	90.0%	90.0%

**Continued in "Supplemental Information"**

## NEIGHBORHOOD RELATIONS

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$342,941	\$380,431	\$405,036	\$433,429
Operating Expenditure/Expense	250,263	306,874	315,690	303,529
Capital Equipment	14,188	0	0	0
Grants & Aids	0	3,000	0	0
<b>Total</b>	<b>\$607,392</b>	<b>\$690,305</b>	<b>\$720,726</b>	<b>\$736,958</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$554,427	\$590,305	\$620,726	\$636,958
Unincorporated Area Special Purpose Fund	52,965	100,000	100,000	100,000
<b>Total</b>	<b>\$607,392</b>	<b>\$690,305</b>	<b>\$720,726</b>	<b>\$736,958</b>

<b>Funded Positions</b>	5	5	5	5
<b>Funded FTE Positions</b>	5.00	5.00	5.00	5.00

The FY 04 adopted budget provided increased funding for capital equipment that gave the staff GIS capability to create and update neighborhood maps. It also provided funding of \$23,520 for a local County Neighborhood Conference. The budget included \$50,000 in funding from the Environmental Restoration Project Fund for the new Neighborhood Tree Mini-Grant Program. This grant encouraged neighborhood associations to plant trees in the community-maintained areas and/or road rights-of-way within or adjacent to the neighborhood. The regular Neighborhood Mini-Grant program continued its collaborative effort between the County, the Duckwall Foundation, and the Children's Board. Funding for this grant consisted of \$16,000 from the Children's Board, \$5,000 from the Duckwall Foundation, and a \$25,000 increase from the County bringing the County's commitment to \$75,000 and the regular Neighborhood Mini-Grant's total funding to \$96,000.

The FY 05 adopted budget increased funding by \$50,000 annually for the Neighborhood Mini-Grant Tree program.

The FY 06 adopted and FY 07 planned budgets include funding for a training program ("Citizen's Academy") that would include leadership training and information on county department, services, and policies. The leadership portion of the program is to be facilitated by the Jim Walter Partnership at USF. Neighborhood Relations will coordinate the scheduling of presentations by County departments. The Partnership will administer program evaluations and help create a Neighborhood Advisory Council made up of program graduates. The Council will then provide input to Neighborhood Relations on programs and potential improvements. The class will be offered once in FY 06 and twice annually thereafter. As a result of a 3% efficiency proposal, auto mileage reimbursement and office supplies were reduced in both the FY 06 adopted and FY 07 planned budgets by \$15,765. The Department will conduct more business by e-mail, mail and fax without reducing service levels.

## OFFICE OF PUBLIC AFFAIRS

### MISSION:

Ensure that Hillsborough County's interests are effectively represented with state, federal, and local governments and with other intergovernmental and community organizations. Coordinate and staff the Board of County Commissioners' Citizens Advisory Committee, the Council of Governments, and the Commission on the Status of Women. Staff support for the BOCC's interest in Florida Association of Counties, Florida Association of Intergovernmental Relations, Hillsborough County Hospital Authority, and National Association of Counties.

### KEY OBJECTIVES:

1. Develop the County's 2006 State and Federal Legislative Program for adoption by the Board: State--by 10/05; Federal-- by 12/05.
2. Represent 54 organizations funded by Hillsborough County, reviewing all legislative bills and their iterations for fiscal and policy impact; distribute received legislation within 36 hours; collaborate with other jurisdictions for legislative resolution; prepare reports on legislation which became law.
3. Represent Hillsborough County's interests: before state and federal governments, including the U. S. Congress, the Executive branches, the Florida Legislature, and their agencies; as liaison with local governments and within the community, responding to official requests within 72 hours.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Develop BOCC State and Federal Legislative Programs</b>	1				
<i>Workload/Demand</i>					
# of legislative issues examined/# of issues selected		150/50	160/55^	n/a	n/a
<i>Efficiency</i>					
# of contacts solicited and processed per FTE		50	60^	n/a	n/a
<i>Effectiveness</i>					
date state program adopted		10/06/04	10/31/05^	n/a	n/a
date federal program adopted		10/06/04	12/31/05^	n/a	n/a
<b>County Legislative Representation</b>	2				
<i>Workload/Demand</i>					
# of meetings collaborating on legislation		275	285^	n/a	n/a
# of reports on legislation		30	40^	n/a	n/a
# of legislative services contracts managed		4	4^	n/a	n/a
<i>Efficiency</i>					
# of legislative bills reviewed and distributed		5,560	5,610^	n/a	n/a
# of contacts/responses per FTE		1,174/649	1,291/714^	n/a	n/a
# of legislative assignments per FTE		65	61^	n/a	n/a
<i>Effectiveness</i>					
% of legislation distributed within 36 hours		100%	100%^	n/a	n/a
# of reports prepared and % submitted by due date		30/99.0%	40/99.0%^	n/a	n/a
<b>County Intergovernmental Representation/Administration</b>	3				
<i>Workload/Demand</i>					
# of assignments/referrals		36	46^	n/a	n/a
<i>Efficiency</i>					
# of assignments completed per FTE		36	46^	n/a	n/a
<i>Effectiveness</i>					
# of assignments/% responded to by task completion date		20/56.0%	46/95.0%^	n/a	n/a

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**OFFICE OF PUBLIC AFFAIRS**

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$284,009	\$306,454	\$0	\$0
Operating Expenditure/Expense	39,716	61,607	0	0
<b>Total</b>	<b>\$323,725</b>	<b>\$368,061</b>	<b>\$0</b>	<b>\$0</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$323,725	\$368,061	\$0	\$0
<b>Total</b>	<b>\$323,725</b>	<b>\$368,061</b>	<b>\$0</b>	<b>\$0</b>

<b>Funded Positions</b>	<b>3</b>	<b>3</b>	<b>0</b>	<b>0</b>
<b>Funded FTE Positions</b>	<b>3.00</b>	<b>3.00</b>	<b>0.00</b>	<b>0.00</b>

The FY 04 adopted budget reflected increased funding of \$9,600 for temporary clerical staff and an intern position. A \$36,000 increase in the federal lobbyist's contract funding in Non-Departmental Allotments was approved for tasks related to grant solicitation with the stipulation that performance be evaluated after a year.

The FY 05 adopted budget represented funding at continuation level.

As a result of an organizational restructuring in FY 05, the Office of Public Affairs was merged into the County Administrator's Office.

## OFFICE OF QUALITY SERVICES

**MISSION:**

Direct Hillsborough County's initiatives designed to improve efficiencies and effectiveness. Manage the County Administrator's Best County Plan by obtaining customer feedback, measuring performance against benchmarks, and assisting departments in making appropriate improvements.

**KEY OBJECTIVES:**

1. Direct programmatic improvements initiated by the BOCC or the County Administrator with 94% to 97% of participants rating the process to be "effective" to "very effective."
2. Direct evaluations of best practices, benchmarks, and customer feedback of services to identify improvements to efficiency and effectiveness with at least four services considered for changes by the County Administration.
3. Manage targeted initiatives to improve efficiency and effectiveness based on best practices, benchmarks, and customer feedback with 94% to 97% of participants rating the process to be "effective" to "very effective."

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Cross-Organizational Improvement Initiatives</b>					
<i>Workload/Demand</i>					
# of programmatic initiatives	1	n/a	10^	n/a	n/a
<i>Efficiency</i>					
avg. time spent per initiative (in months)	1	n/a	11^	n/a	n/a
<i>Effectiveness</i>					
% of participants rating the process to be "effective" to "very effective"	1	n/a	92.0%^	n/a	n/a
<b>Best Practices, Benchmarking, and Customer Feedback</b>					
<i>Workload/Demand</i>					
# of services evaluated	2	n/a	n/a	n/a	n/a
<i>Efficiency</i>					
avg. time to evaluate service (in months)	2	n/a	n/a	n/a	n/a
<i>Effectiveness</i>					
# of services considered for improvement by the County Administrator	2	n/a	n/a	n/a	n/a
<b>Manage Targeted Initiatives to Improve Efficiency and Effectiveness</b>					
<i>Workload/Demand</i>					
# of efficiency and effectiveness improvements managed	3	n/a	3^	n/a	n/a
<i>Efficiency</i>					
avg. time to manage efficiency and effectiveness improvements (in months)	3	n/a	5.5^	n/a	n/a
<i>Effectiveness</i>					
% of participants rating the initiative process to be "effective" to "very effective"	3	n/a	n/a	n/a	n/a

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**OFFICE OF QUALITY SERVICES**

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$297,490	\$309,413	\$0	\$0
Operating Expenditure/Expense	33,105	31,929	0	0
Capital Equipment	1,399	0	0	0
<b>Total</b>	<b>\$331,994</b>	<b>\$341,342</b>	<b>\$0</b>	<b>\$0</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$331,994	\$341,342	\$0	\$0
<b>Total</b>	<b>\$331,994</b>	<b>\$341,342</b>	<b>\$0</b>	<b>\$0</b>

<b>Funded Positions</b>	5	4	0	0
<b>Funded FTE Positions</b>	5.00	4.00	0.00	0.00

The FY 04 adopted budget was funded at continuation levels.

In the FY 05 adopted budget, one position (Quality Services Administrator) was transferred to the newly created section of Professional Responsibility in the Consumer Protection and Professional Responsibility Agency.

As a result of an organizational restructuring in FY 05, the Office of Quality Services was merged into the County Administrator's Office.

## PARKS, RECREATION AND CONSERVATION DEPARTMENT

**MISSION:**

To provide for the public a standard of excellence in leisure service, facilities, programs and preservation of resources while working in concert with residents and the County's leadership.

**KEY OBJECTIVES:**

1. Building and Grounds Maintenance: Provide over 2,300 square feet of building maintenance per day at a cost of less than \$7.50 per square foot with a 90% satisfaction rating. Provide maintenance of 184 parks of 19,852 acres, mowing 1,550 acres daily. Manage 42,500 acres of ELAPP land.
2. Recreational Programming: Provide morning, afternoon, and evening leisure programming at 45 recreational areas at 85% of capacity and with 92% customer satisfaction as determined by customer survey.
3. Athletic Programming: Provide administration, facilities, officiating and all associated duties to offer 8,550 softball games for 945 teams at 231 athletic fields. Provide Therapeutic Recreational Programs to an average of 350 clients per event achieving 90% customer satisfaction.
4. Regional Park Programming and Maintenance: Provide and maintain ten Regional Parks offering activities such as picnicking, hiking, fishing, nature study, trails, swimming and camping at a cost of less than \$1.85 per visit and within a 95% satisfaction rating.
5. Management of Environmental Lands: Provide administration for the Environmental Lands Acquisition and Protection Program (ELAPP) which identifies, evaluates, and protects lands meeting program criteria. Responsible for providing management activities such as site security, habitat enhancement, prescribed burn program, invasive and exotic plant removal, etc., for over 44,000 acres at 52 sites with an average of 15 prescribed burns per year.
6. For athletic and recreation programs, as measured by the department's customer survey, maintain 85% or more customer satisfaction rating with recreational programs and improve athletic programs to attain 90% customer satisfaction rating by FY 07. (Strategic Plan Goal 5, Objective T).
7. Increase the percentage of underprivileged and hardship participants of programs within Community Development Block Grant areas by 10% by FY 07. (Strategic Plan Goal 5, Objective U). Outreach to disadvantaged children; give discounts for minority and underprivileged to afford programs offered; offer dance/music programs for disadvantaged children; improve transportation for underprivileged children to get to the facilities. (Strategic Plan Goal 5)
8. Increase participants in swim safety classes with the goal of reducing drownings (Strategic Plan Goal 5, Objective R).

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Building and Grounds Maintenance</b>	1				
<i>Workload/Demand</i>					
# of building sq. ft. maintained (excludes picnic shelters)		389,442	495,813	540,213	583,213
# of acres mowed per day		n/a	1,397	1,550	1,600
<i>Efficiency</i>					
square feet maintained per day		n/a	n/a	2,300	2,400
<i>Effectiveness</i>					
% of building maintained satisfactorily		90.0%	92.1%	90.0%	90.0%
<b>Recreation Services</b>	2				
<i>Workload/Demand</i>					
# of programmed recreation areas		42	42	45	46
# of participants in CDBG areas	7	2,373	2,600	2,870	3,150
# of participants in swim safety program	8	1,421	1,615	1,733	1,820
<i>Efficiency</i>					
% of customers satisfied and will return		98.0%	94.0%	95.0%	95.0%
<i>Effectiveness</i>					
% of recreation programs at capacity		95.0%	91.0%	92.0%	93.0%
# on waiting list for recreation programs		n/a	2,458	2,384	2,312
# of recreation program attendees		n/a	6,194,132	6,503,835	6,695,953

Continued in "Supplemental Information"

## PARKS, RECREATION AND CONSERVATION DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$26,753,592	\$29,205,486	\$31,880,906	\$35,091,628
Operating Expenditure/Expense	12,155,777	13,791,917	14,437,171	16,323,476
Capital Equipment	316,237	46,963	1,011,030	343,285
Capital Projects	81,513	180,000	205,200	189,200
Grants & Aids	469,079	644,700	649,700	637,700
Other Uses	65,000	0	0	0
<b>Total</b>	<b>\$39,841,198</b>	<b>\$43,869,066</b>	<b>\$48,184,007</b>	<b>\$52,585,289</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$11,489,399	\$12,420,874	\$14,670,694	\$15,711,569
Unincorporated Area General Fund	26,433,986	28,762,482	30,880,772	34,057,508
Unincorporated Area Special Purpose Fund	215,738	258,486	262,533	275,179
Intergovernmental Grants	496,316	0	0	0
Enviro Sensitive Lands Tax/Bond Fund	1,205,759	2,427,224	2,370,008	2,541,033
<b>Total</b>	<b>\$39,841,198</b>	<b>\$43,869,066</b>	<b>\$48,184,007</b>	<b>\$52,585,289</b>

<b>Funded Positions</b>	<b>528</b>	<b>538</b>	<b>1,002</b>	<b>1,025</b>
<b>Funded FTE Positions</b>	<b>528.00</b>	<b>538.00</b>	<b>678.86</b>	<b>701.86</b>

The FY 04 adopted budget added 17 positions for operation of the new Gardenville Community Center, expanded public access to ELAPP properties, maintenance of the expanding parks system, and for expanded maintenance at the Shimberg Athletic Complex. A position was transferred from the Planning and Growth Management Department. In addition, two part-time Park Ranger positions were changed to full-time to aid in recruitment and retention. Eleven positions for the median maintenance function were transferred to the Public Works Department. Continuation funding for "Operation Clean-Up" was also included. The FY 04 adopted budget also included funding for a gazebo and other amenities for the Thonotosassa Town Square Project. The FY 05 adopted budget included an additional 10 positions. These positions are for the operation of new and expanded parks and recreations centers at All People's, Westchase, and Carrollwood Meadows. The FY 05 adopted budget increased funding for improved management and restoration of ELAPP properties and for access improvements at the Cypress Creek ELAPP site. The FY 05 budget included \$150,000 for an asset inventory program, in addition to \$50,000 from the adopted FY 04 budget, for a program total of \$200,000.

The FY 06 adopted budget includes funding for the addition of 30 positions, operating expenses and equipment for new and expanded parks, recreation programs and therapeutic programs. Fifteen of the positions are for new or expanded parks and will be located at the Upper Tampa Bay Trail, Northwest Recreation Corridor, Wilderness Park and Northdale Park Addition. The remaining positions are for increased riding lessons at Bakas Equestrian Center (2 FTE's); Blaze Sports Coordinator (1 FTE); Therapeutics Bus Driver (1 FTE); Recreation Programs Bus Drivers (2 FTE's); regional park roving maintenance team (3 FTE's); management and restoration of Fish Hawk Preserve (2 FTE's); ELAPP site monitoring (1FTE); Contracts and Grant Specialist for Conservation Services (1 FTE); and a new special event team (2 FTE's) ) that will be responsible for the set-up and tear-down of all equipment needed for special events throughout the County. Additional funding is included for temporary staff for after school and Camp Sparks programs for children with disabilities in order to provide new programs in areas that are not currently being served. Sixteen defibrillators are included for high use areas. Operating expenses and equipment for the Flatwoods Cabin and Campsite are also included in the budget. The funding for three positions and operating costs of Skyway Park was shifted from the Unincorporated Area General Fund to the Countywide General Fund since this facility resides in the limits of the City of Tampa. Contracted services funding for off-duty Sheriff's Deputies for event security, property protection and educational programs will be deferred to FY 07. The FY 07 planned budget includes the addition of 23 positions and associated expenses. The positions will be for the new All People's Life Center Gymnasium (3 FTE's), Northwest Recreation Corridor (2 FTE's) and Carrollwood Cultural Center (5 FTE's), and an additional Contracts and Grant Specialist for Conservation Services (1 FTE). The remaining 12 positions are for athletic field crews at Fishhawk Sports Complex, Live Oak Sports Complex, Summerfield Soccer Complex and William Owen Pass Soccer Complex. Operating and maintenance costs for a new restroom building at Heather Lakes Park are included in the FY 07 budget. Additional funds were added to the FY 07 budget for the Marsh Creek Habitat Restoration Project. The FY 06 and FY 07 position count increased by 16 (16 FTE's) due to the conversion of budgeted temporaries to permanent full-time positions; by 261 (70.71 FTE's) for the conversion of budgeted temporaries to permanent part-time; and by 157 (24.15 FTE's) to account for budgeted summer temporaries. These conversions will be absorbed within the department's budget.

## PLANNING AND GROWTH MANAGEMENT DEPARTMENT

### MISSION:

Protect the quality of life by actions to align, integrate, and administer the County's Planning and Growth Management System components consisting of: Community Planning, Hazard Mitigation Planning, Transportation Planning, Zoning, Permitting, Inspections, and Impact Fees in order to promote responsive organizational efficiency and effectiveness.

### KEY OBJECTIVES:

1. Community Planning: Provide community-based planning for neighborhoods, corridors, and special purpose geographic areas so that growth and redevelopment is accommodated in a manner that is compatible, visually pleasing, fiscally responsible, and environmentally sensitive by completing 95% of the necessary studies/plans/reports by the assigned date.
2. Transportation Planning: Analyze the transportation impacts of development requests, administer concurrency management for roads, assist in the development of the County's Transportation Plan, coordinate plans with other entities, and prepare corridor plans and special studies so that congestion is minimized and a safe, efficient and compatible mobility system is provided, avoiding appeals of transportation analyses.
3. Zoning Services: Evaluate and assess the impacts of rezoning on the community and develop and administer zoning regulations that benefit and protect the citizens of Hillsborough County and implement the Comprehensive Plan, keeping hearing appeals at a minimum of less than 1%.
4. Hazard Mitigation Planning: Minimize the impacts on people and property from flooding and other natural and man-made disaster through education and regulation of growth and redevelopment, keeping appeals at less than 1%.
5. Permitting Plans Reviews: Provide review of subdivision and site construction plans with an average turnaround time of <15 days (Land Development Code).
6. Inspection/Code Enforcement: Protect the public health, safety, and welfare through the consistent and dependable administration, inspection and compliance with the Land Development Code and the State of Florida Building Code increasing inspections completed within 24 hours to 95%.
7. Impact Fees: Administer the assessment and collection of impact fees in a fair and legally equitable manner, with transactions recorded 99% correctly.
8. Strategic Plan-Intersection Improvement Fund: Increase the number of intersections to accommodate growth by 50% by FY 08.
9. Strategic Plan-Community Based Planning: Prepare and implement community based plans for 22 communities.
10. Customer Satisfaction: Maintain a customer satisfaction rating of 90% as measured by the County customer service survey.
11. Improve the physical appearance of the community as well as the quality of life for County citizens by establishing and monitoring a set of BOCC improvement measures using data from an annual Quality of Life Survey beginning in FY 05 (Strategic Plan Goal 8, Objectives A & C).
12. Prevent stormwater flooding attributable to the inadequate design of new development for which permits are submitted after December 2005 (Strategic Plan Goal 7, Objective M).
13. Ensure projects submitted for permitting after 12/05 that are zoned Planned Development fully comply with zoning approved by the BOCC (Strategic Plan Goal 5, Objective P).
14. Develop policies in the Comprehensive Plan by 2006 that will promote a balanced and diversified land use pattern and protect agricultural land (Strategic Plan Goal 8, BOCC Initiated Strategy 3).
15. Provide expanded protection from contamination through the permitting requirement for all the 740 potable water supply wellheads in the County by FY 07 (Strategic Plan Goal 7, Objective E).
16. Prepare and implement community based plans for 22 communities as set forth in the work program developed with the Planning Commission as set forth in the "Team Approach to Community-Based Planning Agreement" by FY 08 (Strategic Plan Goal 8, Objective B).
17. Protect river resources by developing regulatory overlay districts for the Alafia, Little Manatee, Palm and Hillsborough rivers in Hillsborough County by FY 08 (Strategic Plan Goal 7, Objective B).
18. Online access by citizens to Planning and Growth Management documents (Strategic Plan Goal 8, BOCC Initiated Strategy 1).
19. Address timing of development in Comprehensive Plan (Strategic Plan Goal 8, BOCC Initiated Strategy 2).

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Community Planning</b>	1				
<i>Workload/Demand</i>					
# of studies/plans/reports for planning strategies		50	53	90	90
# of community planning and design projects		8	7	7	7
# of community based plans	9	2	2	2	2
<i>Efficiency</i>					
# of studies/plans/reports per FTE		3.50	3.75^	3.50	3.75
<i>Effectiveness</i>					
% of studies/plans/reports completed by the assigned date		95.0%	95.0%^	95.0%	95.0%
<b><u>Continued in "Supplemental Information"</u></b>					

## PLANNING AND GROWTH MANAGEMENT DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$17,850,582	\$19,968,673	\$23,231,902	\$24,790,627
Operating Expenditure/Expense	8,346,087	9,663,747	11,501,948	11,232,416
Capital Equipment	275,054	68,200	528,214	0
Capital Outlay	34,567	0	128,000	0
Grants & Aids	91,599	55,000	47,017	45,917
<b>Total</b>	<b>\$26,597,889</b>	<b>\$29,755,620</b>	<b>\$35,437,081</b>	<b>\$36,068,960</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Unincorporated Area General Fund	\$10,339,177	\$11,231,904	\$13,032,550	\$13,165,234
Unincorporated Area Special Purpose Fund	15,012,366	17,447,660	20,914,351	21,384,458
Intergovernmental Grants	194,645	0	0	0
County Transportation Trust Fund	659,008	714,599	953,442	993,950
Water & Wastewater Utility Enterprise Fd	392,693	361,457	536,738	525,318
<b>Total</b>	<b>\$26,597,889</b>	<b>\$29,755,620</b>	<b>\$35,437,081</b>	<b>\$36,068,960</b>

<b>Funded Positions</b>	<b>274</b>	<b>290</b>	<b>336</b>	<b>336</b>
<b>Funded FTE Positions</b>	<b>274.00</b>	<b>290.00</b>	<b>327.00</b>	<b>327.00</b>

FY 04 funded four positions and operating costs in the Building Services Fund for an expanded sign Permitting and Inspection program, and two positions in the Unincorporated General Fund for grand oak protection. The FY 05 adopted budget re-allocated funds in the Unincorporated Area General Fund and the Building Services Fund for an electronic records management system. In the Unincorporated Area General Fund four new positions were added for improved engineering reviews. Three positions for inspection of infrastructure were transferred to Water Resource Services (one position from the Unincorporated Area General Fund and two positions from the Water & Wastewater Utility Enterprise Fund). In the Building Services Fund, the FY 05 adopted budget funds the relocation of the residential permitting operation and hazard mitigation planning. The right-of-way permitting function, as well as two positions, are transferred to the Public Works Department. Additionally, seven building inspectors were added to the Building Services Fund to improve the level of service for building inspections to 18 per day and ten other positions were added to improve site inspections and permit processing. The FY 05 adopted budget also included funding for wireless capabilities for building inspectors to improve productivity and online building permitting, which will allow citizens and the building industry to apply and pay online for contractor licensing and sub-permitting. Funding was added to the Transportation Trust Fund for public meetings in order to improve the Hillsborough County Truck Route Plan. Finally, additional funding was added to the Unincorporated General Fund for the Palm River Point Community Development Corporation (CDC).

The FY 06 adopted budget added increased funding for 25 new staff positions in the Building Services Fund. Included in these new positions are eight plumbing inspectors and four permitting positions to handle the increased volume of business. The Building Services Fund operating budget also included \$300,000 for on-line permitting. The Unincorporated Area General Fund operating budget added five new natural resource positions and added \$585,890 of funding as a result. In addition, another \$235,000 was added for strategic plan initiatives in the Unincorporated Area General Fund operating budget to provide a quality of life survey, improvements to the timing of development in the Comprehensive Plan, and a sign ordinance update. The Transportation Trust Fund was increased by \$135,000 for strategic plan initiatives to develop a constrained roadway analysis and intersection improvements. Two positions were added in the Water and Wastewater Utility Enterprise Fund for backflow prevention. In Non Departmental Allotments, \$100,000 is funded for the Historic Landmark Resource Program. Finally, 14 temporary positions were created and included in the FY 06 and future budgets for this department.

The FY 07 planned budget includes additional funding in the Building Services Fund for online permitting software and a performance audit in the amounts of \$338,000 and \$100,000 respectively. All other funding sources maintain continuation or FY 07.

## PUBLIC SAFETY DEPARTMENT

**MISSION:**

Support public safety agencies by administering the 9-1-1 emergency telephone system; provide dispatch services for medical, fire, and mental health responses; provide general support to citizens and government agencies in matters relating to emergency preparedness and public safety; provide crime prevention and personnel safety for County operations; and administer the marine safety program.

**KEY OBJECTIVES:**

1. Answer, triage, and allocate appropriate emergency resources for 200,000 requests for service within 90 seconds, and provide pre-arrival medical instructions.
2. Plan, coordinate, and execute drills and exercises to include various volunteers, private non-profit organizations, city, county, state, and federal agencies in various areas such as natural disasters, industrial accidents, and terrorism with at least two exercises per year.
3. Enforce Florida Statute 365.171, 2, 3, 4 (9-1-1 Telephone Legislation) and HC Ordinance 89-05 (Uniform Building Numbering System) and maintain integrity of the address database to ensure 9-1-1 calls are delivered to appropriate Public Safety Answering Points (PSAP's) with 97% accuracy.
4. Perform 24 hour, 7-day a week security functions, including courthouse screening, to safeguard County personnel and property, confiscating 99.9% of prohibited items.
5. Maintain the County uniform waterway marker system. Manage the County derelict vessel removal grant program to ensure removal of vessels within three months of grant approval.
6. After the occurrence of a declared emergency, measure citizen satisfaction with Hillsborough County's preparedness and response by means of a survey; based on the survey results, adopt milestones for continuous improvement. (Strategic Plan Goal 5, Objective B.)

<b>SERVICES/MEASURES:</b>	<b>Key Obj Num</b>	<b>Baseline/ Historical Actual FY 04</b>	<b>Baseline/ Historical Actual FY 05</b>	<b>Projected FY 06</b>	<b>Planned FY 07</b>
<b>Fire/Medical Emergency Dispatch Services</b>	1				
<i>Workload/Demand</i>					
# of fire, medical, & miscellaneous calls received		222,596	207,283	224,082	225,586
% of calls requiring pre-arrival medical instructions		80.0%	85.0%	85.0%	85.0%
<i>Efficiency</i>					
# of calls per FTE		7,949	7,402	8,003	8,057
<i>Effectiveness</i>					
average 9-1-1 answer time (in seconds)		5	4	5	5
<b>Emergency Management Readiness</b>	2				
<i>Workload/Demand</i>					
# of exercises		8	10	10	11
# of emergency events		n/a	0	TBD	TBD
<i>Efficiency</i>					
# of people per event		259	251	275	280
# of people surveyed		n/a	50	TBD	TBD
<i>Effectiveness</i>					
# of individuals participating in all events		2,075	2,505	2,750	3,100
customer satisfaction		n/a	90.0%	92.0%	94.0%
<b>9-1-1 Network</b>	3				
<i>Workload/Demand</i>					
# of 9-1-1 calls		884,852	919,059	937,440	956,188
# of new addresses issued		15,791	12,851	15,000	16,000
<i>Efficiency</i>					
# of new addresses issued per FTE		3,948	3,213	3,750	4,000
<i>Effectiveness</i>					
% of address accuracy in 9-1-1 database (goal 95%)		99.97%	99.99%	99.97%	99.97%
% of calls answered in busiest hour (goal 95%)		97.0%	93.3%	97.0%	97.0%

Continued in "Supplemental Information"

## PUBLIC SAFETY DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$6,403,913	\$7,607,505	\$8,029,075	\$8,570,837
Operating Expenditure/Expense	3,795,253	4,427,410	4,427,133	4,452,722
Capital Equipment	64,139	38,500	71,500	38,500
Grants & Aids	786,619	772,171	2,060,171	1,480,171
<b>Total</b>	<b>\$11,049,924</b>	<b>\$12,845,586</b>	<b>\$14,587,879</b>	<b>\$14,542,230</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$4,402,892	\$5,206,177	\$5,613,618	\$5,969,325
Unincorporated Area General Fund	1,461,577	1,803,428	1,887,251	1,985,909
Countywide Special Purpose Revenue Fund	4,631,027	5,541,195	6,775,036	6,255,630
Intergovernmental Grants	554,428	294,786	311,974	331,366
<b>Total</b>	<b>\$11,049,924</b>	<b>\$12,845,586</b>	<b>\$14,587,879</b>	<b>\$14,542,230</b>

<b>Funded Positions</b>	<b>138</b>	<b>141</b>	<b>143</b>	<b>143</b>
<b>Funded FTE Positions</b>	<b>138.00</b>	<b>141.00</b>	<b>141.30</b>	<b>141.30</b>

The FY 04 adopted budget added twelve Public Safety Officers and one Public Safety Sergeant to provide security for the new six-story Edgecomb Family/Civil Court Building. Equipment requests of \$125,000 were included in the CIP budget. In addition, three Public Safety Officers and one Public Safety Sergeant were added to provide security for the new Floriland Mall Court Facility. An Emergency Communications Supervisor was added to the 9-1-1 Emergency Dispatch Center to assist in the supervision of the twenty-four hour staff workforce.

The FY 05 adopted budget added two positions for the enhanced address enforcement program and one position to assist in administering the Uniform Numbering And Addressing ordinance for unincorporated Hillsborough County. In addition, the FY 05 adopted budget included \$1,000 to be received from TerraBrook for the maintenance of waterway markers.

The FY 06 adopted and FY 07 planned budgets add funding to provide security to the Clerk of the Circuit Court's satellite office in Brandon and additional security in Floriland Mall. Two annual telephone database updates to the Dialogic Call-out System (commonly referred to as "reverse 9-1-1") are included. One-time funding is added for the installation of a wireless data network in the Emergency Operations Center. Contracted services funds have been added for support of the Emergency Operations Center and the 9-1-1 Emergency Dispatch Center computer and telephone systems. Additional 9-1-1 funds are budgeted to help offset some of the salary, operating, education and training expenses incurred by other 9-1-1 call answering agencies within the County. Also included in the budget is a Secure Private Network connecting Public Safety Answering Points (PSAP's) and the Hillsborough County 9-1-1 Administration Office to allow for accessing data and electronic communications between agencies. The Streets and Addresses Unit and the Address Enforcement Unit budgets include funds for streets and addressing automation. In order to streamline the workflow process, staff will utilize document imaging, electronic file storing and complete a program to create an electronic Addressing Map providing the exact location of each addressed structure within the unincorporated areas of the County. The FY 06 and FY 07 position and FTE counts increased to account for budgeted temporary positions in the 9-1-1 Emergency Dispatch Center budget. The FY 06 and FY 07 budgets reflect \$161,545 each year in efficiency savings as a result of a wireless regional selective router for the 9-1-1 network.

## PUBLIC WORKS DEPARTMENT

### MISSION:

Provide and manage safe, efficient, and environmentally sensitive transportation and stormwater systems to satisfy diverse mobility needs and to provide flood protection of public lands.

### KEY OBJECTIVES:

1. Implement the transportation and stormwater CIP in a timely manner to optimize quality standards using partnering and maintaining construction costs within 5% of award for projects greater than \$1 million.
2. Provide traffic engineering services; maintain and install traffic control devices with a response time of 1 hour to malfunctioning traffic devices and maintain street lighting to enhance public safety.
3. Implement stormwater improvement projects and public education programs to enhance water quality, alleviate flooding, and comply with regulatory requirements.
4. Maintain and construct a safe roadway and drainage network; including an average response time of 24 hours for pothole patching.
5. Locate mosquito breeding sites; conduct source reduction to decrease larvae and adult population numbers to improve the quality of life within Hillsborough County maintaining 75% of activities on time per schedule.
6. Maintain wetlands mitigation sites within compliance standards of government agency permits by achieving less than 10% nuisance/exotic vegetation.
7. Decrease the rate of preventable intersection crashes per million entering vehicles (MEV) by 5% by FY 10 (Strategic Plan Goal 6, Objective A).
8. Board Initiated Strategies--Collector road traffic calming efforts (Strategic Plan Goal 6, BOCC Strategy 3).
9. Increase the number of bike lanes by 5% by FY 10 (Strategic Plan Goal 6, Objective D).
10. Reduce the preventable pedestrian accident rate per 100,000 population. (An in-depth analysis will be conducted to determine the causes of pedestrian accidents and feasible solutions. Upon completion, objectives will be clarified based upon what the analysis reveals.) (Strategic Plan Goal 6, Objective E)
11. Add intersection red light cameras at deadliest intersections (will have to have legislative authority and cooperation from the Florida Department of Transportation) (Strategic Goal Plan 6, BOCC Strategy 1).

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>CIP Project Management</b>	1,3				
<i>Workload/Demand</i>					
# of CIP projects managed		398	259	186	117
<i>Efficiency</i>					
contain construction contract costs within 5% of award for all projects > \$1 million		4.11%	2.70%	5.0%	5.0%
<i>Effectiveness</i>					
meet substantial completion within 60 days		83.3%	60.0%	80.0%	80.0%
avoid litigation in 98% of construction contracts		100%	89.5%	98.0%	98.0%
<b>Roadway Maintenance</b>	4				
<i>Workload/Demand</i>					
# of miles of shoulders maintained/repaired		168	115	170	170
# of road surface potholes patched		15,600	21,794	15,000	15,000
# of ditch/canal miles maintained/repaired		n/a	n/a	165	165
# of bridges maintained for vegetation and drainage flow		n/a	n/a	246	246
# of acres of roadside mowing		n/a	n/a	30,000	30,000
# of miles of sidewalk removed and replaced		n/a	n/a	4.6	4.6
# of miles of stormwater pipes cleaned		n/a	n/a	42	42
# of stormwater ponds cleaned/maintained		n/a	n/a	25	25
# of miles of roadway-trees trimmed to standard		n/a	n/a	260	260
# of lane miles of roadway swept		n/a	n/a	7,500	7,500
# of miles of new bike lanes		n/a	n/a	1.80	8.0
<i>Efficiency</i>					
average # of miles per FTE		24	12.5	n/a	n/a
cost per shoulder miles maintained/repaired		n/a	n/a	\$2,620	\$2,620
cost per pothole patched		n/a	n/a	\$58	\$58

**Continued in "Supplemental Information"**

## PUBLIC WORKS DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$35,205,262	\$40,089,561	\$40,923,696	\$43,897,999
Operating Expenditure/Expense	30,798,039	32,859,485	41,758,342	45,092,386
Capital Equipment	539,072	188,900	1,167,967	341,505
Capital Projects	89,812	200,000	200,000	200,000
<b>Total</b>	<b>\$66,632,185</b>	<b>\$73,337,946</b>	<b>\$84,050,005</b>	<b>\$89,531,890</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$2,322,195	\$2,734,532	\$2,761,210	\$2,819,667
Unincorporated Area General Fund	11,441,822	14,776,887	17,241,644	18,210,934
Countywide Special Purpose Revenue Fund	7,885	2,500	7,500	7,500
Unincorporated Area Special Purpose Fund	279,005	599,828	1,006,093	916,302
Intergovernmental Grants	748,633	495,274	509,998	509,998
County Transportation Trust Fund	51,832,645	54,728,925	62,523,560	67,067,489
<b>Total</b>	<b>\$66,632,185</b>	<b>\$73,337,946</b>	<b>\$84,050,005</b>	<b>\$89,531,890</b>

<b>Funded Positions</b>	<b>653</b>	<b>663</b>	<b>758</b>	<b>758</b>
<b>Funded FTE Positions</b>	<b>653.00</b>	<b>663.00</b>	<b>693.10</b>	<b>693.10</b>

The FY 04 adopted budget included \$2.2 million for continued transportation maintenance programs. Additional operating funding was included for the Mosquito Control program mandatory helicopter maintenance and lease payments for grounds areas on Tampa International Airport. The budget included an increase of seven positions fully funded by chargebacks to manage the increased Transportation Program approved by the Board. An additional two positions were added in residential streetlighting to plan public meetings, studies, design and deployment of street lighting upgrades for older residential street lighting districts. The FY 04 adopted budget included a net reduction of six limited-duration positions for the accelerated stormwater program. Two positions (an Engineering Technician I and Senior Engineer) were included in the budget with the responsibility for the final wrap up and close outs of the Stormwater Accelerated Program. The responsibility for the median maintenance function and 11 positions were transferred to the Public Works Department from the Parks, Recreation and Conservation Department.

The FY 05 adopted budget included \$2.35 million for the continued transportation maintenance programs and a reduction of two positions no longer required for the completion of the Accelerated Stormwater Program. One position was transferred from Solid Waste Management. Two positions transferred from the Planning and Growth Management Department to support the reorganization and realignment of right-of-way management within the Public Works Transportation Maintenance Division. Nine temporary positions were converted to full-time positions for the stormwater program which was funded by realigning the departmental budget for temporary services/employees. The overall net change in positions increased by ten. Operating expenditures were increased by \$214,527 to accommodate the lease at Net Park for this section. The budget realigned \$1.2 million and 20 positions from the Transportation Trust Fund to the Unincorporated Area General Fund for the Road Wetland Mitigation section. The FY 05 budget also included one-time funding in the amount of \$262,500 for Streetsweeping Services.

The FY 06 adopted and FY 07 planned budgets add two positions. A Senior Asset Coordinator position was added to manage and provide asset inventory inspections and provide data entry into the asset management system to comply with GASB. An Electronics Technician III to locate communication lines on County-owned rights-of-way to meet increasing demands for service by Hillsborough County citizens and to maintain compliance with the Florida Statute. The Unincorporated Area General Fund includes \$1.5 million per year to provide funding for the processing of approximately 220,000 cubic yards of accumulated ditch material at the four Transportation Maintenance Units and Stormwater Maintenance Unit. This budget includes an additional \$2.2 million in FY 06 and \$2.35 million in FY 07 for transportation maintenance programs and \$1.94 million in FY 06 and \$2.4 million in FY 07 to improve pedestrian safety and to decrease the rate of preventable intersection crashes which represents one of the Board's strategic goals in improving transportation in Hillsborough County. The FY 06 and FY 07 budgets also reflect \$557,867 and \$568,050 respectively in efficiency savings. These savings will result from the reduction of six positions and temporary salaries (\$405,258 in FY 06 and \$415,391 in FY 07); three pieces of surplus heavy equipment, in-house asphalt testing versus contractual asphalt testing, elimination of a vehicle, performance of in-kind services to offset the rental of facilities, use of generic herbicides versus brand, use of fixed wing aircraft versus helicopters for more efficient chemical applications (\$187,489 per year); placing inventory orders just in time versus carrying stockpiles, and reducing the reliance on cell phone usage (\$115,120 per year). As a result of reductions in salary, contractual services increased by \$150,000 in each year.

## PURCHASING DEPARTMENT

### MISSION:

The Purchasing Department is committed to maintaining public trust and providing excellent customer service by obtaining the most desirable commodities and services at the lowest possible cost, delivered in a timely manner, and in compliance with all Hillsborough County's policies and applicable laws. Purchasing has the responsibility to obtain the most value for the tax dollar in a fair, efficient, diversified and equitable manner while maintaining the highest level of professionalism, ethics, and integrity.

### KEY OBJECTIVES:

1. Manage central procurement for informal bids and requests for proposals (between \$2,500 and \$25,000) with an average turnaround time of 7 days.
2. Manage central procurement for formal bids (exceeding \$25,000) with an average turnaround time of: commodities/term (60 average days), services (90 average days), and construction (110 average days), 85% of the time.
3. Manage central procurement for formal requests for proposals (exceeding \$25,000) with an average turnaround time of: commodities/term (130 days), services (180 days), and construction (155 days), 85% of the time.
4. Manage automated purchasing activity and process an average of 2,300 regular and blanket purchase orders per year.
5. Manage and train on the Purchasing Card Program offering a monthly training class for all departments and quarterly user meetings.
6. Manage bidder registration and changes through both an automated registration system and manual data entry.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Central Procurement-Informal (Between \$2,500 and \$25,000)</b>	1				
<i>Workload/Demand</i>					
# of informal procurements		1,489	1,653 <sup>^</sup>	1,835	2,037
<i>Efficiency</i>					
cost per informal procurement		\$202	\$198 <sup>^</sup>	\$191	\$181
<i>Effectiveness</i>					
average turnaround time for informal procurement		7	7 <sup>^</sup>	7	7
<b>Central Procurement Formal (Exceeding \$25,000)</b>	2				
<i>Workload/Demand</i>					
# of awards		265	263 <sup>^</sup>	263	263
<i>Efficiency</i>					
cost per formal procurement		\$3,220	\$3,462 <sup>^</sup>	\$3,726	\$3,913
<i>Effectiveness</i>					
% of successful procurements without protest		91.0%	91.0% <sup>^</sup>	92.0%	92.0%
% of procurements without successful protest		n/a	98.0% <sup>^</sup>	98.0%	98.0%
<b>Automated Purchasing Activities</b>	3				
<i>Workload/Demand</i>					
# of purchase orders (PO's)		10,997	11,616 <sup>^</sup>	12,313	12,313
<i>Efficiency</i>					
avg. cost per PO (based on Purchasing staff only)		\$32	\$33 <sup>^</sup>	\$33	\$35
<i>Effectiveness</i>					
avg. time for a PO (in days)		4	4 <sup>^</sup>	4	4
<b>Purchasing Card Program</b>	4				
# of purchasing cards issued annually		107	90 <sup>^</sup>	75	75
# of training sessions annually		37	30 <sup>^</sup>	36	36
# of purchase cards transactions per year (in thousands)		36	36 <sup>^</sup>	36	36
annual purchases made with PCard (in millions)		\$7.2	\$7.5 <sup>^</sup>	\$7.5	\$7.5
annual rebate (per calendar year)		\$28,678	\$30,000 <sup>^</sup>	\$30,000	\$30,000
# of employees trained on PCard		201	180 <sup>^</sup>	183	183

Continued in "Supplemental Information"

## PURCHASING DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$2,214,127	\$2,416,661	\$2,530,412	\$2,708,094
Operating Expenditure/Expense	85,342	94,830	207,562	129,209
Capital Equipment	0	0	3,000	0
<b>Total</b>	<b>\$2,299,469</b>	<b>\$2,511,491</b>	<b>\$2,740,974</b>	<b>\$2,837,303</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$2,299,469	\$2,511,491	\$2,740,974	\$2,837,303
<b>Total</b>	<b>\$2,299,469</b>	<b>\$2,511,491</b>	<b>\$2,740,974</b>	<b>\$2,837,303</b>

<b>Funded Positions</b>	<b>34</b>	<b>34</b>	<b>35</b>	<b>35</b>
<b>Funded FTE Positions</b>	<b>34.00</b>	<b>34.00</b>	<b>35.00</b>	<b>35.00</b>

The FY 04 and FY 05 adopted budgets were funded at continuation levels.

The FY 06 adopted budget added one Executive Secretary position to increase the proficiency in the procurement of commodities and services for the County. The Purchasing Department's operating budget added one-time funding in the amount of \$77,400 for an online vendor application system (WebProcure) and \$30,000 for consulting services to analyze the County's procurement software. Finally, \$9,000 has been added annually for an online WebSurveyor license to better screen and manage vendors and vendor contracts for the County.

The FY 07 planned budget adds \$25,200 for the second phase of the WebProcure vendor application software implementation.

## REAL ESTATE DEPARTMENT

**MISSION:**

Provide comprehensive real estate management and services in a professional and cost effective manner for the benefit of the citizens of Hillsborough County while instilling a sense of employee pride and dedication.

**KEY OBJECTIVES:**

1. Effectively maintain over 300 County facilities with over 4.2 million square feet; maintain utility cost for County Center below average cost of commercial buildings in the downtown area.
2. Manage the CIP construction for the Courts, public safety, jails, libraries, fire stations, and other government facilities on time and within 5% of award. Manage small construction projects via R3M Program in order to provide safe, efficient and accessible facilities for citizens and county staff. R3M program to complete all planned projects within 12 months of start.
3. Provide real estate services to support CIP (Capital Improvement Program)/CIT (Community Investment Tax)/ELAPP (Environmental Land Acquisition Protection Program) and on-going capital programs (i.e., Dirt Road Program, Developer Projects, Tampa Bay Water). Close 60% of parcels prior to litigation.
4. Pursue the acquisition of environmentally sensitive and significant resources by leveraging ELAPP funding with 40% non-county funding on an average gross annual basis. (Strategic Plan Goal 7, Objective F.)
5. Provide quality, professional surveying and mapping services for CIP/CIT programs; enhance Geographical Information System (GIS) services and Right-of-Way Inventory Program; and meet mandatory plan review deadlines (5 or 10 day) 100% of the time.
6. Provide professional property management as landlord and as tenant, keeping average cost per square foot of office space as tenant below \$13.50.

<b>SERVICES/MEASURES:</b>	<b>Key Obj Num</b>	<b>Baseline/ Historical Actual FY 04</b>	<b>Baseline/ Historical Actual FY 05</b>	<b>Projected FY 06</b>	<b>Planned FY 07</b>
<b>Real Estate Acquisition</b>	3,4				
<i>Workload/Demand</i>					
# of CIP projects/parcels completed		38/69	60/75	40/85	40/85
# of acres acquired for ELAPP (contracted)		2,456	1,101	800	800
% of purchase price secured in non-county funding for ELAPP		63.81%	43.28%	50.0%	50.0%
<i>Efficiency</i>					
ELAPP purchase as a % of highest appraised value					
<i>Effectiveness</i>					
% of parcels closed prior to litigation		93.5%	98.14%	95.0%	95.0%
		60.0%	41.83%	60.0%	60.0%
<b>Property Management</b>	6				
<i>Workload/Demand</i>					
# of leased/licensed properties managed		212	219	215	215
<i>Efficiency</i>					
average cost per sq. ft. of office space as tenant		\$12.02	\$12.00	\$12.50	\$12.50
<i>Effectiveness</i>					
revenue generated from leased/licensed property (includes parking revenue)		\$1.79 million	\$1.78 million	\$1.76 million	\$1.76 million
<b>Technical Support</b>	3				
<i>Workload/Demand</i>					
# of technical reviews for capital projects		420	322	400	400
<i>Efficiency</i>					
# of public information per FTE		1,757	1,768	1,750	1,750
<i>Effectiveness</i>					
% of BOCC approval of staff recommendations on vacating petitions		100%	98.21%	98.0%	98.0%
% customer satisfaction (based on departmental surveys)		100%	100%	100%	100%

**Continued in "Supplemental Information"**

## REAL ESTATE DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$13,582,175	\$15,353,928	\$16,014,458	\$16,941,249
Operating Expenditure/Expense	13,413,720	14,546,829	13,259,087	13,120,555
Capital Equipment	171,406	64,207	140,320	124,023
Capital Projects	18,963	0	0	0
<b>Total</b>	<b>\$27,186,264</b>	<b>\$29,964,964</b>	<b>\$29,413,865</b>	<b>\$30,185,827</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$17,910,220	\$20,622,639	\$20,368,404	\$21,639,518
Unincorporated Area General Fund	5,569,760	5,829,086	5,686,176	5,024,784
Countywide Special Purpose Revenue Fund	12,277	0	0	0
Intergovernmental Grants	584,484	0	0	0
County Transportation Trust Fund	2,660,094	2,962,809	2,716,545	2,863,216
Enviro Sensitive Lands Tax/Bond Fund	254,167	295,475	283,213	299,323
Water & Wastewater Utility Enterprise Fd	195,262	254,955	359,527	358,986
<b>Total</b>	<b>\$27,186,264</b>	<b>\$29,964,964</b>	<b>\$29,413,865</b>	<b>\$30,185,827</b>

<b>Funded Positions</b>	<b>254</b>	<b>255</b>	<b>266</b>	<b>263</b>
<b>Funded FTE Positions</b>	<b>254.00</b>	<b>255.00</b>	<b>258.57</b>	<b>255.57</b>

The FY 04 adopted budget permanently funded four limited-duration positions, formerly from the Accelerated Stormwater Program to provide land acquisition and technical support to the capital improvement program by reimbursement through CIP chargebacks. There was also funding of \$72,000 to continue the interim parking expansion of 200 spaces for County employees. Additional funding was included for continued interim parking expansion of 200 spaces for County employees and the increase of another 100 spaces through FY 05. It also included funding for high resolution photogrammetric mapping aerials of the County and mapping upgrades. There was a total of 10 new positions added for the daily housekeeping in the new Edgcomb building; management and maintenance of the new parking garage; and support for the expansion of facilities in the County. The budget also provided support for the Water Resource Services' capital improvement program and other projects generated by Water Resource Services, including identification and sale of Water Resource Services surplus land. Funding was included for a mapping server upgrade, electronic document/image management system, high end document scanner and conversion of the microfilm library to digital format.

The FY 05 adopted budget included funding in the second half of the year for one Land Agent position and one Custodian position for the South County Regional Service Center scheduled to open in October 2005. One position was deleted as a result of the approval of Phase 2 of the Central Energy Plant.

The FY 06 adopted and FY 07 planned budgets add one R3M Construction Inspector to increase the current pace of facility inventory and assessment inspections and will reduce the cycle time for facility inspections. The budget also includes funding from Water Resource Services for the addition of an R3M Water Resource Service Construction Manager to perform building assessment inspections and vertical construction with Water Resource Service facilities countywide. The Facilities Management Division budget includes expanded services at Senior Adult Day Care Centers to upgrade the level and frequency of custodial services and lawn care. Two positions, associated operating expenses and equipment are added to Facilities Building Maintenance to perform maintenance and services for additional new facilities (four new buildings in FY 06 and seven in FY 07). During FY 05, two limited duration positions in the Right-of-Way Inventory Program were eliminated and the budget was transferred to contracted services. The remaining five positions will be eliminated in FY 07 as the program comes to an end. In order to maintain and update the Right-of-Way Inventory Program, two permanent positions and associated operating expenses are added in FY 07. The biannual Countywide Aerial Mapping is included in the budget to continue providing a detailed high resolution digital image of the entire 1,074 square miles of the County, which is utilized by many departments and agencies in the county and region. The FY 06 and FY 07 position and FTE counts increased to account for budgeted temporary positions in accordance with Board policy. The FY 06 and FY 07 budgets also reflect \$23,939 and \$26,293 respectively in efficiency savings as a result of a reduction of a Land Agent position for the South County Regional Service Center from full-time to part-time.

## SECTION 8 U.S. HOUSING ACT; WEED AND SEED

### MISSION:

Provide rental assistance for low-income individuals and families who meet income eligibility requirements for affordable, safe, decent and sanitary housing in privately owned dwellings located through the County through Section 8, a federally-funded program, through the Department of Housing and Urban Development (HUD). Coordinate efforts with law enforcement and social agencies to "wee" out crime and "seed" in social services in designated areas identified as high crime, low-income-, creating districts with a history of residents' involvement in community improvement efforts, an initiative funded by the U. S. Department of Justice.

### KEY OBJECTIVES:

1. Increase enrollment in the Family Self-Sufficiency Program (FSS) to achieve Section 8 Management Assessment Program (SEMAP) goals; reduce Section 8 enrollment time period by three work days; reduce tenants' housing unit procurement time period by five days; provide outreach services for Section 8 and the Weed & Seed Initiatives at Town Hall forums and other community events; expand housing opportunities for applicants and tenants by increasing by 11.6% the qualifying available housing units throughout Hillsborough County; develop a website for Section 8's Public Housing Agency.
2. Provide educational development and personal growth for residents of the Palm River "Weed & Seed" district. Coordinate agreement with the School Board enabling learning accessibility for residents of the district, providing GED classes, preparing 25% of GED students for GED exam; providing an Alternative to Out-of-School Suspension Program (ATOSS) in targeted areas with a 90% retention rate; coordinate community awareness of crime prevention for youth members of the community (Scouts, etc.), direct social service resources to targeted districts.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Section 8 Housing</b>	1				
<i>Workload/Demand</i>					
# of applicants on the waiting list		2,376	n/a	n/a	n/a
# of rental vouchers processed (applicants granted)		1,850	n/a	n/a	n/a
# of families applied for Family Self-Sufficiency Program (FSS)		100	n/a	n/a	n/a
# of families accepted into the FSS Program		25	n/a	n/a	n/a
# of informational brochures distributed for outreach		500	n/a	n/a	n/a
# of presentations at community forums for outreach		5	n/a	n/a	n/a
# of housing units available		1,965	n/a	n/a	n/a
# of new inquiries for service		3,500	n/a	n/a	n/a
<i>Efficiency</i>					
average # of days for enrollment period(apply to qualify)		45	n/a	n/a	n/a
# of Section 8 applications per FTE		308	n/a	n/a	n/a
average # of months applicants wait to get housing		21	n/a	n/a	n/a
<i>Effectiveness</i>					
% of new households enrolled and maintained active status (Section 8)		8.5%	n/a	n/a	n/a
% of constituents informed of program services		8.9%	n/a	n/a	n/a
% of applicants on waiting list housed each year		7%	n/a	n/a	n/a
	1,2				
<b>Weed and Seed Program-GED Instructional Learning</b>					
<i>Workload/Demand</i>					
# of individuals enrolled in GED classes		240	n/a	n/a	n/a
# of GED students		10	n/a	n/a	n/a
# of students in the ATOSS Program		300	n/a	n/a	n/a
# of community based activities offered		6	n/a	n/a	n/a
# of new communicated based activities enlisted		2	n/a	n/a	n/a
# of social services offered in targeted districts		3	n/a	n/a	n/a
# of enrollees in social services		415	n/a	n/a	n/a
<i>Efficiency</i>					
avg. # of visitors per day to the center		20	n/a	n/a	n/a

Continued in "Supplemental Information"

**SECTION 8 U.S. HOUSING ACT; WEED AND SEED**

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$892,900	\$0	\$0	\$0
Operating Expenditure/Expense	265,327	0	0	0
Capital Equipment	1,967	0	0	0
Grants & Aids	11,870,805	0	0	0
<b>Total</b>	<b>\$13,030,999</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Unincorporated Area General Fund	\$125,521	\$0	\$0	\$0
Intergovernmental Grants	12,905,478	0	0	0
<b>Total</b>	<b>\$13,030,999</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

<b>Funded Positions</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funded FTE Positions</b>	<b>20.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

The FY 04 adopted budget included the County Administrator's transfer of the federally funded Section 8 Rental Housing Program and Weed and Seed to the Human Services Team from the Housing and Community Code Enforcement Department. There were 18 positions in the Section 8 Housing Program of which 2 positions were funded from the Unincorporated Area General Fund and 16 were funded from the Section 8 HUD grant. There were two grant-funded positions in Weed and Seed. The Section 8 Rental Housing Program was funded through the U. S. Department of Housing and Urban Development to provide financial rental assistance for low-income families to obtain decent, safe and sanitary rental housing in Hillsborough County. Weed and Seed was funded by the U. S. Department of Justice to "weed" out crime and "seed" social services in designated areas in Hillsborough County.

The FY 05 adopted budget transfers the oversight of the Section 8 function and 18 positions to the Health and Social Services Department and, the Weed and Seed function and two positions to the Housing and Community Code Enforcement Department.

## SOLID WASTE MANAGEMENT DEPARTMENT

**MISSION:**

Provide for the safe, efficient, and environmentally sensitive collection, transportation, and disposition of solid waste generated or brought into the Hillsborough County service area.

**KEY OBJECTIVES:**

1. Waste Collection: Provide collection services, garbage (2 times/week), yard/wood waste (1 time/week), and recyclables (1 time/week) for residential customers, transport solid waste from transfer stations to landfill or resource recovery facility.
2. Waste Disposal: Receive and landfill all solid waste which cannot be processed by other methods including ash residue, construction and demolition debris, shredded tires, non-combustibles and by-pass solid waste; receive and incinerate solid waste and convert the energy into electricity which is sold to Tampa Electric Company; receive solid waste at two transfer stations, five community collection centers, and three yard and wood waste processing facilities and transport the solid waste to the Resource Recovery facility or the Southeast County Landfill or the City of Tampa Resource Recovery Facility; receive and process yard/wood waste at the yard and wood waste processing facility.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Waste Collection</b>	1				
<i>Workload/Demand</i>					
total tons collected (residential)		344,913	375,611	398,638	424,634
# of residential customers receiving collection service		216,570	225,546	232,891	241,912
tons of solid waste transferred		331,995	336,975	337,308	342,368
tons of recycled solid waste collected (residential)		31,193	31,505	31,820	32,138
<i>Efficiency</i>					
cost per ton of solid waste collected (residential)		\$50.85	\$49.79	\$49.08	\$48.93
<i>Effectiveness</i>					
% of services successfully completed (residential)		99.99952%	99.99952%	99.99952%	99.99952%
tons of yard/wood waste collected per residential unit		0.80	0.85	0.88	0.91
tons of recyclables collected per residential unit		0.14	0.14	0.14	0.13
<b>Waste Disposal</b>	2				
<i>Workload/Demand</i>					
tons of solid waste landfilled		515,840	500,933	589,624	624,715
tons of solid waste incinerated		362,891	370,000	370,000	370,000
tons of yard/wood waste processed		173,186	190,994	204,240	219,970
<i>Efficiency</i>					
costs per ton of solid waste landfilled		\$17.90	\$19.36	\$19.98	\$21.09
costs per ton of solid waste incinerated		\$40.41	\$45.53	\$45.53	\$46.40
costs per ton of yard/wood waste processed		\$13.76	\$15.07	\$15.49	\$15.68
<i>Effectiveness</i>					
Resource Recovery Boiler Availability Factor		91.1%	91.5%	91.5%	91.5%

Note: Reference Efficiency costs per ton of solid waste landfilled  
 - GASB 18 requirement for FY 05 was fully funded for Landfill  
 phases 1-6

## SOLID WASTE MANAGEMENT DEPARTMENT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$7,691,778	\$8,311,933	\$8,888,303	\$9,585,356
Operating Expenditure/Expense	49,568,349	54,423,812	57,108,827	60,613,307
Capital Equipment	3,092,036	1,971,200	2,649,150	2,227,936
Capital Projects	58,284	0	0	0
<b>Total</b>	<b>\$60,410,447</b>	<b>\$64,706,945</b>	<b>\$68,646,280</b>	<b>\$72,426,599</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Intergovernmental Grants	\$12,530	\$0	\$0	\$0
Solid Waste System Enterprise Fund	60,397,917	64,706,945	68,646,280	72,426,599
<b>Total</b>	<b>\$60,410,447</b>	<b>\$64,706,945</b>	<b>\$68,646,280</b>	<b>\$72,426,599</b>

<b>Funded Positions</b>	<b>143</b>	<b>142</b>	<b>150</b>	<b>152</b>
<b>Funded FTE Positions</b>	<b>143.00</b>	<b>142.00</b>	<b>150.00</b>	<b>152.00</b>

The FY 04 adopted budget added four positions: Senior Engineer, Environmental Specialist I, Solid Waste Coordinator, and Special Projects Manager. These positions were added to oversee landfill capacity expansions, sampling requirements, franchise collection, and to enhance enforcement and response to complaints. Two additional positions were added to operate the Leachate Treatment Facility with in-house staff. Continuation funding for "Operation Clean-Up" was included in the FY 04 adopted budget. In FY 04, the BOCC approved a phased-in increase in Residential Collection Assessments over a two-year period. The first half of the increase included the following rate adjustments: Annual Residential Collection Assessment from \$76.20 to \$80.68; the Processable per ton rate from \$55.21 to \$56.48; and the Municipal Processable per ton rate from \$53.21 to \$54.23. In addition, a new disposal rate of \$19.92 for non-profit organizations was approved.

The FY 05 adopted budget was funded at continuation level except for the transfer of one position to the Public Works Department. The second half of the approved rate increase resulted in the following adjustment in rate: Annual Residential Collection Assessment from \$80.68 to \$85.16.

The FY 06 adopted budget adds eight positions which include seven equipment operators at the transfer facilities and one equipment operator for the tire processing facility. One-time funding for the purchase of three additional trailers and a new phone system is included for the Northwest Transfer facility. Funding for a portable building with bathroom/office for the leachate plant, new portable generators and a portable storage container is being included for the Southwest County Landfill. Six defibrillators are included in the FY 06 recommended budget for use at various Solid Waste Management facilities. Construction improvements and better task scheduling at the closed landfill facilities resulted in efficiency savings of \$78,300 in FY 06. The efficient utilization of biological treatment at the Leachate Treatment facility resulted in savings of \$60,000 in FY 06. The use of tire chips rather than sand in the construction of cells at the Southeast County landfill is accounting for a savings of \$426,926 in FY 06. The approval by FDEP of annual, as opposed to semi-annual, groundwater monitoring of the closed Leto High School landfill is saving the department \$3,000 each year.

The FY 07 planned budget is funded at continuation level except for the addition of two equipment operators at the Northwest Transfer facility. Included in the FY 07 planned budget are efficiency savings of \$128,750 which represents \$78,750 due to construction improvements and better task scheduling at the closed landfill facilities and \$50,000 due to use of tire chips at the Leachate Treatment facility.

## WATER RESOURCE SERVICES

### MISSION:

Provide for the treatment and delivery of potable water, collection and treatment of wastewater, and the distribution of reclaimed water within the approved utility service area. Provide these services under established programs to address present and future customer needs in conformance with local, state, and federal regulations in an environmentally sensitive and cost conscious manner, utilizing continuous improvement processes.

### KEY OBJECTIVES:

1. Deliver potable water to customers while maintaining the average per capita (per day) potable water use at 107 gallons per day in a wet weather year, 120 gallons per capita in an average rainfall year, and 130 gallons per capita per day in a dry weather year (Strategic Plan Goal 7, Objective A).
2. Treat and dispose all wastewater received from customers within the service area efficiently and effectively, while complying with regulatory requirements.
3. Distribute reclaimed water to customers within the service area efficiently and effectively, and delivered at least 45% of effluent produced by wastewater treatment facilities (Strategic Plan Goal 7, Objective H).
4. Maintain 5% or less bad debt write-off as a percentage of year-end accounts receivable balance.
5. In partnership with local utilities and through facility upgrades, reduce the downtime caused by electrical outages at County water and sewer treatment and pumping facilities by 15% by FY 10 (Strategic Plan Goal 5, Objective C).
6. In partnership with SWFWMD and Tampa Bay Water, protect the natural water resources in the County from adverse impacts due to excessive ground and surface water withdrawals by meeting all adopted SWFWMD minimum flow levels by FY 10. (Strategic Plan Goal 7, Objective C). (See Water Team.)
7. Ensure water supply capacity is at least 6% greater than the service area demand by FY 08 (Strategic Plan Goal 7, Objective D). (See Water Team.)

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Water Program (excluding bulk water purchased)</b>	1				
<i>Workload/Demand</i>					
average annual customer accounts (ERC's)		167,415	176,295	180,699	186,849
<i>Efficiency</i>					
average annual costs per customer account		\$211.29	\$214.61	\$236.38	\$245.32
<i>Effectiveness</i>					
average per capita potable water usage per day		102	103	107	107
% of compliance w/reg requirements for water quality standards		98.8%	100%	98.0%	98.0%
<b>Wastewater Program</b>	2				
<i>Workload/Demand</i>					
average annual customer accounts (ERC's)		174,212	183,785	188,714	194,978
<i>Efficiency</i>					
average annual costs per customer accounts		\$307.61	\$323.95	\$350.19	\$383.74
<i>Effectiveness</i>					
% of compliance w/reg requirements for w/water qual. standards		97.7%	87.3%	98.0%	98.0%
<b>Reclaimed Water Program</b>	3				
<i>Workload/Demand</i>					
average annual customer accounts		12,595	13,069	14,400	15,400
<i>Efficiency</i>					
average annual costs per customer accounts		\$132.77	\$139.42	\$161.56	\$157.10
<i>Effectiveness</i>					
percentage delivered of available effluent		47.0%	45.0%	45.0%	45.0%
<b>Customer Service Program</b>	4				
<i>Workload/Demand</i>					
average annual customer bills		137,191	143,964	148,446	153,685
<i>Efficiency</i>					
average annual costs per bill		\$45.39	\$47.94	\$48.85	\$51.41
<i>Effectiveness</i>					
participate in the customer satisfaction countywide survey		n/a	n/a	90.0%	90.0%
maintain a 5% or less bad debt write-off as a percentage of year-end accounts receivable balance		2.4%	1.5%	<=5.0%	<=5.0%

**Continued in "Supplemental Information"**

## WATER RESOURCE SERVICES

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$32,452,558	\$36,452,253	\$40,087,558	\$43,701,796
Operating Expenditure/Expense	67,808,632	75,525,481	85,349,671	96,687,963
Capital Equipment	2,999,511	2,742,309	3,359,313	3,165,203
Capital Projects	39,580	70,000	70,000	70,000
<b>Total</b>	<b>\$103,300,281</b>	<b>\$114,790,043</b>	<b>\$128,866,542</b>	<b>\$143,624,962</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Unincorporated Area General Fund	\$59,922	\$123,285	\$192,911	\$209,507
Unincorporated Area Special Purpose Fund	132,651	112,481	11,996	12,357
Intergovernmental Grants	19,797	221,772	45,506	45,506
Water & Wastewater Utility Enterprise Fd	103,053,959	114,263,505	128,616,129	143,357,592
Recl Water Spcl Assessment Rev Bds 2000	5	0	0	0
Capacity Assess Special Assess Bds 2000	33,947	69,000	0	0
<b>Total</b>	<b>\$103,300,281</b>	<b>\$114,790,043</b>	<b>\$128,866,542</b>	<b>\$143,624,962</b>

<b>Funded Positions</b>	<b>601</b>	<b>614</b>	<b>649</b>	<b>664</b>
<b>Funded FTE Positions</b>	<b>601.00</b>	<b>614.00</b>	<b>647.46</b>	<b>662.46</b>

The FY 04 adopted budget added thirty one positions. These positions provided for expanded support for the operation, maintenance and design of water, wastewater, and reclaimed CIP projects, property management and disposition, and wastewater pumping and treatment. Also included was an increase in customer related services (i.e., meter reading, field service and collection, web access to customer records, and customer response). Included in the FY 04 adopted budget was \$7,076,250 for a comprehensive asset management system and an upgrade to the utility billing system. During FY 04 the acquisition of the Carrollwood Franchise resulted in the addition of five positions to oversee operations. The FY 05 adopted budget added five additional positions for processing customer accounts and providing customer service. In addition, three Senior Engineering Technician positions were transferred from Planning and Growth Management to oversee the infrastructure inspections.

The FY 06 adopted budget adds thirty-five positions. Nine of the positions are being added to perform preventive maintenance on Water Resource Services facilities. The increase in customers resulted in the addition of eleven positions to handle customer inquiries, account billing, payments, and collections. Seven positions were added to accommodate the increased workload associated with a growing customer base and expansion of Residuals Reclamation Facility. One position was added to service the increased number of facilities needing odor control equipment and/or chemical treatment. Two additional positions will provide assistance in field locating functions for all Water Resource Services facilities. Two temporary positions were added in compliance with the BOCC approved policy on temporary positions. The Water Resource Team budget which includes three positions is included in the Water Resource Services budget to reflect the County Administrator's reorganization plan. Due to the increase of water line breaks and service interruptions, \$60,000 was added for contractual services for bacteriological sample collection and testing. The Water Resource Services Department provides funding for two additional positions in Planning and Growth Management and one additional position in Real Estate. Currently the Water Resource Services Department installs sewer clean-outs for all existing households. An efficiency proposal to change to installing such devices only for existing customers that experience problems is resulting in a \$1,200,000 savings. The development and production of brochures on water conservation and bill reduction techniques will be distributed to customers at a cost of \$25,000. The acquisition and operation of portable fuel powered pumps and generators at a cost of \$650,700 will be used to keep sewage flowing even during power interruptions.

The FY 07 planned budget adds fifteen positions. The expansion of the Residuals Reclamation Facility resulted in eight positions being added. Five positions were added to perform preventive maintenance, with two positions added for customer service. Included in the FY 07 planned budget is \$7,000,000 for replacing the Water Resource Services Department's customer billing system and \$400,000 for replacement of the existing Aspen Laboratory Information Management System database. Also included is \$30,000 for brochures on water conservation and bill reduction techniques and \$641,500 for equipment to be used during power interruptions.

Note: There are currently 24 trainees to meet the shortage of certified plant operators and customer service representatives. A certified plant operator and customer service representative and the complementary trainee slot are never filled simultaneously.

## WATER RESOURCES TEAM

### MISSION:

Protect the interests of Hillsborough County, the quality of life of its citizens, and the environment from the potential adverse effects of new and existing water supply facilities operated by Tampa Bay Water.

### KEY OBJECTIVES:

1. Evaluate Tampa Bay Water's applications for Primary Environmental Permits for their new and existing water supply projects and provide recommendations to the BOCC within the mandated period of 30 days.
2. Exercise the County's rights to binding arbitration under the Amended and Restated Interlocal Agreement to ensure that Tampa Bay Water addresses the concerns of the County as they relate to applications for Primary Environmental Permits, striving to settle at least 50% of these with issues resolved.
3. Monitor the implementation of the Northern Tampa Bay New Water Supply and Ground Water Withdrawal Reduction Agreement to ensure that 100% of the required wellfield reductions are met according to the SWFWMD mandated timelines, and recovery of the natural systems achieved.
4. Provide communication to the BOCC and the public in order to allow for public involvement and awareness of water supply projects, increasing outreach to all interested parties through a variety of informational methods.
5. Monitor and participate as warranted in the water resource related efforts of Tampa Bay Water, regulatory agencies (local, state, and federal), legislatures, and watershed, estuary and bay management programs.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Evaluation of New and Existing TBW Projects</b>	1				
<i>Workload/Demand</i>					
# of projects evaluated for arbitration or Chapter 120 challenge		4	6	3	4
<i>Efficiency</i>					
average consulting hours per project		49	46	45	44
average consultant hourly rate		\$107	\$120	\$120	\$115
<i>Effectiveness</i>					
% of evaluations completed within mandated timeframe		100%	100%	100%	100%
% of projects where suggested improvements adopted by TBW		0.0%	50.0%	66.0%	25.0%
% of challenge recommendations adopted by the BOCC		100%	100%	100%	100%
<b>Exercising of County's Arbitration Rights</b>	2				
<i>Workload/Demand</i>					
# of arbitration or Chapter 120 Hearings initiated		0	0	1	3
<i>Efficiency</i>					
average counsel hours per project		n/a	n/a	320	320
average outside counsel hourly rate		n/a	n/a	\$165	\$165
<i>Effectiveness</i>					
% of challenges settled with issues resolved		n/a	n/a	0	33.0%
% of contested factual issues awarded through arbitration		n/a	n/a	100%	100%
<b>Monitoring Wellfield Reductions and Recovery</b>	3				
<i>Workload/Demand</i>					
# of meetings attended		12	16	9	12
# of SWFWMD MFL proposals evaluated		5	8	1	4
<i>Efficiency</i>					
average consulting hours per project		90	87	84	81
average consultant hourly rate		\$99	\$99	\$90	\$99
<i>Effectiveness</i>					
% of key lakes recovering to their minimum levels		79.0%	83.0%	87.0%	91.0%

Continued in "Supplemental Information"

## WATER RESOURCES TEAM

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$317,032	\$338,228	\$0	\$0
Operating Expenditure/Expense	100,121	112,988	0	0
Grants & Aids	199,263	0	0	0
<b>Total</b>	<b>\$616,416</b>	<b>\$451,216</b>	<b>\$0</b>	<b>\$0</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide Special Purpose Revenue Fund	338,748	451,216	0	0
Intergovernmental Grants	277,668	0	0	0
<b>Total</b>	<b>\$616,416</b>	<b>\$451,216</b>	<b>\$0</b>	<b>\$0</b>

<b>Funded Positions</b>	<b>3</b>	<b>3</b>	<b>0</b>	<b>0</b>
<b>Funded FTE Positions</b>	<b>3.00</b>	<b>3.00</b>	<b>0.00</b>	<b>0.00</b>

During 1999, the BOCC approved the \$12,191,000 funding of a Tampa Bay Water Resource Team to monitor the activities of Tampa Bay Water and the Southwest Florida Water Management District in connection with their obligations under the governance agreement. This funding was to provide staff costs in the Water Resource Services Department, County Attorney, and Environmental Protection Commission for a three year period. Also included was funding for legal and professional services within the Non-Departmental Allotments area of the budget.

In the FY 04 and FY 05 adopted budgets, \$1,811,661 in additional funding was provided to cover the continuation level of operating expenses and professional services.

The FY 06 adopted and FY 07 planned Water Resource Team budgets are included in the Water Resource Services Department budget to reflect the County Administrator's reorganization plan.

## BOCC JUDICIAL SERVICES COSTS

**MISSION:**

Provide funding for the cost of Jury Parking.

**KEY OBJECTIVES:**

1. Provide for the cost of Jury Parking.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Judicial Services</b>	1				
<i>Workload/Demand</i>					
payment of expert and ordinary witness fees from the County Fine & Forfeiture Fund for County Court		\$29,225	\$300	n/a	n/a
payment of expert and ordinary witness fees from the County Fine & Forfeiture Fund for Circuit Court		\$235,500	n/a	n/a	n/a
payment of jury parking		\$159,500	\$166,229	\$170,000	\$175,000
payment of court costs and filing fees:					
General Fund		\$1,121,500	n/a	n/a	n/a
Fine & Forfeiture Fund		\$1,965,095	n/a	n/a	n/a
<i>Efficiency</i>					
average parking cost per juror		\$6.00	\$6.00	\$6.00	\$6.00
<i>Effectiveness</i>					
% of payments processed error free		99.0%	100%	100%	100%

## BOCC JUDICIAL SERVICES COSTS

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Operating Expenditure/Expense	\$482,851	\$165,500	\$170,000	\$175,000
Other Uses	3,022,109	0	0	0
<b>Total</b>	<b>\$3,504,960</b>	<b>\$165,500</b>	<b>\$170,000</b>	<b>\$175,000</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$1,377,266	\$165,500	\$170,000	\$175,000
Countywide Special Purpose Revenue Fund	2,127,694	0	0	0
<b>Total</b>	<b>\$3,504,960</b>	<b>\$165,500</b>	<b>\$170,000</b>	<b>\$175,000</b>

<b>Funded Positions</b>	N/A	N/A	N/A	N/A
<b>Funded FTE Positions</b>	N/A	N/A	N/A	N/A

Prior to the implementation of Article V on July 1, 2004, the functions under the Clerk of the Circuit Court's Judicial Services budget included: payment for jury parking; payment for expert and ordinary witnesses for both Circuit and County Courts; and payment of court costs and filing fees. With the implementation of Article V, the County's only responsibility under this department is the payment for jury parking.

The FY 04 adopted budget reflected the anticipated impact of the implementation of Article V on July 2004, while the FY 05 adopted budget represents the full impact of the final legislation. This new legislation substantially changed the responsibilities of the State, County, and the courts system, including the Judicial Services budget of the Clerk of the Circuit Court, regarding how various aspects of the court system are to be funded. The County will continue to have responsibility for funding jury parking while court costs and filing fees previously the responsibility of the County, will be covered by an increase in fees and court costs in the Clerk's non-Board budget. The State now has the responsibility for paying expert and ordinary witnesses. The FY 04 adopted budget was reduced by an amount equal to 25% of those costs that are no longer the responsibility of the Board of County Commissioners, while 100% of these costs were removed from the FY 05 adopted budget.

The FY 05 adopted budget represented funding for jury parking only.

The FY 06 adopted and FY 07 planned budgets continue to reflect funding for jury parking only. The continuation level funding includes \$170,000 in FY 06 and \$175,000 in FY 07.

## CLERK OF THE CIRCUIT COURT

**MISSION:**

Keep and protect the public records, provide required services, and serve the people of Hillsborough County in a professional, accurate, and efficient manner.

**KEY OBJECTIVES:**

1. Audit the adequacy and effectiveness of internal controls and procedures for departments, agencies, programs, and functions accountable to the BOCC with a follow-up audit within 6-12 months.
2. Collect, report, disburse, and invest County funds achieving an unqualified audit opinion.
3. Maintain minutes and records of the BOCC and other committees and councils appointed by the BOCC, process and distribute agenda items within ten days of receipt and produce meeting minutes within 21 days of meeting date.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Internal Auditing</b>	1				
<i>Workload/Demand</i>					
# of audit reports issued		10	7	10	10
# of follow-up reports issued		6	6	6	6
# of special investigations		2	2	2	2
<i>Efficiency</i>					
# of audit reports (regular/follow up/special invest.) per FTE		1.80	1.50	1.80	1.80
<i>Effectiveness</i>					
% of recommendations implemented as of official follow-up date		64.0%	70.0%	80.0%	80.0%
% of follow up audits performed within 6-12 months of the original audit		83.3%	83.3%	100%	100%
<b>Financial Services</b>	2				
<i>Workload/Demand</i>					
# of cash collection sites supported		140	141	132	132
# of transactions processed		1,377,512	1,387,831	1,415,588	1,443,900
avg. number of employees paid per pay period		7,157	7,456	7,605	7,757
# of payroll checks processed		186,094	192,298	196,194	200,067
<i>Efficiency</i>					
# of transactions processed per FTE		20,258	20,714	21,128	21,551
# of payroll checks processed per FTE		10,339	10,683	10,897	11,115
<i>Effectiveness</i>					
% of payments processed in compliance with Florida Prompt Payment Act		100%	100%	100%	100%
% of payments processed within 10 days of receipt		99.0%	99.0%	99.0%	99.0%
achieve Unqualified Audit Opinion		expected	expected	expected	expected
receipt of GFOA Certificate of Achievement for Excellence in Financial Reporting		expected	expected	expected	expected
<b>Record Keeping for BOCC</b>	3				
<i>Workload/Demand</i>					
# of agenda items processed		2,859	3,238	3,300	3,350
# of meetings attended		179	228	248	260
<i>Efficiency</i>					
# of agenda items per FTE		1,430	1,619	1,650	1,675
# of meetings attended per FTE		45	65	70	74
<i>Effectiveness</i>					
% of agenda items processed within 10 days of receipt		100%	100%	100%	100%
% of minutes produced within 21 days		81.0%	93.0%	98.0%	98.0%

## CLERK OF THE CIRCUIT COURT

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Other Uses	\$26,553,196	\$16,135,475	\$21,491,518	\$18,185,548
<b>Total</b>	<b>\$26,553,196</b>	<b>\$16,135,475</b>	<b>\$21,491,518</b>	<b>\$18,185,548</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$26,532,674	\$16,135,475	\$21,491,518	\$18,185,548
Countywide Special Purpose Revenue Fund	20,522	0	0	0
<b>Total</b>	<b>\$26,553,196</b>	<b>\$16,135,475</b>	<b>\$21,491,518</b>	<b>\$18,185,548</b>

<b>Funded Positions</b>	<b>304</b>	<b>118</b>	<b>119</b>	<b>119</b>
<b>Funded FTE Positions</b>	<b>257.00</b>	<b>118.00</b>	<b>119.00</b>	<b>119.00</b>

Functions under the Clerk of the Circuit Court's budget include:

1. **Recordkeeping for the Board of County Commissioners**--Maintains minutes and records of the Board.
2. **Financial Services**--Collects, reports, disburses, and invests County funds.
3. **Internal Auditing**--Audits the adequacy and effectiveness of internal controls and procedures in BOCC departments, agencies, and programs.
4. **Recordkeeping for Circuit and County Courts**--Maintains records and files for all Courts in the 13th Judicial Circuit.
5. **County Recorder**--Records all authorized documents into the official record.

The FY 04 adopted budget reflected the anticipated impact of the implementation of Article V in July 2004, while the FY 05 adopted budget represented the full impact of the final legislation. This new legislation substantially changed the responsibilities of the State, County and the courts system, including the budget of the Clerk of the Circuit Court, regarding how various aspects of the court system are to be funded. The County will continue to have responsibility for funding recordkeeping, financial services, and internal audit services for the Board of County Commissioners, while recordkeeping for the Circuit and County Courts and County recorder services will be covered by an increase in fees in the Clerk's non-Board budget. The FY 04 adopted budget was reduced by an amount equal to 25% of those costs that were no longer the responsibility of the Board of County Commissioners, while 100% of these costs were removed from the FY 05 adopted budget. The reduction in funded positions for FY 05 is the direct result of Article V.

The FY 05 adopted budget reflected a further reduction (about \$4 million) to reflect the legislative adoption of a document recording service charge to help offset the cost of court-related technology. The new fee, which represents a \$4 per page service charge for documents recorded by the Clerk of the Circuit Court, will be split between the Clerk and the Board of County Commissioners. The Board's portion will go toward funding technology needs of the State Court, Public Defender and State Attorney, while the Clerk's share reduces that portion of the budget funded by the BOCC.

The FY 06 adopted and FY 07 planned budgets are funded at a level consistent with the Clerk of the Circuit Court's funding request received on April 29, 2005. In addition, \$4.4 million in estimated excess FY 05 Clerk fees are being returned to fund technology needs. The FY 06 position count reflects an additional Clerk II required to staff the courier route for the new South County Office.

The position counts shown above do not include three positions associated with the Value Adjustment Board.

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## PROPERTY APPRAISER

### MISSION:

Secure a just valuation for ad valorem tax purposes of all real and tangible personal property; provide for uniform assessment of these properties; and administer exemptions pursuant to Florida law.

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### KEY OBJECTIVES:

1. Assess all real and tangible property in Hillsborough County including agricultural, commercial, residential, and vacant parcels.
  2. Assess all tangible property (business assets) located in the county including furniture, fixtures, tools, machinery, equipment, signs, leasehold improvements, supplies, leased equipment, and whatever is used to conduct business.
  3. Administer Homestead Exemptions applications, verifying qualifications and approving or disapproving exemptions up to \$25,000 based on State statute requirements.
  4. Administer disability, widow/widower, religious, seniors, and non-profit exemptions, verifying qualifications and approving or disapproving exemptions based on State statute requirements.
  5. Send TRIM (Truth in Millage) notices to all property owners and implement review/appeal process.
  6. Conduct individual assessment reviews for Value Adjustment Board appeals and defend assessment values.
  7. Implement Amendment 10, Constitutional Amendment, limiting annual assessment of homestead property, not to exceed 3% assessment increases, or the percentage change in the Consumer Price Index (CPI) or just market value, whichever is the lowest.
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SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<i>Workload/Demand</i>					
TRIM notices mailed	5	437,357	453,546	465,000	477,000
Homestead Exemptions processed	3	254,072	259,081	264,000	269,000
other exemptions processed	4	31,389	31,026	32,000	32,000
<i>Effectiveness</i>					
receive State Certification of tax rolls	1,2	yes	yes	TBD	TBD

## PROPERTY APPRAISER

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Operating Expenditure/Expense	180,458	190,000	220,000	230,000
Other Uses	10,227,592	10,957,300	11,535,362	12,105,660
<b>Total</b>	<b>\$10,408,050</b>	<b>\$11,147,300</b>	<b>\$11,755,362</b>	<b>\$12,335,660</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$8,687,208	\$9,281,558	\$9,758,697	\$10,240,150
Unincorporated Area General Fund	1,372,258	1,495,437	1,609,378	1,688,930
Library Tax District Fund	282,235	304,801	323,535	339,530
General Obligation Bonds P&R Sinking Fd	13,604	13,388	12,700	13,470
ELAPP Limited Adval Tax Bonds Dbt Svc Fd	52,745	52,116	51,052	53,580
<b>Total</b>	<b>\$10,408,050</b>	<b>\$11,147,300</b>	<b>\$11,755,362</b>	<b>\$12,335,660</b>

<b>Funded Positions</b>	<b>155</b>	<b>155</b>	<b>155</b>	<b>155</b>
<b>Funded FTE Positions</b>	<b>155.00</b>	<b>155.00</b>	<b>155.00</b>	<b>155.00</b>

The FY 04 adopted budget request reflected a 5.49% increase in personal services to provide funds for a salary market adjustment, a pay for performance increase, as well as funding for a projected increase in health insurance expenses and retirement contribution rates. The Property Appraiser continues to improve operational efficiency within the office as reflected in the smaller percentage increase in the budget and reduction in the number of funded positions. This decrease in positions was brought about by a combination of technology and automation improvements, along with good management.

The FY 05 adopted budget reflects continuation level funding with no change to the number of funded positions, which continues to reflect a lower staffing level than in prior years.

The FY 06 adopted budget is funded at a level consistent with the Property Appraiser's funding request received on May 19, 2005. The Board of County Commissioners' portion of the Property Appraiser's budget represents approximately 91.7% of the total budget request of \$12,581,957 for FY 06. The Board's portion of this budget is based upon the taxes levied for the County, the School Board, as well as all three municipalities in Hillsborough County. The balance of the Property Appraiser's budget is supported by other taxing authorities (i.e., Children's Board, HARTline, Southwest Florida Water Management District, Tampa Port Authority, and Tampa Palms). The Management and Budget Department has projected the FY 07 planned budget to be approximately 5% over the Property Appraiser's FY 06 request.

The FY 07 planned budget reflects no change to the number of funded positions, which is due to the combination of new and improved technology, good management and efficiency. The data processing (EDP) operating budget has increased slightly but includes further improvements to the Geographic Information System (GIS) and a new CAMA handheld project.

## PUBLIC DEFENDER

**MISSION:**

We are committed to efficiently providing our clients with effective legal representation, and treating our clients, our employees, and our community with dignity and respect.

**KEY OBJECTIVES:**

1. Represent appointed clients arrested for or charged with a felony, a violation of probation or community control, a criminal misdemeanor or criminal traffic offense, criminal contempt, violation of municipal or County ordinance, and juveniles alleged to be delinquent clients detained under the "Baker Act" and individuals charged under the civil Commitment for Habitual Sexual Predators Act. Provide representation in other proceedings as appointed by the court (Chapter 27, F.S. mandate); reduce attorney turnover rate by 2%; achieve Strategic Goal 3 (C) by maintaining a record of no substantiated bar grievances.

<b>SERVICES/MEASURES:</b>	<b>Key Obj Num</b>	<b>Baseline/ Historical Actual FY 04</b>	<b>Baseline/ Historical Actual FY 05</b>	<b>Projected FY 06</b>	<b>Planned FY 07</b>
<b>Legal Representation to Indigent Clients</b>	1				
<i>Workload/Demand</i>					
# of total appointed cases		70,736	74,460	77,986	81,886
# of felony appointed cases		32,633	34,548	35,978	37,777
# of juvenile appointed cases		6,710	8,003	7,398	7,768
# of misdemeanor appointed cases		29,315	29,490	32,320	33,936
# of civil appointed cases		2,078	2,419	2,291	2,406
<i>Efficiency</i>					
# of cases per felony attorney		653	685	720	756
# of cases per juvenile attorney		559	587	616	647
# of cases per misdemeanor attorney		1,446	1,539	1,616	1,697
# of cases per civil attorney		693	727	764	802
<i>Effectiveness</i>					
% of clients in custody contacted within 72 hours of appointment		100%	100%	100%	100%
% of cases without substantiated Bar grievances		100%	100%	100%	100%
% of cases closed within constitutional speedy trial timeliness		100%	100%	100%	100%
% of attorney turnover rate		25.29%	24.63%	23.97%	23.31%

## PUBLIC DEFENDER

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$289,155	\$0	\$0	\$0
Operating Expenditure/Expense	1,218,165	308,698	506,187	458,760
Capital Equipment	22,748	534,304	91,816	91,816
<b>Total</b>	<b>\$1,530,068</b>	<b>\$843,002</b>	<b>\$598,003</b>	<b>\$550,576</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$0	\$112,961	\$116,066	\$116,193
Countywide Special Purpose Revenue Fund	1,530,068	730,041	481,937	434,383
<b>Total</b>	<b>\$1,530,068</b>	<b>\$843,002</b>	<b>\$598,003</b>	<b>\$550,576</b>

<b>Funded Positions</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funded FTE Positions</b>	<b>10.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

Prior to the implementation of Article V on July 1, 2004, Section 24.54(3), Florida Statutes, required the County to provide the Public Defender with such office space, utilities, telephone services, custodial services, library services, transportation services, and communication services as may be necessary for the proper and efficient functioning of their office. The Public Defender's office was also provided funding for pretrial consultation fees for expert or other potential witnesses consulted before trial by the public defender; travel expenses incurred in criminal cases by a public defender in connection with out-of-jurisdiction depositions; out-of-state and out-of-jurisdiction travel expenses incurred by public defenders or by investigators of public defenders while attempting to locate and interrogate witnesses for the public defender in the defense of a criminal case; court reporter costs incurred by the public defender during the course of an investigation and criminal prosecution; postindictment and postinformation deposition costs incurred by the public defender during the course of a criminal prosecution of an indigent defendant and the cost of copying depositions of defense witnesses taken by the state attorney. The office space and utilities to be provided by the counties could not be less than the standards for space allotment adopted by the Department of Management Services. The counties could not provide less of these services than were provided in the previous fiscal year.

The FY 04 adopted budget reflected the anticipated impact of the implementation of Article V in July 2004, while the FY 05 adopted budget represents the full impact of the final legislation. This new legislation substantially changed the responsibilities of the State, County and the courts system, including the Public Defender's Office, regarding how various aspects of the court system are to be funded. The County will have responsibility for funding the Public Defender with office space that meets the State Department of Management Services minimum standards, telephone system infrastructure including computer lines, switching equipment, maintenance, wireless systems, cellular, video conferencing equipment, computer network and systems, and other costs defined in Chapter 29, Florida Statutes. All other costs for the Public Defender will be the responsibility of the State. The FY 04 budget continued to fund 10 attorneys, not a County responsibility under Article V, to augment the staffing of the Juvenile Division. The FY 04 adopted budget was reduced by an amount equal to 25% of those costs that were anticipated to shift to the State, while 100% of these costs were removed from the FY 05 adopted budget. The FY 04 budget included \$242,003 in one-time funding for the replacement of the phone system. Two initiatives were approved during the FY 04 budget process, but due to the uncertainty of the Article V issue, the funding for these items was placed in reserve. These initiatives included \$41,076 in FY 04 and \$164,304 in FY 05 for the upgrade to the operating system on all desktop computers, and \$370,000 in FY 05 for a document imaging system.

The FY 05 adopted budget reflected continued implementation of Article V based on more current legislation adopted by the Florida Legislature. This budget eliminates County funding for the 10 attorneys as it is understood that the funding for these positions was included in the State's budget beginning July 1, 2004. The FY 05 adopted budget also reflected the adoption of a document recording service charge to help offset the cost of court-related technology. The new fee, which represents a \$4 per page service charge for documents recorded by the Clerk of the Circuit Court, will be split between the Clerk and the Board of County Commissioners. The Board's portion went toward funding technology needs of the State Court, Public Defender and State Attorney. That portion of the Public Defender's budget associated with technology amounted to \$730,041 which included \$164,304 for upgrade to computer operating systems and \$370,000 for a document imaging system.

The FY 06 adopted and FY 07 planned budgets represent continuation level funding along with additional funding of \$9,000 per year for Article V subpoena services. The technology portion of the Public Defender's budget has been increased by \$100,000 in FY 06 and \$60,446 in FY 07 for Phase II of their imaging project. This project provided integration of information with other criminal justice agencies including the courts.

## SHERIFF

### MISSION:

The mission of the Hillsborough County Sheriff's Office is to serve, protect, and defend the community while preserving the rights and dignity of all.

### KEY OBJECTIVES:

1. Provide emergency law enforcement response times within ten (10) minutes and provide proactive enforcement of traffic laws to unincorporated Hillsborough County.
2. Perform timely and objective criminal investigations of all assigned criminal incidents resulting in clearance of more than 19% of reported indexed crimes.
3. Perform the inmate booking process for 25 local, state, and federal agencies and safely house and supervise pretrial and sentenced inmates within constitutional and regulatory standards maintaining an average daily inmate census within the detention system operating capacity.
4. Provide timely court process services by attempting service for enforceable processes within ten (10) days and for non-enforceable processes within 30 days from entry date.
5. Provide security for judges, court attendees, and persons detained for trial by providing secure movement of inmates and maintaining order in the courts through assignment of at least one bailiff per criminal court session.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Law Enforcement/Investigations</b>					
<i>Workload/Demand</i>					
# of calls for service	1	488,452	506,036^	524,253	543,126
# of vehicle stops conducted	1	154,390	159,948^	165,706	171,672
# of reported Part I Crimes	2	38,240	38,400^	38,300	38,200
<i>Efficiency</i>					
ratio of law enforcement deputies per thousand residents (unincorporated)		1.61	1.59^	1.56	1.54
<i>Effectiveness</i>					
average emergency response time in minutes		8.8	8.3^	8.4	8.4
Part I Crime Index Clearance Rate		22.8	23.0^	23.2	23.2
<b>Detention Services</b>					
<i>Workload/Demand</i>					
# of inmates booked	3	69,310	70,690^	71,330	71,950
average daily inmate census	3	4,472	4,651^	4,837	5,030
detention operating capacity	3	4,190	4,190^	4,190	4,702
<i>Efficiency</i>					
avg. daily cost per inmate		\$62.11	\$65.22^	\$68.48	\$71.90
<i>Effectiveness</i>					
daily census as a % of operating capacity		106%	111%^	115%	107%
<b>Court Services</b>					
<i>Workload/Demand</i>					
# of court process services	4	263,400	272,619^	282,161	292,036
# of inmates transported for local courts	4	47,813	49,486^	51,218	53,011
# of circuit/county courts secured by bailiffs	5	52	52^	52	52
<i>Efficiency</i>					
average number of attempts for service per deputy per day		30.2	31.3^	32.4	33.5
<i>Effectiveness</i>					
% of enforceable processes actually served within 10-day period		96.0%	95.0%^	94.0%	93.0%

^Note: FY 05 data are projections.

## SHERIFF

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$201,122,405	\$220,291,007	\$243,326,257	\$258,411,757
Operating Expenditure/Expense	50,938,949	50,328,255	58,250,434	59,654,053
Capital Equipment	22,388,935	13,115,634	13,269,550	11,706,410
Other Uses	300,000	0	0	0
<b>Total</b>	<b>\$274,750,289</b>	<b>\$283,734,896</b>	<b>\$314,846,241</b>	<b>\$329,772,220</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$185,675,062	\$196,638,147	\$209,925,687	\$218,955,261
Unincorporated Area General Fund	87,171,552	86,130,177	94,991,242	99,402,123
Countywide Special Purpose Revenue Fund	1,903,675	966,572	9,929,312	11,414,836
<b>Total</b>	<b>\$274,750,289</b>	<b>\$283,734,896</b>	<b>\$314,846,241</b>	<b>\$329,772,220</b>

<b>Funded Positions</b>	<b>3,371</b>	<b>3,452</b>	<b>3,555</b>	<b>3,659</b>
<b>Funded FTE Positions</b>	<b>3,176.75</b>	<b>3,259.75</b>	<b>3,341.75</b>	<b>3,445.75</b>

In FY 00 the Board established a target ratio of 1.7 deputies per 1,000 citizens.

During FY 04 the Sheriff added 12 out-of-cycle positions: 11 Law Enforcement Deputies and 1 civilian support staff. Also during FY 04, an administrative oversight resulted in not reporting 26 phased-in detention positions. The personnel costs for these positions were included in the budget, but the personnel count was understated.

The FY 05 adopted budget, includes 43 new positions: 22 Patrol Deputies, 5 support personnel, 1 additional School Resource Deputy (Shields Middle School) and 15 Detention Deputies. The new Detention Deputies are required to manage the inmate population increase. Rising gas prices and the personnel cost for the new Detention Deputies constitute the funding increase for the adjusted FY 05 recommended budget.

Even with the additional positions, the Sheriff's Office will fall short of the target ratio of 1.7 deputies per 1,000 citizens, but the budget request is consistent with the Sheriff's commitment to the Board to add approximately 22 Patrol Deputies per year. The new deputies allowed the Sheriff to staff 1.6 certified deputies per 1,000 citizens in both FY 04 and FY 05.

During FY 05, the Sheriff approved 5 out of cycle positions: 3 law enforcement and 2 support staff.

The FY 06 budget for the Sheriff includes 98 new positions: 20 Patrol Deputies, 5 School Resource Deputies, and 17 Crossing Guards for the new schools; 2 Community Service Officers for two new Community Stations and 7 support personnel. To complete the staffing for Jail Expansion Phase Vb, this budget includes 5 Detention Sergeants, 16 Detention Deputies, and 7 support personnel. Detention transportation requires 4 new Deputies. The increase in Judicial Courts requires an additional 15 Bailiffs. Funding for indigent inmate health care costs, up to the amount of Medicaid match requirement, was shifted from the Countywide General Fund to the Indigent Health Care Fund.

The FY 07 planned budget includes 104 new positions: 20 Patrol Deputies, 1 School Resource Deputy, 10 Crossing Guards, and 4 support personnel. For Jail Expansion Phase VI new personnel requirements include 4 Detention Sergeants, 4 Detention Corporals, 30 Detention Deputies, 13 Community Service Officers, and 14 support personnel. Detention transportation requires 4 additional Detention Deputies.

Even with the additional deputies requested in this budget, the ratio of sworn deputies per 1,000 citizens will drop to 1.56 in FY 06 and then to 1.54 in FY 07.

## STATE ATTORNEY PART I

**MISSION:**

Appear in the Circuit and County Courts within the Judicial Circuit and prosecute and defend, on behalf of the State, all suits, applications or motions, civil or criminal, in which the State is a party, except as provided in Chapters 39 and 959 of the Florida Statutes (F.S. 27.22).

**KEY OBJECTIVES:**

1. Initiate a caseload of approximately 1377,080 criminal legal actions on behalf of the State in FY 05.
2. Maintain a 90% or greater conviction rate.
3. Continue implementation and expansion of automated informational processing throughout the Criminal Justice System.
4. Represent the citizens of Hillsborough County with quality legal services.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Initiate Criminal Legal Caseload on Behalf of the State</b>	1-4				
<i>Workload/Demand</i>					
# of cases managed as mandated by F.S. 27.02		133,266	135,723	137,080	138,450
<i>Efficiency</i>					
automation of the criminal justice system will continue to enhance services provided to Hillsborough County citizens		continuing	continuing	continuing	continuing
# of cases per FTE (number of FTE=112)					
cost per case		\$8.12	\$4.81	\$5.23	\$5.40
<i>Effectiveness</i>					
dollars reimbursed to County through the cost of prosecutions		\$127,000	\$0	\$0	\$0
% of convictions		92.8%	92.8%	92.8%	92.8%

## STATE ATTORNEY PART I

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Operating Expenditure/Expense	\$1,020,206	\$495,198	\$512,530	\$552,811
Capital Equipment	62,422	180,000	205,000	195,000
<b>Total</b>	<b>\$1,082,628</b>	<b>\$675,198</b>	<b>\$717,530</b>	<b>\$747,811</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$0	\$359,198	\$355,130	\$358,811
Countywide Special Purpose Revenue Fund	1,082,628	316,000	362,400	389,000
<b>Total</b>	<b>\$1,082,628</b>	<b>\$675,198</b>	<b>\$717,530</b>	<b>\$747,811</b>

<b>Funded Positions</b>	N/A	N/A	N/A	N/A
<b>Funded FTE Positions</b>	N/A	N/A	N/A	N/A

The State Attorney is mandated to provide Hillsborough County citizens such services as: criminal prosecution of all felony and misdemeanor cases, hearings related to Florida's Baker Act statutes, prosecution of all delinquency cases within the juvenile criminal justice system, civil commitment hearings, certain criminal appeals of felony and misdemeanor cases, oversee diversion programs.

Prior to the implementation of Article V on July 1, 2004, Section 27.34(2) Florida Statutes required the County to provide the State Attorney with such office space, utilities, telephone service, custodial services, library services, transportation services, and communication services as may be necessary for the proper and efficient functioning of their office. The State Attorney's office was also provided with pretrial consultation fees for expert or other potential witnesses consulted before trial by the state attorney; travel expenses incurred in criminal cases by a state attorney in connection with out-of-jurisdiction depositions; out-of-state travel expenses incurred by assistant state attorneys or by investigators of state attorneys while attempting to locate and interrogate witnesses for the state attorney in the prosecution of a criminal case; court reporter costs incurred by the state attorney during the course of an investigation and criminal prosecution; and postinformation deposition costs incurred by the state attorney during the course of a criminal prosecution of an insolvent defendant; and the cost of copying depositions of state witnesses taken by the public defender, court-appointed counsel, or private retained counsel. The office space to be provided by the counties could not be less than the standards for space allotment adopted by the Department of Management Services, nor could these services and office space be less than what were provided in the prior fiscal year.

The FY 04 adopted budget reflected the anticipated impact of the implementation of Article V in July 2004, while the FY 05 adopted budget represents the full impact of the final legislation. The new legislation substantially changed the responsibilities of the State, County and the courts system, including the State Attorney's Office, regarding how various aspects of the court system are to be funded. The County will have responsibility for funding the State Attorney with office space that meets the State Department of Management Services minimum standards, utilities; custodial services; telephone system infrastructure including computer lines, telephone switching equipment and maintenance, toll charges for local and long distance service, facsimile equipment, wireless communications, cellular telephones, pagers, video teleconferencing equipment and line charges; all computer networks, systems and equipment; courier messenger and subpoena services; and auxiliary aids and services for qualified individuals with a disability which are necessary to ensure access to the courts. All other costs for the State Attorney will be the responsibility of the State. The FY 04 adopted budget was reduced by an amount equal to 25% of those costs that were anticipated to shift to the State, while 100% of these costs were removed from the FY 05 adopted budget. The FY 05 adopted budget reflects continued implementation of Article V based on more current legislation adopted by the Florida Legislature. The FY 05 adopted budget also reflects the adoption of a document recording service charge to help offset the cost of court-related technology. The new fee, which represents a \$4 per page service charge for documents recorded by the Clerk of the Circuit Court, will be split between the Clerk of the Circuit Court and the Board of County Commissioners. The Board's portion will go toward funding technology needs of the State Court, Public Defender and State Attorney. That portion of the State Attorney's budget associated with technology amounts to \$316,000.

The FY 06 adopted and FY 07 planned budgets represent continuation level funding consistent with the request of the State Attorney. This funding includes inflationary increases for telecommunications of 2% in FY 06 and 3% in FY 07. This budget also includes \$180,000 in each of FY 06 and FY 07 to maintain the Office's three-year replacement cycle for desktop computers. Approximately 100 of the 300 desktop computers are planned for replacement every year. This budget includes \$15,000 in FY 06 and \$50,000 in FY 07 for software that will allow the office to implement state of the art technology. The FY 06 recommended budget includes \$25,000 for the replacement of the Case Management System server which will be five years old and houses the central database for all 130,000+ cases which flow through the State Attorney's Office. Finally, the FY 07 planned budget includes \$15,000 for the purchase of a new exchange server for the Voice-Over-IP phone system planned for the State Attorney's Office in conjunction with their move to the main courthouse when the renovation project is complete.

## STATE ATTORNEY PART II (VICTIM ASSISTANCE)

### MISSION:

Enhance law enforcement by providing comprehensive services to victims of crime through all phases of the criminal justice/judicial process and to act as liaison between victims and each agency involved in law enforcement to ensure cooperation and understanding and close any service gaps among the victim population.

### KEY OBJECTIVES:

1. Provide quality victim services to all victims of violent crime within Hillsborough County by: attempting initial contact with victims within 5 days of criminal offense; assisting law enforcement agencies within the County to provide 24-hour, on-site emergency services to all victims of crimes; increasing the number of crime scene call-outs by increasing awareness of service; notifying domestic violence victims in writing within 5-7 days of the crime, apprising them of available services; increasing the number of initial intake interviews by 5% for sexual battery victims; and, when possible, notifying all crime victims of the crucial stages of their case within 72 hours after court date is scheduled.
2. Divert designated worthless check cases from the criminal justice system, obtain restitution for victims in a timely manner and generate revenue from check writers' required fees.
3. In accordance with the Hillsborough County Administrator's Strategic Plan, we will strive to provide outstanding customer service to the victims of Hillsborough County and will measure our success by randomly surveying 500 victims coming into the office.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Victim Assistance Services</b>	1				
<i>Workload/Demand</i>					
# of violent crime victims seen in the office		2,089	1,992	2,090	2,194
# of crime scene call-outs		34	24	25	25
# of domestic violence victims seen in office		2,810	3,134	3,290	3,450
# of awareness meetings/roll calls attended		239	175	183	192
# of initial interviews conducted for sexual and child abuse offenses		938	828	869	912
# of escorts provided to court hearings, depositions		1,331	1,665	1,831	1,922
# of petitioners of domestic violence injunctions contacted		4,911	4,442	4,664	4,897
<i>Efficiency</i>					
# of crime victims seen in the office per counselor FTE		364	396	393	403
<i>Effectiveness</i>					
# of violent crime victims' initial notifications within 5 days of crime (felony, misdemeanor, & Preliminary Presentation Court)		7,951	8,000^	8,200	8,500
# of victims notified of crucial court dates within 72 hours after scheduled (by automated notification system--VINE)		78,081	83,743	87,900	92,000
# of assisting petitioners of domestic violence injunctions		335	297	311	326
% of satisfied victims from those surveyed	3	n/a	95.0%^	90.0%	90.0%
<b>Worthless Check Diversion Program</b>	2				
<i>Workload/Demand</i>					
# of worthless checks processed		3,838	3,700^	3,580	3,470
<i>Efficiency</i>					
% success rate of Diversion Program		85.0%	85.0%	85.0%	85.0%
<i>Effectiveness</i>					
\$ amount of restitution returned to victims of worthless checks		\$620,000	\$471,563	\$363,000	\$300,000
\$ amount of revenue generated to BOCC by check writer fees		\$95,305	\$66,026	\$59,080	\$41,000

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**STATE ATTORNEY PART II (VICTIM ASSISTANCE)**

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$1,978,486	\$2,142,399	\$2,201,453	\$2,356,055
Operating Expenditure/Expense	143,507	187,060	182,522	183,290
<b>Total</b>	<b>\$2,121,993</b>	<b>\$2,329,459</b>	<b>\$2,383,975</b>	<b>\$2,539,345</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$0	\$2,329,459	\$2,383,975	\$2,539,345
Countywide Special Purpose Revenue Fund	2,121,993	0	0	0
<b>Total</b>	<b>\$2,121,993</b>	<b>\$2,329,459</b>	<b>\$2,383,975</b>	<b>\$2,539,345</b>

<b>Funded Positions</b>	<b>35</b>	<b>35</b>	<b>35</b>	<b>35</b>
<b>Funded FTE Positions</b>	<b>34.50</b>	<b>34.50</b>	<b>34.50</b>	<b>34.50</b>

The FY 04 adopted budget was funded at the continuation level with the Domestic Violence Therapist position working 20 hours per week.

The FY 05 adopted budget was funded at the continuation level and realigned funding from the Countywide Special Purpose Local Criminal Justice Trust Fund to the Countywide General Fund as a result of Article V implementation.

The FY 06 adopted and FY 07 planned budgets reflect funding at the continuation level.

## SUPERVISOR OF ELECTIONS

**MISSION:**

Ensure the integrity of the electoral process by administering efficient elections and maintaining accurate voter registration rolls. Promote voter education and encourage voter participation in the electoral process. Continuously improve service to the public, candidates, the media, and other governmental agencies.

**KEY OBJECTIVES:**

1. Plan, organize, and efficiently execute four elections to serve 680,000 registered voters for the General Elections and 16,000 registered voters for the Plant City election, and 180,000 for the City of Tampa election.
2. Locate, retain and provide the support necessary to sustain 375 suitable and accessible polling places for the countywide elections, and as needed, such polling places for the City of Tampa election and for Early Voting.
3. Recruit 1,750 new poll workers and train a total of 9,380 top quality poll workers for elections.
4. Pursue an aggressive list maintenance program that accomplishes two complete database comparisons in compliance with United States Postal Service regulations, produces routine final address confirmations within one month of the Postal Service Address Change notification, and deletes voters from the registration rolls within one month from the date of notification.
5. Conduct a proactive public information and education program that increases the total number of registered voters by 5%.
6. Continue to encourage public confidence in the election process through education and improvement of voter services.
7. Successfully interface with the statewide Florida Voter Registration System.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Administer Elections/Voter Registration</b>	1-5	4 elections	2 elections^	1 election	3 elections
<i>Workload/Demand</i>					
# of precincts required/supported		373	359^	375	375
# of poll workers needed/recruited (varies w/number of elections)		1,300	500^	1,000	750
# of poll workers required/trained (varies w/number of elections)		3,700/7,030	3,700/3,606^	3,380	6,000
# of registrations requested/approved		539,000	585,000^	658,000	680,000
<i>Efficiency</i>					
\$ election cost/# ballot cast		not provided	not provided	not provided	not provided
<i>Effectiveness</i>					
# of voters deleted from registration rolls		24,500	26,000^	25,000	26,000
% of voters deleted from registration rolls within two weeks of notification to Supervisor of Elections		100%	100%^	100%	100%
# of absentee ballots mailed		61,900	71,000^	22,500	93,000
% of absentee ballots mailed within one day after receipt of request		100%	100%^	100%	100%
# of final confirmations mailed		36,000	30,000^	60,000	70,000
% of final confirmations mailed within one month of notification		100%	100%^	100%	100%

^Note: FY 05 data are projections.

## SUPERVISOR OF ELECTIONS

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Operating Expenditure/Expense	\$107,812	\$0	\$0	\$0
Other Uses	6,562,654	4,102,221	8,408,471	7,033,936
<b>Total</b>	<b>\$6,670,466</b>	<b>\$4,102,221</b>	<b>\$8,408,471</b>	<b>\$7,033,936</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$6,562,654	\$4,102,221	\$8,408,471	\$7,033,936
Intergovernmental Grants	107,812	0	0	0
<b>Total</b>	<b>\$6,670,466</b>	<b>\$4,102,221</b>	<b>\$8,408,471</b>	<b>\$7,033,936</b>

<b>Funded Positions</b>	<b>29</b>	<b>29</b>	<b>33</b>	<b>33</b>
<b>Funded FTE Positions</b>	<b>29.00</b>	<b>29.00</b>	<b>33.00</b>	<b>33.00</b>

The FY 04 adopted budget projected funding requirements to conduct two countywide elections in what was a closely scrutinized and widely publicized presidential election year. It identified the necessary resources, employing best practices, to conduct accurate, efficient, and statutorily compliant elections, conduct voter education and awareness programs to empower a well-informed electorate, as well as a voter registration program that was projected to increase the number of registered voters to 539,000 in FY 04 and 566,000 in FY 05. The Supervisor of Elections budget for FY 04 also included funding for the statutorily mandated distribution of new voting ID cards (\$231,000), the expansion of the early voting program to eight locations in addition to the County Center and the Elections Service Center (\$230,252), an increase in the number of voting precincts from 353 to 388, to eliminate multiple federal, state and County jurisdictions occurring in the same precinct (\$200,645), an increase in poll worker compensation (\$62,719), and the purchase of 400 touch-screen voting machines that were originally leased for use in the 2002 elections (\$942,800). The FY 04 adopted budget also included the addition of one new position, a Voting Systems Administrator, to provide technical support and assistance in an area where redundancy and continuity are critical to the success of the organization.

The FY 05 adopted budget represented continuation level funding based on the FY 04 budget assuming only one countywide election. The FY 05 adopted budget also included an additional \$345,000 to implement the Help America Vote Act (HAVA) of 2002. These funds intended to bring the polling sites up to the more stringent standards for access provided for in HAVA and were required to be implemented by January 1, 2006.

The FY 06 adopted and FY 07 planned budgets are funded at a level consistent with the Supervisor of Election's funding request received on May 2, 2005. The FY 06 adopted budget does not include potential costs for VPAT printers (\$4.1 million) or Edge Units (\$6,514,200) identified in the Supervisor's budget request as possible additions pending the outcome of proposed legislation.

The FY 06 adopted budget includes funding for four additional positions. The FY 07 planned budget maintains the use of such newly established positions. This increase is based upon a continuing rise in population, which in turn has produced an increase in absentee ballot processing, an increase in maintenance needs for our touch screen machines, an increase in the numbers of voter registrations processed and an increased need for community outreach endeavors conducted. Also included is a position for Director of Voter services who oversees, coordinates, and is responsible for the expeditious execution of the above enumerated activities.

## TAX COLLECTOR

### MISSION:

We are committed to serving our public, business, and government customers by collecting and distributing taxes, license fees, and information promptly and accurately in the most courteous, professional, innovative, and cost effective manner. We are committed to meeting all legal requirements and supporting a positive work environment for our employees.

### KEY OBJECTIVES:

1. Property Tax and Other Taxes and Licenses -- Bill and collect property taxes and assessments; mail out taxpayer property tax notices within 20 days of roll certification with information on unpaid taxes and discounts allowed; distribute taxes collected to each taxing authority at least four times during the first two months after the tax roll comes into our possession and at least one time in all other months with at least 95% customer satisfaction. Issue occupational licenses, hunting, and fishing licenses with at least 95% customer satisfaction. Collect appropriate funds, disbursing such per local and State ordinances. Collect Tourist Development Tax disbursing in accordance with local ordinances.
2. Motor Vehicle -- Issue motor vehicle titles, registrations, and driver licenses in accordance with the rules of the Department of Highway Safety and Motor Vehicles (DHSMV) with 75% of counter wait =<15 minutes and an overall customer satisfaction rating of 96%. Distribute collections to the DHSMV weekly as required by Florida Statutes; distribute sales tax to Department of Revenue.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Property Tax/Other Taxes and Licenses</b>	1				
<i>Workload/Demand</i>					
# of property parcels for tax roll		459,887	475,025	498,775	523,715
# of ad valorem transactions		407,828	448,195	470,605	494,135
property taxes collected (in millions)		\$1,243.677	\$1,371.867	\$1,440.460	\$1,512.483
other collections (in millions)		\$141.906	\$105.956	\$111.253	\$116.816
# of other transactions		78,787	84,940	89,187	93,646
<i>Efficiency</i>					
ad valorem transactions and other transactions per FTE (54)		9,011	9,872	10,366	10,884
<i>Effectiveness</i>					
% of accurate tax bills mailed to property owners		100%	100%	100%	100%
% of taxpayer property notices mailed w/in 20 days		100%	100%	100%	100%
% customer satisfaction (per survey cards)		97.8%	98.16%	96.0%	96.0%
<b>Motor Vehicle</b>	2				
<i>Workload/Demand</i>					
# of motor vehicle title/registration/driver license transactions		1,889,825	2,041,817	2,143,908	2,251,103
motor vehicle collections (in millions)		\$91.401	\$99.171	\$104.125	\$109.336
<i>Efficiency</i>					
motor vehicle transactions per FTE (207)		9,129	9,863	10,357	10,874
<i>Effectiveness</i>					
% voids to motor vehicle registrations and titles issued		2.7%	2.0%	2.0%	2.0%
% of time customer waits for service =<15 minutes		67.0%	62.0%	75.0%	75.0%
% customer satisfaction (per survey cards)		97.8%	98.16%	96.0%	96.0%
<b>Department Totals (Overall)</b>					
total collections for agency (in millions)		\$1,476.984	\$1,576.994	\$1,655.838	\$1,738.635
# of audit exceptions on annual independent audit		0	0	0	0
excess fees returned to agencies (in millions)		\$11.222	\$13.724	\$14.410	\$15.130
total transactions processed		2,376,440	2,574,952	2,703,700	2,838,884

## TAX COLLECTOR

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Operating Expenditure/Expense	\$18,993,165	\$22,117,658	\$25,941,728	\$28,042,179
<b>Total</b>	<b>\$18,993,165</b>	<b>\$22,117,658</b>	<b>\$25,941,728</b>	<b>\$28,042,179</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$14,731,757	\$17,496,893	\$20,376,933	\$22,031,496
Unincorporated Area General Fund	2,869,266	3,331,344	4,072,347	4,429,691
Unincorporated Area Special Purpose Fund	94,708	102,230	108,980	111,700
Sales Tax Revenue Fund	429,693	202,781	149,000	152,750
County Transportation Trust Fund	129,656	158,319	166,950	178,952
Library Tax District Fund	591,047	670,202	858,196	928,151
General Obligation Bonds P&R Sinking Fd	36,702	36,081	53,377	54,070
ELAPP Limited Adval Tax Bonds Dbt Svc Fd	110,336	119,808	155,945	155,369
<b>Total</b>	<b>\$18,993,165</b>	<b>\$22,117,658</b>	<b>\$25,941,728</b>	<b>\$28,042,179</b>

<b>*Funded Positions</b>	<b>305</b>	<b>305</b>	<b>305</b>	<b>305</b>
<b>*Funded FTE Positions</b>	<b>305.00</b>	<b>305.00</b>	<b>305.00</b>	<b>305.00</b>

The budget reflected above is not the budget of the Tax Collector but represents the dollar amounts that the County Commission has paid or is estimated to pay to the Tax Collector as the statutory fee for collection of taxes on behalf of the County Commission and School Board as a taxing authority. Other taxing authorities paying commissions to the Tax Collector for the collection of ad valorem taxes include the Tampa Port Authority, the Children's Board, HARTline, the Southwest Florida Water Management District and Tampa Palms. Florida Statutes require that the Tax Collector's operating budget be submitted on or before August 1st of each year and be approved by the Department of Revenue and that commissions be paid to the Tax Collector by the County and other taxing authorities for the collection of ad valorem taxes. The Tax Collector returns excess fees (surplus funds) remaining at the end of the fiscal year. The number of funded positions and funded FTE's represent the total for the entire Tax Collector's organization.

The FY 04 adopted budget included an additional position of Executive Assistant for the Tax Collector. The FY 05 adopted budget reflects no change in the Tax Collector's funded positions.

The Tax Collector's Pre-Disaster Mitigation Program, approved by the Board of County Commissioners December 1, 2004 is on budget and approximately two months ahead of schedule. The office requested and received \$542,000 in funding from the BOCC to hurricane-proof three of their facilities. This past hurricane season proved the necessity for the office to be ready in case disaster strikes. The \$542,000 project consists of four major components: industrial-sized generators, hurricane shutters, video conferencing and the construction of a solid concrete/block "safe house." Per the agreement, the work is to be completed by September 30, 2005. The primary objectives for this project are customer service and safety as the Tax Collector's offices must continue to serve the public regardless of the circumstances.

The FY 06 adopted and the FY 07 planned budgets reflect no change in funded positions.

Budget amounts reflect statutory fees for the collection of taxes on behalf of the BOCC and the School Board. Fees for the collection of School Board property taxes were approximately \$7.8 million in FY 04 and \$8.4 million in FY 05 and are estimated to be \$9.9 million in FY 06 and \$10.6 million in FY 07.

\*Fee Funded.

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## VALUE ADJUSTMENT BOARD

**MISSION:**

Hear petitions filed by taxpayers concerning property value assessments, classification, homestead exemptions, and other disputes of exemptions from ad valorem taxes.

**KEY OBJECTIVES:**

1. Assist taxpayers in filing petitions to appeal property assessments and exemption denials within twenty-five (25) days of mailing TRIM notices and to begin hearings no later than sixty (60) days following the mailing of TRIM notices.

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SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Value Adjustment</b>	1				
<i>Workload/Demand</i>					
# of petitions filed		4,205	4,500^	4,800	5,150
# of hearings held		1,081	1,824^	1,950	2,100
<i>Efficiency</i>					
# of petitions filed per FTE		1,051	1,125^	1,200	1,288
# of hearings held per FTE		270	456^	487	525
<i>Effectiveness</i>					
% of filings within twenty-five (25) days		100%	100%	100%	100%
hearings begun no later than sixty (60) days		yes	yes	yes	yes
# of petitions granted relief		3,004	3,120^	3,270	3,420

## VALUE ADJUSTMENT BOARD

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Operating Expenditure/Expense	\$13	\$0	\$0	\$0
Other Uses	539,176	562,282	373,468	403,141
<b>Total</b>	<b>\$539,189</b>	<b>\$562,282</b>	<b>\$373,468</b>	<b>\$403,141</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$539,189	\$562,282	\$373,468	\$403,141
<b>Total</b>	<b>\$539,189</b>	<b>\$562,282</b>	<b>\$373,468</b>	<b>\$403,141</b>

<b>Funded Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Funded FTE Positions</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

Functions under the Value Adjustment Board budget include: assisting the public in filing petitions to contest property value assessments, property classification and homestead exemption, and providing petitioners an independent appeal hearing.

The Value Adjustment Board is considered part of the Clerk of the Circuit Court organization. The three positions funded in this budget are included in the total of Clerk-funded positions in the position detail listing.

The FY 04 and FY 05 adopted budgets were funded at the level requested by the Clerk of the Circuit Court and reflect an increase needed to upgrade the VAB system's database due to the vendor discontinuing support of the current database.

The FY 06 adopted and FY 07 planned budgets are funded at a level consistent with the Clerk of the Circuit Court's request received on April 29, 2005.

## JUDICIAL BRANCH (ADMINISTRATIVE OFFICE OF COURTS)

### MISSION:

Consider all legal actions within the Circuit, including civil, family law, criminal, juvenile, probate, guardianship and mental health, and conduct all business in a way that will instill public confidence and support the judiciary in the performance of its constitutional duties by providing programmatic, technical, and administrative assistance.

### KEY OBJECTIVES:

1. Children's Justice Center: Provide a neutral, child friendly atmosphere to children who are exposed to an adult court system striving for less than 7% no shows for interviews.
2. Mediation and Diversion: Provide high quality professional mediation services at reasonable cost in a cordial and comfortable environment and resolve disputes in a timely and efficient manner.
3. Court Administration: Provide technical and administrative assistance to the judiciary to assure they have the necessary resources to fulfill their constitutional duties, processing 70% of the invoices within 7 days.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Children's Justice Center</b>	1				
<i>Workload/Demand</i>					
# of visitations scheduled		2,600	3,157	3,000	3,000
# of interviews set		400	326	375	375
# of completed visitations		1,720	1,985	1,950	1,950
# of completed interviews		350	285	300	300
<i>Efficiency</i>					
cost per completed visitation		\$76.00	\$69.87	\$74.00	\$74.00
cost per completed interview		\$400.00	\$473.63	\$475.00	\$475.00
<i>Effectiveness</i>					
% of interviews that are no shows		6.0%	12.57%	10.0%	10.0%
% of visitations that are cancelled		35.0%	37.12%	35.0%	35.0%
<b>Mediation and Diversion</b>	2				
<i>Workload/Demand</i>					
# of referrals for mediation made		9,000	7,845	9,000	9,000
# of hearings held		4,000	4,620	4,700	4,700
<i>Efficiency</i>					
# of referrals per FTE		500	435.2	400	400
<i>Effectiveness</i>					
% of cases resolved		60.0%	74.3%	70.0%	70.0%
% of parties/attorneys satisfied w/mediation process		>85.0%	95.3%	90.0%	90.0%
% of parties/attorneys satisfied with mediation agreement		>82.0%	94.8%	90.0%	90.0%
<b>Court Administration</b>	3				
<i>Workload/Demand</i>					
# of help desk calls		12,800	11,806	13,000	13,000
# of court reporter/attorney bills processed		9,375	916	250	150
<i>Efficiency</i>					
# of payments processed per FTE		5,000	1,430	1,500	1,500
<i>Effectiveness</i>					
% of invoices processed within 7 days		60.0%	63.6%	70.0%	75.0%

## JUDICIAL BRANCH (ADMINISTRATIVE OFFICE OF COURTS)

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$7,462,658	\$2,980,990	\$3,125,849	\$3,324,968
Operating Expenditure/Expense	11,346,815	5,590,465	6,742,091	6,161,271
Capital Equipment	394,813	145,000	1,020,000	130,000
Capital Projects	651,506	0	0	0
Other Uses	42,956	30,000	30,000	30,000
<b>Total</b>	<b>\$19,898,748</b>	<b>\$8,746,455</b>	<b>\$10,917,940</b>	<b>\$9,646,239</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$6,355,244	\$2,238,087	\$3,264,762	\$2,713,453
Countywide Special Purpose Revenue Fund	12,674,374	6,266,668	7,363,062	6,634,513
Intergovernmental Grants	869,130	241,700	290,116	298,273
<b>Total</b>	<b>\$19,898,748</b>	<b>\$8,746,455</b>	<b>\$10,917,940</b>	<b>\$9,646,239</b>

<b>Funded Positions</b>	<b>168</b>	<b>55</b>	<b>56</b>	<b>56</b>
<b>Funded FTE Positions</b>	<b>167.00</b>	<b>55.00</b>	<b>55.50</b>	<b>55.50</b>

The FY 04 adopted budget for the Courts reflected the plan to implement Article V which provided the framework for the transition to State funding of some trial court expenditures that are currently funded by the County. The target date for this transition was July 2004. The budget reserved 25% adjustments of all expenditure lines that became a State responsibility beginning in July 2004. Some of the expenditures that were transferred to the State are court reporting, court-appointed attorneys, hearing masters, legal support and most of the court administration. The County's primary responsibilities will be to provide funding for all the court facilities, security, communication and technology. The Board set aside funding in reserves for the following programs: Drug Court, Domestic Violence, Juvenile Diversion, Children's Justice, Elder Justice, and Community Mediation. Funding was also set aside to provide legal and administrative support for programs and services not funded by the State under Article V. The Guardian Ad Litem program funding and five positions were transferred from the Judicial Branch to a new organization. The budget also included funding for six positions that were currently funded by the State for the Family Diversion Unified Family Court program; this funding was for FY 04 only because the Courts expected this program to be included as a State responsibility in July 2004.

The FY 05 adopted budget incorporated the changes resulting from implementation of final impact of Revision 7 Article V which became effective July 1, 2004. It reflected a net reduction of 112 positions, 76 of which were transferred to the State and 36 positions were deleted due to functions being assigned to other agencies in State government. The following functions: court reporting, court appointed attorneys, hearing masters, legal support and most of court administration were transferred to State funding. The budget provided County funding for facilities, communications, and some court administration functions. The budget also included funding from new court fees approved as a result of Article V for technology, teen court/juvenile diversion, and State court innovations programs. In addition to new fines, supplemental County funding of \$1.8 million is included in the FY 05 budget to support State court innovations programs such as Elder Justice, Domestic Violence, Drug Court, Community Mediation and Children's Justice.

The FY 06 adopted and FY 07 planned budgets reflect funding at the continuation level. Included in the continuation levels is \$200,000 in FY 06 and \$100,000 in FY 07 to pay the cost of court appointed attorneys assigned to cases prior to July 1, 2004 under the new provision of Article V. This obligation is expected to decrease and eventually go away once all the cases have been resolved and bills have been submitted. The continuation level funding reflects a significant increase of \$782,800 in facilities operation budget. This funding is to complete the courthouse complex security project by upgrading and replacing cameras, software alarms, and access within the Annex Building. Funding is also included for equipment to provide for the enterprise conversion from Novelle to Microsoft. This conversion will allow compatibility with the State and County supported software. A substantial portion of the capital equipment is a one-time purchase to upgrade existing computers and servers and will not be needed in FY 07.

## GUARDIAN AD LITEM

**MISSION:**

Represent the best interests of all abused, abandoned, and neglected children in Hillsborough County's Dependency Courts, through both its volunteers and staff guardians, advocating for their safety, their security, and for any services required for their well being.

**KEY OBJECTIVES:**

1. Increase the number of children whose cases are currently active served by the program by 12.5% in FY 06 and 12.5% in FY 07.
2. Increase the number of volunteers by 15% in FY 06 and 15% in FY 07, or until the capacity is reached.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Guardian Ad Litem Services</b>	1				
<i>Workload/Demand</i>					
# of children receiving services of GAL volunteer or staff advocate		1,300	1,463^	1,646	1,852
# of abused, neglected children currently on waiting list for GAL services		3,000	2,625^	2,297	2,010
<i>Efficiency</i>					
# of children served per FTE		105	119^	134	134
<i>Effectiveness</i>					
% of total entitled children receiving GAL services		29.0%	35.0%^	40.0%	45.0%
% of new court ordered appointments accepted by GAL assignment		50.0%	62.5%^	75.0%	87.5%
<b>Volunteer Program</b>	2				
<i>Workload/Demand</i>					
# of volunteers		323	371^	427	450
# of newly certified volunteers		90	103^	118	136
<i>Efficiency</i>					
% of trainees certified per training class		80.0%	85.5%^	90.0%	95.0%
# of children served by volunteers		800	900^	1,000	1,020
<i>Effectiveness</i>					
# of volunteers supervised by Case Managers		28	32^	36	36
# of prospective trainees enrolled in training classes		80	100^	120	150

## GUARDIAN AD LITEM

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$210,397	\$241,977	\$222,479	\$237,054
Operating Expenditure/Expense	171,939	200,082	257,054	257,139
Capital Equipment	1,195	0	0	0
<b>Total</b>	<b>\$383,531</b>	<b>\$442,059</b>	<b>\$479,533</b>	<b>\$494,193</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$383,531	\$442,059	\$479,533	\$494,193
<b>Total</b>	<b>\$383,531</b>	<b>\$442,059</b>	<b>\$479,533</b>	<b>\$494,193</b>

<b>Funded Positions</b>	5	5	5	5
<b>Funded FTE Positions</b>	5.00	5.00	5.00	5.00

Guardian Ad Litem is a new department created as a result of the implementation of Article V which transfers the program from under the Court Administrator to the Justice Administrative Commission at the State level. The FY 04 adopted budget reflects the transfer of current funding and five positions from the Judicial branch (Administrative Office of the Courts). The current funding represents discretionary funding by the Board of County Commissioners and is used to provide an unbiased voice in advocating what is in the child's best interest in court proceedings for abused and neglected children.

The FY 05 adopted budget was funded at the continuation level.

The FY 06 and FY 07 budgets are funded at the continuation level; however there is an annual increase of \$41,000 in the operating budget for both years as a result of a new lease and the inclusion of \$15,000 in FY 06 to accommodate moving the entire staff to a new location.

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## CHARTER REVIEW BOARD

**MISSION:**

Review any and all phases of County government and, upon approval of 2/3 of the members of the Charter Review Board, propose County charter amendments to be voted upon at a general election.

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**KEY OBJECTIVES:**

1. Receive testimony and collect data on recommended changes to the County charter.
  2. Evaluate benefits of recommended charter changes.
  3. Propose County charter amendments to be placed on the ballot at a general election.
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<b>SERVICES/MEASURES:</b>	<b>Key Obj Num</b>	<b>Baseline/ Historical Actual FY 04</b>	<b>Baseline/ Historical Actual FY 05</b>	<b>Projected FY 06</b>	<b>Planned FY 07</b>
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*Workload/Demand*

*Efficiency*

*Effectiveness*

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## CHARTER REVIEW BOARD

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$0	\$46,601	\$0	\$0
Operating Expenditure/Expense	0	9,500	0	0
<b>Total</b>	<b>\$0</b>	<b>\$56,101</b>	<b>\$0</b>	<b>\$0</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$0	\$56,101	\$0	\$0
<b>Total</b>	<b>\$0</b>	<b>\$56,101</b>	<b>\$0</b>	<b>\$0</b>

<b>Funded Positions</b>	N/A	N/A	N/A	N/A
<b>Funded FTE Positions</b>	N/A	N/A	N/A	N/A

The Charter Review Board convenes every five years to conduct a comprehensive study of any or all phases of county government.

The FY 05 adopted budget provided for temporary employment of one staff person and operating expenses to maintain the Charter Review Board Office with required files, supplies, correspondence, and other administrative staff.

The next Board will convene in FY 2010.

## CIVIL SERVICE BOARD

**MISSION:**

Provide effective human resource services and leadership to Hillsborough County citizens, agencies, and employees.

**KEY OBJECTIVES:**

1. Applicant Recruiting and Screening: Respond to agency requests for qualified job candidates (minimize cost per certified candidate). Release lists of certified job candidates within 15 days of the close of recruitment, 100% of the time. Professionally assist the public and current employees with the job application process.
2. Job Classification and Compensation: Respond to client requests for job classification changes (maximize number of actions per FTE). Review and update 160 formal job descriptions. Conduct a wage and benefit analysis of the relevant labor market and provide an analysis summary and pay plan adjustment recommendation to the BOCC not later than the end of February.
3. Employee Record Maintenance: Maintain employment history files for all classified employees and full-time temporaries in 21 County agencies. Process classified employee change requests (maximize actions per FTE). Carefully review, approve, and forward 98% of employee change actions to CCC Payroll that are received by the published cut-off dates and that comply with rules and policies.
4. Civil Service Board Hearings of Discipline Appeals and Grievances: Respond to employee requests for Civil Service Board hearings of discipline appeals and grievances (maximize number resolved without a full hearing). Resolve 90% of hearing requests within 90 days of receipt.
5. Job Performance Management Administration: Provide prompt and professional job performance management training to all new supervisors of classified employees in 22 County agencies.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Applicant Recruiting &amp; Screening</b>	1				
<i>Workload/Demand</i>					
# of applicants assisted		57,422	53,520	55,000	60,000
<i>Efficiency</i>					
cost per applicant assisted		\$16.30	\$19.22	\$21.00	\$20.00
cost per certified applicant		\$28.03	\$32.69	\$33.00	\$32.00
<i>Effectiveness</i>					
avg number of days from recruit end to list release		7.5	5.5	5.0	5.0
<b>Job Classification &amp; Compensation</b>	2				
<i>Workload/Demand</i>					
# of job descriptions updated		112	n/a	50	100
<i>Efficiency</i>					
# of position actions completed per FTE		278	n/a	150	200
<i>Effectiveness</i>					
# of days before last meeting in Feb. recommended to BOCC		13	n/a	15	15
<b>Employee Record Maintenance</b>	3				
<i>Workload/Demand</i>					
# of employee files maintained		10,329	10,335	10,500	10,600
<i>Efficiency</i>					
# of employee actions processed per FTE		9,590	9,562	13,200	10,000
<i>Effectiveness</i>					
% of on-time actions processed		100%	100%	100%	100%
<b>Hearings of Discipline Appeals &amp; Grievances</b>	4				
<i>Workload/Demand</i>					
# of hearing requests processed		24	30	28	28
<i>Efficiency</i>					
% of requests resolved within 90 days		79.0%	70.0%	75.0%	75.0%
<i>Effectiveness</i>					
% of requests resolved prior to full hearing		80.0%	70.0%	75.0%	75.0%

Continued in "Supplemental Information"

## CIVIL SERVICE BOARD

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$1,941,717	\$2,175,810	\$2,301,491	\$2,458,067
Operating Expenditure/Expense	339,915	367,798	465,265	435,507
Capital Equipment	13,515	29,250	10,000	10,000
<b>Total</b>	<b>\$2,295,147</b>	<b>\$2,572,858</b>	<b>\$2,776,756</b>	<b>\$2,903,574</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
County Blended Component Units Fund	\$2,295,082	\$2,572,858	\$2,776,756	\$2,903,574
Intergovernmental Grants	65	0	0	0
<b>Total</b>	<b>\$2,295,147</b>	<b>\$2,572,858</b>	<b>\$2,776,756</b>	<b>\$2,903,574</b>

<b>Funded Positions</b>	<b>31</b>	<b>31</b>	<b>31</b>	<b>31</b>
<b>Funded FTE Positions</b>	<b>31.00</b>	<b>31.00</b>	<b>31.00</b>	<b>31.00</b>

Chapter 2000-445 of the General Laws of Florida requires that the Civil Service Board receive a minimum funding level that is equal to .65 percent of the payroll of the classified employees for each county appointing authority. These appointing authorities for Hillsborough County are the Board of County Commissioners, the Aviation Authority, the Tampa Sports Authority, the Tampa Port Authority, the Tampa-Hillsborough County Expressway Authority, the Clerk of the Circuit Court, the Sheriff, the Children's Board, the Property Appraiser, the Arts Council, and the Tax Collector.

The FY 04 adopted budget reflected \$43,265 above the minimum funding level of \$2,376,347 to fund temporary staff to support a Pay and Classification Study. FY 04 budget also included \$154,675 in reimbursements from participating authorities. The addition of a Personnel Analyst and Clerk III reduced the Office's continuing need for high levels of temporary and overtime hours to recruit and screen qualified job applicants for the 22 County agencies.

The FY 05 adopted budget reflected a minimum funding level of \$2,572,858 and reimbursements from participating authorities of \$175,102.

The FY 06 adopted and FY 07 planned budgets are funded at the statutory required minimum funding level of \$2,776,756 for FY 06 and an estimated amount of \$2.9 million in FY 07. Included in this funding is an estimate of \$184,828 of reimbursements from participating authorities.

## ENVIRONMENTAL PROTECTION COMMISSION

### MISSION:

Establish and maintain standards to ensure the improved quality of water, soil, air, and sound consistent with public health and enjoyment and the propagation and protection of wildlife in Hillsborough County as required by Chapter 84-446, Laws of Florida as amended by Chapter 87-495.

### KEY OBJECTIVES:

1. Air Management -- Inspect sources, issue permits, monitor air quality, respond to citizen complaints, regulate noise, oversee asbestos removal, enforce rules, conduct air quality planning and provide public information; average 240 inspections per year per inspector.
2. Water Management -- Issue domestic and industrial wastewater permits, conduct source compliance and sampling inspections, investigate citizen complaints, enforce facility compliance, conduct other surface water and ground water protection activities and operate an environmental laboratory that supports the agency; average 297 inspections per year per inspector.
3. Waste Management -- Protect soil, groundwater and surface water quality by maintaining programs for permitting and monitoring waste management facilities, investigating citizens complaints, inspecting and educating small quantity generators (SQG) of hazardous waste, inspecting pollutant storage tank facilities, oversee clean up at petroleum tank facilities and petroleum contaminated sites, and perform corrective enforcement when required; average 320 SQG inspections per inspector per year.
4. Wetlands Management -- Identify, protect, and maintain wetlands; perform wetland delineations; review development plans; review mitigation plans and monitor for compliance; conduct as-built and compliance inspections; respond to citizen inquiries and complaints; review water management plans, phosphate mining and stormwater plans and projects; averaging 340 mitigation inspections per inspector per year.
5. Environmental Resources Management -- Monitor water and sediment quality and benthic organisms in the County's public waterways. Prepare reports summarizing monitoring results, documenting environmental conditions and trends and providing natural resource and watershed management recommendations for the EPC Board. Coordinate and provide technical support for the agency-wide GIS program. Manage the Pollution Recovery Fund, Gardiner Settlement Trust Fund and Artificial Reefs programs. Monitor and review proposed water management plans and rules, and evaluate cumulative environmental impacts of water supply development projects. Respond to citizen complaints and enquiries involving surface water quality issues. Monitor 100% of water quality and benthic monitoring stations per year.
6. Increase ambient air quality in the County to meet the Federal Clean Air Standards by FY 08. (Strategic Plan Goal 7, Objective G.)

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Air Management</b>	1				
<i>Workload/Demand</i>					
# of permits issued		238	225	235	240
# of compliance inspections conducted per year		1,900	1,975	2,025	2,040
<i>Efficiency</i>					
# of inspections per inspector per year		230	230	238	240
<i>Effectiveness</i>					
% of facilities initially found to be in compliance		95.0%	95.0%	95.0%	95.0%
% of facilities found to be in compliance within one year of initial inspection		99.0%	99.0%	99.0%	99.0%
<b>Water Management</b>	2				
<i>Workload/Demand</i>					
# of permits issued		655	660	680	701
# of compliance inspections conducted per year		1,514*	1,487**	1,400	1,400
<i>Efficiency</i>					
# of inspections per inspector per year		288	289	294	295
<i>Effectiveness</i>					
% of facilities initially found to be in compliance		90.0%	91.0%	95.0%	95.0%
% of facilities found to be in compliance within one year of initial inspection		91.0%	94.0%	95.0%	98.0%

\*Spike in inspections due to response to Hurricanes Frances and Jeanne (FTE's increased from 4.75 to 5.25 to handle additional workload.)

\*\*Spike resulted in continued attention given to Mosaic Fertilizer.

Continued in "Supplemental Information"

## ENVIRONMENTAL PROTECTION COMMISSION

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$11,486,632	\$12,429,970	\$13,475,112	\$14,311,354
Operating Expenditure/Expense	2,075,801	1,690,186	1,758,182	1,694,650
Capital Equipment	307,159	192,820	258,789	212,634
Grants & Aids	324,950	0	0	0
<b>Total</b>	<b>\$14,194,542</b>	<b>\$14,312,976</b>	<b>\$15,492,083</b>	<b>\$16,218,638</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$7,538,886	\$8,268,540	\$9,965,739	\$10,506,926
Countywide Special Purpose Revenue Fund	2,348,828	1,795,454	1,097,272	1,160,623
Unincorporated Area Special Purpose Fund	116,994	126,227	148,794	157,830
Intergovernmental Grants	4,189,834	4,122,755	4,280,278	4,393,259
<b>Total</b>	<b>\$14,194,542</b>	<b>\$14,312,976</b>	<b>\$15,492,083</b>	<b>\$16,218,638</b>

<b>Funded Positions</b>	<b>169</b>	<b>171</b>	<b>174</b>	<b>173</b>
<b>Funded FTE Positions</b>	<b>169.00</b>	<b>171.00</b>	<b>175.00</b>	<b>173.00</b>

The FY 04 adopted budget included the realignment of an Environmental Specialist II from the Air Section 105-EPA/County grant program to the General Fund to continue the noise program in Hillsborough County. Additional funding was included for three positions: a Software Specialist to coordinate the EPC's GIS operations; an Environmental Scientist; and a Secretary to support the Wetland Division's operations. The Local Air Pollution Control Tag Fee program included a reduction of one Environmental Specialist II in FY 04 due to funding limitations. There is a net reduction of three positions.

The FY 05 adopted budget added one Professional Geologist to develop and implement an Old Landfill Investigation Program. This program allows for the detailed environmental investigations of 162 known historic solid waste disposal sites that exist throughout Hillsborough County. Two positions were deleted due to reductions in grant funding, but three temporary positions that conduct benthic and water quality monitoring elements of the Hillsborough Independent Monitoring Program were converted to limited duration positions. Funding was also included for a Document Management System to improve the EPC's record handling and customer service. During FY 05, a limited duration position was added for the Smart Driver Program grant. This position was not included in the FY 06 budget, but may be utilized through the duration of the grant from FY 05 through FY 08 depending on availability of funds.

The FY 06 adopted budget adds three positions and associated operating costs for wetlands assessment review. These positions are needed to maintain an acceptable turnaround time for issuing permits. Another position is added to help with mitigation compliance and erosion control inspections. Another new position was added to implement the small quantity generator program to assist auto salvage yards with pollution prevention. Funding for all of the Tampa Bay Water Team related positions is transferred to other funding sources, with the cost of 5.7 FTE's to be reimbursed by the Water & Wastewater Utility Enterprise Fund. A position in the County Clean Air Program grant is eliminated due to insufficient grant funding. Funding for overtime in the amount of \$10,000 is added to allow for after-hours response and investigation of open burning and noise complaints. In addition, funding for the placement of seven senior managers of the EPC in the Florida Retirement System's Senior Management Class was added.

The FY 07 planned budget deletes an Accounting Manager position (\$116,758) as part of a 3% efficiency proposal. A position in the petroleum clean-up grant is eliminated due to insufficient grant funding.

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## LAW LIBRARY BOARD

### MISSION:

Collect, maintain, and make available legal research materials in print and electronic format not generally obtainable elsewhere in the County for use by the bench, Bar, students, and the general public.

### KEY OBJECTIVES:

1. Provide access to legal research materials.

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SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
Provide Access to Legal Research Materials	1				
<i>Workload/Demand</i>					
# of volumes		41,500	42,086	42,500	43,000
# of daily patrons		150	160	163	170
computers to provide access to electronic research		0	1	1	2
self-generated revenues (in dollars)		n/a	\$21,140	\$32,200	\$35,400
<i>Efficiency</i>					
ratio of # of volumes to patrons		277	263	261	253
ratio of # of patrons per day to staff (per day)		37.5	40.0	40.8	42.5
<i>Effectiveness</i>					
patron satisfaction of materials and staff helpfulness		89.6%	98.4%	96.5%	97.5%

## LAW LIBRARY BOARD

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$240,165	\$261,768	\$276,277	\$295,529
Operating Expenditure/Expense	181,732	92,323	50,222	45,898
Capital Equipment	99,424	137,063	172,889	158,661
<b>Total</b>	<b>\$521,321</b>	<b>\$491,154</b>	<b>\$499,388</b>	<b>\$500,088</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
County Blended Component Units Fund	\$521,321	\$491,154	\$499,388	\$500,088
<b>Total</b>	<b>\$521,321</b>	<b>\$491,154</b>	<b>\$499,388</b>	<b>\$500,088</b>

<b>Funded Positions</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>Funded FTE Positions</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

The Law Library receives funding from the County Blended Component Units Fund. Through FY 04, this fund contained funding from the Countywide General Fund and is further supported by revenues generated from attorney occupational license fees, court filing fees, library fines, photocopies, and fax sales from the Law Library operations.

The FY 04 adopted budget was funded at the continuation level.

The FY 05 adopted budget reflected funding as restructured under Article V. With the implementation of Article V on July 1, 2004, the County levied court costs of \$65 on anyone who is found guilty in nolo contendere pleas to a felony, misdemeanor or criminal traffic violation. The Law Library will receive 25% of this revenue which is estimated at \$425,000. This new revenue, coupled with existing occupational license fees, will fully support the Law Library. However, the funding for rental of office space and associated insurance is included in Non-Departmental Allotments.

The FY 06 adopted and FY 07 planned budgets realign funding from operating expenditure office supplies to provide to provide increased capital funding for the purchase of books and other publications.

## LEGISLATIVE DELEGATION

**MISSION:**

Serve the 16-member Legislative Delegation, its staff, and the constituency (private and public sectors) by providing district office, constituent, legislative services and economic development services along with management of the central office. [Mandated: M1 (Ch. 73-484, Laws of Florida)]

**KEY OBJECTIVES:**

1. District Office Services: Services provided to each Senator (with three staff members) and each Representative (with two staff members). Includes staff development and training, the development of training tools, provision of legislative and constituent services, community outreach, and specified telecommunications services;
2. Constituent Services: Direct contact with persons within the private and public sectors in resolving largely state-related issues but frequently including local and federal issues;
3. Legislative Services: Bill research and drafting, bill analyses, current and historical legislative research (including appropriations), management of the local bill and public hearing/workshop processes, identification and tracking of legislation, staffing and management of ad hoc committees, reporting of findings, consultation on development of local bills and communities budget requests and any related matters. Development of Hillsborough Day in Tallahassee, including fundraising, creation and management of the event. This event showcases Hillsborough County to legislative, judicial and executive branches of state government and guests at the Capitol on event day.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>District Office Services</b>	1				
<i>Workload/Demand</i>					
problem resolution		6,116	6,299^	6,488	6,683
training manual updates		5	5^	5	5
distributed e-mail reports to members and staff <sup>1</sup>		104/4,992	110/4,992^	115/4,992	104/4,992
to staff only <sup>2</sup>		269/8,608	279/8,608^	289/8,608	269/8,608
<i>Efficiency</i>					
# of members and staff contacted per FTE		6,880	6,880^	6,880	6,880
# of e-mails sent per FTE		187	197^	204	187
<i>Effectiveness</i>					
% of information released on the same day as requested		100%	100%^	100%	100%
<b>Constituent Services</b>	2				
<i>Workload/Demand</i>					
problem resolution		9,558	9,844^	10,139	10,446
distributed e-mail reports (miscellaneous items to constituents)		32/5,965	32/5,965^	32/5,965	332/5,965
<i>Efficiency</i>					
# of constituents reached per FTE		11,015	11,015^	11,015	11,015
# of e-mailed reports sent to constituents per FTE		31	31^	31	31
<i>Effectiveness</i>					
% of information released within 24 hours		99.0%	99.0%^	99.0%	99.0%
<b>Legislative Services</b>	3				
<i>Workload/Demand</i>					
# of Flavors of Hillsborough events		1	1^	1	1
monetary support contributors/community support/estimated attendance of Flavors of Hillsborough		2/30/750	4/30/1,500^	4/30/1,500	4/30/1,000
distributed e-mail reports					
appropriation reports to constituents		14/7,616	14/7,616^	14/7,616	14/7,616
local bill status reports to constituents		10/5,280	10/5,280^	10/5,280	10/5,280
legislative priority reports to constituents		32/5,965	32/5,965^	32/5,965	32/5,965

<sup>1</sup>Includes reports listed under "Constituent Services" and other items.

<sup>2</sup>Includes items other than reports.

Continued in "Supplemental Information"

## LEGISLATIVE DELEGATION

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$180,400	\$191,560	\$205,043	\$218,943
Operating Expenditure/Expense	17,169	25,098	24,880	25,164
<b>Total</b>	<b>\$197,569</b>	<b>\$216,658</b>	<b>\$229,923</b>	<b>\$244,107</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$197,569	\$216,658	\$229,923	\$244,107
<b>Total</b>	<b>\$197,569</b>	<b>\$216,658</b>	<b>\$229,923</b>	<b>\$244,107</b>

<b>Funded Positions</b>	2	2	2	2
<b>Funded FTE Positions</b>	2.00	2.00	2.00	2.00

The FY 04 adopted budget reflected continuation level funding with a reduction of \$5,300 in operating expenses representing implemented operating efficiencies.

The FY 05 adopted budget represented continuation level funding.

The FY 06 adopted and FY 07 planned budgets are funded at continuation levels.

## METROPOLITAN PLANNING ORGANIZATION

**MISSION:**

Provide a continuing, cooperative, comprehensive, and balanced transportation plan that preserves and enhances the quality of life for present and future residents of Hillsborough County.

**KEY OBJECTIVES:**

1. Conduct required long-range transportation planning activities to keep the urbanized area eligible for federal and state funding. Develop and amend as needed the Long-Range Transportation Plan (LRTP) for Hillsborough County. The plan shall have a 20-year planning horizon and be updated every five years. Identify present and future needs for improvement in the transportation network. Estimate the costs of meeting such needs and the reasonably available revenues. Prioritize the needed projects and identify those affordable in the long range. Support more than 100 meetings of the MPO Board and its Technical, Citizens, Policy, Livable Roadways, Intelligent Transportation System, Bicycle/Pedestrian Advisory Committees to set priorities for long range transportation plans. Conduct state and federally mandated regional coordination, including participating in regional teams and assisting to develop regional plans and studies. Support the West Central Florida MPO Chairs' Coordinating Committee (CCC) and Joint Citizens Advisory Committee. Annually update the Unified Planning Work Program (UPWP) documenting federally-funded transportation planning in Hillsborough County.
2. Monitor transportation systems to maintain current data for transportation planning and annually update the program of committed projects. Evaluate the performance and impacts of the transportation system, comprising major roads, sidewalks, bicycle facilities, and public transit services including share-a-van and trip reduction. Annually evaluate candidate improvement projects for federal funding and update the required Transportation Improvement Program (TIP). Forecast population and other socioeconomic data for each of more than 700 traffic analysis zones, and periodically validate the accuracy of the Tampa Bay Regional Travel Demand Forecasting Computer Model to estimate future congestion levels on each road segment. Maintain the MPO's technical capacity and federal and state certifications of the MPO.
3. Provide technical assistance, coordination, and participation in metropolitan planning to local jurisdictions. Prepare a variety of technical studies and community-supported plans to meet federal and state requirements and local requests. Examples include plans and studies for congestion management, intelligent transportation systems, public transportation, non-motorized transportation, transportation disadvantaged services, and corridor-specific needs. Respond to informational inquiries, provide technical assistance to the local jurisdictions and transportation authorities, and advise on local plans and studies as needed or requested. Provide presentations, displays, and informational materials to community stakeholders and local citizens. Record comments, analyze and respond to input.
4. Conduct required planning for the transportation disadvantaged in conformance with Chapter 427 F.S. Monitor and evaluate the quality and quantity of trips provided by the Community Transportation Coordinator to county residents who do not have means to transport themselves too life-sustaining activities. Forecast local needs for such services and annually update the Transportation Disadvantaged Service Plan. Provide a public process for addressing customer grievances. Support meetings of the Transportation Disadvantaged Coordinating Board and its advisory committees.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
Conduct Long-Range Transportation Planning Activities Required to Maintain Funding Eligibility	1				
<i>Workload/Demand</i>					
# of plans prepared as required to authorize federal transportation spending (LRTP, TIP, UPWP)		2	3	2	2
# of regional plans and studies completed under CCC auspices		1	3	2	2
# of public meetings of MPO & Committees		108	114	108	108
<i>Effectiveness</i>					
plans prepared as required to authorize federal transportation spending complete by required date and state/federally accepted		yes	yes	yes	yes
<i>Efficiency</i>					
FTE positions to prepare for and conduct MPO & Committee public meetings <sup>1</sup>		2.01	2.20	2.20	2.20
avg. staff time per public meeting (in hours)		33	34	34	34
FTE positions per completed update of UPWP <sup>1</sup>		.69	.65	.65	.65

<sup>1</sup>Reflects hours recorded in Activity Tracking System (ACTS) at 1 FTE=200 working days/year=1,760 working hours/year.

Continued in "Supplemental Information"

## METROPOLITAN PLANNING ORGANIZATION

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Operating Expenditure/Expense	\$1,589,508	\$1,059,386	\$1,098,992	\$1,098,292
Capital Equipment	9,911	11,500	9,300	10,000
<b>Total</b>	<b>\$1,599,419</b>	<b>\$1,070,886</b>	<b>\$1,108,292</b>	<b>\$1,108,292</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Intergovernmental Grants	\$1,599,419	\$1,070,886	\$1,108,292	\$1,108,292
<b>Total</b>	<b>\$1,599,419</b>	<b>\$1,070,886</b>	<b>\$1,108,292</b>	<b>\$1,108,292</b>

<b>Funded Positions</b>	N/A	N/A	N/A	N/A
<b>Funded FTE Positions</b>	N/A	N/A	N/A	N/A

Funding for the Metropolitan Planning Organization is based on the receipt of various state and federal grants. Funding is anticipated from the FHWA Section 112 PL Fund Grant; FTA Section 5303 Grant and the Transportation Disadvantaged Planning Grant. In FY 04, there was an overall dollar match of \$26,463 for \$2,025,855 in grant dollars. During FY 04, an additional \$1.01 million was also received from the U. S. Department of Transportation for a two-year period for Long-Range Transportation Update Data Collection.

In FY 05, \$1,044,423 in federal and State grant revenue is anticipated with a total local match requirement of \$26,463.

The FY 06 adopted and FY 07 planned budgets reflect a modest increase in grant revenues and the required local match.

## PLANNING COMMISSION

**MISSION:**

As the countywide, single local planning agency, conduct comprehensive planning and related activities in partnership with Hillsborough County, Plant City, Tampa, and Temple Terrace, and provide objective analysis of and creative solutions to planning issues in order to enhance the quality of life for present and future residents.

**KEY OBJECTIVES:**

1. Conduct the Planning Commission-approved comprehensive planning Work Program consistent with Chapter 163, F.S. and Chapter 97-351 Laws of Florida and professional planning standards, processing approximately 110 plan amendments within four jurisdictions and recommending approval of proposed amendments by local government only when the proposal is consistent with the adopted comprehensive plan.
2. Develop community/neighborhood plans in partnership with the BOCC and other local governments including Ruskin, Palm River and Sun City Center per the approved neighborhood/community planning Work Program and the agreed upon schedule, and provide staff support to the Planning and Growth Management Department on community plans on which they are the lead.
3. Conduct the approved Work Program of the Hillsborough County Metropolitan Planning Organization keeping the urbanized area eligible for federal and state transportation funding, and support the Planning Commission Comprehensive Planning Program by updating Transportation Elements as required and reviewing proposed amendments for transportation impacts.
4. Provide administrative support to all meetings of the Hillsborough River Board and Hillsborough River Technical Advisory Council (TAC), providing minutes of meetings held by the subsequent meeting, and conduct the approved river/environmental Work Program.
5. Function as the single LPA for Hillsborough County, Plant City, Tampa, and Temple Terrace providing timely recommendations to elected/appointed bodies with land development powers, providing public access to planning, meeting at least once per month per Chapter 97-351 Laws of Florida, and conducting meetings, workshops, and public hearings in accordance with adopted bylaws and policies.

<b>SERVICES/MEASURES:</b>	<b>Key Obj Num</b>	<b>Baseline/ Historical Actual FY 04</b>	<b>Baseline/ Historical Actual FY 05</b>	<b>Projected FY 06</b>	<b>Planned FY 07</b>
<b>Countywide Comprehensive Planning &amp; Related Activities</b>	<b>1</b>				
<i>Workload/Demand</i>					
# of plan amendments processed		111	73	110-120	110
<i>Efficiency</i>					
% of plan amendment clients counseled who chose to proceed with proposal against staff advice		0.9%	.07%	0%	0%
<i>Effectiveness</i>					
% of amendments recommended by the Planning Commission for adoption by local government that are consistent with adopted comprehensive plans		100%	100%	100%	100%
<b>Community/Neighborhood Planning &amp; Other Requested Studies</b>	<b>2</b>				
<i>Workload/Demand</i>					
# of community/neighborhood plan meetings held		52	74	50-60	50-60
<i>Efficiency</i>					
# of community/neighborhood plans recommended to local government boards that are not adopted		0	0	0	0
<i>Effectiveness</i>					
% of plan recommendations that are not in conflict with the adopted Hillsborough County comprehensive plan		100%	100%	100%	100%

Continued in "Supplemental Information"

**PLANNING COMMISSION**

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$4,776,239	\$5,241,103	\$5,458,934	\$5,862,914
Operating Expenditure/Expense	742,680	657,216	657,229	659,590
Capital Equipment	60,288	62,100	62,100	62,100
<b>Total</b>	<b>\$5,579,207</b>	<b>\$5,960,419</b>	<b>\$6,178,263</b>	<b>\$6,584,604</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
County Blended Component Units Fund	\$5,579,207	\$5,960,419	\$6,178,263	\$6,584,604
<b>Total</b>	<b>\$5,579,207</b>	<b>\$5,960,419</b>	<b>\$6,178,263</b>	<b>\$6,584,604</b>

<b>Funded Positions</b>	<b>60</b>	<b>60</b>	<b>60</b>	<b>60</b>
<b>Funded FTE Positions</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>

The FY 04 adopted budget was funded at continuation levels.

The FY 05 adopted budget was funded at continuation levels.

The FY 06 adopted and FY 07 planned budgets are funded at the continuation level.

## SOIL AND WATER CONSERVATION BOARD

### MISSION:

Provide technical assistance and conservation planning to residents throughout Hillsborough County to conserve and protect water resources, keep agricultural land productive, and improve wildlife habitat. The District will also develop educational programs and workshops to help residents of Hillsborough County gain a better understanding of local environmental concerns and what can be done to protect and conserve the County's limited natural resources.

### KEY OBJECTIVES:

1. Provide technical assistance on soil and water conservation to landowners for permitting procedures and issues related to agriculture surface water management, irrigation water management, wetland delineation, water quality relating to nutrient and pest management, wildlife consideration, and cultural resources. Increase the percentage of informed producers using tensiometers to 15%.
2. Promote/provide at least 4 educational programs such as Land Judging Contest, the Tampa Bay Envirothon, Public Speaking Contest, and Ag-in-the-Classroom and a Poster Contest to educate Hillsborough County students and citizens about soil/water conservation. Provide and receive input at statewide meetings and conferences to stay current on on-site soils issues, water conservation issues, and water quality issues.
3. Provide Hillsborough County and Pinellas County historical aerials (1938, 1948, 1957, 1976, 1991), wetland flood plain and topographical maps for viewing to the public. Soil Surveys of Hillsborough and Pinellas Counties are also available.

SERVICES/MEASURES:	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
<b>Soil and Water Technical and Permitting Services</b>					
<i>Workload/Demand</i>					
# of agriculture assistance		110	115	115	115
# of urban technical assistance		225	434	230	230
# of environmental permitting services		46	48	48	48
# of engineering plans prepared		61	61	61	61
# of tensiometers installed and maintained		65	47	80	80
# of tensiometer site visits		30	21	32	32
<i>Efficiency</i>					
average reduction in irrigation water use		15.0%	10.0%	15.0%	15.0%
average urban technical consumers surveyed		n/a	79.0%	100%	100%
<i>Effectiveness</i>					
% of informed producers using tensiometers		15.0%	20.0%	23.0%	23.0%
% of informed producers using technical and permitting services		35.0%	35.0%	37.0%	37.0%
% of satisfied consumers		n/a	100%	100%	100%
<b>Conservation and Environmental Education</b>					
	2				
<i>Workload/Demand</i>					
# of participants reached		1,400	1,052	1,500	1,500
# of participants at workshops		170	59	200	200
# of educational programs offered		5	5	5	5
<i>Efficiency</i>					
average annual attendance on educational programs		325	195	365	365
average attendance per workshop and/or conference		42	10	20	20
<i>Effectiveness</i>					
% of Hillsborough County students reached		2.0%	2.0%	3.0%	3.0%
<b>Historical Maps and Books</b>					
	3				
<i>Workload/Demand</i>					
# of soil surveys books issued		52	83	83	83
# of aerials reviewed		134	167	167	167
<i>Efficiency</i>					
average of soil surveys issued per month		4	7	7	7
average of historical aerials reviewed per month		11	14	14	14
<i>Effectiveness</i>					
% of satisfied consumers		n/a	100%	100%	100%

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## SOIL AND WATER CONSERVATION BOARD

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$211,426	\$227,457	\$241,425	\$258,165
Operating Expenditure/Expense	9,225	12,117	12,117	12,117
Capital Equipment	0	0	1,500	0
<b>Total</b>	<b>\$220,651</b>	<b>\$239,574</b>	<b>\$255,042</b>	<b>\$270,282</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$220,651	\$239,574	\$255,042	\$270,282
<b>Total</b>	<b>\$220,651</b>	<b>\$239,574</b>	<b>\$255,042</b>	<b>\$270,282</b>

<b>Funded Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Funded FTE Positions</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

The FY 04 adopted budget was funded at the continuation level.

The FY 05 adopted budget reflected funding at continuation level.

The FY 06 adopted budget includes an additional \$1,500 for mobility equipment which will provide for greater access to the County's purchasing and receiving system, intranet, and e-mail systems. It will also provide an increased level of technical and planning services by remaining abreast of current technology which will be used to inform and educate the citizens of Hillsborough County on how to preserve and conserve our resources.

The FY 07 planned budget is funded at the continuation level.

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## CAPITAL IMPROVEMENT PROGRAM PROJECTS

**MISSION:**

Implement the Capital Improvement Program in the most cost efficient, timely manner to provide quality infrastructure to user departments and the residents of Hillsborough County.

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**KEY OBJECTIVES:**

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	Key Obj Num	Baseline/ Historical Actual FY 04	Baseline/ Historical Actual FY 05	Projected FY 06	Planned FY 07
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*Workload/Demand*

*Efficiency*

*Effectiveness*

## CAPITAL IMPROVEMENT PROGRAM PROJECTS

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Operating Expenditure/Expense	\$2,221,817	\$1,142,314	\$5,205,000	\$2,650,000
Capital Equipment	1,870,848	6,871,000	9,644,722	5,203,000
Capital Projects	126,792,534	230,266,915	299,890,367	244,145,693
Grants & Aids	4,705,145	3,610,000	8,400,000	0
<b>Total</b>	<b>\$135,590,344</b>	<b>\$241,890,229</b>	<b>\$323,140,089</b>	<b>\$251,998,693</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$3,595,516	\$0	(\$1,329)	\$0
Unincorporated Area General Fund	241,559	0	0	0
Countywide Special Purpose Revenue Fund	364,355	1,168,500	312,250	311,980
Unincorporated Area Special Purpose Fund	13,889,048	12,581,300	5,385,000	7,947,000
Intergovernmental Grants	3,093,280	838,450	522,000	842,000
County Transportation Trust Fund	21,322,686	30,052,731	32,578,262	25,971,902
Library Tax District Fund	4,633,339	5,645,000	3,424,000	1,317,000
Infrastructure Surtax Fixed Project Fund	46,873,566	65,147,001	107,275,954	19,958,000
Countywide Capital Projects Fund	0	16,509,421	17,337,329	19,410,000
Unincorp Area Capital Projects Fund	0	4,133,000	7,996,133	0
Cap Imp Non-Adval Tax Rev Bds Ser 98 Fd	440,967	0	0	0
EPC Facility Acquisition/Rehab Fund	443,383	0	160,000	0
General Oblig Bonds P & R Program Fund	45,339	0	0	0
Enviro Sensitive Lands Tax/Bond Fund	1,988,272	6,389,076	8,046,490	8,914,811
Court Facil Non-Bond Construction Fund	6,400,742	( 953,629)	0	0
Court Facil Rev Bonds 99 Construction Fd	3,321,177	0	0	0
Capital Imprv Prog Bonds Series 94/96 Fd	172,640	0	0	0
Cap Impr Commercial Paper Program Fund	1,524,000	0	0	0
Falkenburg Jail Construction Fund	466,581	0	0	0
Solid Waste System Enterprise Fund	887,427	4,018,947	53,560,000	53,840,000
Water & Wastewater Utility Enterprise Fd	19,892,295	95,912,432	86,544,000	113,486,000
Capacity Assess Special Assess Bds 2000	5,994,172	448,000	0	0
<b>Total</b>	<b>\$135,590,344</b>	<b>\$241,890,229</b>	<b>\$323,140,089</b>	<b>\$251,998,693</b>

<b>Funded Positions</b>	N/A	N/A	N/A	N/A
<b>Funded FTE Positions</b>	N/A	N/A	N/A	N/A

## DEBT SERVICE ACCOUNTS

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Operating Expenditure/Expense	\$2,266,790	\$115,201	\$120,174	\$122,367
Debt Service	312,993,015	98,836,602	167,155,506	204,376,754
<b>Total</b>	<b>\$315,259,805</b>	<b>\$98,951,803</b>	<b>\$167,275,680</b>	<b>\$204,499,121</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Cap Imp Non-Adval Rev Bds Ser 98 Fd	\$1,499,300	\$1,505,856	\$1,497,500	\$1,500,000
Fuel Tax Ref Revenue Bonds Debt Svc Fund	2,386,221	2,390,661	2,388,134	2,378,340
General Obligation Bonds P&R Sinking Fd	1,325,655	1,325,802	1,334,656	1,331,030
ELAPP Limited Adval Tax Bonds Dbt Svc Fd	5,153,468	5,167,379	5,160,403	5,155,913
Crim Justice Facil Rev Bonds Debt Svc Fd	10,002,516	10,015,777	10,003,900	9,998,500
Ct Facil Rev Bds 99&05 Debt Svc Fd	3,648,772	3,097,342	1,079,941	2,540,097
Cap Imprv Prg Rev Bds 94&96 Debt Svc Fd	3,502,421	3,510,698	3,497,712	3,495,007
Cap Improve Nonadval Ref Rev 96A/B Bd Fd	5,388,384	5,392,120	5,393,652	5,389,224
2001 Community Investmnt Tx Rev Bonds	4,532,562	4,527,762	4,538,262	4,532,262
Series 2004 CIT Revenue Bonds	0	6,441,331	6,344,769	6,341,007
2005 TSA Refunding Non-Adval Rev Bds	0	0	594,648	1,306,850
Enviro Sensitive Lands Tax/Bond Fund	65	0	0	0
Cap Impr Commercial Paper Program Fund	104,533,563	9,277,000	79,815,000	112,030,000
2004 Community Investment Tax Rev Bnds	67,358,563	0	0	0
Solid Waste System Enterprise Fund	70,021,445	12,327,509	12,532,606	12,549,369
Water & Wastewater Utility Enterprise Fd	27,920,825	27,971,928	27,558,929	27,569,437
Cap Impr Commercial Paper Program Fund	5,147,423	2,720,000	2,680,000	5,530,000
Recl Water Spcl Assessment Rev Bds 2000	436,714	441,788	438,645	437,637
Capacity Assess Special Assess Bds 2000	2,401,908	2,838,850	2,416,923	2,414,448
<b>Total</b>	<b>\$315,259,805</b>	<b>\$98,951,803</b>	<b>\$167,275,680</b>	<b>\$204,499,121</b>

<b>Funded Positions</b>	N/A	N/A	N/A	N/A
<b>Funded FTE Positions</b>	N/A	N/A	N/A	N/A

Debt Service Accounts is a collection of data associated with the County's debt service accounts including principal and interest on capital leases.

## GOVERNMENTAL AGENCIES

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Operating Expenditure/Expense	\$88,026	\$95,631	\$72,828	\$77,841
Grants & Aids	76,609,131	79,722,375	85,786,534	85,863,710
<b>Total</b>	<b>\$76,697,157</b>	<b>\$79,818,006</b>	<b>\$85,859,362</b>	<b>\$85,941,551</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$9,121,767	\$16,712,294	\$21,139,288	\$23,070,050
Countywide Special Purpose Revenue Fund	210,000	710,000	242,000	242,000
Unincorporated Area Special Purpose Fund	6,542,530	10,000	11,000	11,000
Sales Tax Revenue Fund	52,200,610	55,226,634	59,540,424	60,257,239
County Transportation Trust Fund	8,622,250	7,159,078	5,012,923	2,361,262
Infrastructure Surtax Fixed Project Fund	0	0	(86,273)	0
<b>Total</b>	<b>\$76,697,157</b>	<b>\$79,818,006</b>	<b>\$85,859,362</b>	<b>\$85,941,551</b>

<b>Funded Positions</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>
<b>Funded FTE Positions</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>

This department is set up to provide a mechanism for the recording of payments to other governmental agencies that are not attributed to a specific department. Representative costs include redevelopment tax increment funding, community investment tax distribution to the Sports Authority, school board and municipalities, and distribution of the ninth-cent fuel tax to the cities.

The FY 04 adopted budget included additional funding for Hartline circulator service (\$206,000), Saturday service (\$107,000), and weekly service improvements (\$153,000). Funding for the Hartsaver Bus Passes program was increased by \$20,000 due to fare increases. In addition, the Tampa Sports Authority projected an operating deficit, so their allocation was increased by \$581,787.

The FY 05 adopted budget included funding for four new tax increment financing districts: Channelside, Drew Park, East Tampa, and Ybor II. Funding for the cost of juvenile pre-trial incarceration (\$6.7 million), which will be a reimbursement to the Florida Department of Juvenile Justice, was also added. The Youth Sports Development Program funding was moved from NonProfit Organizations because the Tampa Sports Authority will administer the program. Funding for the property taxes on Raymond James Stadium was removed (\$2.7 million) because the County now owns the stadium.

The FY 06 adopted and FY 07 planned budgets include funding to the Tampa Sports Authority for renovations at Raymond James Stadium. In accordance with the interlocal agreement for the Community Investment Tax, \$2.5 million is allocated in FY 06 and \$750,000 is allocated in FY 07. Funding for the cost of juvenile pre-trial incarceration by \$2.1 million since actual invoices from the Florida Department of Juvenile Justice have been approximately \$700,000 per month and are likely to increase as their cost do. Two one-time FY 06 funding allocations were also made. One of those allocations is \$200,000 for signalization at the Hartline NW Transit Center. The other one-time allocation is \$100,000 for an agreement with our sister county, Hancock, MS. Funding for Youth Sports Development was shifted from the Tampa Sports Authority to the Tampa Bay Sports Commission (a Non-Profit Organization).

A detailed list of appropriations is shown on the following pages.

**GOVERNMENTAL AGENCIES**

Description	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>GENERAL FUNDS</b>				
<b>Countywide General Fund</b>				
<i><u>Planning &amp; Growth Management</u></i>				
Hartsaver Bus Passes	\$104,993	\$120,000	\$120,000	\$120,000
Van Pool Discounts for County Employees	0	5,000	5,000	5,000
<i><u>Management &amp; Budget</u></i>				
Plant City Tax Increment Financing	398,238	451,603	601,620	679,014
Temple Terrace Tax Increment Financing	0	0	40,978	44,256
Tampa Tax Increment Financing	3,765,604	6,756,885	8,327,634	9,532,135
Florida Department of Juvenile Justice	0	6,700,000	8,800,000	9,240,000
Florida Division of Forestry	7,972	8,500	8,500	8,500
Heath Department	274,771	347,531	323,728	328,741
National Estuary Program	83,974	83,974	83,974	83,974
School Board Racing Commission	446,500	446,500	446,500	446,500
Sister County Program - Hancock County, MS	0	0	100,000	0
Tampa Bay Regional Planning Council	339,797	349,993	360,433	371,186
Tampa Bay Sports Commission	125,000	175,000	0	0
Tampa Sports Authority (Property Taxes)	2,993,131	367,402	541,076	585,336
Tampa Sports Authority (Operating Deficit)	581,787	899,906	1,379,845	1,625,408
<b>TOTAL GENERAL FUNDS</b>	<b>9,121,767</b>	<b>16,712,294</b>	<b>21,139,288</b>	<b>23,070,050</b>
<b>SPECIAL REVENUE FUNDS</b>				
<b>Countywide Special Purpose Revenue Fund</b>				
<i><u>Fire Rescue</u></i>				
Tampa Marine Law Enforcement	210,000	210,000	242,000	242,000
<i><u>Community Liaisons</u></i>				
Driver Education Program	0	500,000	0	0
	<b>210,000</b>	<b>710,000</b>	<b>242,000</b>	<b>242,000</b>
<b>Unincorporated Area Special Purpose Fund</b>				
<i><u>Management &amp; Budget</u></i>				
School Site Impact Fee Commissions	9,680	10,000	11,000	11,000
School Site Impact Fee Distributions	6,532,850	0	0	0
	<b>6,542,530</b>	<b>10,000</b>	<b>11,000</b>	<b>11,000</b>
<b>Sales Tax Revenue Fund</b>				
<i><u>Sports Authority Debt Service</u></i>				
Sports Authority Sports Facility Sales Tax Bonds	2,003,545	2,005,000	2,005,000	2,005,000
Sports Authority 1997B Bonds	742,931	755,366	750,000	750,000
Sports Authority/Arena 1995 Bonds	1,995,461	1,995,841	1,995,000	1,995,000
Ticket Surcharge/Arena Bonds	1,131,319	1,500,000	0	0
CIT Distributions/Tampa Sports Authority	9,577,000	9,564,000	9,564,000	9,564,000

**GOVERNMENTAL AGENCIES**

Description	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b><u>Management &amp; Budget</u></b>				
Community Investment Tax - TSA Stadium Renovations	0	0	2,500,000	750,000
Community Investment Tax Distributions/City of Tampa	13,100,612	14,142,902	15,061,719	16,248,655
Community Investment Tax Distrib/City of Temple Terrace	912,420	974,354	1,026,503	1,107,397
Community Investment Tax Distributions/City of Plant City	1,333,012	1,417,243	1,495,400	1,613,245
Community Investment Tax Distributions/School Board	21,404,310	22,871,928	25,142,802	26,223,942
	<b>52,200,610</b>	<b>55,226,634</b>	<b>59,540,424</b>	<b>60,257,239</b>
<b>County Transportation Trust Fund</b>				
<b><u>Hartline (Planning &amp; Growth Management)</u></b>				
Hartline Circulator Service	531,000	549,000	0	0
Hartline Sunday Service	310,000	310,000	0	0
Hartline Saturday Service	282,000	285,000	0	0
Hartline Weekly Service	153,000	158,000	0	0
Hartline Event Traffic Management	30,000	32,000	0	0
Hartline - NW Transit Center Signalization	0	0	200,000	0
Road Network Impact Fee Program	123,062	242,524	237,150	157,487
<b><u>Planning &amp; Growth Management</u></b>				
Alternative Transportation Program	23,500	23,500	23,500	23,500
<b><u>Management &amp; Budget</u></b>				
Prior Year Grant Adjustment to Actual	0	(225,000)	0	0
Gas Tax Distribution - Tampa	1,776,067	1,806,712	1,826,969	1,868,624
Gas Tax Distribution - Temple Terrace	123,213	123,798	123,884	126,708
Gas Tax Distribution - Plant City	180,311	180,794	180,820	184,943
Tampa-Intermodal Port Signage	329,065	0	0	0
FDOT Advance Causeway Blvd Funding	1,000,000	0	0	0
Citrus Park Community Dev District/97 Bonds	3,761,032	3,672,750	2,420,600	0
	<b>8,622,250</b>	<b>7,159,078</b>	<b>5,012,923</b>	<b>2,361,262</b>
<b>Infrastructure Surtax Fixed Project Fund</b>				
<b><u>Hartline (Planning &amp; Growth Management)</u></b>				
Hartline Fleet Allocation Adjustment	0	0	(86,273)	0
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>67,575,390</b>	<b>63,105,712</b>	<b>64,720,074</b>	<b>62,871,501</b>
<b>TOTAL GOVERNMENTAL AGENCIES</b>	<b>\$76,697,157</b>	<b>\$79,818,006</b>	<b>\$85,859,362</b>	<b>\$85,941,551</b>

## MAJOR MAINTENANCE AND REPAIR

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Operating Expenditure/Expense	\$8,092,781	\$16,498,390	\$6,763,861	\$8,259,262
Capital Projects	60,438	(994,000)	(25,000)	0
<b>Total</b>	<b>\$8,153,219</b>	<b>\$15,504,390</b>	<b>\$6,738,861</b>	<b>\$8,259,262</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$4,016,897	\$0	\$0	\$0
Unincorporated Area General Fund	3,496,131	0	0	0
Countywide Special Purpose Revenue Fund	0	7,639,964	4,867,020	5,158,444
Unincorporated Area Special Purpose Fund	0	7,717,474	1,443,329	2,639,324
Library Tax District Fund	640,191	146,952	428,512	461,494
<b>Total</b>	<b>\$8,153,219</b>	<b>\$15,504,390</b>	<b>\$6,738,861</b>	<b>\$8,259,262</b>

<b>Funded Positions</b>	N/A	N/A	N/A	N/A
<b>Funded FTE Positions</b>	N/A	N/A	N/A	N/A

This non-departmental organization is established to account for the management of the Small Construction Projects Program. This program is used for the repair, renovation, replacement and maintenance (R3M) of Hillsborough County facilities. Projects administered through the R3M Program are designed to ensure health and safety, prevent further damage to facilities, increase efficiency, or support changes in program requirements. These projects will generally be completed within 12 months and will generally cost under \$150,000.

## NON-DEPARTMENTAL ALLOTMENTS

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Personal Services	\$2,113,819	\$3,260,000	\$5,070,000	\$5,208,000
Operating Expenditure/Expense	82,572,129	93,920,425	101,194,804	110,804,866
Capital Equipment	0	18,100,000	22,600,000	22,600,000
Capital Outlay	11,300	0	0	0
Grants & Aids	4,966,974	6,295,972	7,081,452	6,240,000
<b>Total</b>	<b>\$89,664,222</b>	<b>\$121,576,397</b>	<b>\$135,946,256</b>	<b>\$144,852,866</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$2,937,523	\$17,342,901	\$20,930,219	\$19,913,744
Unincorporated Area General Fund	3,774,151	12,150,000	17,396,670	17,497,020
Countywide Special Purpose Revenue Fund	3,848,785	4,783,463	3,500,000	3,500,000
Unincorporated Area Special Purpose Fund	150,000	150,000	150,000	150,000
County Transportation Trust Fund	0	0	252,836	252,836
County Self Insurance Fund	78,953,763	87,150,033	93,716,531	103,539,266
<b>Total</b>	<b>\$89,664,222</b>	<b>\$121,576,397</b>	<b>\$135,946,256</b>	<b>\$144,852,866</b>

<b>Funded Positions</b>	N/A	N/A	N/A	N/A
<b>Funded FTE Positions</b>	N/A	N/A	N/A	N/A

This department is set up to provide a mechanism for the recording and payment of those items which are general government costs and are not distributed to specific departments. Representative costs include claim payment accounts in the county self insurance fund, funds for reappropriation of prior year encumbrances, outside legal services, the year-end audit, and funds for economic development programs.

The FY 04 adopted budget included a \$150,000 allocation to USF for a high-technology incubator, a \$100,000 allocation to the Tampa Chamber of Commerce's Committee of 100 to help facilitate its biotechnology and life sciences corporate recruitment efforts, and \$50,000 to fund a partnership with the Port Authority, City of Tampa, and the Chamber of Commerce for a protocol officer. A \$36,000 increase in the federal lobbyist's contract was approved for tasks related to grant solicitation with the stipulation that performance be evaluated after one year. Insurance premiums for Sheriff's Office facilities were moved to the Sheriff's budget and operating costs for the Commission on the Status of Women were added. Funding for a countywide employee development and training program was added as well as flexible spending accounts administrative fees for parking.

The FY 05 adopted budget included several adjustments due to Article V implementation. The costs of filing fees and contracting with the State Attorney and Public Defender for local ordinance enforcement were added. The cost of document recording was increased. Courts acquittal costs, certain costs associated with the impound lot, and the Law Library's lease were moved to the Countywide General Fund. The final Article V allocation was a reserve for unexpected Article V costs in the amount of \$1.5 million. Finally, two realignments were made. The allocation for performance audits was moved to the Internal Performance Auditor's budget and the Employee Health Insurance Third Party Administrator costs were reclassified to Administrative Costs from Claims Payments.

The FY 06 adopted and FY 07 planned budget includes allocations to USF for the high-technology incubator in the amounts of \$200,000 for operational support and \$200,000 for equipment. Also included is an allocation of \$89,000 for the Tampa Chamber of Commerce's Committee of 100 to help facilitate its biotechnology and life sciences corporate recruitment efforts. Funding for the Employee Suggestion program was increased by \$50,000 to help increase participation. Funding for the Affordable Housing Program was increased for future recommendations of the Affordable Housing Task Force (\$450,000 in FY 06 and \$550,000 in FY 07). An allocation of \$100,000 is provided for the Historic Landmark Resource Program that will help fund the relocation and/or renovation of buildings of historic value. Another allocation of \$100,000 is provided for a Film Closing Fund to provide incentives for television and movie productions in the Tampa area. Funding (\$500,000) for consulting services related to Tampa Bay Water issues was added to the Countywide General Fund and the Tampa Bay Water Issues Fund was closed out. Finally, while many of the Article V implementation issues have been settled, \$200,000 is provided in FY 06 and \$100,000 in FY 07 for unexpected costs.

A detailed list of appropriations is found in the following pages.

## NON-DEPARTMENTAL ALLOTMENTS

Description	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>GENERAL FUNDS</b>				
<b>Countywide General Fund</b>				
<b><u>Debt Management</u></b>				
Debt Issuance Costs	\$50,687	\$80,000	\$80,000	\$80,000
Bond Counsel	36,548	40,000	40,000	40,000
Financial Advisor	0	35,000	35,000	35,000
<b><u>Human Resources</u></b>				
Employee Training & Development	0	100,000	0	0
Employee Suggestion Program	3,700	100,000	125,000	125,000
Employee Tuition Reimbursement	43,256	50,000	50,000	50,000
Flexible Spending Account Admin Fees	35,711	66,043	65,000	65,000
Health Ins. Subsidy-Disabled (ILOD) Retirees	900	10,800	10,800	10,800
Health Insurance Subsidy-Retired Employees	82,975	90,000	125,000	135,000
<b><u>Economic Development</u></b>				
Committee of 100/Bio Technology Project	0	100,000	89,000	89,000
Film Closing Fund	0	0	100,000	100,000
General Fund Industry Promotion (QTI)	373,255	1,200,000	1,200,000	1,200,000
International Protocol Officer Partnership	0	50,000	40,000	40,000
Tampa Bay Partnership	50,000	50,000	50,000	50,000
Tampa Chamber of Commerce	402,401	361,000	361,000	361,000
USF High Tech Incubator	198,021	200,000	200,000	200,000
USF High Tech Incubator - Equipment	0	0	200,000	200,000
USF Office for Technology Entrepreneurship	50,000	50,000	50,000	50,000
<b><u>Housing &amp; Community Code Enforcement</u></b>				
Affordable Housing Subsidy	0	100,000	100,000	100,000
<b><u>Community Liaisons</u></b>				
JBI Commission for US Dept of Justice Reimb	0	0	34,000	34,000
<b><u>County Attorney</u></b>				
Legal Advertising	78,863	80,000	90,000	90,000
Local Ordinance Enforcement - Public Defender	0	92,700	0	0
Local Ordinance Enforcement - State Attorney	0	24,000	0	0
Outside Legal/Attorneys	106,294	541,200	541,200	541,200
<b><u>County Administrator</u></b>				
Intergovernmental Representation	254,274	249,412	230,750	230,750
Pay & Classification Study	2,975	0	0	0
Commission on Status of Women	1,325	10,000	10,000	10,000
Facilitator	37,272	100,000	100,000	100,000
<b><u>Performance Auditor</u></b>				
Performance Audits	79,967	0	0	0
<b><u>Communications</u></b>				
Cable Advisory Committee	1,840	4,000	4,000	4,000
<b><u>Water Department</u></b>				
Capacity Fee Payments - Wimauma	0	941,452	941,452	0
Capacity Fee Payments - Lake Grady	26,500	193,520	0	0
Tampa Bay Water Issues	0	0	500,000	500,000

## NON-DEPARTMENTAL ALLOTMENTS

Description	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b><u>Real Estate</u></b>				
Impound Lot Rental	3,600	7,200	5,515	10,000
Law Library Building Lease	0	168,103	226,370	230,620
Non-Ad Valorem Assessments	15,013	10,000	35,000	35,000
<b><u>Management &amp; Budget</u></b>				
Article V Costs	0	1,500,000	200,000	100,000
Bad Debt Write-off	3,059	2,000	2,000	2,000
Cost Allocation Plan	0	30,000	30,000	30,000
Courts Acquittal Costs	0	5,000	5,000	5,000
Grants Locator Service	29,767	28,350	30,000	31,500
Emergency Acquisition of Equipment	598,215	800,000	800,000	800,000
EPC Air Monitoring Device	0	45,838	0	0
Financial Audit Services	112,664	400,000	400,000	400,000
Impound Lot - Veterinary Svcs & Advertising	0	1,200	1,200	1,200
Local Ordinance Enforcement - Filing Fees	0	37,000	0	0
Management Consultant	33,815	50,000	50,000	50,000
Membership - Florida Assoc. of Counties	96,821	99,048	103,010	107,130
Membership - National Assoc. of Counties	16,870	17,260	17,780	18,315
Membership - National Forum Black Public Admin.	2,025	2,025	2,025	2,025
Membership - Innovations Group	5,250	5,250	5,250	5,250
Membership - Public Technology Inc.	23,500	23,500	0	0
Other Countywide Costs	4,108	10,000	867	954
Prior Year Reappropriations	0	9,000,000	12,500,000	12,500,000
Recording Fees	5,453	62,000	24,000	24,000
Tax Deed Sale Expenses	30,142	60,000	60,000	60,000
Unexpected Cost Adjustments	0	0	1,000,000	1,000,000
Unemployment Benefits	40,457	60,000	60,000	60,000
	<b>2,937,523</b>	<b>17,342,901</b>	<b>20,930,219</b>	<b>19,913,744</b>
<b>Unincorporated Area General Fund</b>				
<b><u>Housing &amp; Community Code Enforcement</u></b>				
Affordable Housing Program Costs	838,073	850,000	1,300,000	1,400,000
<b><u>Planning &amp; Growth Management</u></b>				
Impact Fee Waiver - No Fee Zones	2,221,411	1,900,000	2,000,000	2,000,000
Historic Landmark Resource Program	0	0	100,000	100,000
<b><u>Economic Development</u></b>				
Unincorporated Area Industry Promotion (OTI)	713,983	1,000,000	1,150,000	1,150,000
<b><u>Court Administrator</u></b>				
Hearing Masters - Parking Violations	0	0	10,000	10,000
<b><u>County Attorney</u></b>				
Local Ordinance Enforcement - Public Defender	0	0	92,000	92,000
Local Ordinance Enforcement - State Attorney	0	0	24,000	24,000
<b><u>Real Estate</u></b>				
Viacom Billboard Lease	434	0	11,670	12,020
<b><u>Human Resources</u></b>				
Employee Suggestion Program	250	100,000	125,000	125,000

## NON-DEPARTMENTAL ALLOTMENTS

Description	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b><u>Management &amp; Budget</u></b>				
CATV Franchise Renewal Consultant	0	0	60,000	60,000
Local Ordinance Enforcement - Filing Fees	0	0	24,000	24,000
Emergency Acquisition of Equipment	0	800,000	800,000	800,000
Unexpected Cost Adjustments	0	0	3,200,000	3,200,000
Equipment - Prior Year Reappropriations	0	7,500,000	8,500,000	8,500,000
	<b>3,774,151</b>	<b>12,150,000</b>	<b>17,396,670</b>	<b>17,497,020</b>
<b>TOTAL GENERAL FUNDS</b>	<b>6,711,674</b>	<b>29,492,901</b>	<b>38,326,889</b>	<b>37,410,764</b>
<b>SPECIAL REVENUE FUNDS</b>				
<b>Countywide Special Purpose Revenue Fund</b>				
<b><u>Water Resources Team</u></b>				
Tampa Bay Water Issues	348,785	1,283,463	0	0
<b><u>Management &amp; Budget</u></b>				
Tampa General Hospital	3,500,000	3,500,000	3,500,000	3,500,000
	<b>3,848,785</b>	<b>4,783,463</b>	<b>3,500,000</b>	<b>3,500,000</b>
<b>Phosphate Severance Tax Fund</b>				
<b><u>Management &amp; Budget</u></b>				
Physical Oceanographic Real-Time Sys (PORTS)	150,000	150,000	150,000	150,000
<b>County Transportation Trust Fund</b>				
<b><u>Management &amp; Budget</u></b>				
CIP Indirect Administrative Costs	0	0	252,836	252,836
	<b>3,998,785</b>	<b>4,933,463</b>	<b>3,902,836</b>	<b>3,902,836</b>
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>3,998,785</b>	<b>4,933,463</b>	<b>3,902,836</b>	<b>3,902,836</b>
<b>COUNTY SELF INSURANCE FUND</b>				
<b><u>Human Resources</u></b>				
<b>Workers Compensation Insurance</b>				
Administrative Costs	606,590	697,095	716,311	734,686
Claim Payments - ALAE and W/C Medical	3,295,307	3,845,000	4,637,250	4,869,113
Insurance Purchases	650,476	750,000	787,500	826,875
Wage Loss Benefits	2,073,647	3,200,000	2,760,000	2,898,000
<b>General Liability Insurance</b>				
Claim Payments	2,121,582	3,000,000	3,815,000	3,920,000
Insurance Purchases	4,996,614	6,450,000	6,450,000	7,150,000
Administrative Costs	238,238	200,000	255,000	280,500
<b>Employee Group Health Insurance</b>				
Claim Payments	60,585,326	63,455,001	68,227,861	76,582,483
Insurance Purchases	313,101	1,050,000	1,050,000	1,050,000
Administrative Costs	4,072,882	4,502,937	5,017,609	5,227,609
<b>TOTAL SELF INSURANCE FUND</b>	<b>78,953,763</b>	<b>87,150,033</b>	<b>93,716,531</b>	<b>103,539,266</b>
 <b>TOTAL NON-DEPARTMENTAL ALLOTMENTS</b>	 <b>\$89,664,222</b>	 <b>\$121,576,397</b>	 <b>\$135,946,256</b>	 <b>\$144,852,866</b>

## NONPROFIT ORGANIZATIONS

Appropriations	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Operating Expenditure/Expense	\$933,684	\$874,443	\$874,443	\$874,443
Grants & Aids	19,194,619	20,339,679	22,518,982	23,041,905
<b>Total</b>	<b>\$20,128,303</b>	<b>\$21,214,122</b>	<b>\$23,393,425</b>	<b>\$23,916,348</b>

Budget by Fund	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Countywide General Fund	\$7,966,690	\$8,472,108	\$9,572,403	\$9,764,124
Unincorporated Area General Fund	933,684	874,443	874,443	874,443
Countywide Special Purpose Revenue Fund	720,944	1,100,000	1,100,000	1,100,000
Sales Tax Revenue Fund	9,771,238	9,899,278	11,106,388	11,437,590
Intergovernmental Grants	735,747	868,293	740,191	740,191
<b>Total</b>	<b>\$20,128,303</b>	<b>\$21,214,122</b>	<b>\$23,393,425</b>	<b>\$23,916,348</b>

<b>Funded Positions</b>	N/A	N/A	N/A	N/A
<b>Funded FTE Positions</b>	N/A	N/A	N/A	N/A

Included in this budget is funding for social services competitive organizations, social services non-competitive organizations, cultural services competitive organizations, and cultural services non-competitive organizations. This funding is awarded to non-profit groups on a biennial basis for community functions not covered by departments of county government.

The FY 04 adopted budget represents continuation level funding for non-competitive organizations. Most competitive organizations received continuation level funding or increases ranging from 5% to 10% , depending on average score and requested funding. The Tampa Bay Sports Commission was awarded \$100,000 in FY 04. One-time funding was allocated to the Florida Aquarium (\$175,000) for a barge to transport seawater and MOSI (\$300,000) for operational support. The Black Heritage Festival received additional funding (\$10,000) contingent on not receiving funding from the Arts Council. Tourist Development Tax allocations were made at FY 02 levels due to slow growth in the tourism market.

The FY 05 adopted budget included one-time allocations to the Florida Aquarium (\$150,000) and the Lowry Park Zoo (\$375,000) for capital improvements. Another one-time allocation was added (\$422,837) for costs associated with the restoration of Centro Espanol de West Tampa that have not been paid for by the Urban League. The County will validate construction costs of the restoration project and pay the contractors directly. Finally, funding to the Arts Council was increased to provide 401(a) retirement benefits to its employees.

The FY 06 adopted and FY 07 planned budgets reflect an 9.9% increase in general fund allocations (excluding the one-time FY 05 allocations noted above). Most competitive organizations received continuation level funding or increases ranging from 5% to 10 % , depending on average score and requested funding. In addition, several "new" agencies received funding, including COACH Foundation, Francis House, Greater Palm River Point, MacDonald Training Center, Public Guardian (Aging Solutions), American Victory Ship, Trinity Cafe, YO Program, and St. John Presbyterian Learning Center. Youth Sports Development funding was moved from the Tampa Sports Authority (a Governmental Agency) to the Tampa Bay Sports Commission. Overall Tourist Development Tax allocations were increased by 12%, due to growth in the tourism market in the last few years. Since Community Development Block Grant funds are projected to be lower than in FY 05, most agencies were funded at continuation or lower depending on average score.

Details by agency are shown in the following pages.

## NONPROFIT ORGANIZATIONS

Description	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>GENERAL FUND</b>				
<b>Countywide General Fund</b>				
<b><u>Management &amp; Budget</u></b>				
<b><u>Non-Competitive</u></b>				
Arts Council	\$1,302,801	\$1,260,417	\$1,470,417	\$1,585,417
Bay Area Legal Services	142,800	0	0	0
Catholic Charities - Choose Life Distribution	48,402	58,000	55,000	58,000
County Historical Advisory Board	0	4,760	5,000	5,000
Crisis Center/Transportation/Nurse Examiner	1,670,779	1,543,951	1,847,151	1,909,662
Lowry Park Zoo	125,000	500,000	500,000	500,000
Museum of Science and Industry	575,000	300,000	600,000	600,000
National Conference for Community Justice	10,000	10,000	11,000	11,000
Sickle Cell Association	43,627	40,735	46,237	46,237
Tampa Bay History Center	383,654	350,000	350,000	350,000
Tampa Bay Sports Commission	0	150,000	200,000	200,000
Tampa/Hillsborough Community Relations	0	14,744	14,744	14,744
Tampa/Hillsborough County Youth Council	2,910	2,910	3,750	3,750
Tampa-Hillsborough Urban League	95,902	97,512	97,512	97,512
<b><u>Competitive</u></b>				
A Brighter Community	26,446	25,598	23,158	23,158
Ageing Solutions (Public Guardian)	0	0	51,340	52,550
Alpha, Inc.	55,198	51,500	54,075	54,075
Bolesta	35,001	31,668	33,251	33,251
Boys and Girls Clubs	128,860	141,750	148,838	148,838
CDC of Tampa	34,500	50,000	47,250	47,250
Centre for Women	82,995	77,000	80,850	80,850
Centro Espanol de West Tampa	0	422,837	0	0
Child Abuse Council, Inc.	73,612	78,100	78,100	78,100
Children's Home Society	6,287	8,684	15,000	15,000
Children's Home, Inc.	137,199	127,239	140,281	140,281
COACH Foundation	0	0	40,000	50,000
Computer Mentors Group	13,805	15,000	21,375	21,375
Crisis Center - Eldernet	27,605	25,725	27,011	27,011
Epilepsy Services of West Central Florida	26,069	24,000	25,000	25,000
Francis House	0	0	20,000	20,000
Greater Palm River Point	0	0	20,000	20,000
Gulf Ridge Boy Scouts	28,200	28,200	26,649	26,649
Hispanic Needs and Services Council	72,147	64,350	64,350	64,350
Life Enrichment Center	17,600	17,600	25,000	25,000
MacDonald Training Center	0	0	20,000	20,000
Mary & Martha House	25,000	25,000	26,250	26,250
Mental Health Care, Inc.	0	175,000	120,000	120,000
Quantum Leap Farm	25,924	27,454	28,827	28,827
Redland Christian Migrants	0	0	112,180	112,180

## NONPROFIT ORGANIZATIONS

Description	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Self Reliance	26,000	26,000	27,300	27,300
Seniors in Service	0	0	10,000	10,000
St. John Prebyterian Learning Center	0	0	20,000	20,000
Tampa Bay Academy of Hope	49,589	60,000	63,000	63,000
Tampa Lighthouse for the Blind	35,700	35,700	37,485	37,485
Tampa Metro Area YMCA	34,763	29,375	30,844	30,844
Tampa United Methodist Center	37,948	35,000	35,000	35,000
The Spring of Tampa Bay	120,578	123,200	106,050	106,050
United Cerebral Palsy	23,819	29,700	21,084	21,084
<b><u>Community Liaisons</u></b>				
Agency for Community Treatment Services	583,096	597,615	627,496	627,496
DACCO	905,248	905,248	950,510	950,510
Goodwill Industries	446,642	446,646	468,978	468,978
Tampa Crossroads	99,226	123,390	129,560	129,560
<b><u>Health &amp; Social Services</u></b>				
Health Department	65,475	0	0	0
The Victory Ship	0	0	20,000	20,000
Trinity Café	0	0	100,000	100,000
Veteran's Council of Hillsborough County	6,950	7,000	7,000	7,000
<b><u>Economic Development</u></b>				
Boys and Girls Clubs Summer Program	72,739	75,000	75,000	75,000
CDC of Tampa - YO Program	0	0	200,000	200,000
Economic Development External Organizations	0	20,000	20,000	20,000
Florida Aquarium	150,000	150,000	0	0
Hispanic Business Initiative Fund	48,500	48,500	48,500	48,500
Tampa Bay Black Heritage Festival	10,000	10,000	25,000	25,000
US-Africa Free Enterprise Education	33,094	0	100,000	100,000
	<b>7,966,690</b>	<b>8,472,108</b>	<b>9,572,403</b>	<b>9,764,124</b>
<b>Unincorporated Area General Fund</b>				
<b><u>Management &amp; Budget</u></b>				
<b><u>Non-Competitive</u></b>				
Tampa Bay Cable Network	414,684	355,443	355,443	355,443
Tampa Educational Cable Consortium	519,000	519,000	519,000	519,000
	<b>933,684</b>	<b>874,443</b>	<b>874,443</b>	<b>874,443</b>
<b>TOTAL GENERAL FUND</b>	<b>8,900,374</b>	<b>9,346,551</b>	<b>10,446,846</b>	<b>10,638,567</b>
<b>SPECIAL REVENUE FUNDS</b>				
<b>Countywide Special Purpose Revenue Fund</b>				
<b><u>Management &amp; Budget</u></b>				
<b><u>Non-Competitive</u></b>				
Bay Area Legal Services	720,944	1,100,000	1,100,000	1,100,000
	<b>720,944</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,100,000</b>

## NONPROFIT ORGANIZATIONS

Description	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Sales Tax Revenue Fund</b>				
<b><u>Economic Development</u></b>				
<b><u>3% Tourist Development Tax</u></b>				
Tampa Bay CVB	5,669,293	5,844,000	6,884,000	7,179,000
Tampa Convention Center	1,713,000	1,916,000	2,166,000	2,166,000
Tampa Bay Performing Arts Center	370,000	550,000	550,000	550,000
Plant City Stadium	400,000	400,000	400,000	400,000
Plant City Chamber of Commerce	45,000	60,000	80,000	80,000
Southshore Alliance	11,661	35,000	0	0
Apollo Beach Chamber of Commerce	0	0	20,000	20,000
Ruskin Chamber of Commerce	0	0	20,000	20,000
Ybor City Chamber of Commerce	75,000	100,000	100,000	100,000
Lowry Park Zoo	96,666	100,000	125,000	125,000
Museum of Science and Industry	96,667	100,000	125,000	125,000
Florida Aquarium	96,667	100,000	125,000	125,000
Outback Bowl Association	150,000	200,000	0	0
Outback Pro-Am	0	25,000	25,000	25,000
Tampa Bay Sports Commission	165,210	200,000	250,000	250,000
Arts Council	15,000	20,000	20,000	20,000
Tampa History Center	10,000	15,000	15,000	15,000
Tampa Bay Black Heritage Festival	15,000	15,000	20,000	20,000
Downtown Attractions	0	0	20,000	25,000
County Arts & Cultural Co-op	0	0	50,000	50,000
Tampa's Historic Streetcar, Inc.	0	0	5,000	5,000
Tampa Bay CVB - Overage Payment	817,074	219,278	106,388	137,590
<b><u>4th Cent Tourist Development Tax</u></b>				
Tampa Bay CVB	25,000	0	0	0
	<b>9,771,238</b>	<b>9,899,278</b>	<b>11,106,388</b>	<b>11,437,590</b>
<b>Intergovernmental Grants Fund</b>				
<b><u>Management &amp; Budget</u></b>				
<b><u>CDBG Human Services Programs</u></b>				
Bay Area Legal Services	35,000	35,000	35,000	35,000
Big Brothers Big Sisters	42,837	42,673	42,673	42,673
Boys and Girls Club	25,000	25,000	25,000	25,000
C. E. Mendez Foundation	31,018	31,500	0	0
Catholic Charities - Reach	80,000	80,000	80,000	80,000
Children's Home Society	165,431	150,000	150,000	150,000
Computer Mentors Group	0	0	28,160	28,160
Florida Institute for Community Studies	0	30,000	0	0
Gulf Coast Jewish Families	0	0	30,000	30,000
HARC - Alzheimer Care Staff	85,000	85,000	85,000	85,000
Head Start/Early Head Start Lease	0	79,418	0	0
Helping Hand Nursery	1,966	0	0	0
Hispanic Services Council	23,800	23,800	23,800	23,800
Infants & Young Children	465	24,412	0	0
Mary & Martha House	30,800	30,800	32,340	32,340
Nova SE University	31,358	32,295	32,295	32,295

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## NONPROFIT ORGANIZATIONS

Description	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Redland Christian Migrants	63,936	60,000	60,000	60,000
Seniors in Service	21,971	24,715	22,243	22,243
Tampa Metro Area YMCA	29,772	25,000	25,000	25,000
The Spring of Tampa Bay	43,835	60,000	40,000	40,000
United Cerebral Palsy	23,558	28,680	28,680	28,680
	<u>735,747</u>	<u>868,293</u>	<u>740,191</u>	<u>740,191</u>
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<u>11,227,929</u>	<u>11,867,571</u>	<u>12,946,579</u>	<u>13,277,781</u>
<b>TOTAL NONPROFIT ORGANIZATIONS</b>	<u>\$20,128,303</u>	<u>\$21,214,122</u>	<u>\$23,393,425</u>	<u>\$23,916,348</u>

## NONPROFIT ORGANIZATIONS - MULTI FUNDED AGENCIES

Organization	Funding Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Arts Council	General Fund	1,302,801	1,260,417	\$1,470,417	\$1,585,417
Arts Council	Tourist Tax Fund	15,000	20,000	20,000	20,000
<b>Total</b>		<b>1,317,801</b>	<b>1,280,417</b>	<b>1,490,417</b>	<b>1,605,417</b>
Bay Area Legal Services	General Fund	142,800	0	0	0
Bay Area Legal Services	Court Fees	720,944	1,100,000	1,100,000	1,100,000
Bay Area Legal Services	CDBG Grant	35,000	35,000	35,000	35,000
<b>Total</b>		<b>898,744</b>	<b>1,135,000</b>	<b>1,135,000</b>	<b>1,135,000</b>
Tampa Bay Black Heritage Festival	General Fund	10,000	10,000	25,000	25,000
Tampa Bay Black Heritage Festival	Tourist Tax Fund	15,000	15,000	20,000	20,000
<b>Total</b>		<b>25,000</b>	<b>25,000</b>	<b>45,000</b>	<b>45,000</b>
Boys and Girls Clubs	General Fund	128,860	141,750	148,838	148,838
Boys and Girls Clubs Summer Program	General Fund	72,739	75,000	75,000	75,000
Boys and Girls Club	CDBG Grant	25,000	25,000	25,000	25,000
<b>Total</b>		<b>201,599</b>	<b>216,750</b>	<b>223,838</b>	<b>223,838</b>
Catholic Charities - Reach	CDBG Grant	80,000	80,000	80,000	80,000
Catholic Charities - Choose Life Dist.	General Fund	48,402	58,000	55,000	58,000
<b>Total</b>		<b>128,402</b>	<b>138,000</b>	<b>135,000</b>	<b>138,000</b>
Children's Home Society	CDBG Grant	165,431	150,000	150,000	150,000
Children's Home Society	General Fund	6,287	8,684	15,000	15,000
<b>Total</b>		<b>171,718</b>	<b>158,684</b>	<b>165,000</b>	<b>165,000</b>
Computer Mentors Group	General Fund	13,805	15,000	21,375	21,375
Computer Mentors Group	CDBG Grant	0	0	28,160	28,160
<b>Total</b>		<b>13,805</b>	<b>15,000</b>	<b>49,535</b>	<b>49,535</b>
Crisis Center - Eldernet	General Fund	27,605	25,725	27,011	27,011
Crisis Center	General Fund	1,670,779	1,543,951	1,847,151	1,909,662
<b>Total</b>		<b>1,698,384</b>	<b>1,569,676</b>	<b>1,874,162</b>	<b>1,936,673</b>
Florida Aquarium	General Fund	150,000	150,000	0	0
Florida Aquarium	Tourist Tax Fund	96,667	100,000	125,000	125,000
<b>Total</b>		<b>246,667</b>	<b>250,000</b>	<b>125,000</b>	<b>125,000</b>
Lowry Park Zoo	General Fund	125,000	500,000	500,000	500,000
Lowry Park Zoo	Tourist Tax Fund	96,666	100,000	125,000	125,000
<b>Total</b>		<b>221,666</b>	<b>600,000</b>	<b>625,000</b>	<b>625,000</b>
Mary & Martha House	CDBG Grant	30,800	30,800	32,340	32,340
Mary & Martha House	General Fund	25,000	25,000	26,250	26,250
<b>Total</b>		<b>55,800</b>	<b>55,800</b>	<b>58,590</b>	<b>58,590</b>

## NONPROFIT ORGANIZATIONS - MULTI FUNDED AGENCIES

Organization	Funding Source	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Museum of Science and Industry	General Fund	575,000	300,000	600,000	600,000
Museum of Science and Industry	Tourist Tax Fund	96,667	100,000	125,000	125,000
<b>Total</b>		<b>671,667</b>	<b>400,000</b>	<b>725,000</b>	<b>725,000</b>
Redland Christian Migrants	General Fund	0	0	112,180	112,180
Redland Christian Migrants	CDBG Grant	63,936	60,000	60,000	60,000
<b>Total</b>		<b>63,936</b>	<b>60,000</b>	<b>172,180</b>	<b>172,180</b>
Seniors in Service	CDBG Grant	21,971	24,715	22,243	22,243
Seniors in Service	General Fund	0	0	10,000	10,000
<b>Total</b>		<b>21,971</b>	<b>24,715</b>	<b>32,243</b>	<b>32,243</b>
CDC of Tampa	General Fund	34,500	50,000	47,250	47,250
CDC of Tampa - YO Program	General Fund	0	0	200,000	200,000
<b>Total</b>		<b>34,500</b>	<b>50,000</b>	<b>247,250</b>	<b>247,250</b>
Tampa Bay CVB	Tourist Tax Fund	5,669,293	5,844,000	6,884,000	7,179,000
Tampa Bay CVB - 4th Cent	Tourist Tax Fund	25,000	0	0	0
Tampa Bay CVB - Overage Payment	Tourist Tax Fund	817,074	219,278	106,388	137,590
<b>Total</b>		<b>6,511,367</b>	<b>6,063,278</b>	<b>6,990,388</b>	<b>7,316,590</b>
Tampa Bay Sports Commission	General Fund	0	150,000	200,000	200,000
Tampa Bay Sports Commission	Tourist Tax Fund	165,210	200,000	250,000	250,000
<b>Total</b>		<b>165,210</b>	<b>350,000</b>	<b>450,000</b>	<b>450,000</b>
Tampa Metro Area YMCA	CDBG Grant	29,772	25,000	25,000	25,000
Tampa Metro Area YMCA	General Fund	34,763	29,375	30,844	30,844
<b>Total</b>		<b>64,535</b>	<b>54,375</b>	<b>55,844</b>	<b>55,844</b>
The Spring of Tampa Bay	CDBG Grant	43,835	60,000	40,000	40,000
The Spring of Tampa Bay	General Fund	120,578	123,200	106,050	106,050
<b>Total</b>		<b>164,413</b>	<b>183,200</b>	<b>146,050</b>	<b>146,050</b>
United Cerebral Palsy	General Fund	23,819	29,700	21,084	21,084
United Cerebral Palsy	CDBG Grant	23,558	28,680	28,680	28,680
<b>Total</b>		<b>47,377</b>	<b>58,380</b>	<b>49,764</b>	<b>49,764</b>

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## RESERVES AND REFUNDS

The following table presents a four-year comparison of reserves and refunds. Unlike most four-year schedules in the various documents that comprise the Annual Budget, this table presents adopted budgets for each year. No actuals are presented. Under governmental accounting, reserves are not expended. Instead, when funds are needed, the budget is amended to reduce the budget for a particular reserve and appropriate more funds in the expenditure category where they are needed. That means there are never actual expenditures of reserves.

Reserves are lump sum dollars set aside in a budget for unanticipated needs. These moneys are not distributed or allocated to operating budgets because specific requirements are not known at the time of budget adoption, or because bond documents require their establishment.

Florida Statutes Chapter 129.01(2)(c) and (d) provides for the following reserves:

1. A reserve for contingencies may be provided in a sum not to exceed ten percent of the total of the budget.
2. A reserve for cash balance to be carried forward may be provided for the purpose of paying expenses from October 1 of the ensuing fiscal year until the time when the revenues for that year are expected to be available.
3. An appropriation for "outstanding indebtedness" shall be made to provide for the payment of vouchers which have been incurred in and charged against the budget for the current year, but which are expected to be unpaid at the beginning of the ensuing year for which the budget is being prepared.

General contingency reserves may be allocated to fund any lawful need as long as funding source guidelines are met. Specific use reserves are restricted to an individual purpose or program within the funding source. Once it has been determined that the specific need has been satisfied or is no longer necessary, the balance in these types of reserves may be reprogrammed into a general contingency account with the approval of the Board of County Commissioners through the budget amendment process. The reserve for cash balance carry-forward, however, may not be reprogrammed during the year.

Refunds are also included in this component of the budget, and may be expended. However, refunds constitute a small proportion of the budget. They usually include the refund of revenues collected in a prior fiscal year for which accounting records have been closed.

The organization of these reserves and refunds is by fund, so that it is generally clear what the funding source is for each reserve. Many of these reserves are funded from restricted revenues, such as the State Indigent Health Care Sales Tax or proceeds from bond issues or other special financings.

All capital project and grant subfunds are budgeted on an "all-years" basis. As such, each year's budget only reflects the annual change in funding and does not include any carryover appropriation from prior years. All-years budgeting of reserves, as shown on this schedule, will only reflect the annual increase or decrease in the specific reserve, not the reserve balance.

For more information on any of these reserves or refunds, please contact the Management and Budget Department at (813) 272-5890.

## RESERVES AND REFUNDS

Description	FY 04 Adopted	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>GENERAL FUND</b>				
<b>Countywide General Fund</b>				
Refund Prior Year Revenue	\$50,000	\$450,000	\$450,000	\$450,000
Reserve for Contingency (Policy 03.02.05.00)	3,908,974	5,097,956	14,671,665	9,802,205
Reserve Unrealized Fund Balance	5,000,000	7,800,000	8,000,000	7,000,000
Reserve Cash Balance-Stabilization Funds (03.02.02.22)	16,241,879	17,529,441	19,076,469	20,865,883
Reserve Investment Fair Market Value Adj.	708,313	0	0	0
Reserve for Indigent Health Care Costs	7,500,000	2,050,000	0	0
Reserve for Aging Services Revenue Stabilization	550,000	0	0	0
Other Designated Reserves				
Reserve for Grant Match	1,050,000	1,100,000	1,000,000	1,000,000
Reserve for Attrition (Policy 03.02.02.25)	392,673	380,382	515,791	557,559
Reserve for Unreimbursed Disaster Expenses	0	0	3,000,000	3,000,000
Other Designated Reserves	0	529,516	0	0
Reserve for Article V	3,872,485	0	0	0
Adjustment to Reserve for Capital Projects	1,500,000	( 1,468,421)	1,329	0
Adjustment to Reserve for Major Maintenance & Repair	1,270,000	0	0	0
	<b>42,044,324</b>	<b>33,468,874</b>	<b>46,715,254</b>	<b>42,675,647</b>
<b>Unincorporated Area General Fund</b>				
Refund Prior Year Revenue	25,000	225,000	225,000	225,000
Reserve for Contingency (Policy 03.02.05.00)	3,410,000	4,110,000	11,824,499	9,183,957
Reserve Unrealized Fund Balance	3,000,000	4,000,000	5,000,000	5,000,000
Reserve Cash Balance-Stabilization Funds (03.02.02.22)	8,949,693	10,435,699	11,474,481	12,713,275
Reserve Investment Fair Market Value Adj.	230,668	0	0	0
Other Designated Reserves				
Reserve for Attrition (Policy 03.02.02.25)	483,317	501,815	1,725,141	1,931,894
Reserve for Unreimbursed Disaster Expenses	0	0	930,233	930,233
Reserve for Canal Advisory Task Force Recommendations	0	0	0	500,000
Other Designated Reserves	2,195,454	0	0	0
Reserve For Communication Services Tax/Fire Rescue	3,830,942	0	0	0
Reserve for Capital Projects - Fire Station Construction	0	0	0	0
Adjustment to Reserve for Future Capital Outlay	0	0	( 50,000)	0
Adjustment to Reserve for Major Maintenance & Repair	3,683,388	0	0	0
	<b>25,808,462</b>	<b>19,272,514</b>	<b>31,129,354</b>	<b>30,484,359</b>
<b>TOTAL GENERAL FUND</b>	<b>67,852,786</b>	<b>52,741,388</b>	<b>77,844,608</b>	<b>73,160,006</b>

## RESERVES AND REFUNDS

Description	FY 04 Adopted	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
County Fine and Forfeiture FS 142.01				
Reserve for Article V	2,694,541	0	0	0
Alcohol & Drug Abuse Contingency FS 939.017	84,809	19,159	93,414	38,114
Drug Abuse Alternative Source Fund R91-0223	108,249	63,258	199,355	180,716
800Mhz Radio Communication System Fund	1,049,398	1,136,893	1,427,594	1,632,141
Florida Contraband Forfeiture Fund FS 932.703/704	1,696,379	1,480,103	1,313,320	1,413,267
Local Government Criminal Justice Trust Fund FS27.3455				
Reserve for Article V	488,289	0	0	0
Legal Aid Program Service Fees Ord. 89-20	81,985	0	0	0
Drug Abuse Trust Fund FS938.21/Ord. 97-16	221,299	268,299	278,134	286,534
Federal Treasury Asset Forfeiture Fund	114,959	126,722	140,500	144,500
Court Facilities Fund Ord. 87-23	1,725,822	1,173,581	439,914	448,369
Mediation/Arbitration Trust Fund Contingency	491,527	827,323	66,660	67,990
Reserve for Article V	235,873	0	0	0
County Civil Mediation Trust Fund	7,250	135,659	9,720	9,915
Reserve for Article V	114,608	0	0	0
Family Mediation Trust Fund	131,700	73,312	16,539	16,869
Civil Traffic Hearing Officer Trust Fund AO 92-11	1,217,944	523,094	43,450	44,320
Reserve for Article V	99,766	0	0	0
Marriage Dissolution--General Master Trust Fund	67,509	204,460	13,150	13,410
Reserve for Article V	218,690	0	0	0
Court Technology Trust Fund Ord. 93-02	229,151	90,316	143,600	146,475
Probate/Guardianship/Trust Fund Contingency	59,201	49,802	4,435	4,520
Reserve for Article V	39,202	0	0	0
Special Master--Animal Control Fee Fund	15,750	12,562	15,795	17,045
Circuit Court Mediation Administrative Fee Fund	30,200	74,832	1,520	1,550
Reserve for Article V	26,700	0	0	0
Special Master--Water Use Restriction Fee Fund	27,200	57,008	44,790	47,890
Family Administrative Fee Fund AO 94-178	132,200	183,477	2,850	2,910
Reserve for Article V	28,451	0	0	0
Child Custody Investigation Fees AO 181	112,077	302,865	2,700	2,750
Reserve for Article V	18,825	0	0	0
Courthouse Annex Tower Contingency	2,850,464	0	0	0
County (Court Ordered) Mediation AO 99-06	59,800	59,469	2,370	2,420
Reserve for Article V	10,000	0	0	0
Children's Advocacy Center Fund AO 99-081	15,117	17,257	17,640	19,140
Public Guardian Trust Fund Ord. 99-24	29,100	26,221	0	0
Reserve for Article V	6,250	0	0	0
Drug Court Program Administration Fund FS 796.07(6)	0	0	70,532	105,415
Teen Court/Juvenile Diversion Fund (Ord 04-33; FS 939.185)	0	12,919	1,662	0
Traffic Surcharge Trust Fund (Ord 04-26; FS 318.18)	0	2,626,152	3,119,395	3,151,373
Crime Prevention/Safe Neighborhoods (FS 775.083)	0	610,000	871,334	1,401,724
Child Support Incentives Fund - SS Act Title IV-D	0	0	22,000	22,000
Emergency Management Fac Plans Review Fund	22,372	25,698	27,739	30,889
Local Air Pollution Control Tag Fee FS 320.03	438,322	374,360	429,253	432,027
Gardinier Settlement DEP/EPC Fund	1,209,207	843,234	476,094	486,094
Pollution Recovery Fund LF 84-446	1,627,583	2,217,954	1,140,276	1,282,532

## RESERVES AND REFUNDS

Description	FY 04 Adopted	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
State Revenue Sharing--Revenue Stabilization Res.	12,606,051	3,193,395	6,562,548	6,562,548
911 Emergency Telephone Sys. - Land Line Ord. 86-14/87-25	4,921,781	6,884,201	5,004,110	4,260,005
911 Emergency Telephone Sys. - Wireless FS 365.1743	0	0	579,027	638,751
Fla Boating Improvement Fund FS 328.72 (15)	0	0	2,750	3,020
Museums/Cecile Wagnon Will Fund	82,061	85,561	83,159	85,659
Data Management Services Fund	1,559,659	0	0	0
Tampa Bay Water Issues Additional Support	24,906	107,729	0	0
Animal Ctrl Spay/Neuter Incentive Payment Prog	435,031	483,178	527,534	448,914
Animal Services Contributions Fund	6,300	14,119	4,022	4,286
	<b>41,070,481</b>	<b>28,120,750</b>	<b>27,619,183</b>	<b>28,339,491</b>
<b>Unincorporated Area Special Purpose Fund</b>				
Adjustment to Public Art Program	1,500	1,575	30,200	0
<u>Parks Impact Fees</u>				
Adjustment to Future Capital Outlay	2,057,990	( 1,774,935)	600,175	( 1,517,825)
<u>Fire Service Impact Fee (all zones)</u>				
Adjustment to Future Capital Outlay	181,750	390,725	683,770	693,770
School Sites Impact Fees	7,410,791	3,545,502	6,289,127	8,519,127
Capital Program Administration (Impact Fees)	45,459	162,348	178,883	0
Adjustment to Environmental Restoration Oper/Proj Fd.Ord. 92-05	251,000	153,500	200,000	200,000
Adjustment to Local Habitat Mitigation Bank Fund	30,000	31,500	25,000	25,000
Building Services Division Fund	6,272,905	5,258,617	7,222,062	5,522,820
Land Excavation Operation/Inspection 8.01.03 LDC	11,426	10,978	30,360	601
Water Conservation Trust Fund Ord. 91-27	659,908	758,250	551,240	524,916
Phosphate Severance Tax Fund FS 211.31	5,204,402	1,742,360	1,907,251	2,059,599
<u>Stormwater Management Fund</u>				
Adjustment to Future Capital Outlay	240,138	( 163,292)	50,227	212,498
Adjustment to Other Designated Reserve	0	38,434	0	0
Sun City Utility Operating/Project Fund	445	344	0	0
	<b>22,367,714</b>	<b>10,155,906</b>	<b>17,768,295</b>	<b>16,240,506</b>
<b>TOTAL SPECIAL REV. FUNDS (TAX FUNDS)</b>	<b>63,438,195</b>	<b>38,276,656</b>	<b>45,387,478</b>	<b>44,579,997</b>
<b>OTHER SPECIAL REVENUE FUNDS</b>				
<b>County Blended Component Units Fund</b>				
Law Library Board Sales and Other Services	0	3,331	22,005	21,855
	<b>0</b>	<b>3,331</b>	<b>22,005</b>	<b>21,855</b>
<b>Sales Tax Revenue Fund</b>				
<u>Indigent Health Care &amp; Trauma Center Fund</u>				
General Contingency	11,156,669	14,114,354	31,747,625	41,719,823
Reserve Investment Fair Market Value Adj.	386,049	102,859	0	0
<u>Half Cent Sales Tax/Bonds</u>				
Revenue Stabilization Reserve	12,762,941	8,552,463	14,321,224	14,940,486
Reserve Investment Fair Market Value Adj.	252,955	200,132	58,802	58,802

## RESERVES AND REFUNDS

Description	FY 04 Adopted	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<u>Professional Sports Franchise Facility Sales Tax</u>				
Debt Service Reserve	184,325	167,441	167,907	168,307
Reserve Investment Fair Market Value Adj.	5,670	3,211	1,241	1,241
<u>3% Tourist Development Tax</u>				
General & Other Contingencies	1,972,899	998,797	1,578,867	1,637,834
Reserve Investment Fair Market Value Adj.	61,448	19,397	0	0
Other Restricted Reserves	890,000	948,880	948,880	948,880
<u>1% Additional (4th Cent) Tourist Tax Ord. 90-03</u>				
General Contingency	4,482,551	5,003,248	6,556,312	7,902,226
Reserve Investment Fair Market Value Adj.	100,655	48,334	4,928	4,928
<u>1% Additional (5th Cent) Tourist Tax Ord. 94-13</u>				
General & Other Contingencies	2,360,339	2,685,695	3,654,221	4,391,730
Reserve Investment Fair Market Value Adj.	113,757	39,639	0	0
Reserve for Debt Service	1,680,000	1,680,000	0	0
	<b>36,410,258</b>	<b>34,564,450</b>	<b>59,040,007</b>	<b>71,774,257</b>
<b>Intergovernmental Grants</b>				
Reserve for Public Art	0	0	3,720	8,450
	<b>0</b>	<b>0</b>	<b>3,720</b>	<b>8,450</b>
<b>County Transportation Trust Fund</b>				
<u>Operating Fund</u>				
General & Other Contingencies	500,000	0	0	0
Prior Year Reappropriation	2,500,000	2,500,000	3,000,000	3,000,000
Reserve Investment Fair Market Value Adj.	629,086	150,432	0	0
Adjustment to Project Fund	( 2,607,701)	( 3,521,485)	( 1,737,048)	35,093
Street Lighting Non-Ad Valorem Assessments	2,443,371	3,469,028	3,743,140	3,303,309
Adjustment to Ninth-Cent Fuel Tax Fund	( 416,636)	( 116,547)	( 127,559)	( 130,468)
Transportation Impact Fees:				
Adjustment to Future Capital Outlay	3,369,080	( 842,298)	2,711,698	3,900,887
Adjustment to Citrus Park Community Dev District	78,568	75,000	0	0
Adjustment to Constitutional Fuel Tax Fund	( 1,946,116)	3,700,477	( 2,961,000)	0
County Fuel Tax (7th Cent) Fund	525,827	263,858	507,997	507,997
Local Transportation Ninth Cent Fuel Tax Fund	1,411	1,263	1,150	1,150
Adjustment to Ad Valorem Tax Transportation Fund	86,923	0	49,000	50,000
	<b>5,163,813</b>	<b>5,679,728</b>	<b>5,187,378</b>	<b>10,667,968</b>
<b>Library Tax District Fund</b>				
Refund Prior Year Revenue	0	50,000	75,000	75,000
General Contingency	500,000	500,000	500,000	500,000
Prior Year Reappropriation	600,000	600,000	600,000	600,000
Unrealized Fund Balance	600,000	600,000	500,000	500,000
Reserve for Fund Balance Carried Forward	1,150,020	1,150,020	0	0
Reserve Investment Fair Market Value Adj.	306,444	0	0	0

## RESERVES AND REFUNDS

Description	FY 04 Adopted	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Other Designated Reserves	9,910,879	7,255,758	14,540,412	20,895,431
Adjustment to Project Fund Ord. 89-32	0	0	( 26,182)	( 12,850)
Adjustment to Public Art Program	2,000	2,100	26,182	12,850
	<b>13,069,343</b>	<b>10,157,878</b>	<b>16,215,412</b>	<b>22,570,431</b>
<b>Infrastructure Surtax Fixed Project Fund</b>				
<b>FY 97 - FY 03</b>				
Adjustment to Future Capital Outlay	( 1,950,000)	( 4,067,600)	( 1,349,532)	600,000
<b>FY 03 - FY 08</b>				
<i>Financed Project Subfund:</i>				
Adjustment to Future Capital Outlay	1,500,000	1,943,228	500,000	500,000
Adjustment to Other Designated Reserve	1,746,000	1,500,000	500,000	500,000
Reserve for Public Art	0	0	3,000	0
<i>Non-Financed Project Subfund:</i>				
Adjustment to Future Capital Outlay	1,155,381	1,310,868	388,830	500,000
Adjustment to Other Designated Reserve	1,500,000	3,240,000	1,429,867	1,469,853
Adjustment to Debt Service	3,194,000	( 1,694,000)	0	0
Reserve for Public Art	0	0	151,170	0
<b>FY 08 - FY 13</b>				
Reserve for Public Art	0	0	65,000	0
	<b>7,145,381</b>	<b>2,232,496</b>	<b>1,688,335</b>	<b>3,569,853</b>
<b>TOTAL OTHER SPECIAL REVENUE FUNDS</b>	<b>61,788,795</b>	<b>52,637,883</b>	<b>82,156,857</b>	<b>108,612,814</b>
<b>DEBT SERVICE FUNDS</b>				
Refund Prior Year Revenue	0	2,500	22,000	22,000
Fund Balance Carried Forward	8,198,841	10,863,223	12,001,017	12,059,893
General & Other Contingencies	1,663,945	2,022,159	1,000,781	950,401
Reserve Investment Fair Market Value Adj.	1,875,211	1,244,324	393,600	393,600
Debt Service Payments	26,867,785	21,166,141	18,880,720	18,880,720
<b>TOTAL DEBT SERVICE FUND</b>	<b>38,605,782</b>	<b>35,298,347</b>	<b>32,298,118</b>	<b>32,306,614</b>
<b>CAPITAL PROJECTS FUNDS</b>				
Adjustment to Countywide Capital Projects Fund	0	0	( 1,536,329)	0
Adjustment to Unincorp. Area Capital Projects Fund	0	0	57,206	7,351
Adjustment to Reserve for Future Fire Stations	0	5,123,784	5,812,587	8,998,562
Adjustment to Capital Improvement Series 1998 Fund	159,476	25,000	0	0
Environmentally Sensitive Lands	1,310,192	1,891,405	675,920	262,816
Adjustment to Court Facility Non-Bond Construction	( 74,000)	0	0	0
Adjustment to Capital Improvement Series 94/96 Fund	160,000	0	0	0
Adjustment to Capital Improvement Rev. Bonds 94 Const. Fund	80,000	0	0	0
Adjustment to CP Allocated Credit Capacity	11,017,000	1,920,648	( 16,607,621)	22,152,660
Adjustment to Falkenburg Jail - Reserve for Future Capital Outlay	532,000	125,000	0	0
<b>TOTAL CAPITAL PROJECTS FUNDS</b>	<b>13,184,668</b>	<b>9,085,837</b>	<b>( 11,598,237)</b>	<b>31,421,389</b>
<b>ENTERPRISE FUNDS</b>				
<b>Solid Waste System Enterprise Fund</b>				
Operating and Maintenance	9,824,766	10,204,238	10,744,980	11,314,219
Renewal and Replacement	12,597,203	11,271,114	10,634,527	10,634,527

## RESERVES AND REFUNDS

Description	FY 04 Adopted	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Landfill Closures	26,979,849	26,295,367	28,059,287	28,680,476
Debt Service Accounts	23,798,098	24,164,418	4,971,393	4,672,226
Rate Stabilization Reserve	2,000,000	2,000,000	2,000,000	2,000,000
General Operating Reserves	12,806,389	9,102,384	14,163,704	15,789,172
	<b>88,006,305</b>	<b>83,037,521</b>	<b>70,573,891</b>	<b>73,090,620</b>
<b>Water &amp; Wastewater Utility Enterprise Fund</b>				
<u>Utility System Operation &amp; Maintenance Acct.</u>				
Reserve for Fund Balance Carried Forward	9,724,051	9,884,908	11,261,845	11,791,696
<u>Utility System Revenue Bonds Debt Svc. Acct.</u>				
Reserve for Fund Balance Carried Forward	3,036,667	3,015,834	3,165,833	3,302,500
Reserve Investment Fair Market Value Adj.	4,717,900	4,137,933	4,005,319	4,005,319
<u>Utility System General Revenue Account</u>				
Refund Prior Year Revenue	661,705	164,830	0	0
General & Other Contingencies	3,154,083	4,462,414	5,077,006	3,094,733
Fund Balance Carried Forward	4,167,450	5,140,186	1,572,687	1,523,337
Reserve Investment Fair Market Value Adj.	5,117,575	1,903,836	0	0
<u>Capacity Fees General Operating Account</u>				
General & Other Contingencies	13,153,090	0	5,965,398	6,338,788
Reserve Investment Fair Market Value Adj.	1,125,060	779,505	669,310	669,310
Other Debt Service Reserve	7,811,648	0	0	0
Refund Prior Year Revenue	100,000	100,000	100,000	100,000
Adjustment to Renewal and Replacement	( 2,567,846)	( 560,918)	( 6,042,313)	( 2,485,170)
Adjustment to General Revenue Capacity Expansion Account	( 17,321,300)	( 1,384,232)	18,303,000	( 1,068,000)
Adjustment to Dedicated Water Capacity Fee Project Acct.	0	( 1,840,480)	( 4,883,000)	0
Adjustment to Dedicated Wastewater Capacity Fee Project Acct.	0	( 4,274,000)	( 7,312,000)	0
Cone Ranch Special Projects	1,380,491	1,430,375	1,646,408	1,690,408
Water Conservation	1,097,396	1,254,945	0	0
Adjustment to Long-Term System Capital Rehab./Replacement	0	( 29,000,000)	( 176,000)	( 1,424,000)
<u>Revenue Account Rate Stabilization Fund</u>				
Other Designated Reserves	78,134,892	57,371,572	76,654,356	76,654,356
Reclaimed Water Improvement Unit Asmt. Fund	2,113,130	2,598,748	3,214,823	3,830,985
Capacity Assessment Unit Fund Ord. 96-07	126,322	73,051	0	0
Infrastructure Assessment Unit Fund 99-08	27,335	33,612	42,220	49,011
<u>Reclaimed Water Special Assessment Bonds 00</u>				
Adjustment to Reserve for Debt Service	45,948	67,488	0	0
<u>Capacity Assessment Special Assessment Bonds '00</u>				
Adjustment to Reserve Future Capital Outlay	500,000	( 448,000)	0	0
Adjustment to Reserve for Debt Service	114,888	( 101,506)	149,217	151,692
	<b>116,420,485</b>	<b>54,810,101</b>	<b>113,414,109</b>	<b>108,224,965</b>
<b>TOTAL ENTERPRISE FUNDS</b>	<b>204,426,790</b>	<b>137,847,622</b>	<b>183,988,000</b>	<b>181,315,585</b>

## RESERVES AND REFUNDS

Description	FY 04 Adopted	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>INTERNAL SERVICE FUND</b>				
<b>Fleet Services Fund</b>				
General & Other Contingencies	2,798,712	2,130,954	4,153,320	2,409,052
Lease-Back Program Reserve	9,278,021	9,381,890	8,718,344	10,121,906
	<b>12,076,733</b>	<b>11,512,844</b>	<b>12,871,664</b>	<b>12,530,958</b>
<b>County Self-Insurance Fund</b>				
<u>Insurance Program Administration</u>				
General Contingency	300,000	300,000	300,000	300,000
Reserve Investment Fair Market Value Adj.	17,529	11,644	6,915	6,915
<u>Workers' Compensation Insurance</u>				
General Contingency	32,538,723	42,551,298	28,450,639	33,291,978
Long-Term Incurred Claims	4,800,000	9,163,625	14,322,000	14,322,000
Reserve Investment Fair Market Value Adj.	1,068,490	377,239	0	0
<u>General Liability Insurance</u>				
General Contingency	0	6,365,042	8,305,026	7,473,685
Claims Settlement	2,912,831	3,374,046	7,684,000	7,684,000
Reserve Investment Fair Market Value Adj.	362,233	180,789	27,425	27,425
<u>Catastrophic Disaster Insurance</u>				
General Contingency (Policy 03.02.04.00)	29,996,697	30,768,159	35,184,641	36,084,641
Reserve Investment Fair Market Value Adj.	599,829	198,004	0	0
<u>Employee Group Health Insurance</u>				
General Contingency	7,107,019	17,104,964	17,105,598	19,976,420
Incurred but Not Realized (IBNR) Claims	0	0	5,488,322	5,488,322
Reserve Investment Fair Market Value Adj.	458,269	129,815	0	0
	<b>80,161,620</b>	<b>110,524,625</b>	<b>116,874,566</b>	<b>124,655,386</b>
<b>TOTAL INTERNAL SERVICE FUND</b>	<b>92,238,353</b>	<b>122,037,469</b>	<b>129,746,230</b>	<b>137,186,344</b>
<b>GRAND TOTAL</b>	<b>\$541,535,369</b>	<b>\$447,925,202</b>	<b>\$539,823,054</b>	<b>\$608,582,749</b>

**Notes:**

- 1) Reserves for various capital project funds are shown on an all years budget basis and therefore reflect only the increase or decrease for that year not necessarily the reserve balance ("adjustment to")
- 2) Many reserves include an adjustment for investment fair market value change

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## INTERFUND TRANSFERS

The following table presents a four-year comparison of interfund transfers. Like most four-year schedules in this document, this table presents actuals for FY 04 and the adopted budgets for FY 05, FY 06 and FY 07.

All interfund transactions that are not loans, reimbursements or quasi-external transactions are classified as transfers. Transfers are of two types: residual equity transfers and operating transfers.

Residual equity transfers are defined as "nonrecurring or non-routine transfers of equity between funds." The GASB's Codification, Section 1800.106, specifically cites the following examples:

- Contributions of capital to proprietary funds.
- The subsequent return to the general fund of capital contributed to proprietary funds.
- Transfers of residual balances of discontinued funds to the general fund or a debt service fund.

All transfers that do not qualify as residual equity transfers are properly classified as operating transfers. Often operating transfers reflect ongoing operating subsidies between funds. For example, the Unincorporated Area General Fund reflects its

annual subsidy to the Transportation Trust Fund as an operating transfer.

The majority of the interfund transfers identified on the following schedule are operating transfers as opposed to residual equity transfers.

The organization of these interfund transfers is by fund, so that it is generally clear where the transfer originates (appropriation) and the destination of the transfer (revenue). Many of the transfers reflect the movement of funds from restricted funds established to account for the proceeds of certain revenues (e.g. Sales Tax Revenue Fund) to an operating or project fund where the County portion of the proceeds are actually expended.

All capital project and grant subfunds are budgeted on an "all-years" basis. As such, each year's budget only reflects the annual change in funding and does not include any carryover appropriation from prior years. All-years budgeting of interfund transfers, as shown on this schedule, will only reflect the annual increase or decrease in the specific transfer, resulting in instances of a negative transfer in any given year.

For more information on any of these transfers, please contact the Management and Budget Department at (813) 272-5890.

## INTERFUND TRANSFERS

Description	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>GENERAL FUND</b>				
<b>Countywide General Fund</b>				
<i>Revenue:</i>				
From State Revenue Sharing	\$16,832,622	\$12,424,370	\$1,725,798	\$1,725,798
From State Revenue Sharing (one-time)	2,442,800	1,500,000	210,828	0
From Civil Traffic Infractions Hearing Officer	50,000	0	0	0
From Service Fees Legal Aid Program Fund	1,333	0	0	0
From Grants Fund	221,461	0	0	0
From Half-Cent Sales Tax - Capital Projects Subfund	3,565,000	0	0	0
From State Revenue Sharing - Capital Projects Subfund	6,500,000	0	0	0
From Half-Cent Sales Tax	0	3,300,000	5,900,000	6,700,000
From Court Facilities & Traffic Hearing Officer Funds	1,175,000	0	0	0
<b>Total Interfund Transfers</b>	<b>30,788,216</b>	<b>17,224,370</b>	<b>7,836,626</b>	<b>8,425,798</b>
<i>Appropriations:</i>				
Detention Deputy Recruitment/Retention Fund	192,000	0	0	0
State Court Innovations Fund	0	1,917,919	1,394,559	1,458,989
Legal Aid Fund	0	675,000	669,812	669,812
Teen Court/Juvenile Diversion Fund	0	0	754,681	806,223
Court-Related Technology Fund	0	2,911,636	1,920,444	1,003,325
ELAPP Operating Millage (rev. avail. for projects)	5,489,659	5,709,794	8,046,490	8,914,811
ELAPP Administration, Management & Restoration Funds	1,236,013	2,085,768	1,712,197	2,050,180
Fine and Forfeiture Fund (1)	6,349,082	0	0	0
Local Criminal Justice Trust Fund (2)	6,670,013	0	0	0
Planning Commission (3)	4,531,157	5,188,919	5,334,158	5,714,666
Law Library (3)	518,336	0	0	0
Civil Service Board (3)	2,137,038	2,397,756	2,591,928	2,709,505
Aging Services Grants Match	472,659	448,471	453,691	453,691
Public Safety Grants Match - Operating	1,851,941	79,881	91,282	97,602
EPC Grants Match	499,000	499,000	497,280	523,062
Head Start Grants Match	3,009,622	3,127,837	3,037,608	3,067,536
Head Start Grants - County Supplement	0	0	1,296,973	1,927,576
Supervisor of Elections Grants Match	25,402	0	0	0
MPO Grants Match	26,463	26,463	26,335	26,335
Health & Social Services Grants Match	4,008,972	5,301,474	4,175,247	4,400,349
Indigent Health Care Services Fund	5,000,000	6,700,000	0	0
Countywide Construction Fund	0	13,850,000	15,960,490	19,588,760
Countywide Major Maintenance & Repair Fund (1X)	0	4,341,672	0	0
Countywide Major Maintenance & Repair Fund	0	2,784,792	4,867,020	5,158,444
Information & Technology Services Project Fund	0	5,141,955	3,112,334	2,344,004
Transportation Trust Fund - Capital (\$10 million alloc.)	4,450,000	2,000,000	2,000,000	2,000,000
Transportation Trust Fund - Capital	0	0	0	2,400,000
Community Liaisons Grants Match	36,090	43,584	1,624	8,204
Public Art Funding	44,341	1,468,421	0	0
<b>Total Interfund Transfers</b>	<b>46,547,788</b>	<b>66,700,342</b>	<b>57,944,153</b>	<b>65,323,074</b>

## INTERFUND TRANSFERS

Description	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Unincorporated Area General Fund</b>				
<i>Revenue:</i>				
From Half-Cent Sales Tax	56,242,468	61,262,620	70,598,182	70,689,390
From State Revenue Sharing	5,066,000	12,849,808	5,640,684	5,026,676
From Half-Cent Sales Tax - Repair & Renovation Subfund	2,500,000	0	0	0
<b>Total Interfund Transfers</b>	<b>63,808,468</b>	<b>74,112,428</b>	<b>76,238,866</b>	<b>75,716,066</b>
<i>Appropriations:</i>				
Sun City Utility Fund Subsidy	25,815	12,093	0	0
Stormwater Management Project Fund	0	558,000	0	0
Match for Operating/Project Grants	635,000	0	0	0
General Liability Self Insurance Fund	0	0	0	0
Unincorporated Area Construction Fund	0	1,650,000	4,262,000	0
Unincorporated Area Construction Fund - CST	0	2,724,778	8,829,326	9,005,913
Unincorp. Area Major Maintenance & Repair Fund (1X)	0	7,628,837	0	0
Unincorp. Area Major Maintenance & Repair Fund	0	526,937	2,450,329	2,639,324
Catastrophic Disaster Self Insurance Fund	0	0	0	0
Transportation Trust Fund - Operating (\$10 million alloc.)	1,700,000	1,850,000	2,200,000	2,350,000
Transportation Trust Fund - Capital (\$10 million alloc.)	3,350,000	5,650,000	5,300,000	5,150,000
Transportation Trust Fund - Capital (Add'l \$15 million)	0	0	8,535,000	7,600,000
Transportation Trust Fund - Operating (Add'l \$15 million)	0	0	6,465,000	7,400,000
Transportation Trust Fund - O&M Subsidy	12,315,457	15,278,423	10,226,109	11,919,364
Transportation Trust Fund - Capital	1,980,203	150,000	0	0
Land Excavation Operating Fund	107,562	86,904	0	20,023
Public Art Funding	4,800	0	0	0
<b>Total Interfund Transfers</b>	<b>20,118,837</b>	<b>36,115,972</b>	<b>48,267,764</b>	<b>46,084,624</b>

### SPECIAL REVENUE FUNDS

#### Countywide Special Purpose Fund

##### *Revenue:*

From Countywide Project Const. Fund - Public Art	0	0	159,490	178,760
<u>From Countywide General Fund:</u>				
Public Art Fund	44,341	0	0	0
Major Maintenance & Repair Fund	0	7,126,464	4,867,020	5,158,444
Detention Deputy Recruitment/Retention	192,000	0	0	0
County Fine & Forfeiture Fund	6,349,082	0	0	0
Local Govt Criminal Justice Trust Fund	6,670,013	0	0	0
State Court Innovations Fund	0	1,917,919	1,394,559	1,458,989
Legal Aid Fund	0	675,000	669,812	669,812
Teen Court/Juvenile Diversion Fund	0	0	754,681	806,223
Court-Related Technology Fund	0	2,911,636	1,920,444	1,003,325
Indigent Health Care Services	5,000,000	6,700,000	0	0
Information & Technology Svcs. Project Fund	0	5,141,955	3,112,334	2,344,004
From Courthouse Annex Tower Fund (Close Fund)	0	2,665,400	0	0
From Indigent Health Care Sales Surtax Fund	87,693,668	86,663,242	90,438,430	93,366,323
From Law Library Board Fund - State Court Innovations	45,224	0	0	0
From Grants Fund - Teen Court	3,776	0	0	0

## INTERFUND TRANSFERS

Description	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
From Half-Cent Sales Tax (Data Mgmt. Svcs. Fund)	6,695,304	0	0	0
From Half-Cent Sales Tax (CW Major Maint. & Repair Fund)	0	1,500,000	0	0
From State Revenue Sharing (Water Resources Team)	175,968	1,635,693	0	0
<b>Total Interfund Transfers</b>	<b>112,869,376</b>	<b>116,937,309</b>	<b>103,316,770</b>	<b>104,985,880</b>

***Appropriations:***

Countywide General Operating Fund	1,333	0	0	0
Countywide General Fund - Court Fac. & Traffic Hearing Off.	1,175,000	0	0	0
800 MHz Intergovernmental Radio Debt Service	1,170,511	1,115,254	1,149,651	1,140,176
Traffic Surcharge Trust (Close Courthouse Annex Tower Fund)	0	2,665,400	0	0
Courthouse Project Debt Svc Fund	3,100,000	0	0	0
Courthouse Proj. Sinking Fund (Traffic Surcharge Trust Fund)	0	3,209,248	2,335,099	2,537,787
Reimburse General Fund for Court Clerk Services	50,000	0	0	0
Match for Project Grants - Community Liaison Grant	19,482	0	0	0
<u>State Revenue Sharing:</u>				
Countywide General Fund	16,832,622	12,424,370	1,725,798	1,725,798
Countywide General Fund (one-time)	2,442,800	1,500,000	210,828	0
Countywide General Fund - Project Subfund	6,500,000	0	0	0
Unincorporated Area General Fund	5,066,000	12,849,808	5,640,684	5,026,676
Transportation Trust Fund (6-Cent Gas Tax)	0	5,800,000	0	0
Tampa Bay Water Issues	175,968	1,635,693	0	0
<b>Total Interfund Transfers</b>	<b>36,533,716</b>	<b>41,199,773</b>	<b>11,062,060</b>	<b>10,430,437</b>

**Unincorporated Area Special Purpose Fund**

***Revenue:***

From Unincorporated Area Construction Fund	0	0	30,200	0
From CIT Series 2004 Project Fund	1,229,681	0	0	0
From Impact Fee Funds for Administration	253,650	241,585	225,910	125,210
From Commercial Paper Note Issuances - Debt	0	0	0	0
From Commercial Paper Note Issuances - Projects	3,150,000	0	0	0
From Half-Cent Sales Tax (Major Maint. & Repair Fund)	0	2,500,000	0	0
<u>From Unincorporated Area General Fund:</u>				
Unincorporated Area General Fund Project Fund	4,800	0	0	0
Unincorp. Area Major Maint. & Repair Fund	0	8,155,774	2,450,329	2,639,324
Land Excavation Operation/Inspection	107,562	86,904	0	20,023
Stormwater Management Project Fund	0	558,000	0	0
Sun City Utility Fund	25,815	12,093	0	0
<b>Total Interfund Transfers</b>	<b>4,771,508</b>	<b>11,554,356</b>	<b>2,706,439</b>	<b>2,784,557</b>

***Appropriations:***

Unincorporated Area Construction Fund	0	0	1,007,000	0
Match for Project Grants				
Parks	183,400	0	0	0
Stormwater - Operating	32,632	0	0	0
Stormwater - Capital	241,659	186,550	186,550	186,550
Commercial Paper Quarterly Note Issuances	472,691	0	800,000	400,000
<b>Total Interfund Transfers</b>	<b>930,382</b>	<b>186,550</b>	<b>1,993,550</b>	<b>586,550</b>

## INTERFUND TRANSFERS

Description	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
<b>Blended Component Units Fund</b>				
<i>Revenue:</i>				
<b>Interfund Transfers</b>				
<u>From Countywide General Fund:</u>				
Civil Service Board	2,137,038	2,397,756	2,591,928	2,709,505
Law Library Board	288,416	0	0	0
Law Library Board (Rent Supplement)	229,920	0	0	0
City/County Planning Commission	4,531,157	5,188,919	5,334,158	5,714,666
<b>Total Interfund Transfers</b>	<b>7,186,531</b>	<b>7,586,675</b>	<b>7,926,086</b>	<b>8,424,171</b>
<i>Appropriations:</i>				
State Court Innovations Fund	45,224	0	0	0
<b>Total Interfund Transfers</b>	<b>45,224</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>State Health Care Surtax Trust Fund</b>				
<i>Appropriations:</i>				
Indigent Health Care Services Fund	87,693,668	86,663,242	90,438,430	93,366,323
<b>Total Interfund Transfers</b>	<b>87,693,668</b>	<b>86,663,242</b>	<b>90,438,430</b>	<b>93,366,323</b>
<b>Sales Tax Revenue Fund</b>				
<i>Appropriations:</i>				
Data Management Services Fund	6,695,304	0	0	0
<u>Countywide General Fund:</u>				
Countywide General Fund - Operating	0	3,300,000	5,900,000	6,700,000
Countywide General Fund - Project Subfund	3,565,000	0	0	0
<u>Unincorporated Area General Fund:</u>				
Unincorporated Area General Fund - Oper. Subfund	56,242,468	61,262,620	70,598,182	70,689,390
Unincorporated Area General Fund - R3M Subfund	2,500,000	0	0	0
Countywide Major Maintenance & Repair Fund	0	1,500,000	0	0
Unincorp. Area Major Maintenance & Repair Fund	0	2,500,000	0	0
Countywide Capital Projects Fund	0	1,191,000	0	0
Infrastructure Surtax Proj. Fd; FY 03 - 08 (non-financed)	39,289,887	42,517,283	45,780,783	49,388,530
Criminal Justice Facilities Debt Svc Fund	9,176,132	9,825,713	9,599,452	9,569,042
CIP Revenue Refunding Bonds '96 Sinking Fund	2,130,165	2,033,865	2,101,198	2,082,624
MOSI/County Center Debt Svc Fund	4,938,232	4,941,871	5,029,104	5,015,704
Capital Improvement Series 98 Bonds Debt Svc Fd.	1,341,669	1,334,050	1,336,534	1,338,130
TSA Refunding Non-Ad Valorem Bonds Debt Svc. Fd.	0	0	1,265,625	1,268,075
<b>Total Interfund Transfers</b>	<b>125,878,857</b>	<b>130,406,402</b>	<b>141,610,878</b>	<b>146,051,495</b>
<b>Intergovernmental Grants Fund</b>				
<i>Revenue:</i>				
From Countywide General Fund	8,180,149	9,526,710	9,580,040	10,504,355
From Countywide General Fund - FEMA Match	1,750,000	0	0	0
From Unincorporated Area General Fund	500,000	0	0	0
From Unincorporated Area General Fund - FEMA Match	135,000	0	0	0
From Stormwater Management Project Fund	241,003	186,550	186,550	186,550
From Stormwater Management Operating Fund	32,632	0	0	0

## INTERFUND TRANSFERS

Description	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
From ELAPP Site Management & Restoration	15,000	0	0	0
From Park Impact Fee Fund	183,400	0	0	0
From CIT Project Fund (Phase I)	14,900	0	0	0
From Teen Court Fund	19,482	0	0	0
From Utility System Operation & Maint. Fund	0	55,443	0	0
<b>Total Interfund Transfers</b>	<b>11,071,566</b>	<b>9,768,703</b>	<b>9,766,590</b>	<b>10,690,905</b>

**Appropriations:**

Countywide General Fund	221,461	0	0	0
Teen Court Fund	3,776	0	0	0
ELAPP Site Management & Restoration	678	0	0	0
<b>Total Interfund Transfers</b>	<b>225,915</b>	<b>0</b>	<b>0</b>	<b>0</b>

**County Transportation Trust Fund**

**Revenue:**

From Countywide General Fund (Capital)	0	0	0	2,400,000
From Countywide General Fund - Cap. (\$10 million alloc.) *	4,450,000	2,000,000	2,000,000	2,000,000
From Unincorp. Area General Fd - Oper. (\$10 million alloc.) *	1,700,000	1,850,000	2,200,000	2,350,000
From Unincorp. Area General Fd - Cap. (\$10 million alloc.) *	3,350,000	5,650,000	5,300,000	5,150,000
From Unincorp. Area General Fd - Cap. (Add'l \$15 million)	0	0	8,535,000	7,600,000
From Unincorp. Area General Fd - Oper. (Add'l \$15 million)			6,465,000	7,400,000
From Unincorp. Area General Fund (O&M Subsidy)	12,315,457	15,278,423	10,226,109	11,919,364
From Unincorp. Area General Fund (Capital)	1,980,203	150,000	0	0
From State Revenue Sharing	0	5,800,000	0	0
From CIT Project Fund (Phase II)	59,292	0	0	0
<b>Total Interfund Transfers</b>	<b>23,854,952</b>	<b>30,728,423</b>	<b>34,726,109</b>	<b>38,819,364</b>

**Appropriations:**

Impact Fees/Capital Program Administration Fund	253,650	241,585	225,910	125,210
Fuel Tax Revenue Bonds Debt Svc Fund	2,249,684	2,339,377	2,397,827	2,346,340
Commercial Paper Quarterly Note Issuances	5,935,805	6,133,250	0	0
<b>Total Interfund Transfers</b>	<b>8,439,139</b>	<b>8,714,212</b>	<b>2,623,737</b>	<b>2,471,550</b>

**Infrastructure Surtax Fixed Project Fund**

**Revenue:**

From Local Govt. Infrastructure Surtax	39,289,887	42,517,283	45,780,783	49,388,530
From CIT Series 2004 Project Fund	2,807,767	0	0	0
From CP Quarterly Note Issuances	25,030,845	0	25,450,000	17,600,000
From CP Allocated Credit Capacity	0	37,552,481	48,907,621	(31,152,660)
<b>Total Interfund Transfers</b>	<b>67,128,499</b>	<b>80,069,764</b>	<b>120,138,404</b>	<b>35,835,870</b>

**Appropriations:**

Match for Project Grants	14,242	0	0	0
Match for Transportation Trust Fund Project Grants	59,292	0	0	0
Match for Water/Wastewater Project Grants	105,094	0	0	0

## INTERFUND TRANSFERS

Description	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
CIT Series 2001A & Series 2001B Bonds	4,404,321	4,540,379	4,497,448	4,498,095
CIT Series 2004 Sinking Fund	0	9,062,568	6,295,358	6,317,340
CP Quarterly Note Issuances	328,485	0	1,750,000	2,575,000
<b>Total Interfund Transfers</b>	<b>4,911,434</b>	<b>13,602,947</b>	<b>12,542,806</b>	<b>13,390,435</b>

### DEBT SERVICE FUNDS

#### Revenue:

From Half-Cent Sales Tax	15,644,881	16,281,572	16,150,573	16,106,830
From 800Mhz Intergovt Radio System	1,170,511	1,115,254	1,149,651	1,140,176
From Courthouse Annex Tower Fund	3,100,000	0	0	0
From 4th Cent Tourist Dev. Tax	1,941,317	1,853,927	1,915,715	1,898,670
From Traffic Surcharge Trust Fund	0	3,209,248	2,335,099	2,537,787
From 5th Cent Tourist Dev. Tax	0	0	1,265,625	1,268,075
From County Fuel Tax	2,249,684	2,339,377	2,397,827	2,346,340
From CIT Project Fund (Phase II)	4,404,321	13,602,947	10,792,806	10,815,435
From Cap. Imp. Refunding Rev. Bonds 1996 Const.	2	0	0	0
From Cap. Imp. Rev. Bonds 1994 Const. Fund	1	0	0	0
<b>Total Interfund Transfers</b>	<b>28,510,717</b>	<b>38,402,325</b>	<b>36,007,296</b>	<b>36,113,313</b>

### CAPITAL PROJECTS FUNDS

#### Revenue:

From Countywide General Fund (ELAPP)	6,725,672	7,795,562	9,758,687	10,964,991
From Countywide General Fund (CW Capital Proj. Fund)	0	13,850,000	15,960,490	19,588,760
From Countywide General Fund Capital Proj. Fund (Art)	0	1,468,421	0	0
From Unincorp. Area General Fund (MSTU Cap. Proj. Fund)	0	4,374,778	13,091,326	9,005,913
From Unincorp. Area Major Maint. & Repair Proj. Fund	0	0	1,007,000	0
From Half-Cent Sales Tax	0	1,191,000	0	0
From Grant Funds	678	0	0	0
Capital Improvement Commercial Paper Program Fund:				
From CIT Phase II Financed Project Fund	328,486	0	1,750,000	2,575,000
From Constitutional Gas Tax Fund	5,935,805	6,133,250	0	0
From Stormwater Management Project Fund	472,692	0	0	0
From Park Impact Fee Funds	0	0	800,000	400,000
From CP Quarterly Note Issuances	3,980,000	0	160,000	0
From CP Allocated Credit Capacity	0	(1,426,129)	0	0
<b>Total Interfund Transfers</b>	<b>17,443,333</b>	<b>33,386,882</b>	<b>42,527,503</b>	<b>42,534,664</b>

#### Appropriations:

Public Art Program Countywide Fund	0	0	159,490	178,760
Public Art Program Unincorporated Area General Fund	0	0	30,200	0
Grant Match - ELAPP	15,000	0	0	0
CIP Refunding Rev. Bonds '96 Sinking Fund	3	0	0	0
Capital Imp. Commercial Paper Program Fund:				
Stormwater Management Project Fund	3,150,000	0	0	0
CIT Phase II Financed Project Fund	25,030,845	37,552,481	67,792,621	(13,552,660)
CIT Phase III Project Fund	0	0	6,565,000	0
Central Energy Plant Phase II Const Fund	3,980,000	0	0	0

## INTERFUND TRANSFERS

Description	FY 04 Actual	FY 05 Adopted	FY 06 Adopted	FY 07 Planned
Court Facilities Project Fund	0	(1,426,129)	0	0
EPC Sabal Park Facility Project Fund	0	0	160,000	0
Solid Waste Financed Project Fund	0	0	52,055,000	51,500,000
Water/Wastewater Capacity Assmt Unit Proj Fund	0	0	0	37,425,000
Water/Wastewater Utility System Financed Proj. Fund	0	0	32,147,000	34,774,000
2004 Community Investment Tax Rev. Bonds:				
Stormwater Management Project Fund	1,229,681	0	0	0
CIT Phase II Financed Project Fund	2,807,767	0	0	0
<b>Total Interfund Transfers</b>	<b>36,213,296</b>	<b>36,126,352</b>	<b>158,909,311</b>	<b>110,325,100</b>

### ENTERPRISE FUNDS

#### Solid Waste Utility Enterprise Fund

##### Revenue:

From CP Allocated Credit Capacity	0	0	52,055,000	51,500,000
<b>Total Interfund Transfers</b>	<b>0</b>	<b>0</b>	<b>52,055,000</b>	<b>51,500,000</b>

#### Water & Wastewater Utility Enterprise Fund

##### Revenue:

From CIT Project Fund (Phase I)	105,094	0	0	0
From CP Allocated Credit Capacity	0	0	32,147,000	72,199,000
<b>Total Interfund Transfers</b>	<b>105,094</b>	<b>0</b>	<b>32,147,000</b>	<b>72,199,000</b>

##### Appropriations:

#### Utility System Operation & Maint. Fund

Grant Match - Byrne Grant CL2507	0	55,443	0	0
<b>Total Interfund Transfers</b>	<b>0</b>	<b>55,443</b>	<b>0</b>	<b>0</b>

### Notes:

- (1) Fine & Forfeiture Fund paid for Court related costs and services prior to the enactment of Article V on July 1, 2004.
- (2) Local Criminal Justice Trust Fund paid for other Court costs, Medical Examiner, Public Defender, State Attorney, and Victim Assistance prior to the enactment of Article V on July 1, 2004.
- (3) Due to accounting requirements, agency funding appears outside the General Fund, but the property tax subsidy is reflected in the transfer shown here.