

Adopted Biennial Budget  
for FY 08 and FY 09



Capital Budget



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## CAPITAL BUDGET

### Overview

The FY 08 Capital Budget is the County's financial plan of capital project expenditures for the fiscal year starting October 1, 2007 and ending September 30, 2008. The FY 09 capital budget is the County's financial plan of capital project expenditures for the fiscal year starting October 1, 2008 and ending September 30, 2009. The Capital Budgets incorporate anticipated revenues and expenditures included in the first and second years of the Capital Improvement Program (CIP).

The Adopted Capital Budget for FY 08 is \$362.6 million, while the Planned Capital Budget for FY 09 is \$267.2 million. It should be noted these amounts do not reflect \$100.6 million and \$110.8 million appropriated to various transportation projects at a public hearing on October 17, 2007. These amounts represent the appropriations for the first two years' of \$500 million in transportation projects recommended by the Transportation Task Force, and added by the Board to the Adopted FY 08 – FY 13 CIP at the same public hearing. The addition of these projects will set a course to improve road capacity, enhance public safety, and lessen congestion while laying the groundwork to support long-term mass transit solutions.

The Capital Budget is separate and distinct from the County's operating budget for several reasons. First, capital outlays reflect non-recurring capital improvements rather than ongoing expenses. Where possible, capital projects are funded from non-recurring funding sources such as debt proceeds and grants. These one-time revenue sources are not appropriate funding sources for recurring operating expenses. Second, capital projects tend to be of high cost requiring more stringent control and accountability. Finally, several revenue sources such as the Community Investment Tax, impact fees, and certain gas taxes are by statute or other legal restriction limited to use on capital improvements.

To provide direction for the capital program, the Hillsborough County Board of County Commissioners has adopted Policy 03.02.02.00 - Policy for Capital Budget and Capital Improvement Program. This policy defines requirements for projects included in the capital budget and Capital Improvement Program. Under the policy a capital project is defined as a set of activities which includes one or more of the following:

- Delivery of a distinct capital asset or improvement to an existing capital asset which will become an asset of Hillsborough County and be recorded on the financial records of the County as a capital asset under generally accepted accounting principles and applicable state statutes;
- Any contribution by Hillsborough County to other governmental or not-for-profit entities to deliver a capital improvement. In situations where the improvement is not or will not become an asset of the County, it will be included in the Capital Improvement Program as a contribution;

- Any project or equipment funded from the Community Investment Tax (CIT);
- Any engineering study or master plan needed for the delivery of a capital project;
- Any major repair, renovation or replacement that extends the useful operational life by at least five years or expands capacity of an existing facility.

In Hillsborough County, capital improvements are classified into eight programs: Fire Services, Government Facilities, Libraries, Parks Facilities, Solid Waste, Stormwater, Transportation and Water Services. In addition, the adopted FY 08 capital budget also includes funding for the County's ELAPP (Environmental Land Acquisition and Protection Program), the Major Repair, Renovation, Replacement and Maintenance Program, and payment to the Fishhawk developer for improvements to roads previously constructed for which they are being reimbursed from transportation impact fees. These activities, while not specifically meeting the criteria above, are tracked through the Capital Budget to provide for better accountability and control.

As previously noted, capital projects, unlike operating expenses which recur annually, only require one-time allocations for a given project. This funding flexibility allows the County to use financing and one-time revenue sources to accelerate completion of critical projects. Among capital projects being accelerated through the use of these one-time funding sources are numerous Community Investment Tax funded projects and various transportation improvements. Significant projects within each program are discussed below. More comprehensive project information can be found in the County's Adopted FY 08 – FY 13 Capital Improvement Program. Interested parties can review this and other information at the County's website at [www.hillsboroughcounty.org](http://www.hillsboroughcounty.org). Compact disks with the Adopted FY 08 – FY 13 Capital Improvement Program are also available for review at all libraries. Disks can also be obtained at no cost by calling the Management and Budget Department at 813-272-5890.

Note that the adopted FY 08 and the planned FY 09 capital budgets differ from the adopted CIP because certain adjustments and other expenditures reflected in the adopted capital budgets are not included in the adopted CIP. For example, budgeted funds under \$150,000 for the Major Repair, Renovation, Replacement and Maintenance Program as well as payments to developers previously discussed are not reflected in the CIP. Another difference this year is that, the adopted Capital Budget reflects the budget adopted by the BOCC for FY 08 which does not include the additional \$100.6 million added on October 17 that are included in the amended CIP.

### Financial Policies

Among financial policies adopted by the Board of County Commissioners in FY 98, there are several which pertain to the preparation, implementation, monitoring and financing of capital projects. While the County Administrator is responsible for the continued development, monitoring and update of these policies, specific func-

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tions are carried out by the Management and Budget and the Debt Management Departments. These and other policies are reviewed periodically by the County Administrator and the Board of County Commissioners and are detailed in the Financial Policies and Procedures section of this document.

Specific policies applying to the Capital Improvement Program and the Capital Budget are:

- BOCC Policy 03.02.01.00 - Bids for Capital Improvement Projects 10% or More in Excess of Estimated Construction Costs
- BOCC Policy 03.02.02.00 - Capital Budget and Capital Improvement Program
- BOCC Policy 03.02.02.05 - Pay-As-You-Go Funding of Capital Projects
- BOCC Policy 03.02.02.06 - Prioritization of Capital Projects
- BOCC Policy 03.02.02.07 - Minimizing the Expense of Financing Capital Projects
- BOCC Policy 03.02.02.08 - Operating Impact of Capital Projects
- BOCC Policy 03.02.02.20 – Budgetary Control
- BOCC Policy 03.02.02.26 - Use of Capital Project Appropriations
- BOCC Policy 03.02.03.00 - Environmental Land Acquisition Program (ELAPP) Fund
- BOCC Policy 03.02.06.00 - Debt Management
- BOCC Policy 03.03.01.00 - Water and Wastewater Financial Policy
- BOCC Policy 03.03.05.00 - Community Investment Tax Financial Policies
- BOCC Policy 04.05.00.00 - Capital Funding for Outside Agencies

### Capital Planning

Capital planning refers to the process of identifying and prioritizing County capital needs for determining which capital projects should be funded in the Capital Budget as resources become available. Capital planning for the County takes place on two levels – countywide and within the unincorporated area.

Countywide planning is guided by the Hillsborough County Comprehensive Plan. This plan, prepared by the Hillsborough County City-County Planning Commission and formally adopted by the Hillsborough County Board of County Commissioners, provides long-term direction for the growth and development of the County. The Comprehensive Plan is organized into different subject areas called elements. Five capital programs relate to one or more of these elements - parks and recreation, solid waste, stormwater, transportation, and water services.

Hillsborough County's plan includes a very specific growth management strategy called the Urban Services Area. This strategy is designed to direct growth into areas where public service needs can

be more efficiently provided and where existing services are already in place.

Proposed capital projects are reviewed for compliance to the adopted comprehensive plan as part of the budget adoption process.

The public has many opportunities to get involved both during the comprehensive plan development process and during the budget adoption process. Interested parties can view the Comprehensive Plan at the Planning Commission's website located at [www.theplanningcommission.org](http://www.theplanningcommission.org).

Planning for infrastructure in Hillsborough County's unincorporated area is performed primarily within County government. Each capital program has different criteria for assessing project needs and priorities; however, a common characteristic of the planning processes is the recognition of the importance of obtaining input from the public and other interested governmental and private agencies. The individual program planning processes provide the guidance necessary for allocating available resources during the capital budget process. A brief description of the various planning processes follows.

**Fire Rescue** – The Fire Rescue Department maintains a Capital Facilities Master Plan which details new fire station needs required to meet emergency and rescue service requirements within the unincorporated area. The plan is prepared based on national service response time standards established by the National Fire Protection Association and on the relevant goals, objectives and policies incorporated in the County's Comprehensive Plan discussed above.

In developing the plan, updated every five years, the response time standards adopted by the County are applied to an analysis of the needs of Hillsborough County's current and projected populations and population distribution to identify where and when new fire rescue facilities will be needed. The plan was updated in FY 07.

**Libraries** – In September 2003, the Library Board delivered a capital facilities master plan to the BOCC. The plan identifies a need to add 286,500 square feet of library space, and a minimum of 789,000 library volumes to the Library System over the 2005 – 2015 period.

In the preparation of the master plan, two key standards for Library System performance, volumes of library material per capita and square feet of library space per capita, were selected. These standards were then applied to an analysis of the needs of Hillsborough County's current population, and projected population increases, resulting in a long-range capital facilities plan for the Tampa-Hillsborough County Public Library System. The master plan is the primary source for adding new projects to the Library Services Capital Program.

**Parks Facilities** – The strategic vision of the Parks and Recreation Department includes the development of goals and objectives to safeguard the inheritance of the county's future generation.

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The planning process identifies future developments that may affect expected needs and wants and social environments. It identifies the most critical stakeholders and their major interests and expectations, such as safety and security, high quality experience, well maintained facilities and the preservation of our natural and cultural resources. This tool is evaluated against the current environment in order to develop a Capital Improvement Plan that is consistent with the vision of Hillsborough County and the values and expectations of our community.

**Solid Waste** - The Solid Waste Management Department has an established plan to determine the need to enhance and or change its Capital Improvement Program on an annual basis. This plan calls for information to be gathered from various sources such as staff, stakeholders, public meetings, etc. to identify needs that should be incorporated into the Capital Improvement Program. Management reviews the information and prioritizes each need according to a pre-established ranking system.

The ranking system takes into account mandates by federal and state agencies, health and safety concerns, capacity needs, efficiency, location requirements, population growth and aging infrastructure.

**Stormwater** – The County maintains a Watershed Master Plan that incorporates identified needs for each of its seventeen watershed basins. The plan is periodically updated as new development and stormwater improvements are completed throughout the County. Under the plan, the entire County (1072 sq. miles) is divided into 17 watersheds (Basins) and further divided into 7,000 sub-basins. The master plan study looks at water quantity, water quality, and the natural watershed system. The plan identifies areas with inadequate conveyance systems or poor water quality, and recommended solutions are identified.

Flood control project evaluations take into consideration the following factors: frequency of flooding, the category of the road subject to flooding (local/arterial/collector road), the number of structures flooded, stormwater asset conditions (groundwater table, erosion/siltation and structure) and the potential of available matching funds.

Water quality or natural system projects are evaluated based on concerns communicated by the Florida Department of Environmental Protection relating to the sub-watershed segment of "impaired waters/water bodies," the concern of water quality parameters and the benefits of a natural system.

Both engineers and environmental scientists from an investigation team, specialized service unit, environmental team and master planning team contribute to this uniform matrix evaluation process.

The County also maintains a separate list of non-watershed related neighborhood stormwater needs. Criteria for neighborhood stormwa-

ter projects is similar to criteria for watershed master plan projects, with the exception that environmental issues and the availability of matching funds are not included in the evaluation.

**Transportation** – Efficient movement of people and goods is important to the public safety, economic viability, and overall quality of life in Hillsborough County. Planning occurs on several levels.

The Hillsborough County Metropolitan Planning Organization (MPO), working with the County and its three incorporated municipalities (City of Tampa, Plant City and Temple Terrace), and with input from county residents, is responsible by state statute for adopting the Long Range Transportation Plan, a blueprint for comprehensive transportation planning throughout the county. The MPO also consolidates the transportation capital improvement programs of various political jurisdictions constructing transportation projects within the county into an annual Transportation Improvement Program (TIP). The Long Range Transportation Plan and the Transportation Improvement Program are used by the County in prioritizing major capacity projects for funding, determining project impact fee eligibility, and in allocating state and federal grant dollars. These plans can be viewed at the Metropolitan Planning Organization's website at [www.hillsboroughmpo.org](http://www.hillsboroughmpo.org).

As previously indicated, the Hillsborough County City-County Planning Commission is responsible for developing and monitoring compliance with the County's Comprehensive Plan. The Commission also reviews proposed developments of regional impact (DRI) proposals (those development proposals that will have significant impact on existing county roads).

Each municipality is responsible for its own transportation planning; however, major roads that have been determined to have a county-wide importance may be designated as county roads, with the County primarily responsible for their maintenance and improvement. Capital needs associated with these roads, as well as all transportation needs in the unincorporated area of the county, are evaluated for inclusion in the annual capital budget.

Planning for the transportation program is performed on a sub-program basis. The sub-programs within the transportation program are roads, intersections, sidewalks and bridges. With the exception of roads, where the County adopts the prioritized list from the Long Range Transportation Plan (LRTP) and adds local road improvements not subject to inclusion in the plan, the County has prepared, and the Hillsborough County Board of County Commissioners has adopted, a master plan for intersections, bridges and sidewalks. While specific criteria used for prioritizing the projects on the plans differ by project type, they encompass public safety, traffic volume, environmental mitigation and other key factors as well as incorporating input received during the public outreach part of the planning process.

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**Water Services** - The Water Resource Services Department is responsible for providing quality water, wastewater and reclaimed water services to Hillsborough County residents. This includes the operation and maintenance of these facilities including treatment plants, pumping stations, metering devices and all related transmission piping and above ground appurtenances. The department is also responsible, when operating the above facilities, for complying with all federal, state and local regulatory and permit requirements.

In 2000 the department implemented a new CIP Delivery Process. This process uses a systematic approach to develop and refine the scope, schedule and budget existing and newly proposed expansion and renewal and replacement projects. It allows priorities to be determined and extensively uses schedules to ultimately deliver quality projects from conception to project completion. The goal of the CIP Delivery Process is to deliver department projects in an efficient and economical manner. The objectives of the process are to:

- Economically build and maintain existing system assets;
- Deliver projects on schedule and within budget;
- Allow for the annual update of the CIP;
- Allow for adjustments to the approved CIP Program due to changing priorities for those projects not yet in the implementation phase;
- Seamlessly coordinate with the Countywide CIP;
- Permit performance measurement; and
- Provide documentation for management and historical trending purposes.

The Board of County Commissioners policy 03.02.02.06 requires that capital projects be prioritized. The Department's Project Prioritization Model (PPM) is a formal method of documenting and tabulating the results of applying subjective criteria to prioritize the CIP each fiscal year. There are six categories to score a project against other projects within the Department's CIP, as listed below:

- Compliance
- Health and Safety
- Expansion / Renewal and Replacement
- Long Range Planning
- Community and Environmental Impacts
- Economic / Financial Considerations

The resulting score for each existing or new "planning" project is used at the beginning of the budget process to rank all of the projects within the CIP.

Additionally, the Department's Payback Analysis Model (PAM) incorporates several economic factors to estimate the payback period of a given capital project. It determines the payback period by modeling the average monthly revenues generated by the Equivalent Residential Customers (ERC) to be served by the capital project. Generally, the information that is required to be input into the model includes:

- Project Name, CIP Number and Type
- Payback Analysis Period
- Discount Rate
- Debt Service or Pay-As-You-Go
- Expansion Percentage
- O&M and Fixed Overhead Cost
- Capital Cost by Year
- Outside Funding Sources
- ERC's served by the Project
- ERC Connection Schedule
- Rate and Debt Service Information

The information is used to assign a weighted economic criteria number for the project in the earlier referenced Project Prioritization Model (PPM) during each fiscal year budget process.

Finally, the CIP Master Program Schedule is used as a planning tool to lay out each of the project schedules, provide the cash flow requirements of the program as a whole, anticipate project resource needs and provide historical data for future trend analysis. In addition, the Master Program Schedule is also used at the beginning of each fiscal year to facilitate the efficient distribution of work throughout a six year period.

### Financial Planning Strategies

Hillsborough County uses a variety of tools to assist in developing long-term financial planning strategies. One tool is the preparation of an annual Pro Forma document. This document is used to put current budget and financial decisions into a longer-term context. Prepared in accordance with Board policy, the Pro-Forma provides a five year projection of revenues and expenditures for major operating funds, and is particularly useful in showing how capital projects, funded in the biennial budget or planned over the next several years, will impact future operating budgets in terms of maintenance, utility and staffing costs.

Another tool used in financial planning is the County's debt management strategy. Credit ratings assigned by the three international rating agencies, Moody's Investors Service, Standard and Poor's Ratings Services, and Fitch Ratings are key factors influencing interest rates paid on local governments' borrowings. Because of the significant impact interest rates have on our overall financial position, Hillsborough County places a great deal of emphasis on its business relationship with the rating agencies. The County conducts formal credit updates each year, and notices of any material credit changes are provided to the rating agencies throughout the year.

The County's general credit ratings are Aa1 / AAA / AA+ on a scale where Aaa / AAA / AAA are the highest ratings. The County's high ratings are an objective indication of sound financial management, recognition that its overall debt profile is characterized by good debt service coverage from pledged revenues and by sound legal provisions ensuring full and timely payment of debt service. On a per

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capita basis, Hillsborough County's debt is comparable to similarly sized counties.

To address short-term capital project funding requirements, Hillsborough County uses a Commercial Paper Program. Under this program the Board authorizes short-term borrowings when needed to provide adequate cash flow for active projects. This approach ensures that long-term debt is issued only when needed and is only issued in appropriate amounts. Furthermore, tax exempt short-term debt tends to be the lowest cost financing tool available to local governments resulting in substantial savings to the County. Upon completion of capital projects, the County either uses available cash or issues long-term debt at favorable interest rates to pay off outstanding short-term notes, unless there is an economic advantage in keeping short-term, variable rate notes outstanding. The County issues debt in accordance with a debt policy which governs the type and amount of borrowings that are best suited to achieving its financing objectives. The policy guides the County's borrowings by means of targets and ratios, such as direct debt per capita or general governmental debt as a percent of general fund revenue, that balance the need for flexibility to ensure the availability of capital with the need to ensure continued access to the capital markets.

Finally, the County actively and aggressively monitors market opportunities to refinance its debt to achieve lower debt service costs. When legally and economically feasible, lower interest debt will be issued to pay off outstanding debt thereby making revenues available to fund County services. Occasionally, the County utilizes low-risk financial hedging techniques such as interest rate swaps to lock in low interest rates for a future date when debt can be legally or economically refinanced.

## Capital Improvement Program Process

The annual Capital Budget and Capital Improvement Program (CIP) update began in January 2007 as part of the County's budget kickoff. At this kickoff, the Deputy County Administrator and the Management and Budget Department met with program directors and managers to explain the overall process and to provide pertinent information regarding funding and expenditure issues, budget process changes and general instructions. At this meeting, the Deputy County Administrator outlined the goals and direction for the new budget.

In January and February, Management and Budget Department staff conducted a series of training sessions to provide capital project management and staff specific direction relating to the capital budget process. As part of this training, those involved in the capital budget process were given a calendar of key budget cycle dates and written documentation including forms, instructions, and definitions to be used in preparing their capital project budgets including revising current project estimates and submitting requests to add new capital projects.

Integral to the budget process is the identification and prioritization of unfunded capital needs. The Management and Budget Department maintains a comprehensive list of prioritized unfunded capital needs which is used in identifying new projects to be recommended for funding. This list identifies preliminary project information such as name, location, description or scope, the estimated cost and any operating cost impact. One of the first steps in the budget process is to provide a current copy of this list to all departments for their review and revision as appropriate. This updated Unfunded Capital Projects Request List is then used to determine which new projects should be added to the new Capital Drive Improvement Program.

Another key step in the budget process is a review of capital project cost estimates in the current CIP or new projects added during the current fiscal year. This is to ensure that the next CIP will reflect these revised cost estimates. Departments are asked to review and update project information in the County's Project Information Management System (PIMS) as appropriate.

A specific form – the Capital Project Initiation Request Form - is used to document project changes or new project requests. This form is designed to guide the preparer in providing all necessary information including the reason for the project, the proposed project location and scope, project funding requirements by fiscal year, proposed project schedule and completion dates, anticipated operating cost impacts and management approvals.

Using updated information, the Management and Budget Department developed draft documents showing all projects that either have been completed or are anticipated to be completed by the end of the current fiscal year as well as specific detail project pages (see below for sample) for each project proposed to be included in the recommended budget.

PROJECT TITLE:		PROJECT NO. 51147						
2ND STREET COMMUNITY MAIN STREET PROJECT		PROGRAM TRANSPORTATION/ROADS						
CIP REQUIREMENT: Y		LEVEL OF SERVICE IMPACT: E						
<b>Project Description:</b> This project will enhance 2nd Street from Oak Drive to Bears Avenue. These enhancements will include acquiring, expanding and improving right-of-ways to include wider travel lanes, left turn lanes, storm streets, curbs, sidewalks, bicycle lanes, street parking, landscaping, and landscaping. This project is part of the University Area Community Plan.								
<b>Operating Cost Impact:</b> Annual operating and maintenance costs will be determined once design is completed.								
Project Completion Date: Feb 2009								
61147								
<b>Expenditure Plan (in \$000's):</b>								
	Total Est Cost	Pror Yrs Funding	FY 07	FY 08	FY 09	FY 10	FY 11	Future
Development	545	545	0	0	0	0	0	0
Design	454	454	0	0	0	0	0	0
Land/Dev	1,330	1,330	0	0	0	0	0	0
Construction	15,856	15,856	0	0	0	0	0	0
Equipment	0	0	0	0	0	0	0	0
Administration	15	15	0	0	0	0	0	0
<b>Total</b>	<b>\$17,200</b>	<b>\$17,200</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Funding Sources (in \$000's):</b>								
	Total Est Cost	Pror Yrs Funding	FY 07	FY 08	FY 09	FY 10	FY 11	Future
Financing - CIT Backed	17,200	17,200	0	0	0	0	0	0
Gen Taxes	0	0	0	0	0	0	0	0
<b>Total</b>	<b>\$17,200</b>	<b>\$17,200</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Sample Capital Project Detail Page

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### Explanation of the Capital Project Detail Page

**Project Title** – Brief name of project.

**Project No.** – Unique identification number assigned for accounting purposes.

**CIE Requirement** – Indicates whether this project addresses a Capital Improvement Element as defined under the Growth Management Act.

**Level of Service Impact** – If the project addresses a CIE element, indicates what impact it has on the level of service (a full explanation of levels of service is provided in the CIP document).

**Program** – Indicates the capital program to which this project pertains.

**Project Description** – A description of the project scope.

**Operating Cost Impact** – Indicates the ongoing annual operating and maintenance funding this project will require once completed.

**Project Completion Date** – The estimated date that the project will be ready for use.

**Neighborhood Community Area** – Specifies in which area of the county the project will occur. A project location map is also provided. This allows the website visitor or CD user to easily search for all projects within a certain area of the county.

**Expenditures** – A breakdown by year of how the project funds will be spent.

**Funding Source(s)** – A breakdown of the sources of funding by year. Many projects have multiple sources of funding.

These draft documents were distributed to the departments for another review and the opportunity to correct information. Upon completing their review, Management and Budget Department staff met with the appropriate program directors and representatives to resolve outstanding issues and ensure that all are in agreement with the current information.

Once meetings with the program directors were completed in April 2007, budget staff met with the Deputy County Administrator and Assistant County Administrators to review and discuss the requested budgets. Any revisions requested at this meeting were incorporated into the documents and communicated to the appropriate departments.

The next step in the budget process was to meet with the County Administrator for final input. The final revisions were incorporated into the adopted budget and Capital Improvement Program documents presented to the Board of County Commissioners on July 25, 2007.

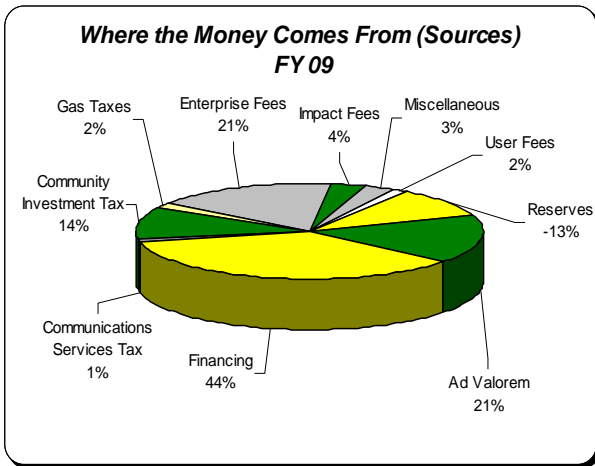
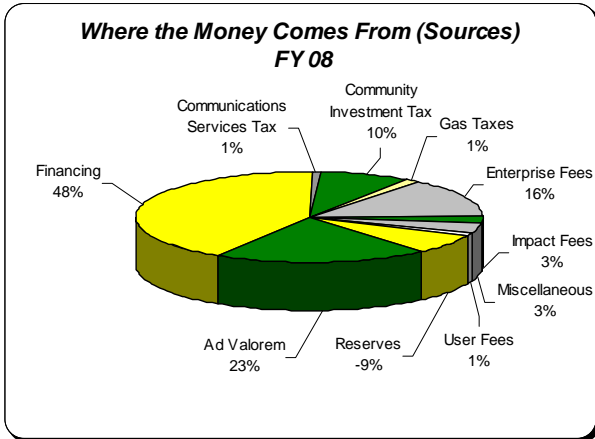
Throughout the budget development process, the County Administrator and Management and Budget staff conduct various budget related workshops with the Board of County Commissioners to provide them with revenue projection updates and to obtain overall policy guidance.

Once the recommended budget and CIP have been presented to the Board, a series of budget workshops and public meetings are held. During this period, the Hillsborough County City - County Planning Commission will review the recommended CIP to ensure compliance with the County's Comprehensive Plan. Two statutorily required public hearings to gain public input were held in September. The final budget and CIP were formally adopted by the Board of County Commissioners at the second public hearing. The first statutorily required public hearing to adopt the tentative budget and millage rates was held on September 5, 2007, and the public hearing to formally adopt the FY 08 budget and millage rates was held on September 20, 2007.

Final budget documents reflecting the adopted budget and CIP are then prepared and distributed in both hardcopy and electronic formats. Once the Capital Budget and CIP are formally adopted, changes to the budget may only be made in accordance with the budget amendment process defined in BOCC Policy 03.02.02.00 - Capital Budget and Capital Improvement Program, which ensures compliance with budget amendment requirements per Florida State Statute 129.06. The BOCC policy also specifies that the list of projects included in the adopted CIP may only be revised through formal Board resolution.

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### Funding Sources



Funding for capital projects comes from a variety of sources, but generally falls into one of several categories: ad valorem taxes, the Communication Services Tax, the Community Investment Tax, gasoline taxes, enterprise fees, special assessments, impact fees, grants or financing.

- Ad Valorem (Property) Taxes are taxes levied by the Hillsborough County Board of County Commissioners on property within the County.

There are three ad valorem taxes imposed by Hillsborough County – the countywide property tax imposed on all property within the county with use restricted to projects providing countywide benefit; the unincorporated area property tax imposed on all property in the unincorporated area of the county with use limited to projects that benefit the unincorporated area; and the special library property tax, imposed on all property within the City of Tampa and the unincorporated area of the county with use restricted to library projects. Both Temple Terrace and Plant City maintain their own library systems. Properties within these two municipalities are not subject to the special library tax.

- The Communications Services Tax is a 4% tax imposed on local and long distance telephone calls, cable, fax, pagers and beepers, cellular phone services and other related telecommunication services. The Board of County Commissioners originally designated 1% of this tax for the construction of new fire stations. The one percent generates approximately \$5.7 million annually. Starting in FY 06, the Board increased this amount by an additional ½ percent, or an additional \$2.8 million, for a total of 1½ percent for the construction of fire stations. However, due to this year's state legislative action rolling back property taxes to FY 07 levels and pending the outcome of the property tax referendum on January 29, 2008, the BOCC reduced the amount allocated to the construction of new fire stations in FY 08 and FY 09 to ½ %, or approx \$3.3 million annually. The remainder of the 1½% (\$5.2 million) offsets a portion of the impact of the reduction in property tax revenues which fund operating expenditures.

- The Community Investment Tax is a ½ percent sales tax imposed on the price of taxable goods, as defined by state statute, sold within the county. Approved for a thirty year period by public referendum in 1996, use of this tax is restricted to acquiring, constructing, and improving infrastructure and purchasing equipment with a useful life of at least five years to promote the health, safety and welfare of Hillsborough County residents. This tax expires on January 31, 2027.

- Gasoline taxes used to fund capital projects include the Six Cent Local Option Gasoline Tax, the Voted (Ninth Cent) Gasoline Tax and the Constitutional Fuel Tax. Permitted uses for each of these taxes are defined by statute, and in the case of the Voted Ninth Cent Gasoline Tax, further restricted by County ordinances.

Use of the Six Cent Local Option Gasoline Tax is limited to transportation expenditures for public transportation operations and maintenance; roadway and right-of-way maintenance and equipment and structures used primarily for the storage and maintenance of this equipment; roadway and right-of-way drainage; street lighting; traffic signs, traffic engineering, signalization and pavement markings; bridge maintenance and operation; and debt service and current expenditures for transportation capital projects including construction or reconstruction of roads.

Use of the Ninth Cent Gasoline Tax is restricted by County ordinance to the road resurfacing program.

Use of the Constitutional Fuel Tax collected by the state on behalf of the County is first used to meet debt service, if any, of debt assumed by the State Board of Administration payable from this tax. Any remaining tax proceeds may be used by the County for the acquisition, construction, and maintenance of roads as defined by statute or as matching funds for grants specifically related to these purposes.

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- Enterprise fees are charges for services imposed on users of facilities of the two programs funded through enterprise funds - Solid Waste and Water/Wastewater/Reclaimed Water. An annual fee schedule for each enterprise fund is set by the Board of County Commissioners. Use of these revenues is restricted to operating, maintaining or building new infrastructure for the respective service for which the fee is being collected.
- Special assessments are charges levied by statute or ordinance for a specific purpose. One example is the stormwater fee, a non-ad valorem special assessment levied on the annual property tax bill which is used to help fund the stormwater capital program.
- Impact fees are fees imposed on new commercial and residential construction to help fund additional infrastructure needed to support the added load on County infrastructure resulting from the new construction. The unincorporated area of the county is divided into zones for each type of impact fee.

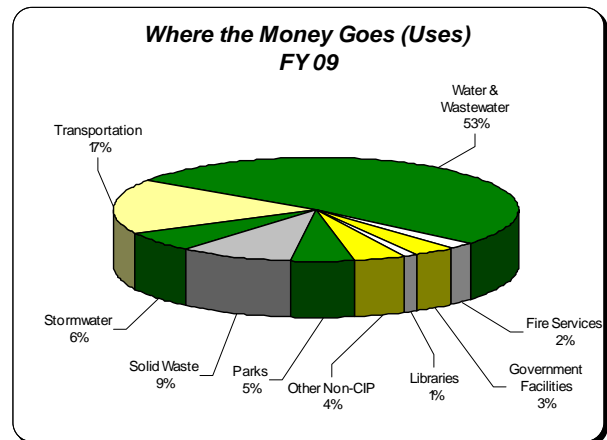
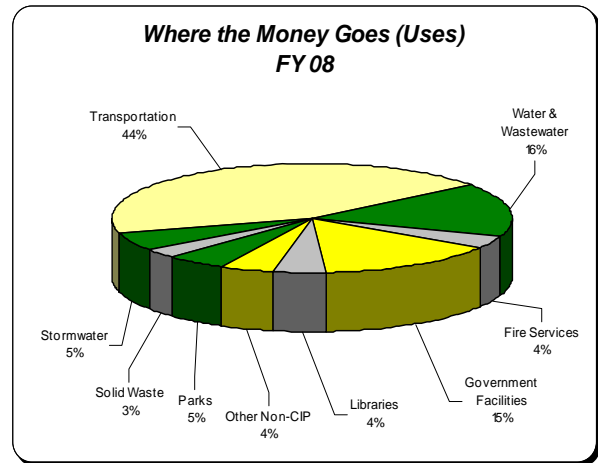
Use of impact fees collected within each zone is restricted to projects which add capacity to the respective infrastructure within that zone. There are four types of impact fees: transportation, parks, fire and schools. Impact fees are governed by the County's Consolidated Impact Fee Assessment Program Ordinance.

- Grants and shared revenues can come from various sources including the federal and state governments, other local jurisdictions and agencies and private donations. The uses of grant funds are restricted to the specific purposes defined by the parties providing the grants.
- Financing is the last source of funding. Short-term financing via a commercial paper borrowing program is used to borrow funds when needed in order to accelerate project completion and to keep financing costs down.

Upon completion of capital projects, the County either uses available cash or issues long-term debt at favorable interest rates to pay off outstanding short-term notes, unless there is an economic advantage in keeping short-term, variable rate notes outstanding.

### Uses of Funds

Capital budget expenditures are related to one of the eight capital programs – Fire, Libraries, Government Facilities, Parks and Recreation, Solid Waste, Stormwater, Transportation, and Water Services – or to the Environmental Land Acquisition and Protection Program (ELAPP) or the Major Repair, Renovation, Replacement and Maintenance program. Each of these programs is discussed in more detail in this section.



### **Fire Services**

The adopted Fire Services capital budget for FY 08 is \$13.2 million and the FY 09 planned capital budget is \$6.1 million. The program is funded through a combination of impact fees, the Community Investment Tax, the Communications Services Tax, and ad valorem tax dollars. Two projects were completed in FY 07, the Fire Rescue #12 (Gibson) Sewer Connection and the Fire Station Code Compliance. The Bearss Fire Station project is deleted from the program in exchange for the construction of a new fire station on 139<sup>th</sup> Ave. as recommended by the Fire Rescue Department.

## CAPITAL BUDGET

Funding and timing of two fire stations (Anderson Rd. Area Fire Station, and the East Sligh - Nuccio Park Area - Fire Station) have been deferred until FY 10 pending the outcome of the property tax referendum on January 29, 2008.

The capital budget includes additional funding in the amount of \$2 million in FY 08 and \$1 million in FY 09 to continue the land acquisition program for future fire stations listed in the Fire Rescue Capital Facilities Master Plan.



The Chapman Fire Station is a prototype of future three-bay fire stations included in this Program.

Other projects included in the FY 08 and FY 09 budgets are the Central Brandon Fire Station, the Fire Stations Hardening Project, the replacement of the Sefner Mango Fire Station, renovation and expansion of the Gibsonton Fire Station and land acquisition for future replacement of the Ruskin Fire Station.

### Government Facilities



Animal Services Adoption, Administration and Operations Center Expansion

The adopted Government Facilities capital budget for FY 08 is \$53.7 million and the planned FY 09 capital budget is \$8.9 million. The budget continues the program approved by the Board in September 2006. Major projects within this program include the Animal Services Investigation Kennel, Falkenburg Road Jail Expansion Phase VI,

Falkenburg Road Jail Expansion Phase VII, Falkenburg Rd. Water Dept. Customer Services Warehouse, Felony Court Expansion, Regional Service Center/Townhall-Brandon; Children's Services Campus Enhancements, Family/Civil Court Expansion, Mosquito Control Facility Relocation, Riverview Terrace Senior Center, New Medical Examiner Facility, East County Court Redevelopment, Courthouse Annex Maintenance Systems Upgrades and the Town N' Country Senior Center.

Two new projects are included in FY 08 – Emergency Operations Interim Enhancements and Fuel Tank Replacements at Central Fleet and Unit 4. The County is required to replace the underground fuel tanks by December 31, 2009. Twelve projects were completed in FY 07.

Funding sources for the program include Community Investment Tax, ad valorem tax proceeds, enterprise fees and other revenue.

The Falkenburg Road Jail Phase VI project, budgeted to cost \$82.2 million, will provide jail space to alleviate jail overcrowding (512 bed direct supervision dormitory, 256 bed single confinement housing, 100 bed expansion of the Infirmary and completion of the clinic), and also will expand administrative space; provide a new Master Control System (electronic and video security controls system that includes a central video visitation facility for the entire jail system); a warehouse building, renovations to the inmate property room; prisoner transfer area and the facilities maintenance area; and completion of the inmate programs building. The project is part of a Master Plan approved in 1996 for the expansion of the Falkenburg Road Jail Site to more than 4,600 beds. Previous jail construction phases were planned with an emphasis on delivering maximum inmate capacity with limited operational infrastructure. Phase VI also includes support structures that are programmed to "catch up" from prior phases and to meet the facility's needs through the eventual build-out.

The Falkenburg Road Jail is operated using a management style referred to as "direct supervision" whereby one deputy works directly inside the inmate living area - referred to as a "pod" – with 64 inmates. The absence of physical barriers found in most traditional jails, e.g. bars and steel doors, allows the deputies to run the entire jail, not just the hallways and control rooms and keeps the construction cost down. Each pod is equipped with toilet and shower areas, washing machines and dryers, a food preparation area, an outdoor exercise area and a medical procedure room – all services are decentralized. Inmate movement is limited to court appearances, infirmary visits, inmate programs and release/transfer from jail, making direct supervision a very secure method of jail operation.

The direct supervision design allows the use of commercial, instead of detention grade, fixtures and furnishings, further lowering the construction cost.

## CAPITAL BUDGET

### Library Services



#### Westgate Community Complex with library

The adopted Library Services capital budget for FY 08 is \$14.9 million and the planned FY 09 capital budget is \$3.1 million in FY 09. One new project is added to the program, the Main Library Re-roofing, Reseal/Recalk Exterior project.

Other projects funded in FY 08 and FY 09 are the North Tampa New Branch Library and the Seffner – Mango Replacement Library.

Funding and timing of four libraries have been deferred until FY 10 pending the outcome of the property tax referendum on January 29, 2008. The four libraries placed deferred are the Robert W. Saunders Library Expansion Phase I, Sulphur Springs Partnership Library, University Area Partnership Library and the Turkey Creek Partnership Library.

One project was completed in FY 07 – the Fendig Library Re-roof.

Funding sources for the program include ad valorem tax proceeds from the Library District and Community Investment Tax.

### Parks Facilities

The adopted Parks Facilities Capital Budget for FY 08 is \$17.2 million and the planned FY 09 Capital Budget is \$12.7 million.

The program is funded through a combination of impact fees, Community Investment Tax proceeds (its major source of funding), ad valorem tax proceeds, Boat Improvement Fees and Community Development Block Grant Funds.

The Parks Facilities Program includes a mix of recreational facilities such as local and regional parks, trails, community and recreational centers, dog parks and boat ramps. Regional parks serve citizens in both the incorporated and unincorporated area of the county and are normally funded with countywide ad valorem taxes. Local parks serve the citizens of the unincorporated area of the county and are normally funded with impact fees.

The program adds three new projects, the Carolyn Meeker Dog Park Nature Trail project, the Old Carrollwood Area Community Recreation Center, and the Temple Terrace Dog Park.



#### Upper Tampa Bay Trail

There are eleven projects scheduled for completion in FY 08 and thirty in FY 09.

Funding and timing of thirteen park projects have been deferred pending the outcome of the Property Tax referendum on January 29, 2007.

### Environmental Lands Acquisition and Protection Program (ELAPP)

A subset of the Parks Facilities Program is the Environmental Lands Acquisition and Protection Program (ELAPP). This program is dedicated to the purchase of land for the protection and preservation of natural resources. Some of the criteria used when considering a property for protection are: is it environmentally sensitive; is it in danger of development; does it have archaeological significance; or does it feature native plants and animals unique to the area. Funding is secured through an operating and debt service ad valorem millage not exceeding 0.25 mills in any one year period. This property tax, approved by referendum in 1991, is scheduled to expire in 2011. As of September 2006, the program has acquired approximately 43,500 acres at a cost of \$184.4 million since its inception in 1987. Included within the Parks Facilities capital budget, this program has allocated \$11.9 million in FY 08 and \$11.7 million in FY 09 for the purchase of eligible parcels as they become available.

### Solid Waste

The adopted Solid Waste capital budget for FY 08 is \$10.6 million and the planned FY 09 capital budget is \$24.7 million. The program is financed through a series of bonds issues, commercial paper, and enterprise revenue.

## CAPITAL BUDGET

The program adds two new projects: the extension of The Buster Bean Road Water Line and Pavement for Wimauma Community Collection Center. There are six projects scheduled for completion FY 08 and nine in FY 09.



### South County Transfer Station

One significant Solid Waste project is the South County Transfer Station Expansion. This project is scheduled for completion in November 2009 with an estimated cost of \$25.9 million. It will include a new transfer station building, a new scale house and new technology utilizing "top loading" versus the present inefficient "compaction" technology. Operating cost impact for this project is set to begin in FY 08 at \$160,000 for the first year and \$335,000 annually thereafter.

### Stormwater

The adopted Stormwater capital budget for FY 08 is \$19.6 million; the planned FY 09 capital budget is \$16.9 million. The program is funded with a combination of Stormwater Fees and Community Investment Tax Phase III financing.



Improving the County's stormwater system is a continuous process.

The program includes 26 capital projects designed to reduce flooding by improving storm water drainage and reducing pollution resulting from water runoff. It also includes 5 projects that reflect the consolidation of several projects shown individually in the recommended CIP budget. A list of these consolidated projects can be found in the Appendix section of the FY 08 – FY 13 Capital Improvement Program. There are a total of nine projects scheduled for completion in FY 08 and eight in FY 09.

Sixty-three million dollars from Community Investment Tax Phase III have been allocated over the next six years to the Stormwater Program to address storm water drainage problems countywide. Over 100 projects and subprojects will be constructed with this funding source.

### Transportation

The adopted Transportation Program capital budget for FY 08 is \$160.0 million and the planned FY 09 capital budget is \$45.5 million. These amounts do not reflect \$100.6 million and \$110.8 million allocated to various capital projects in FY 08 and FY 09 in the FY 08 – FY 13 Adopted CIP as amended at a public hearing on October 17, 2007.

A major issue impacting the transportation program is the rapid escalation of estimated project costs and the need to keep pace with the growing demand for roads and road improvements. To address this need the Board of County Commissioners (BOCC) approved recommendations from the Transportation Task Force on August 1, 2007 to provide \$500 million to complete some existing projects and to add new projects using Community Investment Tax backed financing. The project list includes road widening, intersection improvements, advanced traffic management systems, right of way acquisitions and Regional Area Rapid Transit (HART) Line projects. On October 17, 2007, at the required public hearing, the Board amended the adopted FY 08 - FY 13 Transportation Program to provide additional CIT funding.

It is anticipated that a combination of state and federal grants, additional Community Investment Tax Phase III funds and increased developer contributions for projects required to address concurrency constraints will be needed to address any future shortfalls.

The Transportation Program includes several projects with significant developer contributions. These include the US 301 road widening project and proposed improvements to Bell Shoals Road and Lithia-Pinecrest Road.

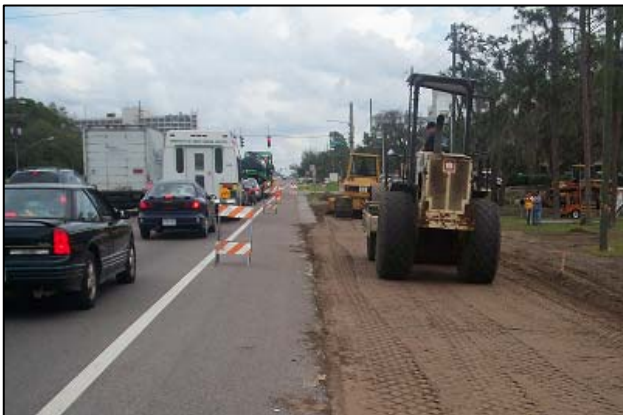
The FY 08 and FY 09 capital budgets reflect the Hillsborough County Board of County Commissioners' approval of an additional \$15 million ad valorem annual commitment to transportation over the FY 05 funding level, for a total of \$25 million. This increased funding will help address continuing operational, safety and capacity needs. The additional \$15 million is distributed equally between increased

## CAPITAL BUDGET

operating needs, safety improvements (which can be either capital or operating) in support of the Board's strategic plan and capital projects.

In addition to a recurring \$15 million increase in transportation funding, the FY 08 and FY 09 incorporates a new one-time funding from ad valorem tax revenues and Community Investment Tax funds to facilitate completion of several major road projects, including Boyette Road (Donneymoor Dr. to Bell Shoals Road), Bruce B. Downs Blvd. (Palm Springs Dr. to Pebble Creek Drive South) and Racetrack Road (Douglas Road to Linebaugh Ave.).

The County has completed negotiations with developers to improve Bell Shoals Road, Fishhawk Boulevard, and a mile and a half segment of the Lithia Pinecrest Road south of Bloomingdale Avenue as a concurrency requirement for the Lake Hutto DRI. All of these roadways will be widened to four lanes.



**Fletcher Ave. & Magnolia Dr. Intersection**

On March 16, 2005, the County entered into agreements with a group of developers and the Florida Department of Transportation to facilitate the widening of US 301 to a four lane divided roadway from SR 674 to Gibsonton Drive in order to satisfy concurrency requirements. Under the agreements with the developers, cash and pond sites worth \$34 million were provided for the project. The County is currently negotiating with additional developers to provide additional capacity to the roadway. The project is being designed for the entire ten mile length, but only the segment from Balm Road to Gibsonton Drive is scheduled for construction. Although this is a state road, to be managed and built by the Florida Department of Transportation (FDOT), the County has contributed \$30.7 million to facilitate design and right-of-way acquisition for this project. The project's capital budget reflects funding from all sources, including FDOT grants.

Another significant event continuing to impact FY 08 and FY 09 capital budgets took place in January 2002 when the Board of County Commissioners approved \$132.0 million of Community Investment Tax-backed financing to accelerate critical transportation projects. This funding allowed advancing project schedules for numerous

roads, intersection, bridge, and community based plan projects, as well as an Intelligent Transportation System initiative. Many of these projects are still under construction.

A major project in the FY 08 capital budget is the widening of Bruce B. Downs Boulevard from Bearss Avenue to County Line Road. Based on the completion of the project development and environmental study by the Florida Department of Transportation (FDOT), the Bruce B. Downs project scope was revised in FY 04 from the initial planned widening from 4 to 6 lanes from Bearss Avenue through Regents Park Drive to its current proposed scope of widening to 8 lanes from Bearss Avenue to the Pasco County Line. This increase in scope caused a significant increase in the estimated costs of right-of-way acquisition and construction, allowing only the first two phases of this project, from Palm Springs Dr. to Pebble Creek Drive South, and from Pebble Creek Drive South to County Line Road, to be funded. The remaining segment from Bearss Avenue to Palm Springs Dr. is partially funded. It is estimated an additional \$101 million will be needed to complete this segment. The County has and will continue to seek federal and state funding, as well as developer contributions, to help address this need.



**Racetrack Road at Double Branch Creek**

improvements will help alleviate traffic backups and resulting safety issues brought about by significant development in the area. When completed, these projects will widen Racetrack Road from Hillsborough Ave. to South Mobley Road 5.83 miles of roadway, Douglas Road to Linebaugh Avenue from 2 to 6 lanes, from Linebaugh Ave. to Country Way Blvd. from 2 to 4 lanes, and Hillsborough Ave. to Douglas Road from 2 to 6 lanes.

More information about specific transportation projects can be found in the Adopted FY 08 – FY 13 Capital Improvement Program.

## CAPITAL BUDGET

### Water Services

The adopted Water Services capital budget for FY 08 is \$57.7 million and the planned FY09 capital budget is \$138.2 million. The Water Services Program includes potable water, wastewater and reclaimed water projects and is funded with a combination of enterprise fees, Community Investment Tax and financing.

The FY 08 and FY 09 Capital Program include 15 new projects totaling \$46.1 million. Some of these projects are the CR 672 Force Main (Balm Riverview Rd to US 301) project, the SR 674 Force Main (Clubhouse Pump Station East to US 301) project, the Lithia Water Treatment Plant (Hydrogen Sulfide Treatment) project and the South County Potable Water Re-pump Station project totaling \$39.4 million.

These projects will construct 30,500 linear feet of force mains to handle the water flow in South County, a Water Treatment Plant that will use hydrogen sulfide to treat water supply and a potable water re-pump station in South Central County to meet demands during peak hours.

There are sixteen projects scheduled for completion in FY 08. These include the Northwest Class A Sludge Drying Facility at a cost of \$29.8 million, the Lithia Water Treatment Plant Additional Pumping Capacity & Generator Project at a cost of \$8.4 million, the State Road 60 12 Inch Parallel Force Main at a cost of \$6.2 million, the Valrico Reclaimed Water Pump Station Replacement at a cost of \$5.1 million, and the South Central Water Transmission Main at a cost of \$23.0 million.



### Northwest Class A Sludge Drying Facility

The Northwest Class A Sludge Drying Facility is currently under construction and is scheduled for completion in the fall of 2008. Once on line, this facility will process all of Hillsborough County's sludge from all seven County waste water treatments plants. The final product will be a solid dried to a minimum 95% solids content that will meet all current and anticipated regulatory regulations for an end product that can be used as a fertilizer and with easy disposal. The facility will have a firm pumping capacity of 20 million gallons per day with 5

million gallons of storage and will be utilized to provide additional flows and augment system pressure to the southern end of the county.

The Lithia Water Treatment Plant Additional Pumping Capacity and Generator Project adds back-up emergency diesel generators, increases building size for future expansion and builds a new pre-stressed storage tank.

The State Road 60 12 Inch Parallel Force Main Project adds 11,000 feet of 12 inch diameter force main in the central part of the county. The Valrico Reclaimed Water Pump Station Replacement Project adds capacity to pump 12,000 gallons of reclaimed water per minute.

Also nearing construction is the South Central Water Transmission main that will run from the new water treatment plant to a point of connection in the Brandon water distribution system. This is scheduled for completion in the summer of 2008.

Automation projects at the wastewater plants, reclaimed water pump stations and force main projects comprise a significant portion of the program. These projects will provide for more efficient operations and create greater control during emergency situations.

### Capital Projects Operating Impacts

The Capital Improvement Program (CIP) is an integral element of the County's biennial budgeting process. The cost of operating new or expanded facilities or infrastructure can be significant and is included in the operating budget in the fiscal year the asset becomes operational. However in some cases, like the construction of a new jail, the operational impact may be phased in gradually while the new jail is under construction. This is because as the jail population increases beyond its operational capacity so does the need for additional funds for overtime pay, add new staff, jail and food supplies, and operational equipment, thus spreading the increased operating impact over a number of years rather than impacting the budget all at once when the jail is completed.

Debt service payments on issued debt for capital projects are also included in the operating budget. The amount of required debt service relative to the size of the annual budget is an important indicator of fiscal obligations. Since debt service expenditures reduce the amount of funds available for other operating or capital uses, it is important that the ratio of debt service to the total operating budget remain at a prudent level. While the adopted FY 08 and FY 09 capital budgets include the issuance of short-term commercial paper to advance certain projects, there is no impact on the operating budget from required debt service. This is because these costs are rolled to subsequent notes until the projects are completed, at which time available cash or long-term debt is used at favorable interest rates to pay off outstanding short-term notes, unless there is an economic advantage in keeping short-term debt.

## CAPITAL BUDGET

Specific FY 08 – FY 09 operating impacts of capital facilities are:

**Fire Services:** One fire station is scheduled to open in FY 08 and FY 09:

Project (In thousands)	New Positions	FY 08 Oper. Impact	FY 09 Oper. Impact
Central Brandon Fire Station	21	\$0	\$2,092.2

**Government Facilities:** Four projects will incur operating costs in FY 08 and eleven in FY 09:

Project (In thousands)	New Positions	FY 08 Oper. Impact	FY 09 Oper. Impact
Animal Services Adoption, Admin and Ops Expansion	5	\$508.8	\$508.8
Falkenburg Rd. Jail Phase VI	236	8,820.3	16,762.1
Family / Civil Court Expansion	0	0.0	27.0
Felony Court Expansion	0	0.0	27.0
New Medical Examiner Facility	0	134.3	230.3
Regional Service Center – Brandon	0	90.7	121.0
Riverview Terrace Senior Center	0	0.0	4.0
Supervisor of Elections Warehouse Expansion Renovation	0	0.0	15.2
Town and Country Senior Center	15	0.0	545.0
Transportation Ditch Sediment Facilities	0	0.0	1.0
USF Generator	0	0.0	3.5

**Library Services:** One project will incur operating costs in FY 08 and three in FY 09:

Project (In thousands)	New Positions	FY 08 Oper. Impact	FY 09 Oper. Impact
North Tampa Branch Library Expansion	2	\$0.0	\$67.8
Seffner –Mango Replacement Library	2	0.0	181.9
Westgate New Regional Library	7	170.9	533.4

**Parks Facilities:** Forty one projects are scheduled to be completed in FY 08 and FY 09. Of the forty one projects, three will have operating cost impacts of \$609,900 in FY 08 and eleven will have an oper-

ating cost impact of \$2.3 million in FY 09. Five projects will require a total of twenty new positions.

The annual operating expenditures for an average regional park are approximately \$500,000 in personnel costs and \$200,000 in other operating and maintenance costs. The annual operating expenditures for an average local park are approximately \$185,000 in personnel costs and \$100,000 in other operating and maintenance costs.

Project (In thousands)	New Positions	FY 08 Oper. Impact	FY 09 Oper. Impact
Carrollwood Village Community & Rec Center Construction (CIT II)	5	\$0.0	\$716.3
Fish Hawk Sports Complex Construction	5	476.7	491.0
Flatwoods Park Campgrounds	3	0.0	187.4
Live Oak Sports Complex	0	67.2	403.4
Logan Gate Park Upgrade	1	66.0	66.0
Lutz/Oscar Cooler Football Practice Field	0	0.0	17.0
Northwest Recreational Corridor Main. Bldg.	0	0.0	5.0
Oscar Cooler Soccer Complex	0	0.0	87.5
Town N Country Greenway Connection	0	0.0	6.0
William Owens Pass Park Improvements (CIT II)	6	0.0	304.5
Williams Boat Ramp	0	0.0	40.0

**Solid Waste:** Fifteen projects are scheduled for completion in FY 08 and FY 09. Of the fifteen projects, one will have an operating cost impact of \$160,000 in FY 08 and four will have an operating cost impact of \$414,500 in FY 09. Two projects will require a total of eight new positions.

Project (In thousands)	New Positions	FY 08 Oper. Impact	FY 09 Oper. Impact
Buster Bean Road Water Line Extension	0	\$0.0	\$3.5
Leachate Treatment Plant-New Storage Tank	0	0.0	6.0
Northwest County Transfer Station Expansion	1	0.0	70.0
South County Transfer Station Expansion	7	160.0	335.0

## CAPITAL BUDGET

**Stormwater:** New stormwater infrastructure does not normally have explicit additional operating costs beyond additional materials and supplies for maintenance. It is estimated that ongoing maintenance costs for stormwater improvements runs \$2.50 per \$1,000 of project cost. Stormwater infrastructure maintenance requirements include keeping drainage areas free from litter, leaves and debris as well as repairing cracked or broken stormwater pipes, culverts and other infrastructure. It is anticipated that maintenance of new stormwater infrastructure can be absorbed within the adopted FY 08 and FY 09 operating budgets for the Transportation Maintenance Division of Public Works, the unit responsible for maintenance. As more infrastructure is brought online each year, additional staff and equipment will be needed at some future date to maintain infrastructure at desired levels.

**Transportation:** While new transportation infrastructure generally has no direct operating costs associated with it, there are ongoing maintenance expenditures needed to keep the roads up to County standards. Ongoing maintenance costs include pothole patching, lane and crosswalk re-striping, sign and traffic signal replacement, and roadside right-of-way mowing and maintenance. It costs approximately \$10,000 a year to maintain each lane mile of roadway. The County is responsible for maintaining over 6,270 lane miles throughout the County. Note that major road resurfacing is budgeted separately under the capital program. It is anticipated that additional transportation infrastructure scheduled for FY 08 and FY 09 completion can be met within the adopted budgets. Like stormwater, as more transportation infrastructure continues to be brought online, additional staff and equipment will be needed at some point to maintain infrastructure at desired levels.

**Water Services:** There are 28 projects scheduled for completion in FY08 and FY 09 with operating costs of \$25.3 million over both years. Six projects will require thirty-five new staff members with operating costs of \$23.8 million. Ten projects will not require additional staff, but will require operating costs of \$1.5 million. Twelve projects will not require additional staff or incur additional operating costs.

Project (In thousands)	New Positions	FY 08 Opera. Impact	FY 09 Opera. Impact
Brandon Lakes Force Main Replacement	0	\$0.0	\$521.2
Central Hillsborough Water Treatment Facility	12	1,310.3	1,728.3
Countywide WWPS Telemetry (SCADA)	1	120.7	120.7
Falkenburg Plant Expansion	5	2,862.0	2,996.5
Lithia WTP Additional Pumping Capacity & Generator	0	375.0	375.0
Northwest Class A Sludge Processing Facility	8	2,719.1	2,895.7

Project (In thousands)	New Positions	FY 08 Opera. Impact	FY 09 Opera. Impact
Northwest Treatment Plant Expansion	4	2,306.5	2,244.4
RWTM Ext. to New Developments and RWIU's-Master Project	0	1.2	1.2
Security Improvements at Water Plants	0	0.0	20.0
South Central Water Transmission Main Construction	0	7.5	30.0
State Road 60 12 Inch Parallel Force Main	0	4.0	10.0
Us 41 Symmes Ave Wastewater Force Main	0	7.0	15.0
Utility Relocation - Master Project	0	9.0	9.0
Valrico AWTP	5	2,232.2	2,276.6
Valrico RWPS Replacement	0	32.0	32.0
Woodberry Pump Station Expansion	0	10.0	20.0

### Major Repair, Replacement, Renovation, and Maintenance Program

During the FY 02 capital budget process, the Board of County Commissioners, concerned about maintaining the condition of County facilities, established the Major Repair, Replacement, Renovation and Maintenance Program. The program focuses on non-routine repairs, renovations, replacement or maintenance of existing facilities rather than construction of new facilities or infrastructure. Projects included in this program are typically under \$150,000, do not add square footage to an existing facility, and can be delivered within a twelve-month period. This program is more flexible than the CIP process, allowing the County to react in a more timely manner to facility related emergencies or non-routine repairs and maintenance needs. The projects can be identified, budgeted and completed within a twelve-month period. To ensure that funding is available to maintain existing facilities, the Board of County Commissioners sets aside a minimum of 1% of anticipated annual revenues in the Countywide General Fund, the Unincorporated Area General Fund and the Library District Fund. This 1% allocation will generate approximately \$9.4 million in FY 08 and \$10 million in FY 09. However, a total of \$13.4 million has been allocated to the Program in FY 08.

The Major Repair, Replacement, Renovation and Maintenance program also funds Phase I of the ADA Transition Plan, previously approved by the Board in FY 01, as part of the County's continued commitment to comply with the American Disabilities Act by making all County facilities handicapped accessible. A list of projects funded in FY 08 and FY 09 is included at the end of this section.

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## CAPITAL BUDGET

### Monitoring

The Management and Budget Department conducts regular reviews of capital project status, allocations and expenditures along with related activities. The purposes of these reviews are:

- To ensure compliance with applicable statutes, ordinances, County policies and procedures, and sound accounting and budgeting practices.
- To identify projects with excess appropriations that might be subject to reallocation.
- To identify projects with total expenditures and encumbrances exceeding the current appropriation that might require additional appropriations.
- To track impact fee revenues and expenditures to ensure that impact fees are being spent in a timely manner as required by ordinance.

Results of these analyses are communicated to appropriate management and staff for follow-up and appropriate corrective action.

To assist in the reviews, Management and Budget Department generates numerous variance and tracking reports from the County's financial system and Project Management Information System (PIMS). Among these reports are:

#### Monthly Community Investment Tax Report

This report shows the budget, expenditures and remaining balance of projects categorized by program and reflects the cash position of the fund. Management uses this report to determine the availability of funds that may be used to fund other needs.

#### Projects 120 Days or More Past Substantial Completion Date

This report identifies open projects that have been coded as substantially complete (defined as completed and ready for use) for at least

120 days in the Project Information Management System. Appropriate management is requested to complete fiscal close out for these projects unless a valid reason, which they must provide, exists for keeping the project open. One example of a valid reason is outstanding eminent domain issues associated with a project. This review helps identify allocated funds that might no longer be needed for the intended purpose.

#### Fiscally Closed Projects with Balances

This report is run periodically to determine if any capital projects coded as fiscally closed in the Project Information Management System have outstanding balances. If any are identified, the managing department is requested to prepare a budget amendment to make residual funds available for other projects.

#### Negative Balance Report

This monthly report identifies projects that have negative balances within any funding sources. This report is sent to all departments involved with capital projects to alert them of the need for corrective action.

#### Impact Fee Threshold Report

This report is used to determine the status of impact fee funds as it relates to the timeliness of spending as required by County Ordinance. It shows revenues by impact fee zone and projects when each zone's balance needs to be spent in order to meet ordinance restrictions on timeliness of use. Hillsborough County, by ordinance, requires that all impact fee revenues be utilized within 6 years or may be subject to refund.

#### Unfunded Projects Needs List

This is a prioritized list of capital project needs by program that is used to determine what projects should be funded next as funds become available.

**CAPITAL BUDGET**  
**FY 08 - FY 09 Funding for Capital Projects (in thousands)**

<u>Project Number</u>	<u>Project Title</u>	<u>Prior Funding</u>	<u>FY 08 Funding</u>	<u>FY 09 Funding</u>	<u>Future Funding</u>	<u>Total Funding</u>
<i><b>Fire Services:</b></i>						
91162 *	139th Ave. Fire Station	\$0	\$265	\$2,563	\$20	\$2,848
91155	Bearss Fire Station	190	-190	0	0	0
91156	Central Brandon Fire Station	190	2,926	20	0	3,136
91151	Chapman Road Fire Station	3,137	150	0	0	3,287
79140	Country Place Fire Station	3,596	150	0	0	3,746
91142	Fire Hydrant Installation	950	160	0	0	1,110
79020	Fire Rescue Equipment Repl. II	7,200	1,440	0	0	8,640
91170	Fire Stations Hardening	1,000	2,350	2,350	0	5,700
91160	Gibsonton Fire Station Expansion	80	1,555	20	0	1,655
91153	Land Acquisition - New Fire Stations	6,051	2,000	1,000	0	9,051
91145	North Hillsborough Fire Station #14	195	30	115	1,580	1,920
79141	Ruskin Fire Station Land Acquisition	717	19	0	0	736
91154	Seffner - Mango Fire Station	190	2,355	20	0	2,565
<b>Total Fire Rescue Program</b>		<b>\$23,496</b>	<b>\$13,210</b>	<b>\$6,088</b>	<b>\$1,600</b>	<b>\$44,394</b>

***Government Facilities:***

79001	Animal Services Investigation Kennel	\$138	\$1,462	\$0	\$0	\$1,600
77721	Children's Services Campus Enhancements	5,655	3,020	620	10	9,305
77737	County Center Expand Chill Water Lines to 1st & 2nd Floors	1,250	291	0	0	1,541
70121	Court Facilities Expansion Project	86,644	300	0	0	86,944
77736	Courthouse Annex Maint. Systems Upgrade	1,545	711	2,694	0	4,950
79136	E. County Court Redevelopment / Regional Service Center	9,635	11,800	0	0	21,435
77748 *	Emergency Operations Center - Interim Enhancements	0	350	2,450	0	2,800
79143	Falkenburg Rd. Jail Expansion Phase VII	2,675	30,550	1,050	25	34,300
70061	Falkenburg Rd. Water Dept. Cust. Svc. Warehouse	16,655	65	0	0	16,720
77704	Family /Civil Court Expansion	2,346	183	0	0	2,529
77703	Felony Court Expansion	3,162	-14	0	0	3,148
77749 *	Fuel Tank Replacement - Central Fleet and Unit 4	0	375	1,000	0	1,375
79142	Lowry Park Zoo Capital Contribution	2,000	1,823	0	0	3,823
70059	Mosquito Control Relocation to Vandenburg	3,550	295	0	0	3,845
92206	New Medical Examiner Facility	13,394	337	0	0	13,731
70035	New Roger P. Stewart Complex	7,264	30	0	0	7,294
79145	Pedestrian Bridge at Main Courthouse (State Attorney Bridge)	0	112	1,063	25	1,200
79139	Riverview Terrace Senior Center	1,934	470	0	0	2,404
77713	Roger P. Stewart Center Chiller Plant Replacement	1,035	325	0	0	1,360
77746	Sheriff's Animal Impound Lot	400	25	0	0	425
77733	S. Annex Restroom Renovation Phase I 2nd & 4th Floors	280	-268	0	0	12
77734	S. Annex Restroom Renovation Phase II 1st & 3rd Floors	280	-268	0	0	12
77728	South Anex Tower Reroof	175	-175	0	0	0
77745	Supervisor of Elections Falkenburg Warehouse Expan / Renov.	800	65	0	0	865
77750	Transportation Ditch Sediment Processing Shelters	500	1,875	0	0	2,375
<b>Total Govt. Facilities Program</b>		<b>\$161,317</b>	<b>\$53,739</b>	<b>\$8,877</b>	<b>\$60</b>	<b>\$223,993</b>

**CAPITAL BUDGET**  
**FY 08 - FY 09 Funding for Capital Projects (in thousands)**

<u>Project Number</u>	<u>Project Title</u>	<u>Prior Funding</u>	<u>FY 08 Funding</u>	<u>FY 09 Funding</u>	<u>Future Funding</u>	<u>Total Funding</u>
<i><b>Library Services:</b></i>						
76001 *	Main Library Re-roofing / Seal / Caulk	\$0	\$388	\$2,548	\$20	\$2,956
79002	North Tampa New Branch Library	674	6,870	515	0	8,059
70079	Riverview Additional Land and Parking Expansion	539	152	0	0	691
70077	Seffner - Mango Replacement Library	1,085	5,305	15	0	6,405
70080	University Area Partnership Library	2,035	2,000	0	3,965	8,000
79127	Westgate New Regional Library	9,266	193	0	0	9,459
<b>Total Library Services Program</b>		<b>\$13,599</b>	<b>\$14,908</b>	<b>\$3,078</b>	<b>\$3,985</b>	<b>\$35,570</b>

***Parks Facilities:***

80363*	Carolyn Meeker Dog Park Nature Trail	\$0	\$40	\$0	\$0	\$40
89318	Citrus Park Community Center	3,000	0	-1,500	0	1,500
83214	Cockroach Bay Boat Ramp Improvement	27	196	0	0	223
89000	Environmental Land Acquisition & Protection Program	68,102	11,964	11,739	62,462	154,268
80201*	Old Carrollwood Area Community Recreation Center	0	0	1,500	0	1,500
83635	Progress Village Sports Complex Construction	2,929	2,867	450	0	6,246
89003C	South Coast Greenway Phase I- PD&E/Construction	75	300	39	2,073	2,487
89004C	South Coast Greenway Phase III- PD&E/Construction	0	113	453	1,671	2,237
80200*	Temple Terrace Dog Park	0	75	0	0	75
80073	Town & Country Multi-Purpose Court Covers	120	82	0	0	202
80329C	Town n' Country Greenway Connection	100	474	0	0	574
89314C	Town N' Country/Shimberg Soccer Field Expansion (CIT-II)	200	550	0	0	750
89002C	Upper Tampa Bay Trail IV Land Acq.	3,467	501	0	0	3,968
<b>Total Parks</b>		<b>\$78,020</b>	<b>\$17,162</b>	<b>\$12,681</b>	<b>\$66,206</b>	<b>\$174,069</b>

***Solid Waste:***

54055*	Buster Bean Road Water Line Extension	\$0	\$175	\$0	\$0	\$175
54045	Hillsborough Heights Collection Center Improvements	830	600	0	0	1,430
54043	Hillsborough Heights Maintenance Building & Office Expansion/Up	400	175	0	0	575
54028	Leachate Treatment Plant-New Storage Tank	2,728	772	0	0	3,500
54036	Northwest Transfer Station Expansion	11,919	0	22,951	0	34,870
54027	Resource Recovery Facility Capacity Expansion	116,564	7,324	1,251	0	125,139
54041	South County Transfer Station Expansion	24,993	867	0	0	25,860
54038	Southeast Landfill Capacity Expansion-Sect 10	0	0	500	20,200	20,700
54037	Southeast Landfill Capacity Expansion-Sect 9	9,895	465	0	0	10,360
54054*	Wimauma Community Collection Center Paving Improvements	0	250	0	0	250
<b>Total Solid Waste</b>		<b>\$167,329</b>	<b>\$10,628</b>	<b>\$24,702</b>	<b>\$20,200</b>	<b>\$222,859</b>

***Stormwater:***

46146C	122nd Av/17th St East Pond To Duck Pond West	\$496	\$5	\$682	\$0	\$1,183
46016C	131st Ave/22nd St Drainage Improvements	341	257	0	0	598
46032C	13th St Ne Drainage Improvements (a)	123	-123	0	0	0
41066	20th Street from 127th Avenue to 139th Avenue Stormwater Impro	113	150	200	123	586
46017C	24th St Se Drainage Imp (b)	76	-76	0	0	0
46015C	26th St Ditch Lining Repair (c)	285	-285	0	0	0

**CAPITAL BUDGET**  
**FY 08 - FY 09 Funding for Capital Projects (in thousands)**

<u>Project Number</u>	<u>Project Title</u>	<u>Prior Funding</u>	<u>FY 08 Funding</u>	<u>FY 09 Funding</u>	<u>Future Funding</u>	<u>Total Funding</u>
46029C	Alafia St & Hannaway Dr Drainage Imp (b)	170	-170	0	0	0
41152	Alder Way Underdrain Improvements	109	69	0	0	178
46003C	April Ln Drainage Imp (b)	12	-12	0	0	0
46027C	Armenia Ave & Armenia Court Drain Imp (b)	150	-150	0	0	0
46010C	Autumn Leaf (a)	115	-115	0	0	0
46028C	Bobcat Trail Drainage Improvements (b)	20	-20	0	0	0
41145	Chapman Road Drainage Improvements	160	60	0	0	220
46200C	Community Investment Tax Phase III Stormwater Program	0	5,220	5,220	5,222	15,662
48516	Countywide Watershed Management Masterplan Update	2,000	500	500	2,000	5,000
41142	Countywide Watershed Management Masterplan Update Phase II	1,310	150	150	600	2,210
46133**	Culvert Replacement Program FY08 - FY13	0	850	850	4,633	6,333
47124	Cypress Creek Stormwater Plan Implementation	120	200	250	0	570
41146	Cypress Place Stormwater Improvements	147	22	0	0	169
40039	Delaney Creek Stormwater Plan Implementation	300	200	200	0	700
47097C	Duck Pond Stormwater Plan Implementation	5,652	487	499	487	7,125
46030C	E Morgan St @ Parsons Ave Imp (a)	880	-880	0	0	0
46001C	El Rancho Dr Flooding @ 1014 Cross Drain (b)	8	-8	0	0	0
46033C	English Road Drainage Imp (c)	233	-233	0	0	0
46007C	Gallagher Road Drainage Imp (b)	8	-8	0	0	0
41150	Golf & Sea Blvd. Drainage Improvements	100	40	0	0	140
46006C	Grady Ave Storm Drain Rehab (a)	35	-35	0	0	0
41081	Gulf City Road Stormwater Improvements-Project 1.1-1	135	138	0	0	273
46014C	Himes Ave & Kirby St Drain Imp Ph Iii (c)	200	-200	0	0	0
46025C	Himes Ave & Kirby St Drain Imp Ph Iv (c)	138	-138	0	0	0
46024C	Himes Ave/Kirby St Drain Imp Ph V (c)	60	-60	0	0	0
41072	Hollomans Branch Stormwater Improvements - HBA 1A	639	64	0	0	703
41073	Hollomans Branch Stormwater Improvements - HBA 6C	80	108	150	1,302	1,640
46004C	Jefferson Rd Drainage Imp (b)	32	-32	0	0	0
46034C	Kingsway & Euclid Drainage Imp (b)	128	-128	0	0	0
41149	Lake June Wetlands Restoration	395	0	465	0	860
46008C	Lake Meade Water Quality Imp (c)	12	-12	0	0	0
46022C	Livingston Ave & 151st Ave Drain Imp (a)	140	-140	0	0	0
40038	Lower Sweetwater Creek Stormwater Plan Implementation	200	46	100	0	346
46132C**	Major Neighborhood Drainage Improvements Program FY08 - FY1	0	4,498	1,514	5,735	11,747
46011C	Manatee Drive Outfall (b)	214	-214	0	0	0
46129**	Master Plan Implementation Program FY08 - FY13	0	440	450	500	1,390
46131C**	Minor Neighborhood Drainage Improvements Program FY08 - FY1	0	5,589	3,816	15,220	24,625
48501	Neighborhood System Improvements	460	434	227	2,318	3,439
46038C	Nesmith Road Drainage Imp (b)	331	-331	0	0	0
46009C	Noreast Lake Bypass (c)	465	-465	0	0	0
46035C	North Rome Ave Drainage Imp Ph Ii (b)	30	-30	0	0	0
46019C	North Wilder Rd Drainage Imp (b)	70	-70	0	0	0
46013C	Otto Rd Drainage Improvements (a)	18	-18	0	0	0
46023C	Reynoldswood Dr Drainage Imp (b)	30	-30	0	0	0
46020C	Rolling Oaks Lane Culvert Repl (b)	120	-120	0	0	0
46026C	Sand Pond Drainage System Imp (c)	350	-350	0	0	0
46036C	Sinclair Hills Rd & 13th St Drain Imp (a)	446	-446	0	0	0
46031C	Tanner Rd Drainage Improvements (b)	154	-154	0	0	0

**CAPITAL BUDGET**  
**FY 08 - FY 09 Funding for Capital Projects (in thousands)**

<u>Project Number</u>	<u>Project Title</u>	<u>Prior Funding</u>	<u>FY 08 Funding</u>	<u>FY 09 Funding</u>	<u>Future Funding</u>	<u>Total Funding</u>
46037C	Trapnell @ Ray Ann/Nesmith Drain Imp (b)	482	-482	0	0	0
41148	Tyler Run Avenue Stormwater Improvements	170	70	0	0	240
46039C	Valrico Forest Subdiv Drainage Imp (a)	265	-265	0	0	0
46134C**	Water Quality Improvement & Enviromental Program FY08 - FY13	0	5,857	1,356	3,087	10,300
41147	Wee Lake Outfall Improvements	260	80	250	0	590
46002C	Wilder Rd @ Sam Allen Drainage Imp (b)	80	-80	0	0	0
46018C	Yocam Ave Drainage Imp (b)	70	-70	0	0	0
<b>Total Stormwater Program</b>		<b>\$19,137</b>	<b>\$19,584</b>	<b>\$16,879</b>	<b>\$41,227</b>	<b>\$96,827</b>

**Transportation:**

**Roads**

69112C	Bell Shoals Road Widening (Bloomingdale To Boyette)	\$7,925	\$1,900	\$0	\$0	\$9,825
61035	Bicycle Lanes County Rural Roads	0	0	950	2,950	3,900
61034	Bicycle Lanes County Rural Roads FY 08	0	1,000	0	0	1,000
69104C	Boyette Road (U.S. 301 To Bell Shoals) Road Widening	16,294	-2,000	0	0	14,294
69124C	Boyette Road Widening Construction Phase III (Donneymoor To B	7,850	27,350	0	0	35,200
69105C	Brandon Main Street - Pauls Drive (S.R. 60 To Feeder Road)	7,063	1,100	0	0	8,163
61045C	Bruce B. Downs (Bearss Avenue To Palm Springs) Road Widening	12,244	-8,444	0	0	3,800
61044C	Bruce B. Downs (Palm Springs To Pebble Creek Drive South) Roa	29,253	52,844	0	0	82,097
61043C	Bruce B. Downs (Pebble Creek To Pasco County) Road Widening	3,557	1,000	2,000	4,000	10,557
61134C	Citrus Park Drive Extension	4,250	75	6,825	100	11,250
61057C	Columbus Drive Extension	12,000	11,500	0	0	23,500
61019	Consolidated Road Median Improvements	1,081	100	100	400	1,681
69127C	Gornto Lake Road Extension (Brandon Town Center To SrR60)	2,950	5,400	1,500	12,200	22,050
61052C	Lutz Lake Fern Road Interim Improvements	10,750	1,950	2,000	0	14,700
69324C	Neighborhood Traffic Calming FY 08 CIT)	0	800	0	0	800
61979	Pave Dirt Roads Program	0	0	350	2,600	2,950
61978	Pave Dirt Roads Program FY 08	0	350	0	0	350
69046C	Pavement Treatment Program	0	0	8,969	30,148	39,117
69045C	Pavement Treatment Program FY 08	0	10,492	0	0	10,492
69118C	Race Track Road Widening Construction Phase I (Douglas To Line	7,844	4,910	0	0	12,754
69121C	Race Track Road Widening Construction Phase IV (Hillsborough T	661	8,082	4,360	0	13,103
61969	Resurfacing Roads With County Forces	0	0	500	2,000	2,500
61968	Resurfacing Roads With County Forces FY 08	0	500	0	0	500
69117C	Town N Country Community Plan - Paula And Ambassador Roads	3,100	700	0	0	3,800
<b>Total Roads Program</b>		<b>\$126,821</b>	<b>\$119,609</b>	<b>\$27,554</b>	<b>\$54,398</b>	<b>\$328,382</b>

**Bridges**

69225C	Columbus Drive Over Hillsborough River Bridge Rehabilitation	\$1,875	\$6,775	\$0	\$0	\$8,650
62119	Consolidated Bridge And Guardrail Rehabilitation And Repair	0	0	1,000	4,000	5,000
62117	Consolidated Bridge And Guardrail Rehabilitation And Repair FY 0	0	1,050	0	0	1,050
69201	Lithia Pinecrest (SR 640) Over Alafia River / South Prong Bridge	1,118	950	1,150	2,300	5,518
69226C	Platt Street Over Hillsborough River Bridge Rehabilitation	2,375	8,375	0	0	10,750
<b>Total Bridges Program</b>		<b>\$5,368</b>	<b>\$17,150</b>	<b>\$2,150</b>	<b>\$6,300</b>	<b>\$30,968</b>

**Intersections**

69363C	Boy Scout Road & Race Track Road Intersection Improvement	\$250	\$50	\$600	\$0	\$900
63003	Countywide School Traffic Safety Devices Program	1,648	175	175	700	2,698

**CAPITAL BUDGET**  
**FY 08 - FY 09 Funding for Capital Projects (in thousands)**

<u>Project Number</u>	<u>Project Title</u>	<u>Prior Funding</u>	<u>FY 08 Funding</u>	<u>FY 09 Funding</u>	<u>Future Funding</u>	<u>Total Funding</u>
63002	Countywide School Traffic Signal, Signs & Markings Program	951	75	75	300	1,401
63000C	Critical Accident Mitigation Intersection Improvements	4,767	2,575	5,500	7,570	20,412
69360C	Gunn Highway And Linebaugh Avenue Intersection Improvements	350	1,200		900	2,450
69362C	Habana Avenue & Waters Avenue Intersection Improvements	250	525	0	1,030	1,805
69359C	Himes & Lambricht With Himes & Minnehaha Intersection Improve	325	150	0	1,350	1,825
69361C	John Moore Rd / Parsons Ave & Lumsden Rd Intersection Improve	300	1,500	0	900	2,700
63085C	Lithia Pinecrest Road And Valrico Road Intersection Improvements	820	200	0	0	1,020
69353C	Livingston Avenue And Newberger Road Intersection Improvemeni	860	150	0	0	1,010
<i>Total Intersections Program</i>		\$10,521	\$6,600	\$6,350	\$12,750	\$36,221
<i>Sidewalks</i>						
64036C	Sidewalk Ada Retrofit Program	\$0	\$0	\$900	\$2,750	\$3,650
64035C	Sidewalk Ada Retrofit Program FY 08	0	850	0	0	850
69508C	Sidewalk Retrofit Construction Funding	0	0	2,100	6,400	8,500
69507C	Sidewalk Retrofit Construction Funding FY 08	0	2,100	0	0	2,100
<i>Total Sidewalks Program</i>		\$0	\$2,950	\$3,000	\$9,150	\$15,100
<i>Other</i>						
69354C	Channelization Of Traffic FY 08	\$0	\$500	\$0	\$0	\$500
69355C	Channelization Of Traffic FY 09	0	0	500	500	1,000
61010	Hartline Capital Allocation	3,274	304	304	1,217	5,100
63073	New Traffic Signals	8,970	3,300	3,250	2,500	18,020
65005	Railroad Crossing Reconstruction Projects	2,100	400	400	2,500	5,400
69126C	School Safety Circulation & Access Program	788	6,712	0	0	7,500
619191	Allocated Funds CIP Projects	2,484	2,500	2,000	0	6,984
<i>Total Other</i>		\$17,616	\$13,716	\$6,454	\$6,717	\$44,504
<i>Total Transportation Program</i>		\$160,326	\$160,025	\$45,508	\$89,315	\$455,175

**Water Services:**

**Potable Water**

31962	Central Drive Water Main / Phase II	\$112	\$288	\$0	\$0	\$400
31957	Fire Flow Deficiency Master Project	2,550	2,050	2,050	8,200	14,850
39158	Future Acquisition of Water/Wastewater Utility Systems	11,445	500	0	0	11,945
31961	Lake Park Chemical Storage Roof Replacement	126	324	0	0	450
31960	Lithia Auxiliary Power Improvements	728	728	3,744	0	5,200
31963*	Lithia WTP Hydrogen Sulfide Treatment	0	1,000	3,000	0	4,000
31964*	South County Potable Water Repump Station	0	1,400	5,600	0	7,000
31945	Utility Relocation - Master Project	951	9,425	5,742	4,000	20,118
31161	Water Main R&R- FARE Account	0	0	4,690	10,130	14,820
30116	Water Treatment R&R -Master Project	6,110	1,222	1,222	4,888	13,442
<i>Total Potable Water</i>		\$22,022	\$16,937	\$26,048	\$27,218	\$92,225

**Wastewater**

10641	Armand Drive Gravity Sewer (PS Replacement)	\$224	\$576	\$0	\$0	\$800
10154*	Balm Riverview Fm (Big Bend To Cr 672)	0	480	1,915	0	2,395
10153*	Big Bend Rd Fm (Us 41 S To K.Lake Sd)	0	0	1,100	0	1,100
10149*	Big Bend Rd WW Pump Station	0	520	2,066	0	2,586

**CAPITAL BUDGET**  
**FY 08 - FY 09 Funding for Capital Projects (in thousands)**

<u>Project Number</u>	<u>Project Title</u>	<u>Prior Funding</u>	<u>FY 08 Funding</u>	<u>FY 09 Funding</u>	<u>Future Funding</u>	<u>Total Funding</u>
10127	Boyette 20" Forcemain TECO/Balm Riverview To Fishhawk	6,125	3,500	0	0	9,625
10770	Brandon Lakes Force Main Replacement	196	504	0	0	700
10771	Chelsea Pump Station Replacement	200	715	0	0	915
10138	Countywide Major WW Pump Stations Refurbish_Master Project	14,600	3,000	3,000	12,000	32,600
10141	Countywide Major WWTP Overhaul Projects-FARE Account	0	0	6,850	6,619	13,469
10140	Countywide WW Pump Station Replacements-Master Project	7,250	2,500	2,500	10,000	22,250
10144*	CR 672 FM (Balm Riverview Rd To Us 301)	0	1,250	5,000	0	6,250
10148*	Falkenburg AWTP Alt Power Supply	0	750	250	0	1,000
10156*	Falkenburg Rd FM (Progress To Causeway)	0	3,590	0	0	3,590
10642	Large Diameter Force Main Valve Installations	360	1,640	0	0	2,000
10768	Low Pressure Sewer System LPSS - Master Project	6,000	1,500	1,500	6,000	15,000
10744	Manhole Inspection & Rehabilitation Program-Master Project	7,996	800	800	3,200	12,796
10155*	Miller Rd WW Repump Station	0	780	3,100	0	3,880
10147*	NW RR Recovery Facility Barscreen Rpl	0	350	2,175	0	2,525
10158*	Natures's Way WW Pump Station Upgrade	0	550	2,100	0	2,650
10753	Non-Urgent Facility R&R -FARE Account	0	0	294	2,451	2,745
10745	Regional Wastewater Treatment Plant R&R - Master Project	10,200	400	3,000	12,000	25,600
10643	River Oaks RAS Pump Replacement	525	1,575	0	0	2,100
10791	South County Filter Feed Station Replacement	133	342	0	0	475
10143	South County WWTP Exp 4.5 To 10 Mgd	500	6,000	48,500	0	55,000
10145*	Sr 674 Fm (Clubhouse Ps E To Us 301)	0	1,000	3,800	0	4,800
10146*	Sr 674 Fm (Clubhouse PS To SCR AWTP)	0	0	1,000	2,751	3,751
10794	Supervisory Control & Acquisition of Data for Pump Stations Ph II	805	4,835	14,503	0	20,143
10150*	Symmes Rd WW Pump Station	0	360	678	0	1,038
10152*	Us 301 FM (Valencia Lakes To Sr 674)	0	450	1,800	0	2,250
10779	Van Dyke Plant to NWRWRF Transfer Force Main	0	0	2,480	13,520	16,000
10780	Van Dyke Wastewater Transfer Pump Station	0	0	1,135	3,365	4,500
10750	Wastewater Slip Lining - Master Project	12,200	2,000	2,000	8,000	24,200
<i>Total Wastewater</i>		\$67,314	\$39,967	\$111,546	\$79,906	\$298,733
<i>Reclaimed Water</i>						
10782	Carrollwood/Dale Mabry RW Pump Station Replacement	\$4,300	\$700	\$0	\$0	\$5,000
19656	Reclaimed Water Main R&R - FARE Account	0	0	260	530	790
10795	Reclaimed Water Pump Station Refurbishment Master Project	400	100	100	400	1,000
19017	RWTM Ext. To New Developments And RWIU's-Master Project	1,300	0	200	400	1,900
<i>Total Reclaimed Water</i>		\$6,000	\$800	\$560	\$1,330	\$8,690
<i>Total Water Services Program</i>		\$95,336	\$57,704	\$138,154	\$108,454	\$399,648
<i>Other Non-CIP:</i>						
	Repair, Renovation, Replacement and Maintenance	NA	\$13,420	\$9,969	\$42,428	\$65,817
	Other Non-CIP	NA	2,262	1,297	NA	3,559
<i>Total Non-CIP</i>		\$0	\$15,682	\$11,266	\$42,428	\$69,376
<i>Total Capital Budget</i>		\$718,560	\$362,643	\$267,233	\$373,475	\$1,721,911

\* New Project    C - CIT Funded

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**CAPITAL BUDGET**  
**FY 08 - FY 09 Funding for Capital Projects (in thousands)**

<u>Project Number</u>	<u>Project Title</u>	<u>Prior Funding</u>	<u>FY 08 Funding</u>	<u>FY 09 Funding</u>	<u>Future Funding</u>	<u>Total Funding</u>
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\*\* Project reflects the consolidation of several projects originally set up as individual projects. For a listing of these projects please refer to the Stormwater Program Consolidated Projects Detail schedule included in the appendix section of the Adopted FY 08 - FY 13 CIP document.

(a) Project consolidated under project number 46132.

(b) Project consolidated under project number 46131.

(c) Project consolidated under project number 46134.

**CAPITAL BUDGET**

**Major Repair, Renovation, Replacement and Maintenance (R3M) Program**

**FY 08 - FY 09 Projects List**

<u>Fund / Program / Project Title</u>	<u>FY 08 Funding</u>	<u>FY 09 Funding</u>	<u>Future Funding</u>	<u>Total FY 08 - FY 13 Funding</u>
<b>Fire Services:</b>				
<i>Unincorporated Area (MSTU):</i>				
Apollo Beach FS #29 Kitchen Renovation	\$45,000	\$0	\$0	\$45,000
Armdale FS #10 Resurface Existing Parking Lot and Drives	19,000	0	0	19,000
Brandon FS #11 Resurface Special Ops Vehicle Parking	15,000	0	0	15,000
South Brandon FS #7 Kitchen Renovation	45,000	0	0	45,000
Brandon FS#11 Replace Fuel Tank with Larger 2000 Gallon Tank	35,000	0	0	35,000
Carrollwood FS #19 Renovate Bathrooms / Showers & Paint	40,000	0	0	40,000
Fire Rescue Headquarters Replace Existing Wood Storage Buildings	140,000	0	0	140,000
Fire Stations Lighting Retrofits FY 08	60,000	0	0	60,000
Harney Rd. FS #32 Connect to Public Water Supply	12,000	0	0	12,000
Lithia Pinecrest FS #2 Repair Driveway Drainage	5,000	0	0	5,000
Lithia Pinecrest FS #2 Paint Inside, Outside and Replace Flooring	40,000	0	0	40,000
Lutz FS #24 Repair Parking Lot	15,000	0	0	15,000
North Hillsborough FS #14 R epair A/C to Remove Mold in Bunkroom	40,000	0	0	40,000
Palm River #33 FS Kitchen Renovation	45,000	0	0	45,000
Riverview FS #16 Replace Carper with Vinyl Tile	35,000	0	0	35,000
Springhead FS #25 Connect to Public Water Supply	20,000	0	0	20,000
Summerfield FS #3 Renovate Kitchen	45,000	0	0	45,000
Sundance FS #8 Replace Tile Floor & Minor Renovations	15,000	0	0	15,000
Valrico FS #36 Re-Roof Including Some Decking	40,000	0	0	40,000
Van Dyke FS #34 Replace Shingle Roof	35,000	0	0	35,000
Allocated Funds Major Maint/Repairs Fire Rescue	1,571,217	1,664,728	7,085,629	10,321,574
Total Fire Services	<u>\$2,317,217</u>	<u>\$1,664,728</u>	<u>\$7,085,629</u>	<u>\$11,067,574</u>

**Government Facilities:**

*Countywide (General Fund):*

**Aging Services:**

2410 Tampa St. Replace Interior Carpet Etc.	\$0	\$115,000	\$0	115,000
Brandon (Front Door, Panic)	35,000	0	0	35,000
Lutz (Canopy Replacement)	22,000	0	0	22,000
Plant City (Ext. Light, Restroom, Panic, Hood)	65,000	0	0	65,000
Renov & Repair @ Lutz (Ext. lighting, Fire Alarm, Signage, Panic System, Rest. Renov.)	105,000	0	0	105,000
Ruskin (Sewer, Hood, Panic)	30,000	0	0	30,000
Ruskin Screen Room Replacement	15,000	0	0	15,000
Westshore (Panic, Fire Alarm Repairs, Door Replacement)	50,000	0	0	50,000
Wimauma (Panic, Ext. Lighting, Signage, Rangehood)	25,000	0	0	25,000

**Headstart / Children Services:**

CS AHU Repl Suttles Hall Design	10,000	0	0	10,000
CS Bldg 39 Entrance Renov	25,000	0	0	25,000
CS Bldg 39 Restroom Renov/Piping	60,000	0	0	60,000
CS Bldg 49 Replacement	0	291,000	0	291,000
CS Cafeteria Patio Reparis	5,000	0	0	5,000
CS Generator, Dorm Shelter	40,000	0	0	40,000
CS Shelter Home Interior Door Repl	5,000	0	0	5,000
CS Storage Bldg. Replacement	140,000	0	0	140,000

**CAPITAL BUDGET**

**Major Repair, Renovation, Replacement and Maintenance (R3M) Program**

**FY 08 - FY 09 Projects List**

<u>Fund / Program / Project Title</u>	<u>FY 08 Funding</u>	<u>FY 09 Funding</u>	<u>Future Funding</u>	<u>Total FY 08 - FY 13 Funding</u>
CS Suttle Hall AHU Replacement	0	125,000	0	125,000
HS Mango Paint	0	18,000	0	18,000
HS MOSI Door Repl, Restroom Renov	110,000	0	0	110,000
HS Plant City AC	13,750	0	0	13,750
HS Sulphur Springs 802 Roof	9,600	0	0	9,600
HS Sulphur Springs 803 Roof	9,600	0	0	9,600
HS Sulphur Springs 804 Roof	12,000	0	0	12,000
HS Sulphur Springs Early H.S. Trailer Reparis 803/4	50,000	0	0	50,000
HS Sulphur Springs Ext Repairs 801	15,000	0	0	15,000
HS Sulphur Springs Int. Repairs 801	35,000	0	0	35,000
HS Sulphur Springs Mod. Repairs 802	20,000	0	0	20,000
<b>Clerk of the Circuit Court:</b>				
407/505 Ceiling Tile	25,000	0	0	25,000
CCC Juvenile Judges Space Build-Out	142,000	0	0	142,000
CCC New Judges Build-Out	100,000	0	0	100,000
Clerk of the Circuit Court Space Renovations	0	250,000	1,000,000	1,250,000
<b>Real Estate:</b>				
Animal Services Exterior Kennel Wall Repairs	55,000	0	0	55,000
Animal Services New Windows	0	26,000	0	26,000
CCC Court Room Carpet in South Annex	30,000	0	0	30,000
CW HVAC Equipment Replacement	150,000	0	0	150,000
CW Lighting System Retrofits	31,500	0	0	31,500
County Center Domestic Water Fountains	55,000	0	0	55,000
County Center Sprinkler Mods	140,000	0	0	140,000
County Center Bldg. Renewal & Replacement	250,000	250,000	1,000,000	1,500,000
County Center Elevator Controls	55,000	0	0	55,000
Courtroom 15 Renovation	75,000	0	0	75,000
700 Twiggs Public Defender Paint	125,000	0	0	125,000
RHMA Ruskin Parking Lot Repave	25,000	0	0	25,000
RHMA Ruskin Play Room Renovation	35,000	0	0	35,000
RHMA Wimauma Renovations	50,000	0	0	50,000
Telecom Industry Standards Compliance Equipment Repl.	115,000	0	0	115,000
<b>Fleet Management:</b>				
2nd Floor Rest & Break Area Renov. & Flooring	130,000	0	0	130,000
Central Fleet Demo Paint Booth and Door & Hardware Repl.	35,000	0	0	35,000
Door & Hardware Repl @ Central	18,000	0	0	18,000
Enclose Break Room & Library	70,000	0	0	70,000
External Storage Replacement		125,000	0	125,000
Mazanine Buildout	50,000	0	0	50,000
Renovations @ Unit #2	125,000	0	0	125,000
<b>Paving Contrat:</b>				
Brandon Seal & Stripe	6,000	0	0	6,000
Plant City Seal & Stripe	6,000	0	0	6,000
Ruskin Seal & Stripe	8,000	0	0	8,000
Westshore Seal & Stripe	8,000	0	0	8,000
Wimauma Seal & Stripe	8,000	0	0	8,000
<b>MOSI:</b>				
MOSI Facility R3M Projects FY 08	685,500		0	685,500

**CAPITAL BUDGET**

**Major Repair, Renovation, Replacement and Maintenance (R3M) Program**

**FY 08 - FY 09 Projects List**

<u>Fund / Program / Project Title</u>	<u>FY 08 Funding</u>	<u>FY 09 Funding</u>	<u>Future Funding</u>	<u>Total FY 08 - FY 13 Funding</u>
MOSI Imax Dome Skin Panels Repairs (Estimate)	50,000	0	0	50,000
MOSI Imax Elevator Shaft Leaks	30,000	0	0	30,000
MOSI Upgrade Domestic Water Tap	10,000	0	0	10,000
MOSI Various A/C Projects	50,000	0	0	50,000
<b>Reroofing Contracts:</b>				
Children Services Dorm Reroof	0	75,000	0	75,000
Fleet Management Unit 3	125,000	0	0	125,000
Fleet Management Unit 4	90,000	0	0	90,000
Plant City Senior Center	19,800	0	0	19,800
Surplus Warehouse Roof Coating	98,000	0	0	98,000
<b>Demolition Contracts:</b>				
3 Headstart Modulares	48,000	0	0	48,000
Children Services Demo 440 SF of Service Roads	11,000	0	0	11,000
Children Services Maint Bldg/Storage Bldg	27,000	0	0	27,000
Mosquito Control	127,000	0	0	127,000
Real Estate Dept	30,000	0	0	30,000
Stark Road	15,000	0	0	15,000
Allocated Funds Major Maint/Repairs Govt. Facilities	2,225,445	4,185,365	21,369,271	27,780,081
Total Government Facilities	<u>\$6,471,195</u>	<u>\$5,460,365</u>	<u>\$23,369,271</u>	<u>\$35,300,831</u>

**Library Services:**

*Special Library Taxing District:*

Germany Lighting Retrofit of 3rd and 4th Floor	\$15,000	\$0	\$0	\$15,000
Germany Relamp All Areas Except Renovated 4th Floor	135,000	0	0	135,000
Germany West Building Lighting Retrofit	35,000	0	0	35,000
Jan Platt Library Seal & Stripe	0	20,000	0	20,000
Jimmy Keel Seal & Stripe	0	22,000	0	22,000
Lutz Parking Lot Safety Alterations	2,500	0	0	2,500
Lutz Replace 3 A/C Units	100,000	0	0	100,000
Libraries Lighting Retrofit FY 08	55,000	0	0	55,000
Riverview Replace 25 Ton A/C Condenser	75,000	0	0	75,000
Ruskin Sidewalk Replacement	10,000	0	0	10,000
Allocated Funds Major Maint/Repairs Libraries	99,125	513,807	2,365,697	2,978,629
Total Library Services	<u>\$526,625</u>	<u>\$555,807</u>	<u>\$2,365,697</u>	<u>\$3,448,129</u>

**CAPITAL BUDGET**

**Major Repair, Renovation, Replacement and Maintenance (R3M) Program**

**FY 08 - FY 09 Projects List**

<u>Fund / Program / Project Title</u>	<u>FY 08 Funding</u>	<u>FY 09 Funding</u>	<u>Future Funding</u>	<u>Total FY 08 - FY 13 Funding</u>
<b><u>Parks Facilities:</u></b>				
<i>Countywide (General Fund):</i>				
Lettuce Lake Boardwalk Repair	\$150,000	\$0	\$0	\$150,000
Friendship Trail Bridge ADA Improvements	20,000	0	0	20,000
Allocated Fund Major Maint/Repairs Parks	1,000,000	500,000	2,000,000	3,500,000
Total Parks Countywide	<u>\$1,170,000</u>	<u>\$500,000</u>	<u>\$2,000,000</u>	<u>\$3,670,000</u>
<i>Unincorporated Area (MSTU):</i>				
Alexander Park Playground Renovation	\$85,000	\$0	\$0	\$85,000
Boyette Spring Playground Renovation	70,000	0	0	70,000
Jackson Springs Playground Renovation	85,000	0	0	85,000
Kenly Park Playground Renovation	85,000	0	0	85,000
Paul Sanders Playground Renovation	150,000	0	0	150,000
Antioch Park Renovation	0	50,000	0	50,000
Clayton Sports Field Renovation	0	150,000	0	150,000
Nye Park Sports Field Renovation	0	150,000	0	150,000
Progress Village Playground Renovation	0	80,000	0	80,000
Vance Vogel Sports Field Renovation	0	150,000	0	150,000
Wiston Park Sport Lighting Renovation	0	150,000	0	150,000
Wiston Park Playground Renovation	120,000	0	0	120,000
Allocated Fund Major Maint/Repairs Parks	988,380	419,030	4,890,650	6,298,060
Total Parks Unincorporated	<u>\$1,583,380</u>	<u>\$1,149,030</u>	<u>\$4,890,650</u>	<u>\$7,623,060</u>
Total Parks Facilities	<u>\$2,753,380</u>	<u>\$1,649,030</u>	<u>\$6,890,650</u>	<u>\$11,293,060</u>
<b><u>Public Works:</u></b>				
<i>Unincorporated Area (MSTU):</i>				
Central Unit Enclose Hay Barn	\$10,000	\$0	\$0	\$10,000
Central Unit Renovate Operations Center	45,000	0	0	45,000
Central Unit Repair Concrete Pads Hay Barn	30,000	0	0	30,000
Central Unit Replace Warehouse Doors @ Concrete Storage Building	12,000	0	0	12,000
Central Unit Server Equipment Relocation	8,000	0	0	8,000
Road Unit #3 South Replace Crew Room A/C	11,250	0	0	11,250
Road Unit #3 South Replace Existing Gates	19,000	0	0	19,000
Road Unit #3 Paving / Road Repair	60,000	0	0	60,000
Road Unit #4 Clerestory Window Repair / Gaskets	25,000	0	0	25,000
Road Unit #5 Countywide Restroom Repairs / Renovation	5,000	0	0	5,000
Survey Office Electrical Repairs	25,000	0	0	25,000
Survey Office Paint , Exterior Wall and Soffit Repairs	25,000	0	0	25,000
Traffic Control Facility Paint & Exterior Wall Repairs	60,000	0	0	60,000
West Svc Unit Unit Bldg Renovation	26,000	0	0	26,000
Allocated Fund Major Maint/Repairs Public Works	990,628	638,349	2,717,023	4,346,000
Total Public Works	<u>\$1,351,878</u>	<u>\$638,349</u>	<u>\$2,717,023</u>	<u>\$4,707,250</u>
<b>Total R3M Program</b>	<u>\$13,420,295</u>	<u>\$9,968,279</u>	<u>\$42,428,270</u>	<u>\$65,816,844</u>

