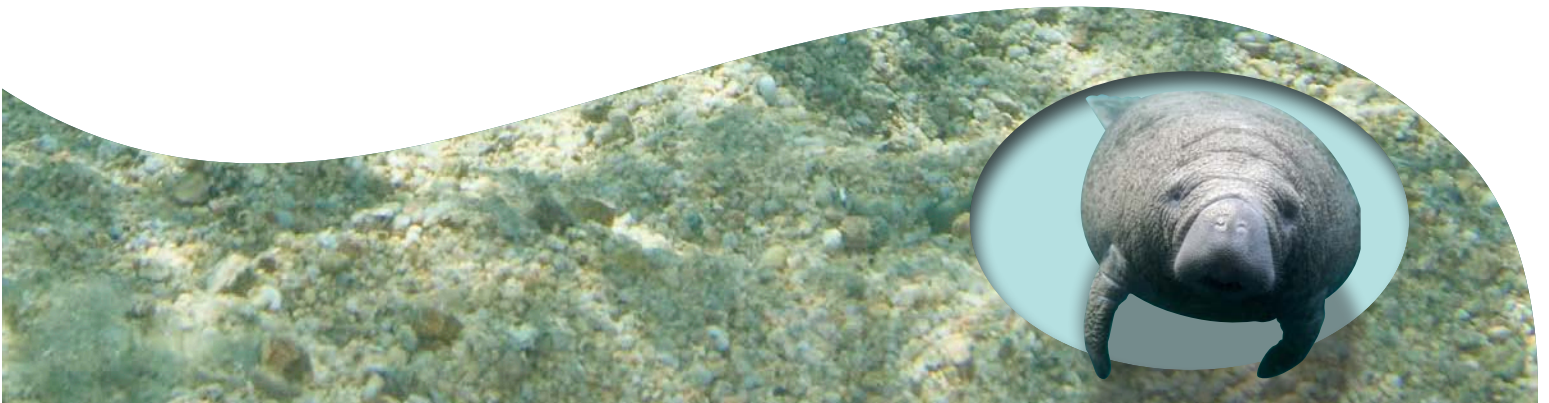




ADOPTED **BUDGET** FOR FY 11

CAPITAL BUDGET



For more information, please call the Business and Support Services Department (813) 272-5890

Available on the Internet at www.hillsboroughcounty.org/managementbudget



CAPITAL BUDGET

Overview

The FY 11 Capital Budget is the County's financial plan of capital project expenditures for the fiscal year starting October 1, 2010 and ending September 30, 2011. The Capital Budget incorporates anticipated revenues and expenditures included in the first year of the Capital Improvement Program (CIP).

The Adopted Capital Budget for FY 11 is \$99.9 million. A Sources and Uses schedule can be found in the Executive Summary section of this document. In addition, a list of adopted projects is included at the end of this section.

The Capital Budget is separate and distinct from the County's operating budget for several reasons. First, capital outlays reflect non-recurring capital improvements rather than ongoing expenses. Where possible, capital projects are funded from non-recurring funding sources such as debt proceeds and grants. These one-time revenue sources are not appropriate funding sources for recurring operating expenses. Second, capital projects tend to have higher costs requiring more stringent control and accountability. Finally, several revenue sources such as the Community Investment Tax, impact fees and certain gas taxes are limited to use on certain types of capital improvements by statute or other legal restrictions.

To provide direction for the capital program, the Hillsborough County Board of County Commissioners adopted Policy 03.02.02.00 - Policy for Capital Budget and Capital Improvement Program. This policy defines requirements for projects included in the Capital Budget and Capital Improvement Program. Under the policy a capital project is defined as a set of activities meeting one or more of the following criteria:

- Delivery of a distinct capital asset or improvement to an existing capital asset which will become an asset of Hillsborough County and be recorded on the financial records of the County as a capital asset under generally accepted accounting principles and applicable State statutes;
- Any contribution by Hillsborough County to other governmental or not-for-profit entities to deliver a capital improvement. In situations where the improvement is not or will not become an asset of the County, it will be included in the Capital Improvement Program as a contribution for tracking purpose;
- Any project or equipment funded from the Community Investment Tax (CIT);
- Any engineering study or master plan needed for the delivery of a capital project;

- Any major repair, renovation or replacement that extends the useful operational life by at least five years or expands capacity of an existing facility.

In Hillsborough County, capital improvements are classified into eight programs: Fire Services, Government Facilities, Libraries, Parks Facilities, Solid Waste, Stormwater, Transportation and Water Services. In addition, the adopted FY 11 capital budget also includes the County's Environmental Land Acquisition and Protection Program (ELAPP), the Major Repair, Renovation, Replacement and Maintenance Program, and payment to the Fishhawk developer for improvements to roads previously constructed for which they are being reimbursed from transportation impact fees. These activities, while not specifically meeting the criteria above, are tracked through the Capital Budget to provide for better accountability and control.

As previously noted, capital projects only require one-time allocations for a given project unlike operating expenses which recur annually. This funding flexibility allows the County to use financing and one-time revenue sources to accelerate completion of critical projects. Among capital projects being accelerated through the use of these one-time funding sources are numerous Community Investment Tax funded projects and various transportation improvements. Significant projects within each program are discussed below. More comprehensive project information can be found in the County's Adopted FY 11 – FY 15 Capital Improvement Program. Interested parties can review this and other information at the County's website at www.hillsboroughcounty.org. Compact disks with the Adopted FY 11 – FY 15 Capital Improvement Program are also available for review at all libraries. Disks can also be obtained at no cost by calling the Business and Support Services Department at 813-272-5890.

Note that the Adopted FY 11 Capital Budget differs from the Adopted FY 11 – FY 15 Capital Improvement Program (CIP) because certain adjustments and other expenditures reflected in the adopted capital budget are not included in the adopted CIP. For example, budgeted funds under \$150,000 for the Major Repair, Renovation, Replacement and Maintenance Program as well as payments to developers previously discussed are not reflected in the CIP.

Financial Policies

Among financial policies adopted by the Board of County Commissioners since FY 98, there are several pertaining to the preparation, implementation, monitoring and financing of capital projects. While the County Adminis-

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trator is responsible for the continued development, monitoring and update of these policies, specific functions are carried out by the Business and Support Services Department and the Clerk of the Circuit Court. These and other policies are reviewed periodically by the County Administrator and the Board of County Commissioners and are detailed in the Financial Policies and Procedures section of this document.

Specific policies applying to the Capital Improvement Program and the Capital Budget are:

- BOCC Policy 03.02.01.00 - Bids for Capital Improvement Projects 10% or More in Excess of Estimated Construction Costs
- BOCC Policy 03.02.02.00 - Capital Budget and Capital Improvement Program
- BOCC Policy 03.02.02.05 - Pay-As-You-Go Funding of Capital Projects
- BOCC Policy 03.02.02.06 - Prioritization of Capital Projects
- BOCC Policy 03.02.02.07 - Minimizing the Expense of Financing Capital Projects
- BOCC Policy 03.02.02.08 - Operating Impact of Capital Projects
- BOCC Policy 03.02.02.20 – Budgetary Control
- BOCC Policy 03.02.02.26 - Use of Capital Project Appropriations
- BOCC Policy 03.02.02.28 - Method of Funding Citizen Initiated Localized Capital Projects or Services
- BOCC Policy 03.02.03.00 - Environmental Land Acquisition Program (ELAPP) Fund
- BOCC Policy 03.02.06.00 - Debt Management
- BOCC Policy 03.03.01.00 - Water and Wastewater Financial Policy
- BOCC Policy 03.03.05.00 - Community Investment Tax Financial Policies
- BOCC Policy 04.05.00.00 - Capital Funding for Outside Agencies

Capital Planning

Capital planning refers to the process of identifying and prioritizing the County's capital needs to determine which capital projects should be funded in the Capital Budget as resources become available.

In general, capital planning for projects within the unincorporated area of Hillsborough County is guided by the Hillsborough County Comprehensive Plan. In particular, capital planning for certain types of parks and recreation facilities, solid waste, stormwater, transportation and water services are guided by the Capital Improvements Element of the Comprehensive Plan. This plan, prepared by the Hillsborough County City-County Planning Commission and formally adopted by the Hillsborough

County Board of County Commissioners, provides long-term direction for the growth and development of the county. Proposed capital projects are reviewed for compliance to the adopted comprehensive plan as part of the budget adoption process.

The public has many opportunities to be involved in capital planning both during the comprehensive plan development process and during the budget adoption process. Interested parties can view the Comprehensive Plan at the Planning Commission's website located at www.theplanningcommission.org.

Hillsborough County's plan includes a very specific growth management strategy called the Urban Service Area. This strategy is designed to direct growth into areas where public service needs can be more efficiently provided and where existing services are already in place.

In addition to the standards in the Comprehensive Plan and the Capital Improvements Element of the Plan, the planning for parks and recreation facilities, solid waste, stormwater, transportation and water services also is guided by master and visioning plans developed by County staff. Planning for fire, government facilities, and library infrastructure in Hillsborough County's unincorporated area is performed primarily within County government. Each capital program has different criteria for assessing project needs and priorities; however, a common characteristic of the planning processes is the recognition of the importance of obtaining input from the public and other interested governmental and private agencies. The individual program planning processes provide the guidance necessary for allocating available resources during the capital budget process. A brief description of the various planning processes follows.

Fire Services – The Fire Rescue Department maintains a Capital Facilities Master Plan which details new fire station needs required to meet emergency and rescue service requirements within the unincorporated area. The plan is prepared based on national service response time standards established by the National Fire Protection Association and on the relevant goals, objectives and policies incorporated in the County's Comprehensive Plan discussed above.

In developing the plan, updated every five years, the response time standards adopted by the County are applied to an analysis of the needs of Hillsborough County's current and projected populations and population distribution to identify where and when new fire rescue facilities will be needed. The plan was last updated in FY 07.

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Libraries – In September 2003, the Library Board delivered a capital facilities master plan to the BOCC. The plan is updated annually and currently identifies a need to add 253,295 square feet of library space, and a minimum of 1,300,000 library volumes to the Library System over the 2005 – 2015 periods.

In the preparation of the master plan, two key standards for Library System performance - three volumes of library material per capita and 0.6 square feet of library space per capita, were selected. These standards were then applied to an analysis of the needs of Hillsborough County's current population, and projected population increases, resulting in a long-range capital facilities plan for the Tampa-Hillsborough County Public Library System. The master plan is the primary source for adding new projects to the Library Services Capital Program.

Parks – The strategic vision of the Parks, Recreation and Conservation Department includes the development of goals and objectives to safeguard the inheritance of the County's future generations.

The planning process identifies future developments that may affect expected needs, wants and social environments. It identifies the most critical stakeholders and their major interests and expectations, such as safety and security, high quality experience, well maintained facilities and the preservation of our natural and cultural resources. This tool is evaluated against the current environment in order to develop a Capital Improvement Plan that is consistent with the vision of Hillsborough County and the values and expectations of our community.

Solid Waste - The Solid Waste Management Division of the Public Utilities Department has an established plan to determine the need to enhance and or change its Capital Improvement Program on an annual basis. This plan calls for information to be gathered from various sources such as staff, stakeholders, public meetings, etc. to identify needs that should be incorporated into the Capital Improvement Program. Management reviews the information and prioritizes each need according to a pre-established ranking system.

The ranking system takes into account mandates by federal and State agencies, health and safety concerns, capacity needs, efficiency, location requirements, population growth and aging infrastructure.

Stormwater – The County maintains a Watershed Master Plan that incorporates identified needs for each of its seventeen watershed basins. The plan is periodically updated as new development and stormwater im-

provements are completed throughout the County. Under the plan, the entire County (1,072 sq. miles) is divided into 17 watersheds (basins) and further divided into 7,000 sub-basins. The master plan study looks at water quantity, water quality and the natural watershed system. The plan identifies areas with inadequate conveyance systems or poor water quality and recommended solutions.

Flood control project evaluations take into consideration the following factors: frequency of flooding, the category of the road subject to flooding (local/arterial/collector road), the number of structures flooded, stormwater asset conditions (groundwater table, erosion/siltation and structure) and the potential of available matching funds.

The County also maintains a separate list of non-watershed related neighborhood stormwater needs. Criteria for neighborhood stormwater projects is similar to criteria for watershed master plan projects, with the exception that environmental issues and the availability of matching funds are not included in the evaluation.

Water quality or natural system projects are evaluated based on concerns communicated by the Florida Department of Environmental Protection relating to the sub-watershed segment of "impaired waters/water bodies," the concern of water quality parameters and the benefits of a natural system.

Both engineers and environmental scientists from an investigation team, specialized service unit, environmental team and master planning team contribute to this uniform matrix evaluation process.

Transportation – Efficient movement of people and goods is important to the public safety, economic viability, and overall quality of life in Hillsborough County. Planning occurs on several levels.

The Hillsborough County Metropolitan Planning Organization (MPO), working with the County and its three incorporated municipalities (City of Tampa, Plant City and Temple Terrace), and with input from county residents, is responsible by State statute for adopting the Long Range Transportation Plan, a blueprint for comprehensive transportation planning throughout the County. The MPO also consolidates the transportation capital improvement programs of various political jurisdictions constructing transportation projects within the county into an annual Transportation Improvement Program (TIP). The Long Range Transportation Plan and the Transportation Improvement Program are used by the County in prioritizing major capacity projects for funding, determining project impact fee eligibility, and in allocating

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State and federal grant dollars. These plans can be viewed at the Metropolitan Planning Organization's website www.hillsboroughmpo.org.

As previously indicated, the Hillsborough County City-County Planning Commission is responsible for developing and monitoring compliance with the County's Comprehensive Plan. The Commission also reviews proposed developments of regional impact (DRI) proposals (those development proposals that will have significant impact on existing county roads).

Each municipality is responsible for its own transportation planning; however, major roads that have been determined to have a countywide importance may be designated as County roads, with the County primarily responsible for their maintenance and improvement. Capital needs associated with these roads, as well as all transportation needs in the unincorporated area of the County, are evaluated for inclusion in the annual capital budget.

Planning for the transportation program is performed on a sub-program basis. The sub-programs within the transportation program are roads, intersections, sidewalks and bridges. With the exception of roads, where the County adopts the prioritized list from the Long Range Transportation Plan (LRTP) and adds local road improvements not subject to inclusion in the plan, the County has prepared, and the Hillsborough County Board of County Commissioners has adopted a master plan for intersections, bridges and sidewalks. While specific criteria used for prioritizing the projects on the plans differ by project type, they encompass public safety, traffic volume, environmental mitigation and other key factors as well as incorporating input received during the public outreach part of the planning process.

Water Services - The Water Resource Division of the Public Utilities Department is responsible for providing quality water, wastewater and reclaimed water services to Hillsborough County residents within its designated service area, unincorporated Hillsborough County. This includes the operation and maintenance of these facilities including treatment plants, pumping stations, metering devices and all related transmission piping and above ground appurtenances. The department is also responsible, when operating the above facilities, for complying with all federal, State and local regulatory and permit requirements.

In 2000, the department implemented a new CIP Delivery Process. This process uses a systematic approach to develop and refine the scope, schedule and budget for existing and newly proposed expansion and renewal

and replacement projects. It allows priorities to be determined and extensively uses schedules to ultimately deliver quality projects from conception to project completion. The goal of the CIP Delivery Process is to deliver department projects in an efficient and economical manner.

The objectives of the process are to:

- Economically build and maintain existing system assets;
- Deliver projects on schedule and within budget;
- Allow for the annual update of the CIP;
- Allow for adjustments to the approved CIP due to changing priorities for those projects not yet in the implementation phase;
- Seamlessly coordinate with the County's CIP;
- Permit performance measurement; and
- Provide documentation for management and historical trending purposes.

The Board of County Commissioners policy 03.02.02.06 requires that capital projects be prioritized. The Department's Project Prioritization Model (PPM) is a formal method of documenting and tabulating the results of applying subjective criteria to prioritize the CIP each fiscal year. There are six categories to score a project against other projects within the Department's CIP, as listed below:

Compliance
Health and Safety
Expansion / Renewal and Replacement
Long Range Planning
Community and Environmental Impacts
Economic / Financial Considerations

The resulting score for each existing or new "planning" project is used at the beginning of the budget process to rank all of the projects within the CIP.

Additionally, the Department's Payback Analysis Model (PAM) incorporates several economic factors to estimate the payback period of a given capital project. It determines the payback period by modeling the average monthly revenues generated by the Equivalent Residential Customers (ERC) to be served by the capital project. Generally, the information that is required to be input into the model includes:

- Project Name, CIP Number and Type
- Payback Analysis Period
- Discount Rate
- Debt Service or Pay-As-You-Go
- Expansion Percentage
- Operating, Maintenance and Fixed Overhead Cost
- Capital Cost by Year

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- Outside Funding Sources
- ERCs served by the Project
- ERC Connection Schedule
- Rate and Debt Service Information

The information is used to assign a weighted economic criteria number for the project in the earlier referenced Project Prioritization Model (PPM) during each fiscal year budget process.

Finally, the CIP Master Program Schedule is used as a planning tool to lay out each of the project schedules, provide the cash flow requirements of the program as a whole, anticipate project resource needs and provide historical data for future trend analysis. In addition, the Master Program Schedule is also used at the beginning of each fiscal year to facilitate the efficient distribution of work throughout a six year period.

Financial Planning Strategies

Hillsborough County uses a variety of tools to assist in developing long-term financial planning strategies. One tool is the preparation of an annual Pro Forma document. This document is used to put current budget and financial decisions into a longer-term context. Prepared in accordance with Board policy, the Pro-Forma provides a five year projection of revenues and expenditures for major operating funds, and is particularly useful in showing how capital projects, funded in the biennial budget or planned over the next several years, will impact future operating budgets in terms of maintenance, utility and staffing costs.

Another tool used in financial planning is the County's debt management strategy. Credit ratings assigned by the three international rating agencies, Moody's Investors Service, Standard and Poor's Ratings Services, and Fitch Ratings are key factors influencing interest rates paid on local governments' borrowings. Because of the significant impact interest rates have on our overall financial position, Hillsborough County places a great deal of emphasis on its credit worthiness. The County conducts credit updates each year, and notices of any material credit changes are provided to the rating agencies throughout the year.

The County's general credit ratings are Aaa / AAA / AAA on a scale where Aaa / AAA / AAA are the highest ratings. The County's high credit ratings are an objective

indication of sound financial management, recognition that its overall debt profile is characterized by good debt service coverage from pledged revenues and by sound legal provisions ensuring full and timely payment of debt service. Furthermore, the high credit ratings enables the County to meet its borrow needs at the lowest cost of capital.

To address short-term capital project funding requirements, Hillsborough County uses a Commercial Paper Program. Under this program the Board authorizes short-term borrowings when needed to provide adequate cash flow for active projects. This approach ensures that long-term debt is issued only when needed and is only issued in appropriate amounts. Furthermore, tax exempt short-term debt tends to be the lowest cost financing tool available to local governments resulting in substantial savings to the County. Upon completion of capital projects, the County either uses available cash or issues long-term debt at favorable interest rates to pay off outstanding short-term notes, unless there is an economic advantage in keeping short-term, variable rate notes outstanding. The County issues debt in accordance with its debt policy which governs the type and amount of borrowings that are best suited to achieving its financing objectives. The policy guides the County's borrowings by means of targets and ratios, such as direct debt per capita or general governmental debt as a percent of general fund revenue, that balance the need for flexibility to ensure the availability of capital with the need to ensure continued access to the capital markets.

When it is prudent and in the County's economic interest to do so, infrastructure improvements may be financed by means of public-private partnerships in which private corporations, such as real estate developers, agree to fund a portion of such improvements together with funding from the County, State, and/or federal government. Such partnerships enable the County to construct needed infrastructure, in particular transportation improvements, at a lower cost to taxpayers as a result of leveraging private funding sources.

Finally, the County actively and aggressively monitors market opportunities to refinance its debt to achieve lower debt service costs. When legally and economically feasible, lower interest debt will be issued to pay off outstanding debt thereby making revenues available to fund County services.

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Capital Improvement Program Process

The annual Capital Budget and Capital Improvement Program (CIP) update begins in December with a request by the Management Services Administrator to the Capital Program directors to review, update and reprioritize the list of unfunded capital needs.

The Capital Budget Team of the Business and Support Services Department maintains a comprehensive list of prioritized unfunded capital needs which is used in identifying new projects to be recommended for funding. The list identifies preliminary project information such as name, location, description or scope, the estimated cost and any operating cost impact. The updated Unfunded Capital Projects Request List is then used to determine which new projects will be added to the new Capital Improvement Program.

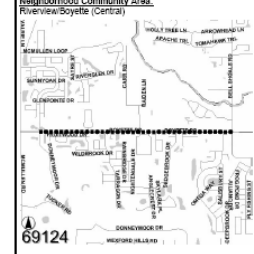
During the month of January (in the first year of the biennial budget cycle), the Capital Budget Team conducts a series of training sessions to provide capital project management and staff specific direction relating to the capital budget process. As part of this training, those involved in the capital budget process are given a calendar of key budget cycle dates and written documentation including forms, instructions, and definitions to be used in preparing their capital projects budget including revising current project estimates and submitting requests to add new capital projects.

Another key step in the budget process is a review of capital project cost estimates in the current CIP or new projects added during the current fiscal year. This is to ensure that the next CIP will reflect these revised cost estimates. Departments are asked to review and update project information in the County's Project Information Management System (PIMS) as appropriate.

A specific form – the Capital Project Initiation Request Form - is used to document project changes or new project requests. This form is designed to guide the preparer in providing all necessary information including the reason for the project, the proposed project location and scope, project funding requirements by fiscal year, proposed project schedule and completion dates, anticipated operating cost impacts and management approvals.

Using updated information, Capital Budget Team develops draft documents showing all projects that either have been completed or are anticipated to be completed by the end of the current fiscal year as well as specific detail project pages (see below for sample) for each project proposed to be included in the adopted budget.

Sample Capital Project Detail Page

| | | | | | | | | |
|--|-----------------------|---|--------------|--------------|--------------|--------------|--------------|---------------|
| PROJECT TITLE: BOYETTE ROAD WIDENING CONSTRUCTION PHASE III (DONNEYMOR TO BELL SHOALS) | | PROJECT NO.: 69124 | | | | | | |
| CIE REQUIREMENT: Y | | PROGRAM: TRANSPORTATION/ROADS | | | | | | |
| LEVEL OF SERVICE IMPACT: E | | Neighborhood Community Area: Riverside/Boyette (Central) | | | | | | |
| Project Description: Widening of Boyette Road from 2 to 4 lanes including bike lanes, sidewalks and landscaping. This project covers construction Phase III from Donnymoor to Bell Shoals. | |  | | | | | | |
| Operating Cost Impact: Annual operating and maintenance costs are estimated to be \$5,000 per year. | | Project Completion Date: Feb 2014 | | | | | | |
| Expenditure Plan (In \$000's): | | | | | | | | |
| | Total Est Cost | Prior Yrs Funding | FY 11 | FY 12 | FY 13 | FY 14 | FY 15 | Future |
| Development | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Design | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| LAND/CON: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Construction | 35,970 | 35,970 | 0 | 0 | 0 | 0 | 0 | 0 |
| Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Administration | 25 | 25 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | \$36,995 | \$36,995 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Funding Sources (In \$000's): | | | | | | | | |
| | Total Est Cost | Prior Yrs Funding | FY 11 | FY 12 | FY 13 | FY 14 | FY 15 | Future |
| Community Invest. Tax II | 895 | 895 | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Invest. Tax III | 21,425 | 21,425 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enterprise Fees | 8,125 | 8,125 | 0 | 0 | 0 | 0 | 0 | 0 |
| Gas Taxes | 750 | 750 | 0 | 0 | 0 | 0 | 0 | 0 |
| Impact Fees | 4,800 | 4,800 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | \$36,995 | \$36,995 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

Explanation of Terms Used on Capital Project Detail Page

- Project Title** – Brief name of project.
- Project No.** – Unique identification number assigned for accounting purposes.
- CIE Requirement** – Indicates whether this project addresses a Capital Improvement Element as defined under the Growth Management Act.
- Level of Service Impact** – If the project addresses a CIE element, indicates what impact it has on the level of service (a full explanation of levels of service is provided in the CIP document).
- Program** – Indicates the capital program to which this project pertains.
- Project Description** – A description of the project scope.
- Operating Cost Impact** – Indicates the ongoing annual operating and maintenance funding this project will require once completed.
- Project Completion Date** – The estimated date that the project will be ready for use.
- Neighborhood Community Area** – Specifies in which area of the County the project will occur. A project location map is also provided. This allows the website visitor or CD user to easily search for all projects within a certain area of the County.
- Expenditure Plan** – A plan that estimates how expenditures in a project fund will be spent on a yearly basis.
- Funding Source(s)** – A breakdown of the sources of funding by year. Many projects have multiple sources of funding.

These draft documents are distributed to the departments for another review and the opportunity to correct information. Upon completing their review, the Capital Budget Team meets with the appropriate program directors and representatives to resolve outstanding issues and ensure that all are in agreement with the current information.

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A meeting with the program directors was held in March 2010. In mid April, the Capital Budget Team met with the Interim County Administrator and senior management to review and discuss the requested capital budgets. Any revisions requested at this meeting were incorporated into the documents and communicated to the appropriate departments.

Final revisions were incorporated into the recommended Capital Budget for FY 11 and the FY 11 – FY 15 Capital Improvement Program (CIP) in mid May and delivered to the Board of County Commissioners in early June.

Throughout the budget development process, the County Administrator and the Business and Support Services staff conduct several budget workshops with the Board of County Commissioners to provide them with revenue projection updates and to obtain overall policy guidance.

Once the recommended budget and CIP are delivered to the Board, a series of budget workshops and public meetings are held. During this period, the Hillsborough County City - County Planning Commission also reviews the recommended CIP to ensure compliance with the County's Comprehensive Plan. Three statutorily required public hearings were held in September to gain public input. The first statutorily required public hearing to adopt the tentative budget and millage rates was held on September 15, 2010, and two public hearings were held on September 23, 2010, one to formally adopt the FY 11 budget and millage rates and another to adopt the FY 11 – FY 15 Capital Improvement Program.

Final budget documents reflecting the adopted budget and Capital Improvement Program are then prepared and distributed in both hardcopy and electronic formats. Once the Capital Budget and CIP are formally adopted, changes to the budget can only be made in accordance with the budget amendment process defined in BOCC Policy 03.02.02.00 - Capital Budget and Capital Improvement Program, which ensures compliance with budget amendment requirements per Florida State Statute 129.06. The BOCC policy also specifies that the list of projects included in the adopted may only be revised through formal Board resolution.

Funding Sources

Funding for capital projects comes from a variety of sources, but generally falls into one of several categories: ad valorem taxes, the Communication Services Tax, the Community Investment Tax, gasoline taxes, enterprise fees, special assessments, impact fees, grants or financing.

- Ad Valorem (Property) Taxes are taxes levied by the Hillsborough County Board of County Commissioners on property within the County.

There are three ad valorem taxes imposed by Hillsborough County – the countywide property tax imposed on all properties within the County with use restricted to projects providing countywide benefit; the unincorporated area property tax imposed on all properties in the unincorporated area of the County with use limited to projects that benefit the unincorporated area; and the special library property tax, imposed on all properties within the City of Tampa and the unincorporated area of the County with use restricted to library projects. Both Temple Terrace and Plant City maintain their own library systems. Properties within these two municipalities are not subject to the special library tax.

- The Communications Services Tax is a 4% tax imposed on local and long distance telephone calls, cable, fax, pagers and beepers, cellular phone services and other related telecommunication services. The Board of County Commissioners originally designated 1% of this tax for the construction of new fire stations. Beginning in FY 06, the Board increased the allocation by an additional ½ %, for a total of 1½% for the construction of fire stations. However, due to the continuing ad valorem roll back requirements by the State Legislature and the effects of Amendment 1, approved by the voters on January 29, 2008, the amount and the percentage allocated to the construction of new fire stations in FY 09 was reduced to ½%, or approx \$3.3 million annually. The remainder of the 1½% (\$5.2 million) was used to offset a portion of the impact of the reduction in property tax revenues which fund operating expenditures. For FY 10 the Board used the 1½ % allocation (approximately \$9.8 million) to supplement the funding of the Fire Rescue operating budget. It is estimated that the 1½ % allocation will generate \$10.0 million in FY 11. It will also be used to supplement the Fire Rescue FY 11 operating budget to minimize service level and staff reductions due to projected decrease in Ad Varolem revenue.
- The Community Investment Tax is a ½ % sales tax imposed on the price of taxable goods, as defined by State statute, sold within the County. Approved for a thirty year period by public referendum in 1996, use of this tax is restricted to acquiring, constructing, and improving infrastructure and purchasing equipment with a useful life of at least five years to promote the health, safety and welfare of Hillsborough

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County residents. This tax expires on January 31, 2027.

- Gasoline taxes used to fund capital projects include the Six Cent Local Option Gasoline Tax, the Voted (Ninth Cent) Gasoline Tax and the Constitutional Fuel Tax. Permitted uses for each of these taxes are defined by statute, and in the case of the Voted Ninth Cent Gasoline Tax, are further restricted by County ordinances.

Use of the Six Cent Local Option Gasoline Tax is limited to transportation expenditures for public transportation operations and maintenance; roadway and right-of-way maintenance and equipment and structures used primarily for the storage and maintenance of this equipment; roadway and right-of-way drainage; street lighting; traffic signs, traffic engineering, signalization and pavement markings; bridge maintenance and operation; debt service and current expenditures for transportation capital projects including construction or reconstruction of roads. This tax is scheduled to sunset on August 31, 2013.

Use of the Ninth Cent Gasoline Tax is restricted by County ordinance to the road resurfacing program. This tax is scheduled to sunset on December 31, 2011.

The Constitutional Fuel Tax collected by the State on behalf of the County is first used to meet debt service, if any, of debt assumed by the State Board of Administration payable from this tax. Any remaining tax proceeds may be used by the County for the acquisition, construction, and maintenance of roads as defined by statute or as matching funds for grants specifically related to these purposes.

- Enterprise fees are charges for services imposed on users of facilities of the two programs funded through enterprise funds - Solid Waste and Water/Wastewater/Reclaimed Water. An annual fee schedule for each enterprise fund is set by the Board of County Commissioners. Use of these revenues is restricted to operating, maintaining or building new infrastructure for the respective service for which the fee is being collected.
- Special assessments are charges levied by statute or ordinance for a specific purpose. One example is the stormwater fee, a non-ad valorem special assessment levied on the annual property tax bill, which is used to help fund the stormwater capital program.

- Impact fees are fees imposed on new commercial and residential construction to help fund additional infrastructure needed to support the added load on County infrastructure resulting from the new construction. The unincorporated area of the County is divided into zones for each type of impact fee.

Use of impact fees collected within each zone is restricted to projects which add capacity to the respective infrastructure within that zone. There are four types of impact fees: transportation, parks, fire and schools. Impact fees are governed by the County's Consolidated Impact Fee Assessment Program Ordinance.

- Financing is the last source of funding. It includes both long-term and short-term financing. Short-term financing via a commercial paper borrowing program is used to borrow funds when needed in order to keep projects on schedule and to keep financing costs down.

Upon completion of capital projects, the County either uses available cash or issues long-term debt at favorable interest rates to pay off outstanding short-term notes, unless there is an economic advantage in keeping short-term, variable rate notes outstanding.

Uses of Funds

Capital budget expenditures are related to one of the eight capital programs: Fire, Libraries, Government Facilities, Parks, Solid Waste, Stormwater, Transportation, and Water Services. It also includes the Environmental Land Acquisition and Protection Program (ELAPP) and the Major Repair, Renovation, Replacement and Maintenance program.

Fire Services

The Fire Services capital budget for FY 11 is \$1.3 million. The program is funded with Community Investment Tax and the Communications Services Tax.

There are no new projects added in FY 11. The program will continue the work related to projects approved in previous fiscal years like the relocation of the Ruskin and the Springhead fire stations, renovation of the North Hillsborough fire station, the replacement and modernization of Fire Rescue equipment, and the Fire Stations Hardening project.

One project was completed in FY 10 - the Gibsonton Fire Station Expansion / Renovation.

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**University Area Fire Station #14
(Under Construction)**

Government Facilities

The Government Facilities capital budget for FY 11 is \$6.0 million.

Funding sources for the program are Community Investment Tax, ad valorem tax proceeds and enterprise fees.

Two new projects are added to the program – the Animal Services Roof Replacement and the Public Art Program Unallocated Assessments project. The Animal Services Investigation Kennel project is being canceled in order to fund the Animal Services Roof Replacement project.

Other projects funded in FY 11 include the Falkenburg Road Jail Expansion Phase VII, Affordable Housing Task Force Program, Sheriff's Fleet Equipment Replacement, the Clerk's Traffic Department Build-Out and the Traffic Management Center project.

Eighteen projects were completed in FY 10 and two were canceled.

Libraries

The Library Services capital budget for FY 11 is \$9.3 million.

Six new projects are added to the program in FY 11 – the Radio Frequency Identification Security System, the Integrated Library Computer System Replacement, the Jimmie B. Keel Regional Library Parking Lot Expansion, the Bloomingdale Regional Library Expansion, the Jimmie B. Keel Regional Library Expansion, and the Upper Tampa Bay Library Expansion projects. The FY 11

budget also includes funding for the Seminole Heights Library Replacement project.

One project was completed in FY 10 – the Sulphur Springs Partnership Library.

The Library Services Program is funded with ad valorem tax proceeds from the Special Library Taxing District.

Parks

The Parks capital budget for FY 11 is \$9.5 million. The program is funded through a combination of impact fees, Community Investment Tax proceeds (its major source of funding), ad valorem tax proceeds and Boat Improvement Fees.



Improving playgrounds at neighborhood parks includes new equipment and these innovative shade structures.

The Parks Program includes a mix of recreational facilities such as local and regional parks, trails, community and recreation centers, dog parks and boat ramps. Regional parks serve citizens in both the incorporated and unincorporated areas of the County and are normally funded with countywide ad valorem taxes. Local parks serve the citizens of the unincorporated area of the County and are normally funded with impact fees and the proceeds from the unincorporated area property tax.

There are no new projects in the Parks Program in FY 11. The decrease in Community Investment Taxes, impact fees (collected from new construction) and decline in property tax revenues have led to the scaling down of what was previously an aggressive building program. Nevertheless, all projects are moving forward with construction with minimal operating cost.

CAPITAL BUDGET

Projects funded in the program for FY 11 are: the Countywide Soccer Complex at \$5.7 million; Apollo Beach Park Expansion at \$500,000; Miscellaneous Neighborhood Park Improvements at \$2.5 million and the Youth Athletics Complexes improvements at \$1.0 million.

Twenty two projects were completed in FY 10. Among these are the Northdale-Lake Park Greenway Trail Construction, the Old Carrollwood Area Community Recreation Center and the E.G. Simmons Additional Boat Ramp Construction.

Reflecting the more aggressive program of previous fiscal years, seven projects funded in previous fiscal years are scheduled for completion in FY 11. Scheduled for completion are the Ruskin Commongood Boat Ramp Improvements, Wheelchair Softball Fields, William Owen Park Improvements, University Area Community Center Parking Expansion and the Progress Village Sports Complex Construction.

The Progress Village Sports Complex Construction is scheduled for completion in October 2010 at an estimated cost of \$6.5 million. This project includes baseball/football fields, parking, concession building, restrooms, shelters and other related amenities.

Environmental Lands Acquisition and Protection Program (ELAPP)

A subset of the Parks Program is the Environmental Lands Acquisition and Protection Program (ELAPP). The ELAP Program is dedicated to the purchase of land for the protection and preservation of natural resources. Some of the criteria used when considering a property for protection are: contains unique or scarce natural habitat for endangered species, or lands that buffer, link or provide access to existing environmentally sensitive lands. Historically, funding was secured through an operating and debt service ad valorem millage not exceeding 0.25 mills in any one year period. This property tax was originally approved by the voters in 1990.

As of October 1, 2009, the County has acquired approximately 44,800 acres at a cost of \$207.9 million, of which \$83.6 million (or 40.2%) has been funded by other agencies, since its inception in 1987. In November 2008, the voters approved the issuance of up to \$200 million in bonds to continue capital funding for the ELAP Program. So far \$59.4 million has been issued of the \$200 million authorized by the voters.

Solid Waste

The Solid Waste capital budget for FY 11 is \$1.3 million.

The program is funded through a combination of short-term commercial paper, long-term financing and enterprise fees.

There are no new projects in FY 11. As a result of the economy the program deferred four projects to FY 13 including the \$27.5 million Southeast Landfill Capacity Expansion-Section 10 project.

The \$25.9 million South County Transfer Station Expansion project and the \$2.3 million Hillsborough Heights Community Collection Center Improvement project were completed in FY 10. The South County Transfer Station Expansion includes the construction of a new transfer station, community collection center, maintenance building, scalehouse, and improvements to the yard waste processing facility. The estimated operating cost impact for the project is \$335,000 per year.

Projects funded in the program for FY 11 are: the Southeast County Landfill Stormwater Improvements at \$2 million and the Southeast Landfill Capacity Expansion-Sect 10 at \$300,000.



Construction of this entrance canopy is just one of many improvements being made to the South County Transfer Station.

One significant project in the program is the Northwest Transfer Station Expansion at an estimated cost of \$34.9 million. The project will construct a new transfer station, maintenance building and scale-house and will make improvements to the yard waste processing facility. The estimated operating cost impact for the project is \$76,000 per year.

Stormwater

The Stormwater capital budget for FY 11 is \$8.5 million.

CAPITAL BUDGET

The program is funded with a combination of Stormwater Fees and Community Investment Tax financing.

A total of four projects were completed in FY 10. The Donna Lu Drainage Improvements project at a cost of \$145,000, the 24th Street SE Drainage Improvements project at a cost of \$386,000, the Otto Road drainage Improvements project at a cost of \$524,000 and the English Road Drainage Improvement project at \$223,000. These projects are also listed in the appendix section of the FY 11 – FY 15 Adopted Capital Improvement Program document.

Significant projects funded in the FY 11 Capital Program are: the Major Neighborhood Drainage Improvements program, the Minor Neighborhood Drainage Improvements program and the Countywide Culvert Replacement program.



Otto Road Drainage Improvements will be completed in FY 10.

Also of significance is the Duck Pond Implementation Project which is scheduled to be completed in February, 2012. The need for significant improvements to Duck Pond was identified in 2004 when heavy rain from Hurricane Frances caused extensive flooding in the area. To address the drainage needs at this location, the County entered into an agreement with the City of Tampa to provide relief in the area. As part of these improvements the County will build an additional retention pond and the City and County will each build a high volume pumping station to discharge to the Hillsborough River. The County and the City are in negotiations to seek grant funds to help pay for these improvements.

On August 16th, 2006 the BOCC allocated an additional \$63 million from the Community Investment Tax Phase III to the Stormwater Program to alleviate stormwater

drainage in the unincorporated area. Over one-hundred Stormwater Program projects and subprojects will be completed under the Community Investment Tax Phase III funding program.

Transportation

The Transportation Program capital budget for FY 11 is \$11.2 million.

The program includes funding for the Lithia Pinecrest Road PD&E (SR 60 to Hwy 39) project, the Paved Shoulders/Bicycle Lanes County Rural Roads program, the Race Track Road Widening Construction Phase IV (Hillsborough To Douglas) project, the Resurfacing Roads with County Forces program, the Consolidated Bridge and Guardrail Rehabilitation and Repair program, the Critical Accident Mitigation Account and the Pavement Treatment Program.

The Critical Accident Mitigation program provides for future high priority requirements related to intersection improvements and the Pavement Treatment program has been established to rehabilitate existing County roads via asphalt resurfacing and other specified methods.

Among the nine projects completed in FY 10 are the Race Track Road Phase 1 (Douglas Road to Linebaugh Avenue) project and the Columbus Drive Extension project. Both of these projects were completed 6 months ahead of schedule.

In addition, the projects identified in 2004 in the Hillsborough County ADA Curb Ramp Transition Plan were also completed in 2010. The Plan identified accessibility ramp issues at 169 locations throughout the County. With the completion of the Transition Plan a second round of construction will now focus on the replacement of non-compliant curb ramps.

To address the growing demand for roads and road improvements, the Board of County Commissioners amended the FY 08 - FY 13 Adopted Budget on October 17, 2007 to provide \$500 million to complete some existing projects and to add new projects using Community Investment Tax backed financing as recommended by the Transportation Task Force, a Board-appointed committee, at the August 1, 2007 BOCC meeting. The program has since been reduced by \$307.1 million as a result of less than anticipated collection of Community Investment Tax revenue. A list of deferred/unfunded projects can be found in the appendix section of the FY 11 – FY 15 Adopted Capital Improvement Program document under the heading of Community Investment Tax Deferred-Unfunded Projects.

CAPITAL BUDGET

The deferred/unfunded projects are included in the Road Plan as part of the Transportation Surtax Referendum which will go before the voters on the November 2010 ballot. If approved, these projects along with additional projects will be funded with the sales tax revenue. Projects which are still underway include the Advanced Traffic Management System (ATMS), New Traffic Signals, and Intersection Improvements.



Bruce B. Downs–Palms Springs Blvd to Pebble Creek Dr. East of I-75

On March 16, 2005 and March 19, 2008 the County entered into agreements with two groups of developers and the Florida Department of Transportation to facilitate the widening of US 301 to a six lane divided roadway from SR 674 to Gibsonton Drive in order to satisfy concurrency requirements. Under the agreements with the developers, cash, letters of credit and pond sites worth \$43.4 million have been provided for the project. The project has been designed for the entire ten mile length. The segment from Balm Road to Gibsonton Drive is currently under construction. Although this is a State road, managed and built by the Florida Department of Transportation (FDOT), the County contributed \$28.6 million toward the project. The project's budget reflects funding from all sources including developer contributions.

Over the past year there have been significant changes in the status of the Bruce B. Downs Widening project. The BOCC prioritized the southern segment (A), Bearss Ave to Palm Springs Blvd, over the northern segment (D), Pebble Creek Drive to County Line Road. The central segment (B/C), Palm Springs Drive to Pebble Creek Drive is now under construction with an anticipated completion date in 2013. Based on current funding and the bids received for the central segment, there should be sufficient funds to also construct the southern segment

with construction anticipated to begin in the summer of 2011.

The County, along with other transportation agencies and the City of Tampa are also reviewing the planned widening to ensure that adequate right of way is available to support future rapid transit along the corridor. The County has and will continue to seek federal and State funding, as well as developer contributions, to help address this need.

More information about specific transportation projects can be found in the Adopted FY 11 – FY 15 Capital Improvement Program document.

Water Services

The Water Services capital budget for FY 11 is \$50.6 million. The Water Services Program includes potable water, wastewater and reclaimed water projects and is funded with a combination of enterprise fees, Community Investment Tax and financing.

The Capital Budget includes twelve new projects. One of these projects is the Brandon Support Operations Center (BSOC) Command / Emergency Operations Center. The project will construct a 10,000 square foot two story addition to the existing complex. The facility is to be constructed to withstand a category four hurricane and will have all required facilities to allow occupancy during emergency operations, to include a 24-hour command operation center, uplinks to all water and wastewater Supervisory Control & Data Acquisition (SCADA) systems, communication equipment, kitchen and eating facilities, shower and restrooms, a sleeping area, conference room, and other accommodations necessary for operation during emergency conditions.

There are five projects scheduled for completion in FY 11. These projects include the Big Bend Road Wastewater Pump Station at a cost of \$2.6 million, Balm Riverview Forcemain (Big Bend Road To CR 672) at a cost of \$2.4 million, Lithia Auxiliary Power Improvements at a cost of \$5.2 million, Symmes Road Wastewater Pump Station at a cost of \$1.3 million, and CR 672 Forcemain (Balm Riverview Road To US 301) at a cost of \$11.4 million.

The CR 672 Forcemain project will design and construct approximately 19,500 linear feet of 30-inch forcemain along CR 672 at a cost of \$11.4 million. The proposed forcemain will extend from the intersection of Balm Riverview Road and CR 672 to US Hwy 301 and CR 672. Water Resource Services has adopted a revised Wastewater Master Plan for the South/Central Service Area. This plan includes directing flows from the Big Bend Road/Summerfield area south to the South County

CAPITAL BUDGET

Regional Wastewater Treatment Plant. This proposed forcemain is required to handle those wastewater flows.



Lithia Water Treatment Plant - Lithia Auxiliary
Power Improvements Project

Other significant projects funded in FY 11 are the Brushy Creek Pump Station Rehabilitation at an estimated cost of \$2 million and the Falkenburg Advanced Wastewater Treatment Plant Sludge Dewatering Upgrade at an estimated cost of \$7 million. The Falkenburg AWTP Sludge Upgrade project will design and construct a new centrifuge sludge dewatering system, including new controls and electrical upgrades that replace the two existing gravity belt presses and increase the processing capacity for the upgraded treatment plant capacity of 12 million gallons per day. The anticipated operating cost impact for this project is estimated to be \$432,000 per year.

Six projects were completed in FY 10. Among these was the Linebaugh Avenue 12 inch Water Transmission Main Project. This project included the construction of 10,500 feet of 12-inch diameter water transmission main along Linebaugh Avenue from Henderson Road to Mullis City Way at a cost of \$3.5 million. Also included in the scope are intermediate connects of 2,000 feet of 12-inch potable water main along the east side of Anderson Road from Linebaugh south, a connect of 800 feet of 8-inch potable water main along Nixon Road from Cedar

Dune Drive south to Linebaugh, and a connect of 900 feet of 8-inch potable water main from Plantation Blvd.

south to Linebaugh. It also installs fire hydrants along the north and south right-of-way of Linebaugh from Henderson to Mullis City Way.

Capital Projects Operating Impacts

The Capital Improvement Program (CIP) is an integral element of the County's biennial budgeting process. The cost of operating new or expanded facilities or infrastructure can be significant and is included in the operating budget in the fiscal year the asset becomes operational. However in some cases, like the construction of a new jail, the operational impact may be phased-in gradually while the new jail is under construction. This is because as the jail population increases beyond its operational capacity so does the need for additional funds for overtime pay, add new staff, jail and food supplies, and operational equipment, thus spreading the increased operating impact over a number of years rather than impacting the budget all at once when the jail opens. Historically, operating costs of non-enterprise facilities have been funded from property taxes. Consideration of operating costs becomes particularly critical with the property tax restrictions now in effect and the property tax reductions due to the recession. In some cases, it may be prudent to defer or cancel construction of a facility because there will be no funds to operate it.

Debt service payments on issued debt for capital projects are also included in the operating budget. The amount of required debt service relative to the size of the annual budget is an important indicator of fiscal obligations. Since debt service expenditures reduce the amount of funds available for other operating or capital uses, it is important that the ratio of debt service to the total operating budget remain at a prudent level. Issuance of short-term commercial paper to provide adequate cash flow for approved projects does not have an impact on the operating budget. This is because these costs are rolled to subsequent notes until the projects are completed, at which time available cash or long-term debt is used at favorable interest rates to pay off outstanding short-term notes, unless there is an economic advantage in keeping short-term debt.

Specific FY 11 operating cost impacts of capital facilities are detailed below. The Adopted Budget for FY 11 includes these operating costs.

CAPITAL BUDGET

Fire Services –There are three projects scheduled for completion in FY 11; only two projects will begin incurring operating cost.

| Fire Services Projects (In thousands) | New Positions | FY 11 Oper. Impact |
|--|---------------|--------------------|
| University Area Fire Station | 0 | \$105.0 |
| Ruskin Fire Station Relocation | 0 | 4.0 |

Government Facilities – There are six projects scheduled for completion in FY 11; only one project will begin incurring operating cost.

| Government Facilities Projects (In thousands) | New Positions | FY 11 Oper. Impact |
|--|---------------|--------------------|
| USF Generator | 0 | \$3.5 |

Libraries – No operating cost impacts are anticipated in FY 11.

Parks - No operating cost impacts are anticipated in FY 11.

Solid Waste - No projects are scheduled for completion in FY 11.

Stormwater - New stormwater infrastructure normally does not have explicit additional operating costs beyond additional materials and supplies for maintenance. It is estimated that ongoing annual maintenance costs for stormwater improvements are \$2.50 per \$1,000 of project cost. Stormwater infrastructure maintenance requirements include keeping drainage areas free from silt, litter, leaves and debris as well as repairing cracked or broken storm water pipes, culverts and other infrastructure. It is anticipated that maintenance of new storm water infrastructure can be absorbed within the operating budget of the various maintenance components of the Public Works Department. However, as more infrastructure becomes operational each year, additional staff and equipment will be needed at some future date to maintain infrastructure at desired levels.

Transportation - While new transportation infrastructure generally has no immediate direct operating costs associated with it, future and ongoing maintenance expenditures are needed to keep the roads up to County standards. Ongoing maintenance costs include pothole patching, lane and crosswalk re-striping, sign and traffic signal replacement, and roadside right-of-way mowing and maintenance. It costs approximately \$12,500 a year

to maintain each lane mile of roadway. The County is responsible for maintaining over 6,933 lane miles throughout the county. Note that major road resurfacing is budgeted separately under the capital program. It is anticipated that additional transportation infrastructure scheduled for FY 11 completion can be maintained within the budget. Like stormwater, as more transportation infrastructure continues to become operational, additional staff and equipment will be needed at some point to maintain infrastructure at desired levels. The annual cost to maintain traffic signals is approximately \$6,000; \$2,400 for utility cost and \$3,600 for maintenance costs.

Water Services - There are five projects scheduled for completion in FY 11; only two projects will begin incurring operating cost.

| Water Services Projects (In thousands) | New Positions | FY 11 Oper. Impact |
|---|---------------|--------------------|
| Big Bend Road Wastewater Pump Station | 0 | \$5.0 |
| Symmes Road Wastewater Pump Station | 0 | 1.0 |

Major Repair, Replacement, Renovation, and Maintenance Program

During the FY 02 capital budget process, the Board of County Commissioners, concerned about maintaining the condition of County facilities, established the Major Repair, Replacement, Renovation and Maintenance Program. The program focuses on non-routine repairs, renovations, replacement or maintenance of existing facilities rather than construction of new facilities or infrastructure. Projects included in this program are typically under \$150,000, do not add square footage to an existing facility, and can be delivered within a twelve-month period. This program is more flexible than the CIP process, allowing the County to react in a more timely manner to facility related emergencies or non-routine repairs and maintenance needs. The projects can be identified, budgeted and completed within a twelve-month period. To ensure that funding is available to maintain existing facilities, the Board of County Commissioners sets aside a minimum of 1% of anticipated annual revenues in the Countywide General Fund, the Unincorporated Area General Fund and the Library District Fund. This 1% allocation will generate approximately \$6.9 million in FY 11.

A list of projects funded in FY 11 is included at the end of this section.

CAPITAL BUDGET

Monitoring

The Capital Budget Team conducts regular reviews of capital project status, allocations and expenditures along with related activities. The purposes of these reviews are:

- To ensure compliance with applicable statutes, ordinances, County policies and procedures, and sound accounting and budgeting practices.
- To identify projects with excess appropriations that might be subject to reallocation.
- To identify projects with total expenditures and encumbrances exceeding the current appropriation that might require additional appropriations.
- To track impact fee revenues and expenditures to ensure that impact fees are being spent in a timely manner as required by ordinance.

Results of these analyses are communicated to appropriate management and staff for follow-up and corrective action. To assist in the reviews, the Capital Budget Team generates numerous variance and tracking reports from the County's financial system and Project Information Management System (PIMS). Among these reports are:

Monthly Community Investment Tax Report: This report shows the budget, expenditures and remaining balance of projects and reflects the cash position of the fund. Management uses this report to determine the availability of funds that may be used to fund other needs.

Projects 120 Days or More Past Substantial Completion Date: This report identifies open projects that have been coded as substantially complete (defined as completed and ready for use) for at least 120 days in the Project

Information Management System. At that time, program managers are asked to fiscally close-out these projects unless they provide valid reasons for keeping the project open. One example of a valid reason is outstanding eminent domain issues associated with a project. This review helps identify allocated funds that may no longer be needed for the intended purpose.

Fiscally Closed Projects with Balances: This report is run periodically to determine if any capital projects coded as fiscally closed in the Project Information Management System have outstanding balances. If any are identified, the managing department is requested to prepare a budget amendment to make residual funds available for other projects.

Negative Balance Report: This report identifies projects that have negative balances within any funding sources. This report is also run periodically and is sent to all departments involved with capital projects to alert them of the need for corrective action.

Impact Fee Threshold Report: This report is used to determine the status of impact fee funds as it relates to the timeliness of spending as required by County Ordinance. It shows revenues by impact fee zone and projects when each zone's balance needs to be spent in order to meet ordinance restrictions on timeliness of use. Hillsborough County, by ordinance, requires that all impact fee revenues be utilized within 6 years or may be subject to refund.

Capital Projects Request List: This is a prioritized list of unfunded capital project needs by program that is used to determine what projects should be funded next as funds become available.

CAPITAL BUDGET
FY 11 Funding for Capital Projects (in thousands)

| Project Number | Program / Project Title | Prior Funding (a) | FY 11 Funding | Future Funding | Total Funding |
|--------------------------------------|---|-------------------|----------------|-----------------|-----------------|
| <u>Fire Services:</u> | | | | | |
| 91172 | Fire Rescue Equipment Replacements / Modernizations - CST | \$3,687 | \$1,400 | \$5,600 | \$10,687 |
| 91999 | Unallocated Funds Fire Impact Fees | 150 | (150) | 0 | 0 |
| Total Fire Services | | \$3,837 | \$1,250 | \$5,600 | \$10,687 |
| <u>Government Facilities:</u> | | | | | |
| 77767 | Affordable Housing Task Force Program | \$4,755 | \$650 | \$0 | \$5,405 |
| 79001 | Animal Services Investigation Kennels | 1,600 | (1,505) | 0 | 95 |
| 79146 * | Animal Services Roof Replacement & Shelter Vent. | 0 | 1,525 | 0 | 1,525 |
| 77787 | Clerk's Traffic Department Build-out | 310 | 250 | 0 | 560 |
| 77768 | Economic Development Initiatives | 14,847 | (800) | 0 | 14,047 |
| 79143 | Falkenburg Rd Jail Expansion Phase VII | 1,860 | 2,065 | 19,575 | 23,500 |
| 70001 * | Public Art Unallocated Assessments | 0 | 1,104 | 191 | 1,295 |
| 77775 | Sheriff's Fleet Equipment Replacement | 2,700 | 2,700 | 5,400 | 10,800 |
| Total Government Facilities | | \$26,071 | \$5,990 | \$25,166 | \$57,227 |
| <u>Libraries:</u> | | | | | |
| C76009 * | Bloomington Regional Library Expansion | \$0 | \$230 | \$2,425 | \$2,655 |
| C76006 * | Integrated Library Computer System (ILS) Replacement | 0 | 1,398 | 0 | 1,398 |
| C76005 * | Jimmie B. Keel Regional Library Parking Lot Expansion | 0 | 199 | 0 | 199 |
| C76008 * | Jimmie B. Keel Regional Library Expansion | 0 | 230 | 2,425 | 2,655 |
| C76004 * | Radio Frequency Identification Security (RFIS) System | 0 | 647 | 0 | 647 |
| C76002 | Seminole Heights Library Replacement | 616 | 6,320 | 0 | 6,936 |
| C76007 * | Upper Tampa Bay Library Expansion | 0 | 230 | 2,425 | 2,655 |
| Total Libraries | | \$616 | \$9,254 | \$7,275 | \$17,145 |
| <u>Parks:</u> | | | | | |
| 83638 | Apollo Beach Park Expansion | \$675 | \$500 | \$0 | \$1,175 |
| 80209 | Countywide Soccer Complex | 9,342 | 5,658 | 0 | 15,000 |
| 80217 | Cuban Club Renovation | 250 | (250) | 0 | 0 |
| 80215 | Miscellaneous Neighborhood Park Improvements | 2,896 | 2,500 | 0 | 5,396 |
| 89003 | South Coast Greenway Phase I- PD&E/Construction | 2,412 | 75 | 0 | 2,487 |
| 80213 | Youth Athletics Complexes Improvements | 5,000 | 1,000 | 0 | 6,000 |
| Total Parks | | \$20,575 | \$9,483 | \$0 | \$30,058 |
| <u>Solid Waste:</u> | | | | | |
| 54057 | Sheldon Road Household Chemical & Electronics Collection Ctr. R | \$350 | (\$350) | \$1,500 | \$1,500 |
| 54060 | Southeast County Community Collection Center | 250 | (250) | 3,100 | 3,100 |
| 54059 | Southeast County Landfill Site B Research and Evaluation Study | 400 | (400) | 750 | 750 |
| 54058 | Southeast County Landfill Stormwater Improvements | 200 | 2,000 | 0 | 2,200 |
| 54038 | Southeast Landfill Capacity Expansion-Sect 10 | 1,200 | 300 | 26,000 | 27,500 |
| Total Solid Waste | | \$2,400 | \$1,300 | \$31,350 | \$35,050 |
| <u>Stormwater:</u> | | | | | |
| 46133 | Countywide Culvert Replacement Program FY 08 -FY 15 | \$2,850 | \$850 | \$3,433 | \$7,133 |
| 41142 | Countywide Watershed Masterplan Update Ph II | 1,945 | 150 | 0 | 2,095 |
| 48516 | Countywide Watershed Mgmt Master Plan Update | 4,400 | 500 | 1,600 | 6,500 |
| 47097 | Duck Pond Storm water Plan Implementation | 9,368 | 250 | 0 | 9,618 |
| 47159 | Hillsborough River/Tampa Bypass Canal Watershed | 370 | 250 | 0 | 620 |
| 46132 | Major Neighborhood Drain Improvement Project FY 08 -FY 15 | 7,251 | 3,776 | 570 | 11,597 |

CAPITAL BUDGET
FY 11 Funding for Capital Projects (in thousands)

| <u>Project Number</u> | <u>Program / Project Title</u> | <u>Prior Funding (a)</u> | <u>FY 11 Funding</u> | <u>Future Funding</u> | <u>Total Funding</u> |
|-------------------------|---|--------------------------|----------------------|-----------------------|----------------------|
| 46129 | Master Plan Improvement Project FY 08 -FY 15 | 1,640 | 250 | 0 | 1,890 |
| 46131 | Minor N'hood Drain Improvement Project FY 08 -FY 15 | 14,805 | 5,451 | 5,437 | 25,693 |
| 48501 | Neighborhood System Improvements | 1,489 | 903 | 3,942 | 6,334 |
| 46000 | UAC Alloc Stormwater Proj | 7,702 | (653) | 0 | 7,049 |
| 46134 | Water Quality Improvement & Enviromental Project FY 08 -FY 15 | 8,862 | 675 | 1,429 | 10,966 |
| 46200 | CIT Phase III Stormwater Prog | 3,948 | (3,948) | 0 | 0 |
| Total Stormwater | | \$64,630 | \$8,454 | \$16,411 | \$89,495 |

Transportation:

| | | | | | |
|-----------------------------|--|-----------------|-----------------|----------------|------------------|
| 62119 | Bridge/Guardrail Rehabilitation Projects | \$1,400 | \$400 | \$1,600 | \$3,400 |
| 61043 | Bruce B. Downs (Pebble Crk/County Line Rd) | 9,681 | 45 | 0 | 9,726 |
| 61010 | Contributions/Other Governments/ Impact Fees | 3,951 | 67 | 270 | 4,288 |
| 63000 | Critical Accident Mitigation-Intersection | 12,448 | 3,350 | 0 | 15,798 |
| 69125 | Lithia Pinecrest(SR 60 To Highway 39) | 3,530 | 277 | 0 | 3,807 |
| 61035 | Paved Shoulder/Bicycle Lanes County Rural Roads | 1,839 | 453 | 1,000 | 3,292 |
| 69046 | Pavement Treatment Program | 20,604 | 7,300 | 700 | 28,604 |
| 69121 | Racetrack Road Construction Phase 4 (Hillsb-Douglas) | 6,992 | 175 | 0 | 7,167 |
| 61969 | Resurfacing with County Forces | 1,000 | 500 | 500 | 2,000 |
| 64036 | Sidewalk ADA Retrofit | 1,800 | 750 | 2,200 | 4,750 |
| 69508 | Sidewalk Retrofit Construction | 4,440 | 800 | 0 | 5,240 |
| 63091 | Traffic Signs Retroreflectivity Program | 13,310 | (3,000) | 0 | 10,310 |
| 61909 | Boyette Road with Boundary To Lith-Pinecrest | 2,225 | 61 | 245 | 2,531 |
| Total Transportation | | \$83,220 | \$11,179 | \$6,515 | \$100,913 |

Water Services:

| | | | | | |
|--------|---|--------|---------|--------|---------|
| 10202* | Brushy Creek Pump St Rehab | \$0 | \$2,000 | \$0 | \$2,000 |
| 31978* | BSOC Command / Emergency Operations Center | 0 | 4,250 | 0 | 4,250 |
| 31968 | Countywide Fire Hydrant Replacement Project | 1,000 | 1,000 | 4,000 | 6,000 |
| 10138 | Countywide Major Wastewater Pump Stations Refurbish | 23,600 | 4,000 | 16,000 | 43,600 |
| 10141 | Countywide Major Wastewater Treatment Plant Overhaul Projects | 3,000 | 3,200 | 0 | 6,200 |
| 31979* | Countywide Non-Urgent Facility R&R (Master Project) | 0 | 300 | 1,200 | 1,500 |
| 10171 | Countywide Wastewater Forcemain R&R Master | 1,000 | 1,000 | 4,000 | 6,000 |
| 10140 | Countywide Wastewater Pump Station Replacements | 14,050 | 1,500 | 6,000 | 21,550 |
| 31977* | Countywide Water Transmission / Distribution Line R&R | 0 | 1,000 | 4,000 | 5,000 |
| 10168* | Dale Mabry Advanced Wastewater Treatment Headworks Rehab | 0 | 600 | 2,400 | 3,000 |
| 10167 | Falkenburg AWTP Sludge Dewatering Upgrade | 1,401 | 5,600 | 0 | 7,001 |
| 31957 | Fire Flow Deficiency Master Project | 8,921 | 2,050 | 0 | 10,971 |
| 10159* | Gibson Road Forcemain (Gibson Elementary To Old Gibsonton) | 0 | 400 | 0 | 400 |
| 10197* | Golf/Sea WWPS #1 & #2 Conversion | 0 | 1,500 | 0 | 1,500 |
| 10768 | Low Pressure Sewer System (LPSS) - Master Project | 10,500 | 1,500 | 6,000 | 18,000 |
| 10744 | Manhole Inspection & Rehabilitation Program | 9,043 | 800 | 1,600 | 11,443 |
| 10753* | Non-Urgent Facility R&R -Fare Account | 0 | 500 | 500 | 1,000 |
| 10170 | Northwest Biosolids Gravity Belt Thickener Rehab | 160 | 640 | 0 | 800 |
| 19656 | Reclaimed Water Main R&R - Fare Account | 270 | 260 | 0 | 530 |
| 19657 | Reclaimed Water Pump Station R&R - Fare Account | 370 | 370 | 0 | 740 |
| 10795 | Reclaimed Water Pump Station Refurbishment Master Project | 700 | 100 | 400 | 1,200 |
| 10745 | Regional Wastewater Treatment Plant R&R - Master Project | 20,200 | 3,000 | 12,000 | 35,200 |
| 10199* | River Oaks Headworks Rehab | 0 | 2,500 | 0 | 2,500 |
| 19017 | RWTM Ext. To New Developments And RWIU's-Master Project | 1,900 | 200 | 800 | 2,900 |

CAPITAL BUDGET
FY 11 Funding for Capital Projects (in thousands)

| <u>Project Number</u> | <u>Program / Project Title</u> | <u>Prior Funding (a)</u> | <u>FY 11 Funding</u> | <u>Future Funding</u> | <u>Total Funding</u> |
|-------------------------------------|--|--------------------------|----------------------|-----------------------|----------------------|
| 10198* | South Hills Aquifer Recharge Prog (Sharp) | 0 | 3,500 | 0 | 3,500 |
| 10794 | Supervisory Control & Acquisition Of Data For Pump Stations Phas | 640 | 868 | 12,751 | 14,259 |
| 10157* | US Highway 41 Forcemain (J Taylor Project To Big Bend Road) | 0 | 422 | 0 | 422 |
| 31945 | Utility Relocation - Master Project | 6,157 | 4,000 | 4,000 | 14,157 |
| 10173* | Vandyke Headworks Rehab | 0 | 500 | 2,000 | 2,500 |
| 10750 | Wastewater Slip Lining - Master Project | 10,477 | 2,000 | 4,000 | 16,477 |
| 30116 | Water Treatment R&R -Master Project | 8,046 | 1,000 | 3,500 | 12,546 |
| Total Water Services Program | | \$121,434 | \$50,560 | \$85,151 | \$257,145 |
| Total Programs | | \$322,784 | \$97,470 | \$177,467 | \$597,721 |
| <i>Other Non-CIP:</i> | | | | | |
| | Repair, Renovation, Replacement and Maintenance Program | \$20,122 | \$1,278 | \$27,416 | \$48,816 |
| | Other Non-CIP: | 0 | 1,200 | 0 | 1,200 |
| Total Non-CIP | | \$20,122 | \$2,478 | \$27,416 | \$50,016 |
| Total Capital Budget | | \$342,906 | \$99,948 | \$204,883 | \$647,736 |

* New Project

(a) As of August 31, 2010

CAPITAL BUDGET

Major Repair, Renovation, Replacement and Maintenance (R3M) Program

FY 11 Projects List

| <u>Fund / Program / Project Title</u> | <u>FY 11 Funding</u> | <u>Future Funding</u> | <u>Total FY 11 - FY 15 Funding</u> |
|---|--------------------------|---------------------------|--|
| Fire Services: | | | |
| <i>Unincorporated Area (MSTU)</i> | | | |
| Armwood FS 4 Kitchen Fire Suppression | \$25,000 | \$0 | \$25,000 |
| Armwood FS 4 Roof Replacement | 25,000 | 0 | 25,000 |
| Armwood FS 4 Sanitary Replacement | 50,000 | 0 | 50,000 |
| Brandon FS 11 A/C Replacement | 35,000 | 0 | 35,000 |
| Gunn Hwy FS 13 Kitchen Fire Suppression | 25,000 | 0 | 25,000 |
| Riverview FS 16 Ductwork And Ceiling Repl | 65,000 | 0 | 65,000 |
| Ruskin 17 Roof Replacement | 25,000 | 0 | 25,000 |
| Thonothosassa FS 21 Sanitary Replacement | 35,000 | 0 | 35,000 |
| Thonothosassa FS 21 Well Repair/Pepl | 25,000 | 0 | 25,000 |
| Dover FS 23 Roof Replacement | 30,000 | 0 | 30,000 |
| Valrico FS 36 Fascia And Soffit Replacement | 25,000 | 0 | 25,000 |
| Allocated Fund Major Maint/Repairs Fire | (459,237) | 3,387,031 | 2,927,794 |
| Total Fire Services | (\$94,237) | \$3,387,031 | \$3,292,794 |

Government Facilities:

Countywide (General Fund):

| | | | |
|--|----------|-----|----------|
| Animal Services Falkenburg Int/Ext Lighting Project | \$25,000 | \$0 | \$25,000 |
| Children Services Haven Poe Gutter Replacement | 30,000 | 0 | 30,000 |
| Children Services Haven Poe Repaint and Patch Exterior | 15,000 | 0 | 15,000 |
| Children Services Lake Magdalene Campus Int/Ext Lighting Project | 35,000 | 0 | 35,000 |
| Children Services Lake Magdalene Parking Seal and Stripe | 85,000 | 0 | 85,000 |
| Children Services Lake Magdalene Tree Trimming | 7,000 | 0 | 7,000 |
| Children Services Renovate Dorothy Thomas House Phase II | 40,000 | 0 | 40,000 |
| Children Services Storage Building (Repl Bldg. 57 and 58 PH 2 | 125,000 | 0 | 125,000 |
| Cooperative Extension ADA Hardscape and Ramps | 30,000 | 0 | 30,000 |
| EOC Chiller System Hot By-Pass Gas Modification | 50,000 | 0 | 50,000 |
| EOC/EDC UPS System Replacement | 45,000 | 0 | 45,000 |
| Fleet - Unit 2 Fence Replacement | 17,000 | 0 | 17,000 |
| Fleet - Unit 2 Lighting Retrofit | 25,000 | 0 | 25,000 |
| Fleet - Unit 2 Re-Paving | 60,000 | 0 | 60,000 |
| Fleet Big Bend Fence Replacement | 10,000 | 0 | 10,000 |
| Fleet Central Main Locker Room Renovation | 130,000 | 0 | 130,000 |
| Headstart Brandon Roof Gutter System Replacement | 15,000 | 0 | 15,000 |
| Headstart La Paloma Roof Replacement | 30,000 | 0 | 30,000 |
| Headstart Mango Exterior Safety Lighting | 15,000 | 0 | 15,000 |
| Headstart McCloud HVAC Replacement | 25,000 | 0 | 25,000 |
| Headstart MOSI Roof Replacement | 35,000 | 0 | 35,000 |
| Headstart Plant City Lighting Retrofit | 5,000 | 0 | 5,000 |
| Headstart Ruskin Replace Carpet | 20,000 | 0 | 20,000 |
| Headstart Rusking Patch, Resealand Stripe Parking Lot | 25,000 | 0 | 25,000 |
| Headstart Sulphur Springs A/C Replacement | 22,000 | 0 | 22,000 |
| Headstart Sulphur Springs Interior and Exterior Paint | 18,000 | 0 | 18,000 |
| Headstart Sulphur Springs Lighting Retrofit | 5,000 | 0 | 5,000 |
| Lee Davis NSC Interior/Exterior Paint and Seal | 20,000 | 0 | 20,000 |

CAPITAL BUDGET

Major Repair, Renovation, Replacement and Maintenance (R3M) Program

FY 11 Projects List

| <u>Fund / Program / Project Title</u> | <u>FY 11 Funding</u> | <u>Future Funding</u> | <u>Total FY 11 - FY 15 Funding</u> |
|---|--------------------------|---------------------------|--|
| Lee Davis NSC Parking Lot Seal and Stripe | 65,000 | 0 | 65,000 |
| RED County Center Lighting Relamp | 75,000 | 0 | 75,000 |
| Senior Center Brandon A/C Replacement | 45,000 | 0 | 45,000 |
| Senior Center Brandon Carpet Replacement | 10,000 | 0 | 10,000 |
| Senior Center Brandon Interior/Exterior Paint | 25,000 | 0 | 25,000 |
| Senior Center Lutz A/C System Ductwork and Ceiling Tile Repl. | 75,000 | 0 | 75,000 |
| Senior Center Lutz Reseal and Stripe Parking Lot | 15,000 | 0 | 15,000 |
| Senior Center Lutz Restroom Renovations | 40,000 | 0 | 40,000 |
| Senior Center Plant City Duct Work Replacement | 25,000 | 0 | 25,000 |
| Senior Center Plant City Fire and Security Alarm Replacement | 20,000 | 0 | 20,000 |
| Senior Center Plant City Interior/Exterior Paint | 25,000 | 0 | 25,000 |
| Senior Center Plant City Repave, Stripe Parking Lot | 15,000 | 0 | 15,000 |
| Senior Center Plant City Restroom Renovations | 40,000 | 0 | 40,000 |
| Senior Center Ruskin Windows Replacement | 20,000 | 0 | 20,000 |
| Senior Center Seffner A/C System Replacement | 30,000 | 0 | 30,000 |
| Senior Center Seffner Exterior Siding Replacement | 145,000 | 0 | 145,000 |
| Senior Center Wimauma Roof Repair | 30,000 | 0 | 30,000 |
| Social Services 2410 Tampa St. A/C Replacements | 22,000 | 0 | 22,000 |
| Social Services Veterans Affairs A/C Ductwork Replacement | 42,000 | 0 | 42,000 |
| Social Services Veterans Affairs Interior/Exterior Paint | 25,000 | 0 | 25,000 |
| West Tampa NSC Security/Reception Area Relocation | 50,000 | 0 | 50,000 |
| Westshore Sr Center Mold Removal | 190,691 | 0 | 190,691 |
| MOSI E Wing Chill Water Supply | 293,741 | 0 | 293,741 |
| Government Facilities ADA Plan Phase I | (1,000,000) | 0 | (1,000,000) |
| Fleet Central Interior Wall Paint | (123,546) | 0 | (123,546) |
| County Center Building Major Maintenance | 250,000 | 1,000,000 | 1,250,000 |
| Allocated Fund Major Maint/Repairs | (1,211,013) | 13,122,511 | 11,911,498 |
| Total Government Facilities | \$202,873 | \$14,122,511 | \$14,325,384 |

Parks:

Countywide (General Fund):

| | | | |
|---|-----------------|--------------------|--------------------|
| Lithia Springs Park Small Spring Security Fencing | \$10,000 | \$0 | \$10,000 |
| Medard Park Security Residence Fence Replacement | 8,000 | 0 | 8,000 |
| Upper Tampa Bay Sidewalk Replacement | 6,000 | 0 | 6,000 |
| Lettuce Lake Picnic Shelter Walkways Repl | 50,000 | 0 | 50,000 |
| Allocated Fund Major Maint/Repairs | 16,000 | 2,000,000 | 2,016,000 |
| Total Parks Countywide | \$90,000 | \$2,000,000 | \$2,090,000 |

Unincorporated Area (MSTU):

| | | | |
|--|---------|-----|---------|
| Balm, Bleachers(1) | \$8,000 | \$0 | \$8,000 |
| Bealsville Rec Water Intrusion Repairs | 35,000 | 0 | 35,000 |
| Bethune, Bleachers(2) | 12,000 | 0 | 12,000 |
| Brandon Rec, Remodel Outside Bathrooms | 25,000 | 0 | 25,000 |

CAPITAL BUDGET

Major Repair, Renovation, Replacement and Maintenance (R3M) Program

FY 11 Projects List

| <u>Fund / Program / Project Title</u> | <u>FY 11 Funding</u> | <u>Future Funding</u> | <u>Total FY 11 - FY 15 Funding</u> |
|--|--------------------------|---------------------------|--|
| Brandon Recreation Electrical Panel Repl (Old) | 30,000 | 0 | 30,000 |
| Clayton Concession Septic | 20,000 | 0 | 20,000 |
| Clayton Park, T-Ball Bleachers | 12,000 | 0 | 12,000 |
| Country Place Ada Hardscape | 6,000 | 0 | 6,000 |
| Davis Park Sidewalk (To Back Shelter ADA) , ADA Parking | 12,000 | 0 | 12,000 |
| Dover District Football Concession Septic | 20,000 | 0 | 20,000 |
| Dover District Recreation Center Septic | 20,000 | 0 | 20,000 |
| Earl Simmons Recreation Septic | 30,000 | 0 | 30,000 |
| Egypt Lake Ext Door And Window Repairs | 30,000 | 0 | 30,000 |
| Egypt Lake Restroom Renovations | 25,000 | 0 | 25,000 |
| Evans Softball And Footbal Bleachers (2) | 12,000 | 0 | 12,000 |
| Jackson Springs Rec, Roof | 50,000 | 0 | 50,000 |
| Kenly, Bleachers(1) | 8,000 | 0 | 8,000 |
| Kings Forest Bleachers (1) | 8,000 | 0 | 8,000 |
| Limona Park Sidewalk Ada | 10,000 | 0 | 10,000 |
| N. Brandon Football Ac Replacement (1) | 10,000 | 0 | 10,000 |
| N. Brandon Football Septic | 22,000 | 0 | 22,000 |
| N. Brandon L.L. Concession AC Replacement (1) | 10,000 | 0 | 10,000 |
| N. Brandon L.L. Concession Septic | 22,000 | 0 | 22,000 |
| N. Brandon, Football Bleachers(4) | 30,000 | 0 | 30,000 |
| N. Brandon, T-Ball Bleachers(1) | 8,000 | 0 | 8,000 |
| Nuccio Ac System Replacement | 25,000 | 0 | 25,000 |
| Nye Park Bleacher (1) | 8,000 | 0 | 8,000 |
| Palm River Recreation Softball Fenc Repl | 10,000 | 0 | 10,000 |
| Palm River Softball Bleacher Repl | 10,000 | 0 | 10,000 |
| Riverview Civic Ceiling Repl | 20,000 | 0 | 20,000 |
| Riverview Civic Restroom Rehab | 35,000 | 0 | 35,000 |
| Ruskin, Bleachers(1) | 8,000 | 0 | 8,000 |
| Sandy Perrone Ac Replacement | 30,000 | 0 | 30,000 |
| Springhead Main Building And Pavilion Septic | 35,000 | 0 | 35,000 |
| Sterling Heights Ext Doors, Window, Siding Repl, Gameroom | 20,000 | 0 | 20,000 |
| Sterling Heights Flooring , Restroom Renov, Old Rec Center | 45,000 | 0 | 45,000 |
| Thatcher Civic Center Electrical Panel | 12,000 | 0 | 12,000 |
| Thatcher, Bleachers(1) | 8,000 | 0 | 8,000 |
| Timberlane Air Handler Replacement | 18,000 | 0 | 18,000 |
| Turkey Creek Rec(Earl Simmons Shelter Roof Repair And Repl | 10,000 | 0 | 10,000 |
| Vance Vogal, Soccer Bleachers | 20,000 | 0 | 20,000 |
| Wimauma Civic Center Electrical Panel | 12,000 | 0 | 12,000 |
| Wimauma Civic Center Roof | 18,000 | 0 | 18,000 |
| Winston Rec Center Roof Repl | 45,000 | 0 | 45,000 |
| Allocated Fund Major Maint/Repairs Parks | (160,638) | 5,050,000 | 4,889,362 |
| Total Parks Unincorporated | <u>\$703,362</u> | <u>\$5,050,000</u> | <u>\$5,753,362</u> |
| Total Parks | <u>\$793,362</u> | <u>\$7,050,000</u> | <u>\$7,843,362</u> |

CAPITAL BUDGET

**Major Repair, Renovation, Replacement and Maintenance (R3M) Program
FY 11 Projects List**

| <u>Fund / Program / Project Title</u> | <u>FY 11 Funding</u> | <u>Future Funding</u> | <u>Total FY 11 - FY 15 Funding</u> |
|--|--------------------------|---------------------------|--|
| Public Works: | | | |
| <i>Unincorporated Area (MSTU):</i> | | | |
| Central Service Unit Fire Alarm & Security Replacement | \$100,000 | \$0 | \$100,000 |
| Countywide A/C Condensers Tie Downs Replacement | 5,000 | 0 | 5,000 |
| Countywide Crew Room Air Handlers Replacement | 20,000 | 0 | 20,000 |
| Countywide Supply Building A/C Replacement | 25,000 | 0 | 25,000 |
| East Service Unit Crew Room A/C Replacement | 50,000 | 0 | 50,000 |
| East Service Unit Perimeter Fencing Replacement | 35,000 | 0 | 35,000 |
| South Service Unit Roof Replacement | 92,400 | 0 | 92,400 |
| West Service Unit Replace Eye Wash | 5,000 | 0 | 5,000 |
| West Service Unit Roof Replacements | 40,000 | 0 | 40,000 |
| Allocated Fund Major Maint/Repairs Public Works | (1,400,000) | 1,350,000 | (50,000) |
| Total Public Works | (\$1,027,600) | \$1,350,000 | \$322,400 |
| Libraries: | | | |
| <i>Special Library Taxing District</i> | | | |
| Brandon Library Fire Alarm Replacement | \$45,000 | \$0 | \$45,000 |
| Brandon Library Re-Seal Wood Deck | 20,000 | 0 | 20,000 |
| Fendig Library A/C Condensers Replacement | 40,000 | 0 | 40,000 |
| Fendig Library Reseal Exterior Brick | 40,000 | 0 | 40,000 |
| Thonotosassa Library A/C Replacement | 25,000 | 0 | 25,000 |
| Thonotosassa Library Clean And Seal Exterior Brick | 25,000 | 0 | 25,000 |
| Thonotosassa Library Fascia Repair | 25,000 | 0 | 25,000 |
| Allocated Funds Major Maint/Repairs Libraries | 133,917 | 1,506,387 | 1,640,304 |
| Total Libraries | \$353,917 | \$1,506,387 | \$1,860,304 |
| Others: | | | |
| <i>Unincorporated Area (MSTU):</i> | | | |
| FY 12 - FY 14 R3M MSTU Allocation | \$1,050,000 | \$0 | \$1,050,000 |
| Total Others | \$1,050,000 | \$0 | \$1,050,000 |
| Total R3M Program | \$1,278,315 | \$27,415,929 | \$28,694,244 |