



* USF Contract Position

**FY 10/FY 11 DECISION UNIT
DESCRIPTION AND COST**



Team:	Public Safety	SERVICE LEVEL: MINIMUM SVC LEVEL	PRIORITY:	
Department:	MEDICAL EXAMINER DEPARTMENT		Funding Source Priority #:	1
Fund:	01-001 COUNTYWIDE GENERAL FUND		Department Priority #:	1
Subfund:	01-001-001 COUNTYWIDE GENERAL OPERATING FD			
Index Code:			CIP Number:	

DECISION UNIT TITLE: 2 Medical Examiners and 12 Staff

MATRIX OF SERVICE: Cause of Death Determination and Unclaimed Body Cremation

TOTAL COST:	RESOURCES:		Total Positions (Listed by Job Class) (Use separate sheet if necessary)			
	FY 10	FY 11	Job Class	Description	FY 10	FY 11
Personal Services	1,696,426	1,696,426	U8011	Chief Medical Examiner	1.00	1.00
Operating Expenses	1,158,988	1,077,563	U8001	Associate Medical Examiner	1.00	1.00
			A0124	Administrative Specialist	1.00	1.00
Grants and Aid	-	-	A0112	Senior Secretary	2.00	2.00
			A0861	Senior Autopsy Technician	1.00	1.00
Capital Outlay	10,000	-	A0865	Autopsy Technician	1.00	1.00
			Total from page 2:		7.00	7.00
TOTAL:	\$ 2,865,414	\$ 2,773,989	TOTAL:		14.00	14.00

PERFORMANCE MEASURES:

MEASURE DESCRIPTION		FY 09	FY 10	FY 11
WORKLOAD:	# of Autopsies	250	250	250
Autopsies per physician (National Association of Medical Examiners Accreditation Standards)		320	324	328
# of unclaimed bodies cremated		600	625	650

IMPACT ON FY 10:

Questions which arise from unexpected deaths would be answered for the 250 deaths autopsied in this DU but not for the approximately 1575 additional deaths currently investigated. There would be no definitive cause-of-death opinions for most of the unexpected, sudden and suspicious deaths, or for most of the apparent suicides and accidents. An undetermined number of homicides, accident, and suicides would be misclassified. Because of the effort to exclude cases from jurisdiction, dead-on-arrival hospital "patients" would not be brought to the medical examiner facility unless there were obvious marks of violence visible to hospital personnel or undertakers. Trauma surgeons would not receive feedback on their treatment of trauma victims who died.

The cremation approval process would not be performed with an eye to identifying potential medical examiner cases, approval would revert to a rubber stamp process, with no real inquires being made. Likewise, investigations of bodies to be removed from the State would no longer be investigated and the County ordinance mandating these deaths be investigated prior to approval would need to be rescinded. All indigent burial and cremation services, mandated in FS § 406.50 are funded. At this level of funding, were the Medical Examiner Commission to make inquiries, this level of service would probably be deemed to be below statutory mandates.

The operating cost in subobject 5101 includes \$152,880 is to purchase a replacement for the 1995 era DOS database system. (This has been a Strategic Automation Plan project since 2000.) This purchase was planned for 2009, but the Department is evaluating a beta version of another software program, that may permit the County to save \$130,000. Evaluation will not be completed until July 2009, well after the budget has been submitted. Should the lower price program be acceptable, the budget can be adjusted to reflect the savings.

IMPACT ON FY 11 (If Different):

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REVENUE IMPACT:

Revenue Description:	Index Code	FY 10	FY 11	Narrative:
	MER00010	\$ 1,800	\$ 1,900	

**FY 10/FY 11 DECISION UNIT
DESCRIPTION AND COST**

Recommended

Team:	Public Safety	SERVICE LEVEL: CONTINUATION	PRIORITY:	
Department:	MEDICAL EXAMINER DEPARTMENT		Funding Source Priority #:	2
Fund:	01-001 COUNTYWIDE GENERAL FUND		Department Priority #:	2
Subfund:	01-001-001 COUNTYWIDE GENERAL OPERATING FD			
Index Code:			CIP Number:	

DECISION UNIT TITLE: 1 Medical Examiners and 5.16 Staff

MATRIX OF SERVICE: Cause of Death Determination

TOTAL COST:	RESOURCES:		Total Positions (Listed by Job Class) (Use separate sheet if necessary)			
	FY 10	FY 11	Job Class	Description	FY 10	FY 11
Personal Services	587,121	587,121	U8001	Associate Medical Examiner	1.00	1.00
Operating Expenses	76,930	76,985	A0106	Office Assistant III	1.00	1.00
			A0863	Forensic Investigator I	2.00	2.00
			A0865	Autopsy Technician	1.00	1.00
Grants and Aid	-	-	A0869	Forensic Toxicologist I	1.00	1.00
Capital Outlay	10,000	-	U9903	Part-time Autopsy Technician	0.16	0.16
			Total from page 2:		0.00	0.00
TOTAL:	\$ 674,051	\$ 664,106	TOTAL:		6.16	6.16

PERFORMANCE MEASURES:

MEASURE DESCRIPTION		FY 09	FY 10	FY 11
WORKLOAD:	# of Autopsies	470	470	475
Autopsies per physician (National Association of Medical Examiners Accreditation Standards)		256	258	262
# of cremations investigated		4300	4350	4400

IMPACT ON FY 10:

While no additional bodies are brought in for examination, the number of autopsies increases to 470, approximately 39% of the current workload. All homicide and suicide victims are autopsied; additionally another 200 victims of accidental or sudden, unexpected and suspicious apparent natural deaths are autopsied in this decision unit. This level of service is less than that provided prior to 1991 because traffic victims are not autopsied. Approximately 4325 cremation approvals would be effectively investigated, contributing approximately \$72,000 in revenue.

The staffing funded by this DU results in some improvement in the autopsy rate for victims of obvious violence. Traffic victims, except pedestrians struck by hit-and-run vehicles, are not autopsied. The office would maintain the Decision Unit 1 attitude of trying to exclude cases from jurisdiction. Problems will still arise from the failure to autopsy traffic accidents victims and the unexpectedly dead that arrive at the hospital door. Because of the increased autopsies of suicide and accident victims, the problem of failure to search for occult homicides is partially addressed by this unit. An undetermined number of homicides, suicides and accidents are misclassified.

The \$10,000 capital outlay will purchase six autopsy saws costing approximately \$1,600. Many of the current saws have been rebuilt and are approaching the end of the economically viable useful life expectancy.

IMPACT ON FY 11 (If Different):

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REVENUE IMPACT:

Revenue Description:	Index Code	FY 10	FY 11	Narrative:
	MER00010	\$ 72,000	\$ 75,000	

**FY 10/FY 11 DECISION UNIT
DESCRIPTION AND COST**

Recommended

Team:	Public Safety	SERVICE LEVEL: CONTINUATION	PRIORITY:	
Department:	MEDICAL EXAMINER DEPARTMENT		Funding Source Priority #:	3
Fund:	01-001 COUNTYWIDE GENERAL FUND		Department Priority #:	3
Subfund:	01-001-001 COUNTYWIDE GENERAL OPERATING FD			
Index Code:			CIP Number:	

DECISION UNIT TITLE: 4.32 Staff: 1 F/T & 2 P/T Autopsy Technicians, 2 Sr. Fore. Inv., 1 Forensic Toxicologist II

MATRIX OF SERVICE: Cause of Death Determination

TOTAL COST:	RESOURCES:		Total Positions (Listed by Job Class) (Use separate sheet if necessary)			
	FY 10	FY 11	Job Class	Description	FY 10	FY 11
Personal Services	336,804	336,804	A0865	Autopsy Technician	1.00	1.00
Operating Expenses	58,930	40,985	A0860	Senior Forensic Investigator	2.00	2.00
			A0867	Forensic Toxicologist II	1.00	1.00
Grants and Aid	-	-	U9903	Part-time Autopsy Technician	0.32	0.32
Capital Outlay						
TOTAL:	\$ 395,734	\$ 377,789	TOTAL:		4.32	4.32
			Total from page 2:		0.00	0.00

PERFORMANCE MEASURES:

MEASURE DESCRIPTION		FY 09	FY 10	FY 11
WORKLOAD:	# of Autopsies	685	690	700
Autopsies per physician (National Association of Medical Examiners Accreditation Standards)		332	336	342
# of Investigations of Bodies Removed from State		675	685	700

IMPACT ON FY 10:

By adding these positions it is now possible to perform approximately 56% of the 1225 autopsies required to fully satisfy statutory mandate. All victims of traffic accidents can now be autopsied. The benefits of performing these autopsies accrue to the families of the victims, who often learn that the injuries indicate an instantaneous death or immediate onset of unconsciousness; to the insurance companies and the insured because awards for pain and suffering are fewer; to the surgeons treating victims of traffic accidents who gain feedback valuable to the next victim who enters the hospital; and to the radiologists, who have no other standard against which to judge the correctness of their interpretations of CAT scans and radiographs. It is worth noting that the results of autopsies on traffic fatalities were the fuel for the report in the early 1980's on preventable trauma deaths in Hillsborough County, which led to the establishment of the Hillsborough County Trauma Agency. Out-of-State body removals will be investigated as specified by County ordinance generating approximately \$16,500 of revenue.

Because the number of autopsies is approximately 535 fewer than required by the anticipated caseload of 1225 and 800 fewer cases are accepted for investigation, the Department is still unable to function as an investigative agency; it is a processor of evidence at this level of service.

IMPACT ON FY 11 (If Different):

REVENUE IMPACT:

Revenue Description:	Index Code	FY 10	FY 11	Narrative:
	MER00010	\$ 16,500	\$ 17,000	

**FY 10/FY 11 DECISION UNIT
DESCRIPTION AND COST**

Recommended

Team:	Public Safety	SERVICE LEVEL: CONTINUATION	PRIORITY:	
Department:	MEDICAL EXAMINER DEPARTMENT		Funding Source Priority #:	4
Fund:	01-001 COUNTYWIDE GENERAL FUND		Department Priority #:	4
Subfund:	01-001-001 COUNTYWIDE GENERAL OPERATING FD			
Index Code:			CIP Number:	

DECISION UNIT TITLE: Manager of Operations and Transcriptionist (Sr. Secy.)

MATRIX OF SERVICE: Cause of Death Determination

TOTAL COST:	RESOURCES:		Total Positions (Listed by Job Class) (Use separate sheet if necessary)			
	FY 10	FY 11	Job Class	Description	FY 10	FY 11
Personal Services	196,580	196,580	U8240	Manager of Operations	1.00	1.00
Operating Expenses	45,104	53,382	A0112	Senior Secretary	1.00	1.00
Grants and Aid	-	-				
Capital Outlay	-	-				
TOTAL:	\$ 241,684	\$ 249,962	TOTAL:	Total from page 2:	0.00	0.00
					2.00	2.00

PERFORMANCE MEASURES:

MEASURE DESCRIPTION		FY 09	FY 10	FY 11
WORKLOAD:	# of Autopsies	785	790	800
Autopsies per physician (National Association of Medical Examiners Accreditation Standards)		331	335	340

IMPACT ON FY 10:

The addition of the Manager of Operations, who handles administrative duties such as contract management, direction of the para-professional sections of the Department, and tracking of the budget, purchasing and personnel actions; frees the Chief Medical Examiner to perform more medical and professional tasks. These medical tasks include approximately 100 additional autopsies performed by the Chief Medical Examiner. The operating costs for these autopsies appear above. These additional autopsies (bring the total number of autopsies to 790 - 65% of the anticipated caseload) permit investigation of a portion of the sudden, unexpected and suspicious apparent natural deaths. This additional investigative capability reduces, but does not eliminate, the problems described in Decision Unit 1, relating to the delayed voicing of suspicions regarding some death, lawsuits against hospitals and rescue personnel, and the failure to uncover violent deaths.

As the number of autopsies increases, the corresponding increase in the number of case reports exceeds the capabilities of a single transcriptionist. The senior secretary position added in this DU provides additional administrative support and sufficient on-site transcription capability to satisfy the anticipated annual caseload.

Because the number of autopsies is approximately 435 less than required by the caseload and approximately 800 fewer cases are accepted for investigation than the caseload, the Department is still unable to fully function as a true investigative agency. It is merely a processor of evidence for the State Attorney on obvious homicides. An undetermined number of homicides, suicides and accidents continue to be subject to misclassification.

IMPACT ON FY 11 (If Different):

REVENUE IMPACT:

Revenue Description:	Index Code	FY 10	FY 11	Narrative:
	MER00010	\$ 12,450	\$ 13,100	

**FY 10/FY 11 DECISION UNIT
DESCRIPTION AND COST**

NOT RECOMMENDED

Team:	Public Safety	SERVICE LEVEL: CONTINUATION	PRIORITY:	
Department:	MEDICAL EXAMINER DEPARTMENT		Funding Source Priority #:	5
Fund:	01-001 COUNTYWIDE GENERAL FUND		Department Priority #:	5
Subfund:	01-001-001 COUNTYWIDE GENERAL OPERATING FD			
Index Code:			CIP Number:	

DECISION UNIT TITLE: 1 Medical Examiner, Two Staff, and USF Fellow (Ch 30 Contract Expenditure)

MATRIX OF SERVICE: Cause of Death Determination

TOTAL COST:	RESOURCES:		Total Positions (Listed by Job Class) (Use separate sheet if necessary)			
	FY 10	FY 11	Job Class	Description	FY 10	FY 11
Personal Services	377,293	377,293	U8001	Associate Medical Examiner	1.00	1.00
Operating Expenses	284,765	297,337	A0869	Forensic Toxicologist I	1.00	1.00
			A0865	Autopsy Technician	1.00	1.00
Grants and Aid	-	-				
Capital Outlay	-	-				
TOTAL:	\$ 662,058	\$ 674,630	TOTAL:	Total from page 2:	3.00	3.00

PERFORMANCE MEASURES:

MEASURE DESCRIPTION		FY 09	FY 10	FY 11
WORKLOAD:	# of Autopsies	995	1025	1040
Autopsies per physician (National Association of Medical Examiners Accreditation Standards)		289	296	301

IMPACT ON FY 10:

With the addition of a fourth medical examiner, three staff members, and the USF Fellow (forensic pathology resident) the Department begins to function as an investigative and academic agency rather than an evidence processor. In this decision unit, the departmental effort is directed toward including cases rather than excluding cases from jurisdiction. An additional 800 deaths are transported to the Medical Examiner facility for investigation and 240 additional cases are autopsied. The 800 deaths transported to the facility represent: i) the reservoir of sudden unexpected and suspicious deaths which in underlying decision units were left for emergency room physicians and general practitioners to certify; ii) therapeutic misadventures; and iii) the delayed deaths from infectious complications of head trauma and hip fractures which, over the long term, are reported only if nurses and physicians perceive genuine interest on the part of the medical examiner, and which include a number of homicides.

Although approximately 84% of the required autopsies are conducted at this funding level, the misclassification of an undetermined number of homicides, suicides and accidents is still possible.

Operating expenses (subobject 5200) includes \$8,000 to purchase cameras and other equipment required to change from film to digital photography. This change, saving approximately \$6,500 annually, is reflected in the budget submission.

Failure to fund this decision unit will degrade service to the unsatisfactory level that existed in 1990.

IMPACT ON FY 11 (If Different):

REVENUE IMPACT:

Revenue Description:	Index Code	FY 10	FY 11	Narrative:
	MER00010	\$ 20,000	\$ 21,000	

**FY 10/FY 11 DECISION UNIT
DESCRIPTION AND COST**

NOT RECOMMENDED

Team:	Public Safety	SERVICE LEVEL: CONTINUATION	PRIORITY:	
Department:	MEDICAL EXAMINER DEPARTMENT		Funding Source Priority #:	6
Fund:	01-001 COUNTYWIDE GENERAL FUND		Department Priority #:	6
Subfund:	01-001-001 COUNTYWIDE GENERAL OPERATING FD			
Index Code:			CIP Number:	

DECISION UNIT TITLE: 1 Medical Examiner & 1 Autopsy Technician

MATRIX OF SERVICE: Cause of Death Determination

TOTAL COST:	RESOURCES:		Total Positions (Listed by Job Class) (Use separate sheet if necessary)			
	FY 10	FY 11	Job Class	Description	FY 10	FY 11
Personal Services	341,593	341,593	U8385	Deputy Chief Medical Examiner	1.00	1.00
Operating Expenses	73,445	71,703	A0865	Autopsy Technician	1.00	1.00
Grants and Aid	-	-				
Capital Outlay	-	-				
TOTAL:	\$ 415,038	\$ 413,296	TOTAL:	Total from page 2:	0.00	0.00
					2.00	2.00

PERFORMANCE MEASURES:

MEASURE DESCRIPTION		FY 09	FY 10	FY 11
WORKLOAD:	# of Autopsies	1200	1225	1250
Autopsies per physician (National Association of Medical Examiners Accreditation Standards)		264	269	274
Cost per autopsy (\$)		\$3,716	\$3,894	\$3,664

IMPACT ON FY 10:

This fifth physician, the Deputy Chief Medical Examiner, performs the same duties and the same number of autopsies as an associate medical, but has additional professional and supervisory duties and functions as the Department Director when the Chief Medical Examiner is absent.

Historically, this staffing structure, which includes five forensic pathologists and one fellow, has permitted the Department to meet all statutory mandates. It is noteworthy that this staffing has proven inadequate to meet accreditation standards for the National Association of Medical Examiners. In 2008, the average caseload using NAME computations was 387 autopsies per doctor, which exceeded the maximum Level Two standards of 325 autopsies per doctor and created a stressful work environment that depressed morale and invited turnover.

Since the fiscal situation in FY 09 and the foreseeable years will not support additional staffing, a change in autopsy protocol introduced in 2008 reduces the total number of autopsies by approximately 225 per year, which simultaneously increases the number of external investigations by the same number and permits the Department to meet the Level Two workload accreditation standards for the next several years. (The Level One standards of 250 autopsies per doctor cannot be obtained with current staffing.) This reduction is likely to result in misidentifying a small number of deaths by accidental drug intoxication as deaths due to natural disease, and to reduce the specificity of the cause of death opinion for many deaths due to natural causes compared to the prior standard of practice.

Failure to fund this decision unit cuts the level of service provided by the Department by 200 autopsies while increasing the number of autopsies performed by the remaining pathologist. The decrease in the number of autopsies will result in an undefined number of erroneous cause of death opinions.

IMPACT ON FY 11 (If Different):

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REVENUE IMPACT:

Revenue Description:	Index Code	FY 10	FY 11	Narrative:
	MER00010	\$ 16,000	\$ 16,000	

**FY 10/FY 11 DECISION UNIT
DESCRIPTION AND COST**

NOT RECOMMENDED

Team:	Public Safety	SERVICE LEVEL: CONTINUATION	PRIORITY:	
Department:	MEDICAL EXAMINER DEPARTMENT		Funding Source Priority #:	7
Fund:	01-001 COUNTYWIDE GENERAL FUND		Department Priority #:	7
Subfund:	01-001-001 COUNTYWIDE GENERAL OPERATING FD			
Index Code:			CIP Number:	

DECISION UNIT TITLE: 2 Forensic Investigators
MATRIX OF SERVICE: Cause of Death Determination

TOTAL COST:	RESOURCES:		Total Positions (Listed by Job Class) (Use separate sheet if necessary)			
	FY 10	FY 11	Job Class	Description	FY 10	FY 11
Personal Services	108,392	108,392	A0863	Forensic Investigator I	2.00	2.00
Operating Expenses						
Grants and Aid	-	-				
Capital Outlay	-	-				
TOTAL:	\$ 108,392	\$ 108,392	TOTAL:	Total from page 2:	0.00	0.00
					2.00	2.00

PERFORMANCE MEASURES:

MEASURE DESCRIPTION		FY 09	FY 10	FY 11
WORKLOAD:	# of Autopsies	1,200	1,225	1,250
	Cost per autopsy (\$)	\$3,807	\$3,983	\$3,839
	Death scenes investigated by forensic investigators	600	600	600

IMPACT ON FY 10:

The addition of two investigators changes scene investigation from a sporadic event conducted on a relative handful (approximately 100) of the 1500 non-institutional deaths reported to the Medical Examiner each year to a scheduled (daytime) duty investigating 600 scene deaths annually. This not only permits the investigators to be the eyes and ears of the doctors, but permits the investigators to retain the investigative acuity required to use law enforcement officers as surrogate investigators at night, when staffing is insufficient to maintain a scene response presence.

As background, the emphasis is on having investigators respond to residential, apparent natural deaths and to scenes where the body is decomposed. The reason for this approach is that if an attending physician is available to certify the death and if private funds are available for burial or cremation, apparent trained medicolegal death investigators would not otherwise view natural deaths. Decomposed death scenes are frequently unpleasant and there is a reluctance of non-investigator responders to spend the time in the environment required to thoroughly investigate the death. There are approximately 720 such deaths annually. Because night staffing is unavailable, investigators respond to slightly fewer than half of these deaths.

Failure to fund this decision unit essentially eliminates the ability of the Department to conduct medicolegal death scene investigations for those deaths that appear to be natural to a responding law enforcement officer. Experience indicates the failure to have trained death investigators at the scene will unquestionably result in releasing cases to funeral homes that should have been investigated by the Medical Examiner. Additionally, the lack of scene investigations will degrade the information available to the medical examiners resulting in an undefined number of cases with erroneous cause of death opinions.

IMPACT ON FY 11 (If Different):

REVENUE IMPACT:

Revenue Description:	Index Code	FY 10	FY 11	Narrative:

**FY 10/FY 11 DECISION UNIT
DESCRIPTION AND COST**

NOT RECOMMENDED

Team:	Public Safety	SERVICE LEVEL: DESIRED	PRIORITY:	
Department:	MEDICAL EXAMINER DEPARTMENT		Funding Source Priority #:	8
Fund:	01-001 COUNTYWIDE GENERAL FUND		Department Priority #:	8
Subfund:	01-001-001 COUNTYWIDE GENERAL OPERATING FD			
Index Code:			CIP Number:	

DECISION UNIT TITLE: Autopsy Station X-Ray Viewing

MATRIX OF SERVICE: Cause of Death Determination

TOTAL COST:	RESOURCES:		Total Positions (Listed by Job Class) (Use separate sheet if necessary)			
	FY 10	FY 11	Job Class	Description	FY 10	FY 11
Personal Services						
Operating Expenses						
Grants and Aid	-	-				
Capital Outlay	15,000	-				
TOTAL:	\$ 15,000	\$ -	TOTAL:		0.00	0.00
				Total from page 2:	0.00	0.00

PERFORMANCE MEASURES:

MEASURE DESCRIPTION		FY 09	FY 10	FY 11
WORKLOAD:				

IMPACT ON FY 10:

Accreditation by the National Association of Medical Examiners requires that x-rays be viewable from the autopsy station during autopsy. Solutions to this problem could range from individually controlled access to a central database using permanently-mounted x-ray viewing monitors (priced at \$42,575) to copying files to a mobile computer and then taking the computer to the autopsy station (priced at \$6,550 per unit). (Note: Monitors need to be large, high-resolution units to display radiographs with acceptable detail.)

Purchasing two mobile units provides redundancy in case of malfunction, permits two autopsies requiring x-ray viewing to be conducted simultaneously, and meets accreditation requirements at a reasonably low cost.

IMPACT ON FY 11 (If Different):

REVENUE IMPACT:

Revenue Description:	Index Code	FY 10	FY 11	Narrative:

**FY 10/FY 11 DECISION UNIT
DESCRIPTION AND COST**

NOT RECOMMENDED

Team:	Public Safety	SERVICE LEVEL: DESIRED	PRIORITY:	
Department:	MEDICAL EXAMINER DEPARTMENT		Funding Source Priority #:	9
Fund:	01-001 COUNTYWIDE GENERAL FUND		Department Priority #:	9
Subfund:	01-001-001 COUNTYWIDE GENERAL OPERATING FD			
Index Code:			CIP Number:	

DECISION UNIT TITLE: Covered Walkway Between Morgue and Administration Building

MATRIX OF SERVICE: Cause of Death Determination

TOTAL COST:	RESOURCES:		Total Positions (Listed by Job Class) (Use separate sheet if necessary)			
	FY 10	FY 11	Job Class	Description	FY 10	FY 11
Personal Services						
Operating Expenses						
Grants and Aid	-	-				
Capital Outlay	26,000	-				
TOTAL:	\$ 26,000	\$ -	TOTAL:		0.00	0.00
				Total from page 2:	0.00	0.00

PERFORMANCE MEASURES:

MEASURE DESCRIPTION		FY 09	FY 10	FY 11
WORKLOAD:				

IMPACT ON FY 10:

The covered walkways, originally part of the design of the new medical examiner complex at 46th street, were value-engineered out of the project. A workaround of large umbrellas at the exit of each building is of limited efficacy under conditions of rain with wind or tropical depressions.

The amount of foot traffic between the morgue and admin buildings is large, occurs routinely, includes outside agencies and the public, and is frequently time sensitive. A covered walkway between these two buildings, to include the viewing room in the morgue building, which meets the same code as the covered entry to the admin building is currently estimated at \$24,787.50. Given amount of traffic and the number of non-employees involved, providing a covered walkway is worthwhile.

(A similarly-priced walkway between the morgue and the tox lab is currently deemed unnecessary; the amount of traffic is small - generally just for specimen pickup - and can be delayed until the weather improves.)

IMPACT ON FY 11 (If Different):

REVENUE IMPACT:

Revenue Description:	Index Code	FY 10	FY 11	Narrative: